



HERITAGE PARK ANNUAL REPORT 2014



AWARDS RECEIVED IN 2014

AMERICAN BUS ASSOCIATION

2014 Top 100 Event
50th Anniversary Celebrations

CALGARY'S CHILD MAGAZINE

Best Attraction
Honourable Mention
Best Christmas Event
Honourable Mention
Best Halloween Event
Honourable Mention
Best Museum
Honourable Mention

WHITE HAT AWARDS

Volunteer of the Year
Susan Wooding [Nurse Leacock]

2013 CALGARY AWARDS

[Awarded in 2014]
Alida Visbach—Heritage Category
The Community Achievement
Awards
Recognizes outstanding
contributions and achievements
in community life.

TRIP ADVISOR

Certificate of Excellence
This prestigious award
recognizes businesses that
consistently earn top ratings from
TripAdvisor travelers.

CALGARY HERALD READERS'

CHOICE AWARDS

Secondary Winner
Tourist Attraction

WEDDING BELLS MAGAZINE

Canada's Loveliest Wedding
Venues for 2014
[www.weddingbells.ca/planning/
reception-ideas/canadas-loveliest-
wedding-venues-of-2014](http://www.weddingbells.ca/planning/reception-ideas/canadas-loveliest-wedding-venues-of-2014)

"A people without the knowledge of their past history,
origin or culture is like a tree without roots." – Marcus Garvey

COVER PHOTO: CAROLYN FRAYN

HERITAGE PARK SOCIETY

MISSION STATEMENT

Connecting people with the settlement of Western Canada.

VISION

Preserve and share our Western Canadian heritage.

Western Canada is defined as the geographic area bordered by the Manitoba/Ontario border on the East, the interior of British Columbia on the West, the tree line in the North and the Canada/U.S.A. border in the South.

PATRONS

Col. (Ret'd) The Honourable
Donald S. Ethell, Lieutenant
Governor of Alberta

The Honourable Jim Prentice,
Premier of Alberta

His Worship Mayor Naheed Nenshi,
Mayor of The City of Calgary

BOARD OF DIRECTORS

Gordon Anderson
Joseph Anderson, Vice-Chair
Leontine Atkins
Gord Case, Chair
Royce Chwin
Alison Love
Michael McCreadie
Lachlin McKinnon
Timothy Mitchell
Dave Rodych
David Sane, Secretary/Treasurer

MANAGEMENT

Alida Visbach,
President/Chief Executive
Officer
Lisa Campbell,
Head of Fund Development
Rob Cook,
Manager Protection Services
Katherine Fenn,
Manager Human Resources
Julie Frayn,
Chief Financial Officer
Jan Hansen,
Executive Chef

Jeff Hodgson,
Manager Food Services
Sandra Kam,
Manager Marketing & Special
Events
Steve Ramsey,
Manager Facilities &
Maintenance
Susan Reckseidler,
Manager Interpretation
Rona McLeod,
Executive Assistant

HERITAGE PARK FOUNDATION

MISSION STATEMENT

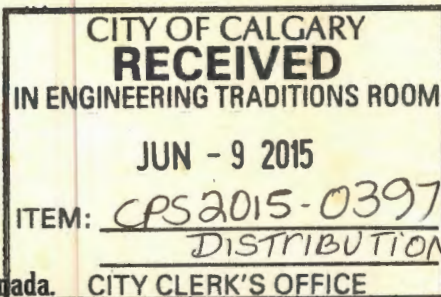
Ensure and support the long-term success of Heritage Park.

Through a dedicated Board of Directors, the Foundation maintains and encourages the growth of a substantial base of funds in support of the ongoing purposes of the Park.

BOARD OF DIRECTORS

Phil Barnett
Jim Brown
Wayne Chodzicki, FCA
Jim Cummings
Dinesh Dattani, Secretary/Treasurer
Stewart Gossen

Sheila Gurevitch
Cheryl James
Allison Maher
Alan Moon, Chair
John Smeeton, Vice-Chair
Bennett Wong



HERITAGE PARK SOCIETY

MESSAGE FROM THE CHAIR AND PRESIDENT & CEO

Heritage Park celebrated its 50th anniversary in grand style in 2014. Park attendance hit a record high of more than 685,000 visitors, a 15% increase over 2013. The busiest day in the history of Heritage Park happened, very appropriately, on our official birthday, July 1. Canada Day attendance reached a whopping 14,159!

Celebrations on that historic day included swearing in 90 new Canadians during a moving Citizenship Ceremony. It was a proud moment for all the new citizens and for those who attended. The Park's birthday party culminated in two spectacular fireworks displays which lit up the skies over the Glenmore Reservoir.

The cornerstone of our anniversary, the Famous 5 Centre of Canadian Women, was officially opened on June 20. The Centre celebrates the contributions of not only the group of Albertan women known as the Famous 5, but all women who have made significant contributions to our society.

Heritage Park continued to host exciting new events throughout the year. "Cars of the Big and Small Screen," a temporary exhibit that launched the anniversary year in January, drew huge crowds to Gasoline Alley Museum. On August 9, the Friends of Heritage Park hosted the Park's first public rodeo celebrating the colourful history of rodeo in the west.

Heritage Park was selected to host the Annual Meeting and Conference for the Association for Living History, Farm and Agricultural Museums in June. Representatives attended from across North America and Europe. It was an honour and privilege to welcome delegates for this prestigious event.

Our heartfelt gratitude goes out to the many donors, sponsors, volunteers and employees who have worked so hard to make Heritage Park the special place it is. A place so many visitors come to see, and return to again and again. Heritage Park Historical Village truly does bring history to life.



Gordon Case



Alida Visbach

Gordon K. Case
Chair
HERITAGE PARK SOCIETY

Alida Visbach
President & Chief Executive Officer
HERITAGE PARK

HERITAGE PARK FOUNDATION

MESSAGE FROM THE CHAIR

Heritage Park's vision is to "Preserve and share our Western Canadian heritage." Ensuring the Park is a viable organization that sustains growth in programs and exhibits while maintaining its existing assets is critical to this vision. Heritage Park works diligently to be financially responsible, reporting operating surpluses in each of its 50 years of operation.

The Foundation's priority is to raise funds to maintain the existing assets of Heritage Park. Three long-standing and successful events, the Hays Breakfast, the Heritage Park-Jack Carter Charity Golf Classic, and Shindig are important contributors to this priority. We are committed to continually improving all events, but the greatest potential to increase our fundraising comes from the Adoption Program and Heritage Club.

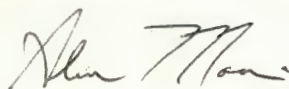
Dick and Lois Haskayne gathered a dedicated group of Heritage Club members. The Foundation, with assistance from the Board, can grow this base membership and build Heritage Club into a significant fundraising vehicle for the present and the future.

The Adoption Program, where donors symbolically adopt vehicles and exhibits, has the potential to raise up to 40% of the annual cost of maintaining the Park's assets. Growing this program is a priority for the Foundation.

The Foundation's investments and working capital increased to over \$6 million in 2014. The return on our investments, together with funds generated from events and other fundraising efforts, approached \$1 million.

Heritage Park is a Calgary icon and important piece of Alberta's tourism inventory. It is critical that we protect and maintain the Park's valuable assets to ensure its future success and sustainability. This is possible with the continued support of management and staff, and our valued volunteers, donors, sponsors and event attendees. A special thanks to you all.

We look forward to your valuable support in 2015. We can only be successful with your help and dedication!



Alan Moon
Chair
HERITAGE PARK FOUNDATION



Alan Moon

HERITAGE PARK CELEBRATING 50 YEARS

**YOUR
VISIT
TO THE
CANADIAN
WEST
OF THE
19TH CENTURY**

HERITAGE PARK SOCIETY
CALGARY, ALBERTA, CANADA

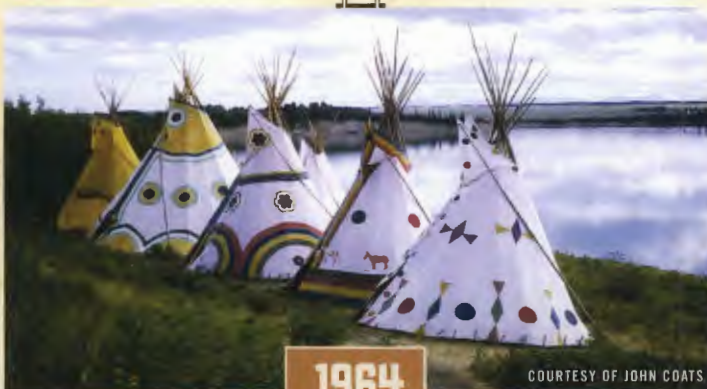
1964-1973

Mayor Grant MacEwan
officially opened Heritage Park on
JULY 1, 1964
to 10,000 people



1964-1974
David Turner
General Manager

IN 1964 the Park featured 21 buildings, an operating locomotive, a few railcars and approximately 10,000 artifacts. Hull Carriage House was the first exhibit acquired!



1964
INDIAN VILLAGE ARRIVED

COURTESY OF JOHN COATS

ADMISSION WAS 25 CENTS FOR ADULTS AND NO CHARGE FOR CHILDREN. "The result was that for the first few weeks children were being brought to the Park in groups. They were then turned loose... Other children, to gain entry, simply attached themselves to any adult... and then had the run of the Park. This situation continued through the '64 season and in '65 a child admission charge was instituted."

Source: *The Best Job in Town*, by Bill Campbell



"WHEN WE WERE KIDS" Doug Coats (right) visited the North West Mounted Police Barracks in 1965. Doug is now one of Heritage Park's Senior Interpreters.

28

Average number of staff working each day at Heritage Park in 1964

1965

S.S. MOYIE ARRIVES

Hydraulic fluid was converted to canola oil to prevent contaminating the waters of the Glenmore Reservoir.





1969 Bowness Carousel – the first ride to be brought to Heritage Park was previously located in Bowness Park.



DID YOU KNOW?

The Bowness Carousel's horses are moved by a very rare unique rocking mechanism, rather than poles.



Livingston House opened in 1965. Sam Livingston built this home for his wife, Jane Howse and their 14 children on land which now lies beneath the Glenmore Reservoir.



Replica of Wainwright Hotel built in 1967. Heritage Park Society Board of Directors approved Wainwright Hotel banquet rentals in 1968, creating a new source of much needed revenue.

1970 SNOOKER PARLOUR OPENED



DID YOU KNOW?

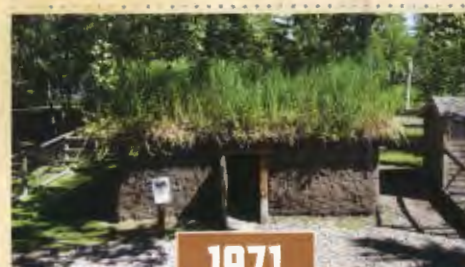
In 1971 it cost 2 cents per minute to play a game of snooker at Barons Snooker Parlour.

1967

Canada's Centennial year spurred renewed interest in Canadian history. In recognition of the event, several corporations funded Heritage Park capital projects.

PRINCE HOUSE

Cut into 3 sections, tower removed, and reassembled at Heritage Park in 1967. Original location 4th Avenue and 2nd Street SW, Calgary.



1971

SOD SHACK BUILT

The same one that is still standing today!
(Over 1 million dotted the prairies in 1900!)

1972

Heritage Park built the replica horse-drawn Winnipeg Streetcar



1974-1983



1975-1981
Bill Campbell
General Manager



BURNS' BARN Coming up Heritage Drive en route to Heritage Park 1977

1974

VULCAN ICE CREAM
PARLOUR OPENED



DID YOU KNOW?

Ice cream cones
were invented in
St. Louis at the
World's Fair.

1975

"H" and
AXE SYMBOL
ERECTED



ALSO IN 1975

- Antique telephone system installed
- Eugene Coste Park and water fountain installed
- Gas street lamps lit the way
- Development of the Settlement



1976 Alberta Bakery replaced MacKay Cabin
(Log Cabin Bakery)



"WHEN WE WERE KIDS" Julie Frayn at
Heritage Park in 1975. Julie is now Heritage
Park's CFO.



1977

Heritage Park hired
its first Education
Coordinator to
begin developing
school programs.



Royal visits on July 6 and 9 were
highlights in **1977**



FUN FACT

Butter tarts are Canadian.



1978

Drew's Saloon opened for business



MOVIES SHOT AT HERITAGE PARK

1978

Days of Heaven
Starring Richard Gere
and Sam Shepard

1982

Chautauqua Girl
Starring Janet Laine-Green
and Terence Kelly

1978
ATTENDANCE
330,449

1979
**HERITAGE
PARK STAFF**
300



"WHEN WE WERE KIDS"

A young Charles
Trowsdale at
Heritage Park
in the early
'80s. Charles is
now Protection
Services / Security
Coordinator at
Heritage Park.

1979

Locomotive 2023
took its first spin
around the Park

EXPANSION & DEVELOPMENT

1979

Heritage Park Master Plan developed

1980

A provincial grant in celebration
of Alberta '75 funded the Railway
Roundhouse project

1981

The City of Calgary sanctioned future
expansion of the Park, confirming use
of Civic Tree Nursery land

Hudson's Bay Company Fur Trading
Fort relocated

Railway Roundhouse completed
Turntable installed



15,880 children attended school
programming

Acquisitions of mannequins to
enhance exhibits

FUN FACT

Bus tours brought 14,000 visitors to
Heritage Park in 1982



1982-2004

Rick Smith, General Manager



"WHEN WE WERE KIDS"

Barb Munro (wearing the bonnet) at
Heritage Park's School House in 1982.
Barb is now Heritage Park's
Communications Specialist.



1983 Sunday Breakfast Buffets launched

1984-1993

1984

Heritage Park named
Canada's #1 Tourist
Attraction
by Canadian Tourism
and Travel Industry



1984

Amusement Park got a boost with new
Ferris Wheel and Boat Swing rides



1984

Rodeo Arena opened



"WHEN WE WERE KIDS"

Bobby Kehler (R) poses in a 1984 antique
portrait. Bobby is now Senior Interpreter
at Heritage Park.



1985

12 Days of
Christmas
launched

**NEW EXHIBITS
OPENED**
Chautauqua Tent
Finnish Sauna
Whip

1986

Week-long
children's
summer day
camps initiated
with Young
Friends of
Heritage Park

Heritage Park
acquires the
only Canadian
Waltham Bus in
existence



1987

Introduction of the Heritage Park
Singers (forerunners of the Character
Interpreter Troupe)

Midway Archway built and
Caterpillar Ride added



RAILWAY DAYS

Introduced as a new event in 1987



1988

370,000
VISITORS

25 YEARS!

~ 1989 ~
**HERITAGE PARK
CELEBRATED ITS
25TH ANNIVERSARY!**



Silver Season celebrations included a campaign to fund capital projects. Campaign kickoff was the inaugural Sam Livingston dinner.



Official opening of the Lake View Amusement Park

1989 SILVER SEASON PASS

The first annual pass, including rides



1990 I.G. Baker and Co. opened



1990

Construction of Streetcar #15 completed



"WHEN WE WERE KIDS"

Jill Stewart, age 8 (far left, sitting on the grass), at the Park with her family in 1991. Jill is now a Heritage Park Catered Event Planner.



1991

Cottage Hospital opened



1992

Railway Car Shop opened



**1993
VOLUNTEERS
1,539**

1992 Gardens adopted heritage varieties

DID YOU KNOW?

Heritage Park's Railway Car Shop is home to a rare wooden 1912 Colonist car!

Many new settlers came across the country on one of these cars — a seven-day journey for just \$7. Of course, at that price you had to bring your own food and bedding and share one tiny kitchen with 70 other people.

1994-2003



1994 Gasoline Alley opened in Burns' Barn – an official Calgary Centennial project



1994 MILLER'S CABIN REBUILT

1996

Post Office rebuilt

Free daily pancake breakfasts introduced

DID YOU KNOW?

The name "Canada" came from a Huron-Iroquois word "Kanata" for "village" or "settlement." Jacques Cartier used the name to refer to a much larger territory.



In 1994, **16,000** school children participated in **EDUCATION PROGRAMS**

1994

227,500 guests visited during the summer season alone!



1995 First sailing of an evening cocktail cruise on the S.S. Moyie



1997

Fall Fair and Harvest Sale are split into two separate events

1998

NEW BUILDINGS BUILT

Chautauqua Bar and Washrooms
Road Construction Equipment Barn
Storage Building



Japan Sumo Association hosted a Wrestler's Luncheon



1996 New event launched – A Festival of Quilts



1998 was declared "Year of the Cowboy" in Calgary. Heritage Park guests received a complimentary Cowboy Breakfast.



1999 Celebration Tent opened to the public



MOVIES SHOT AT HERITAGE PARK

1993

Children of the Dust

Starring Sidney Poitier and Christopher Reeves

1994

Lonesome Dove – The Series

Starring Tommy Lee Jones, Robert Duvall, Danny Glover,
Diane Lane and Steve Buscemi

1998

The Jack Bull

Starring John Cusack, John Goodman, L.Q. Jones,
Miranda Otto and John C. McGinley



PHOTOS: The Jack Bull movie set



1999

Flett's Blacksmith
Shop relocated

•

Baby Eli Ferris
Wheel opened

•

Dentist's Office
rebuilt



2000

Treatery
Concession
opened

2001

Heritage Park named
Alberta's Best Outdoor
Attraction
by Attractions
Canada



"RUSH HOUR" AT HERITAGE PARK



2000

MILLENNIUM GRANTS AND DONATIONS
FUNDED THE SYMBOLIC CALGARY
1885 TOWN HALL PROJECT



2002

Gas Street Lamp
system expanded

2003

First Victoria Day
Tea



2002 – MISSION STATEMENT

"Connecting people with the settlement of Western Canada 1864-1914"

2004-2013



2004
Club Café opened

Atlas Lumber
Company
barn raising



**2005 TO
PRESENT**
Alida Visbach,
President & CEO



2007

First Nations Encampment opened
Day Out With Thomas arrived for the
first time!



2008

Construction of Haskayne Mercantile Block
Shops and Administration



2008

Bissett Wetlands opened
New Heritage Park logo unveiled

MOVIES SHOT AT HERITAGE PARK

2005

The Assassination of
Jesse James by the
Coward Robert Ford
Starring Brad Pitt and
Casey Affleck

2006

Bury My Heart at
Wounded Knee
Starring Aidan Quinn and
Anna Paquin

2007

Passchendaele
Starring Paul Gross and
Caroline Dhavernas

2008

Northern Lights
Starring LeAnn Rimes and
Eddie Cibrian



2006

Our Lady of Peace Mission opened



2009 GRAND OPENING

Gasoline Alley Museum, Heritage Town Square,
and the Selkirk Grille

Heritage Park grew from 65 acres to 127 acres and became a year-round facility



MONTEFIORE INSTITUTE

"The Little Synagogue on the Prairie" opened
in 2009

2010



Streetcars #14 and #15 back on track

FUN FACT

Streetcar #14 made daily trips out
to Bowness from 1910 to 1950



2012
570,132
VISITORS



Gasoline Alley Museum lower level
showroom and classroom opened



CANMORE OPERA HOUSE

Built in 1898. Opened at Heritage Park in 1966. Relocated into the
village in 2010. Did you know? The Canmore Opera House is the
world's only log opera house.



2012

"VINTAGE TO VOLT" – first temporary
exhibit created for Gasoline Alley Museum

2013

2,300
VOLUNTEERS

170,500
RODE THE
TRAIN IN
2013

2014

50TH ANNIVERSARY CELEBRATIONS



2014
ANNIVERSARY
YEAR ATTENDANCE
685,238



JANUARY 22

50th Anniversary Launch Party in
Gasoline Alley Museum



JANUARY - APRIL

Cars of the Big & Small Screen Exhibit
in Gasoline Alley Museum
Attendance up 198%



MAY



New Kinsmen Club of Calgary
playground opened



Heritage Park Historical Village
How the West was Once
Commemorative book launch

51,378
EDUCATION
ATTENDANCE IN
2014



JUNE Grand opening of the Famous 5 Centre of Canadian Women

JULY 1 • CANADA DAY

Canada Day Celebrations and
Heritage Park's 50th Birthday Party
Our first fireworks show!
Record single day attendance — 14,159!



**S.S.
MOYIE**
102,529
passengers



779
Heritage Park
Staff in
2014



AUGUST

Threshing demonstration during the
new Country Kickback weekend



AUGUST 4 • HERITAGE DAY

Heritage Day celebrations with Holly Cole, Sarah Slean and The Stellas



SEPTEMBER

Official transfer ceremony for the
Yellow Otter Tipi



OCTOBER

City of Calgary Employee Recognition
Awards — Mayor Naheed Nenshi with
Heritage Park's banquet team



DECEMBER

Toy Shoppe opened at Once Upon A Christmas



Darrel Janz being prepped for a good old-fashioned hanging at the 26th Annual Shindig – September 20, 2014

LEGACY BUILDERS

“Alone we can do so little, together we can do so much.”

– Helen Keller

2014 was a memorable year full of exciting events and openings in celebration of Heritage Park’s 50th Anniversary. Thanks to our donors and sponsors, it was our most successful year ever, breaking attendance and fundraising records. A special thank you to our supporters who helped us raise \$2,567,428 through corporate and individual support, in addition to the \$5,919,837 provided through the Provincial and Municipal government and foundation grants.

Among the many highlights of 2014 was reaching our fundraising goal to bring The Famous 5 Centre of Canadian Women to life. Due to the generosity of our donors, this unique exhibit, the cornerstone of our 50th year, opened in June. The refurbishment of the 1929 River Forth dining car has been enthusiastically supported and is set to launch in 2015. The River Forth will be host to elegant and exceptional dining experiences and will give guests a taste of the golden age of luxury travel of the 1920s.

We had another year of record-setting attendance at our annual events including Ghouls’ Night Out and Once Upon A Christmas. We introduced the Friends of Heritage Park Western Rodeo, for all visitors to enjoy at no extra charge. The generosity of donors and sponsors has allowed us to operate without a deficit for each of our 50 years and offer more than 685,000 Calgarians and visitors from around the world in 2014, a living history experience that showcases *How the West was Once*®.

The River Forth Train Car
primer coat



Heritage Park continues to be a field trip destination of choice for schools in Calgary and Southern Alberta. In 2014, 51,378 students participated in curriculum-based educational programs, living history self-directed visits, our ever-popular summer camps, and adult education. We continued to make strides in expanding our Aboriginal programming and building connections with the First Nations community in the presentation of their culture. This is all thanks to loyal donor and sponsor support.

The first Sunday of Stampede week, Heritage Park hosted the 64th annual Hays Breakfast. More than 3,000 guests delighted in our western hospitality. At the 10th annual Heritage Park—Jack Carter Charity Golf Classic in August, 144 golfers enjoyed a fabulous day at the Earl Grey Golf Club. In the fall, we held our first-ever Famous 5 Gala, Belles and Bootleggers, a partnership that raised funds for the Famous 5 Foundation, Heritage Park, and a bursary for a female student to attend SAIT's Culinary Program. We celebrated our 26th annual Shindig including an authentic western rodeo, old-fashioned gun fight, and spectacular dinner, along with a chance to experience the midway under the stars. As 2014 drew to a close, we continued to break records with Christmas in Alberta, a partnership inspired by Dick and Lois Haskayne in support of Rosebud Centre for the Arts and Heritage Park Historical Village, raising the highest amount since its inception in 2009.

Heritage Park is grateful for the generosity of individuals, corporations and foundations whose support ensures these worthwhile projects and programs increase the Park's potential to educate and entertain. We thank you for your continued support.

INVESTMENT OPPORTUNITIES FOR 2015 INCLUDE:

Colonist Car	Restoration of our 1912 colonist car CP 2658, one of only two remaining in Canada
Costume Room	As our replica costume collection grows, so must the Park's closet space
Natural Resources Area	A distinctive area designed to interpret gold prospecting, coal mining, oil exploration and fur trapping
Rodeo Grounds Refurbishment	Required to continue our new tradition of offering an authentic western rodeo to visitors
Programming	Including education, Aboriginal, and performing arts
Sponsorship	Christmas in Alberta, Hays Breakfast, Heritage Park—Jack Carter Charity Golf Classic, Friends of Heritage Park Rodeo, and Shindig



Friends of Heritage Park
Western Rodeo –
August 9, 2014

...A FIELD TRIP DESTINATION OF CHOICE FOR SCHOOLS...

HERITAGE CLUB

THE HERITAGE CLUB PAYS
TRIBUTE TO, AND CELEBRATES,
THE STORIES OF THE PEOPLE
WHO HELPED TO SHAPE
WESTERN CANADA.



Dick and Lois Haskayne
Dick Haskayne – President, Heritage Club

Their perseverance and spirit
are the cornerstones upon
which western provinces
are built. Thanks to the
contributions of Heritage Club
members, these stories can be
shared now and into the future.

LEGACY FUNDING

HERITAGE PARK FOUNDATION PLANNED LEGACY PROGRAM

Legacy donors seek to preserve
and sustain Heritage Park
for the enjoyment of future
generations. The Park is
pleased to provide donors
with a variety of planned
giving options to support the
organization, including bequests,
life insurance, trusts and
endowments. A planned gift
can be given during a donor's
lifetime, so the benefits can be
witnessed firsthand.



FINANCIAL HIGHLIGHTS

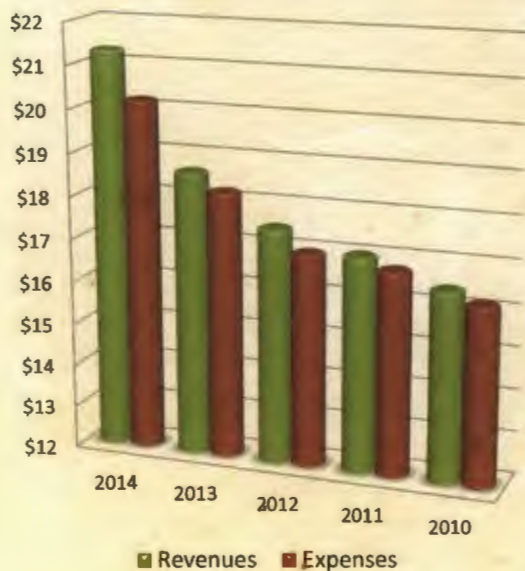
The following information presented is unaudited and is taken from the complete financial records of Heritage Park Society and Heritage Park Foundation. For the complete set of audited financial statements, including notes, please call 403.268.8500.

EXTENDING OUR REACH

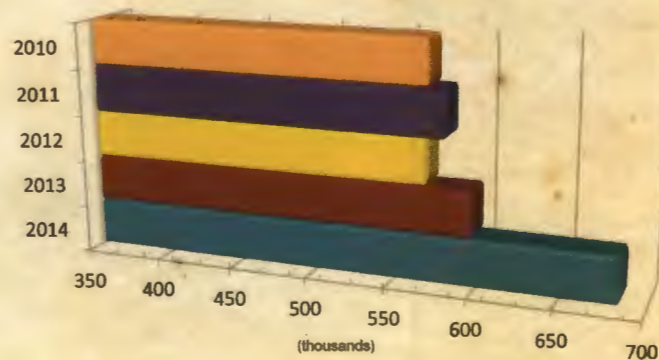


	Benchmark	Actual	Better
Unpaid international PR coverage	1%	229%	228%
Banquet attendance	3%	6%	3%
Number of global visitors	4%	78%	74%
Education program attendance	5%	11%	6%
Total attendance	3%	15%	12%

A HISTORY OF OPERATING SURPLUSES



HOW MANY PEOPLE CAME TO VISIT



HERITAGE PARK SOCIETY

CONDENSED BALANCE SHEET [UNAUDITED]

As at December 31, 2014

	Operating Fund	Capital & Preservation Fund	Growth Fund	As at Dec. 31, 2014	2013
ASSETS	\$	\$	\$	\$	\$
Cash and investments	1,654,886	—	—	1,654,886	2,589,187
Current assets	2,298,685	399,001	—	2,697,686	2,172,162
	3,953,571	399,001	—	4,352,572	4,761,349
Collection assets	—	24,871,975	—	24,871,975	24,186,152
Capital assets	—	49,868,081	—	49,868,081	51,283,555
	3,953,571	75,139,057	—	79,092,628	80,231,056
LIABILITIES					
Current liabilities	2,590,842	132,923	6,812	2,730,577	2,661,516
Due to/(from) other funds	(593,096)	599,908	(6,812)	—	—
	1,997,746	732,831	—	2,730,577	2,661,516
Deferred contributions	437,937	—	—	437,937	853,706
	2,435,683	732,831	—	3,168,514	3,515,222
FUND BALANCES					
Unrestricted	1,517,888	—	—	1,517,888	1,056,086
Internally restricted	—	610,849	—	610,849	468,093
Externally restricted	—	192,374	—	192,374	1,232,386
Invested in collection assets	—	24,871,975	—	24,871,975	24,186,152
Invested in capital assets	—	48,731,028	—	48,731,028	49,773,117
Total fund balances	1,517,888	74,406,226	—	75,924,114	76,715,834
Total liabilities and fund balances	3,953,571	75,139,057	—	79,092,628	80,231,056

CONDENSED STATEMENT OF REVENUE AND EXPENSES AND CHANGES IN FUND BALANCES [UNAUDITED]

For the year ended December 31, 2014

	Operating Fund	Capital & Preservation Fund	Growth Fund	Total 2014	2013
REVENUE	\$	\$	\$	\$	\$
Donations & grants	5,511,985	1,505,924	1,121,916	8,139,825	8,416,593
Food & retail	10,508,537	—	—	10,508,537	9,867,637
Admissions & other	5,312,068	78,693	811	5,391,572	4,895,858
	21,332,590	1,584,617	1,122,727	24,039,934	23,180,088
EXPENSES					
Operating and maintenance	10,981,173	244,155	2,685	11,228,013	10,486,742
Selling, general and administrative	5,786,480	2,750	92,911	5,882,141	4,868,651
Product costs—food and retail	3,453,135	—	325	3,453,460	3,173,349
Contribution to Heritage Park Foundation	—	—	250,000	250,000	—
Capital costs	—	4,018,040	—	4,018,040	3,844,115
	20,220,788	4,264,945	345,921	24,831,654	22,372,857
Excess (deficiency) of revenue over expenses	1,111,802	(2,680,328)	776,806	(791,720)	807,231
FUND BALANCES — Beginning of year	1,056,086	73,640,718	2,019,030	76,715,834	75,908,603
Interfund transfers	(650,000)	3,445,836	(2,795,836)	—	—
FUND BALANCES — End of period	1,517,888	74,406,226	—	75,924,114	76,715,834

HERITAGE PARK FOUNDATION

CONDENSED BALANCE SHEET (UNAUDITED)

As at December 31, 2014

	Operating Fund	Capital & Preservation Fund	Sustainability Fund	Total 2014	2013
ASSETS	\$	\$	\$	\$	\$
Cash	313,139	—	—	313,139	82,779
Accounts receivable	25,345	—	—	25,345	23,448
	338,484			338,484	106,227
Investments	924,007	1,349,058	3,609,367	5,882,432	5,390,619
Collection assets	—	1,131,610	—	1,131,610	1,131,610
Total assets	1,262,491	2,480,668	3,609,367	7,352,526	6,628,456
LIABILITIES					
Current liabilities	101,369			101,369	91,289
Due to/(from) other accounts	445,917	(124,137)	(321,780)	—	—
Total liabilities	547,286	(124,137)	(321,780)	101,369	91,289
FUND BALANCES					
Unrestricted	715,205	—	—	715,205	634,386
Internally restricted	—	1,067,780	1,522,489	2,590,269	2,051,414
Externally restricted	—	405,415	1,519,428	1,924,843	1,830,627
Restricted for endowment purposes	—	1,131,610	889,230	2,020,840	2,020,740
Total fund balances	715,205	2,604,805	3,931,147	7,251,157	6,537,167
Total liabilities and fund balances	1,262,491	2,480,668	3,609,367	7,352,526	6,628,456

CONDENSED STATEMENT OF REVENUE AND EXPENSES AND CHANGES IN FUND BALANCES (UNAUDITED)

For the year ended December 31, 2014

	Operating Fund	Capital & Preservation Fund	Sustainability Fund	Total 2014	2013
REVENUE	\$	\$	\$	\$	\$
Donations & grants	504,839	353,981	100	858,920	544,695
Tickets sales & event revenue	71,332	21,060	—	92,392	147,779
Investment income	498,262	—	—	498,262	802,876
	1,074,433	375,041	100	1,449,574	1,495,350
EXPENSES					
Fundraising events	153,352	48,673	—	202,025	186,503
Investment management fees	39,766	—	—	39,766	36,429
General and administrative	203,944	14,515	13,854	232,313	206,545
	397,062	63,188	13,854	474,104	429,477
Excess of revenue over expenses before contribution to Heritage Park Society	677,371	311,853	(13,754)	975,470	1,065,873
Contribution to Heritage Park Society	180,000	81,480	—	261,480	453,179
Excess of revenue over expenses	497,371	230,373	(13,754)	713,990	612,694
FUND BALANCES — Beginning of year	634,386	2,225,064	3,677,717	6,537,167	5,924,473
Interfund transfers	(416,552)	149,368	267,184	—	—
FUND BALANCES — End of period	715,205	2,604,805	3,931,147	7,251,157	6,537,167

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