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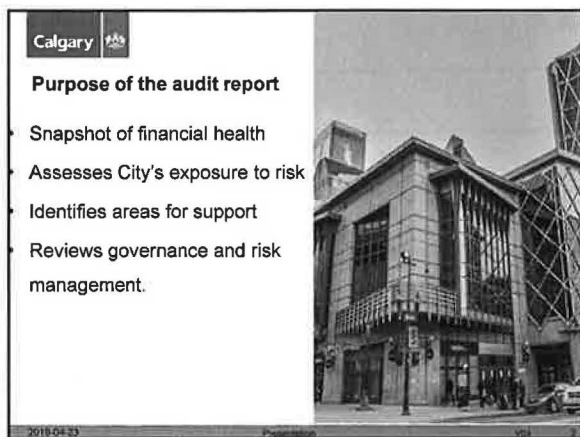
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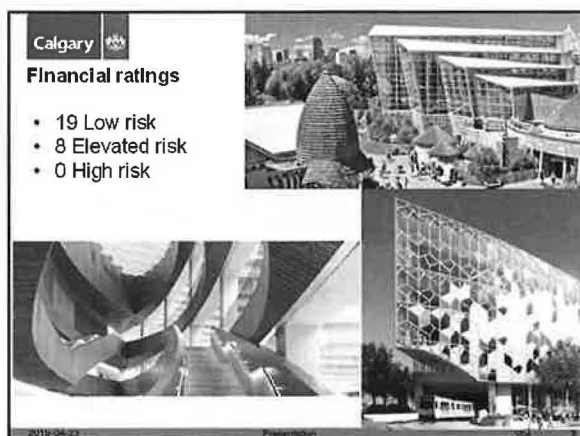
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**Calgary** **Governance and risk management**

**Commonly reported risks**

- Financial, infrastructure management, operations and process, reputational, and talent management.

**Governance practices**

- Board education, annual evaluation, skills matrix for recruitment, key board policies.



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**Calgary** **Administration Recommendations**

1. Receive this report for information; and
2. Direct that this report and attachments 2, 4 and 5 remain confidential under Sections 23(1)(b), 24(1)(b), and 16(1) of the *Freedom of Information and Protection of Privacy Act* (Alberta) until such time as six years from this date.

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