



The City of Calgary  
 PO Box 2100, Station M  
 Calgary, AB T2P 2M5

June 4, 2019

Attention: Members of Standing Policy Committee on Priorities and Finance

Dear Member,

**Re: PUD2019-0617: Resilient Calgary**

BILD Calgary Region thanks the City of Calgary's Resilience Team for making us aware of the City's Resilient Calgary Strategy and informing us of this report. Our organization and members agree that resiliency is an important quality for the City, its communities, and its businesses - along with those in the region.

Implementation is critical to the success of any plan, and implementation on a strategy of this magnitude needs to be thoughtful, recognizing that there are trade-offs. We would emphasize three points that we believe are critical to achieving a successful outcome:

1. That economic stability and growth for the region is recognized not only as a pillar of the strategy, but as a critical foundation that supports the success of the other 3 pillars; and
2. That new policy tools are not relied upon as the primary mechanisms to implement or deliver the strategy;
3. That governance, service, policy, plan, process, procedure and/or specification changes associated with this strategy be carried out in a manner that fully engages external stakeholders, allowing them the highest degree of acceptance, ownership and contribution towards joint goals.

Engagement and acceptance will be especially important for those whom the City relies on to implement, invest in, or build infrastructure that helps advance the goals of the Resiliency Strategy. Many of our members are already active in a number of areas identified in the Resiliency Strategy – finding ways to encourage and leverage their efforts would be a positive way to achieve a number of goals in a timely and cost-effective manner.

Thank you for considering our comments. BILD Calgary Region looks forward to working with the Resilience and Infrastructure Team to develop and prioritize an implementation plan.

Yours respectfully,

**Brian Hahn**  
 CEO, BILD Calgary Region

c.c. Brad Stevens, Chief Resilience Officer and Deputy City Manager  
 Chris Arthurs, Director, Resilience and Infrastructure Calgary  
 Grace Lui, Director Strategic Initiatives, BILD Calgary Region

