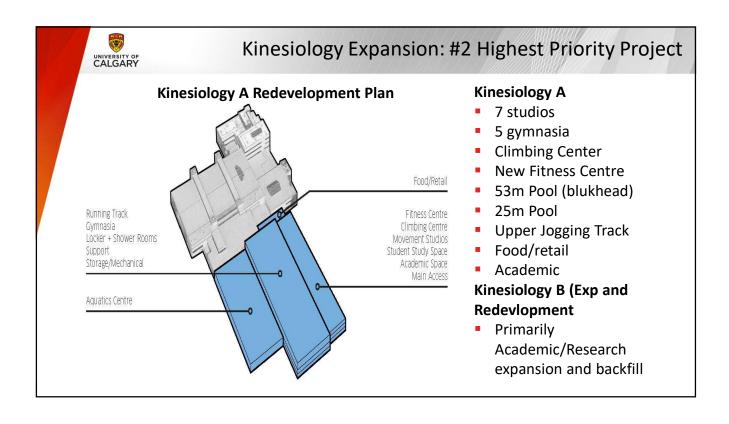




Kinesiology Program Drivers

Faculty of Kinesiology (Sport Science School) is ranked #1 in North America and #7 in the World

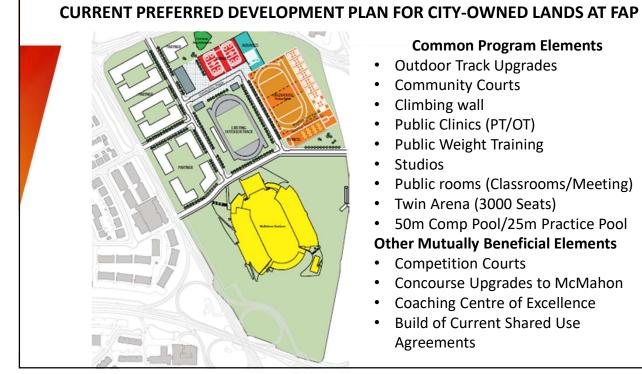
Program Drivers	Current Issues	Impact
Campus Growth	47% growth since 1988	Insufficient space to support health and Wellness of community
Program Growth	Shortfall of 13,000 SM; 30% growth required	Teaching and research space is extremely limited and impedes continued growth and advancement
Aging Infrastructure	Over 50 years old, with limited upgrades since '88	Increased deferred maintenance, high operating costs, competition spaces do not meet USport standards.
Varsity program	Training and coaching facilities underserved	Varsity athletes do not have access to the needed spaces to support performance, academics, and wellness needs
Community Outreach	Unable to meet demand of community programming	Limited public access to top athletes, coaches, programs, clinics.





Priority Considerations

University of Calgary		
Academic/Research Programing	Majority of programming would stay on Main	
	Campus. Public clinics and activities to relocate	
Varsity Programing	Varsity programming, coaching, athlete support, and	
	training collocated	
Capital Program	Kinesiology Expansion and renewal is the university's	
	second highest priority project	
Philanthropic Community	Strong support for courts, arena, faculty, and football	
Operating Dollars	Potential for LOF, strong public user fee support	
Secondary Development	Need focused coordination with University District, URP, and surrounding private developers	



Common Program Elements

- **Outdoor Track Upgrades**
- **Community Courts**
- Climbing wall
- Public Clinics (PT/OT)
- **Public Weight Training**
- Studios
- Public rooms (Classrooms/Meeting)
- Twin Arena (3000 Seats)
- 50m Comp Pool/25m Practice Pool

Other Mutually Beneficial Elements

- Competition Courts
- Concourse Upgrades to McMahon
- Coaching Centre of Excellence
- **Build of Current Shared Use** Agreements



Contradictions to University Being a Renter

- University is not viewed as "public" under the operating practices/ by-law for public access
- University varsity program practices are during peak hours and games are weekend evenings
- City needs to generate revenues from rent, University would need to use existing operating dollars to support rent
 - University would not be able to obtain Lights-On-Funding support for rented space
 - Less restrictive for public clinics, but could negatively impact Gift-In-Kind contributions from clinics to faculty
- Limited opportunities to leverage outside grants or philanthropic community to support capital, operating, or program needs



Guiding Principles

What is required to establish a WIN-WIN-WIN

- Program balanced to meet needs of City, University, and Community
- Property lines, building ownership, programming follows entity best positioned to leverage and drive; capital funding, operating support, and utilization
- Strong Partnership Agreements that ensure operating terms and conditions are articulated for all parties
- TRUST