2018 Operating Business Unit Net Budget Changes (\$000s) For information For The Period 2018 July 1 To December 31

Note: all changes are net zero with no change to the City's net budget.

| Business Unit | 2018 Net Operating Budget as at 2018 Jun 30 (PFC2018-0964) | 2018 Net Operating Budget as at 2018 Dec 31 | Change | Comments |
|--|--|---|--------------|---|
| UTILITIES & ENVIRONMENTAL PROTECTION | | | | |
| Environmental & Safety Management | 10,862 | 10,862 | - • | No changes. |
| Waste & Recycling Services | 44,579 | 44,600 | 21 • | Administration approved \$21 for 2018 electricity inflation allocation from Corporate Costs for tax support. |
| Utilities (Water Resources and Water Services) | - | - | - • | No changes. |
| GM - Utilities & Environmental Protection | 421 | 421 | - • | No changes. |
| TOTAL UTILITIES & ENVIRONMENTAL PROTECTION | 55,862 | 55,883 | 21 | |
| TRANSPORTATION Calgary Transit | 261,489 | 262,579 | 1,090 • • | Council approved \$366 one-time transfer from Fiscal Stability Reserve to Calgary Transit for Bus Rapid Transit Network Marketing Strategy (TT2018-0905). Administration approved: \$25 for 2018 water & sewer inflation allocation from Corporate Costs. \$699 for 2018 electricity inflation allocation from Corporate Costs. |
| Roads | 152,875 | 153,504 | 629 • | Administration approved: \$10 for 2018 water & sewer inflation allocation from Corporate Costs. \$619 for 2018 electricity inflation allocation from Corporate Costs. |
| Green Line | - | - | - • | Administration approved net zero transfer (both expenditure and recoveries are \$863) from Transportation Infrastructure to better align to business needs. |
| Transportation Infrastructure | 361 | 361 | - • | Administration approved net zero transfer (both expenditure and recoveries are \$863) to Green Line to better align to business needs. |
| Transportation Planning | 13,354 | 13,354 | - • | No changes. |
| GM - Transportation | 1,021 | 1,021 | - • | No changes. |
| TOTAL TRANSPORTATION | 429,100 | 430,820 | 1,719 | |

PFC2019-0390 ATTACHMENT 3

| Business Unit | 2018 Net Operating Budget as at 2018 Jun 30 (PFC2018-0964) | 2018 Net Operating Budget as at 2018 Dec 31 | Change | Comments |
|--|--|---|-----------|---|
| COMMUNITY SERVICES | | | | |
| Calgary Community Standards | 47,333 | 47,333 | - • | No changes. |
| Calgary Emergency Management Agency (CEMA) | 5,177 | 5,177 | - • | No changes. |
| Calgary Fire Department | 230,849 | 234,337 | 3,488 • | Administration approved: \$3,000 transfer from Corporate Costs Program for the previously approved 2018 growth in regards to the East Macleod station (C2014-0863). \$410 settlement allocation on the previously approved growth for the East Macleod station. \$12 for 2018 water & sewer inflation allocation from Corporate Costs. \$66 for 2018 electricity inflation allocation from Corporate Costs. |
| Calgary Neighbourhoods | 44,151 | 44,152 | 1 • | Administration approved \$1 for 2018 electricity inflation allocation from Corporate Costs. |
| Calgary Parks | 86,764 | 87,143 | 379 • | Administration approved: \$354 for 2018 water & sewer inflation allocation from Corporate Costs. \$25 for 2018 electricity inflation allocation from Corporate Costs. |
| Calgary Recreation | 60,220 | 54,315 | (5,905) • | Administration approved: (\$6,200) transfer of one-time Calgary Bid Exploration Committee 2026 Olympic Bid to General Counsel - Law & Legislative Services. \$94 for 2018 water & sewer inflation allocation from Corporate Costs. \$201 for 2018 electricity inflation allocation from Corporate Costs. |
| Calgary Housing | 6,834 | 6,834 | - • | No changes. |
| GM - Community Services | 843 | 843 | - • | No changes. |
| TOTAL COMMUNITY SERVICES | 482,171 | 480,134 | (2,037) | |
| CIVIC PARTNERS | 95,558 | 94,797 | (761) • | Council approved (\$761) one-time Economic Development & Policy Coordination carry forward to 2019 (C2018-1158). |
| CALGARY POLICE SERVICE | 401,070 | 401,070 | - • | No changes. |

PFC2019-0390 ATTACHMENT 3

| Business Unit | 2018 Net Operating Budget as at 2018 Jun 30 (PFC2018-0964) | 2018 Net Operating Budget as at 2018 Dec 31 | Change | Comments |
|--|--|---|---------|--|
| PLANNING & DEVELOPMENT Calgary Approvals Coordination | 309 | 73 | (236) • | Administration approved: \$4 transfer from Calgary Building Service to better align to business needs. (\$240) transfer to Community Planning to better align to business needs. |
| Calgary Building Services | 2,917 | 2,779 | (138) • | Administration approved: (\$134) transfer to Calgary Growth Strategy to better align to business needs. (\$4) transfer to Calgary Approval Coordination to better align to business needs. |
| Calgary Growth Strategies | 7,401 | 7,460 | 59 • | Administration approved: \$134 transfer from Calgary Building Service to better align to business needs. (\$75) transfer to Community Planning to better align to business needs. |
| Community Planning | 6,089 | 6,404 | 315 • | Administration approved: \$240 transfer from Calgary Approvals Coordination to better align to business needs. \$75 transfer from Calgary Growth Strategies to better align to business needs. |
| GM - Planning & Development | 780 | 780 | - • | No changes. |
| TOTAL PLANNING & DEVELOPMENT | 17,497 | 17,497 | 0 | |
| DEPUTY CITY MANAGER'S OFFICE Corporate Analytics & Innovation | 19,892 | 20,017 | 125 • | Administration approved \$125 transfer from Assessment to Corporate Analytics & Innovation to better align to business needs. |
| Facility Management | 49,384 | 49,634 | 250 • | Administration approved: \$25 for 2018 water & sewer inflation allocation from Corporate Costs. \$225 for 2018 electricity inflation allocation from Corporate Costs. |
| Fleet Services | - | - | - • | No changes. |
| Real Estate & Development Services | 3,619 | 3,619 | - • | No changes. |
| Resilience & Infrastructure Calgary | 1,025 | 1,025 | - • | No changes. |
| Supply Management | 9,033 | 9,033 | - • | No changes. |
| GM - Deputy City Manager's Office | 3,177 | 3,177 | - • | No changes. |
| TOTAL DEPUTY CITY MANAGER'S OFFICE | 86,130 | 86,504 | 375 | |
| URBAN STRATEGY | 2,623 | 2,623 | - • | No changes. |

| Business Unit | 2018 Net Operating Budget as at 2018 Jun 30 (PFC2018-0964) | 2018 Net Operating Budget as at 2018 Dec 31 | Change | Comments |
|---|--|---|---------|--|
| LAW & LEGISLATIVE SERVICES | | | | |
| City Clerk's Office | 13,637 | 13,637 | - • | No changes. |
| Corporate Security | 9,101 | 9,101 | - • | No changes. |
| Law | 10,709 | 10,709 | - • | No changes. |
| GC - Law & Legislative Services | 1,394 | 10,931 | 9,537 • | Council approved one-time \$3,337 increase to the 2018 budget for the 2026 Olympic and Paralympic Winter Games funded from Budget Saving Account (OPC2018-0866). |
| | | | • | Administration approved one-time \$6,200 transfer of Calgary Bid Exploration Committee 2026 Olympic Bid budget from Recreation. |
| TOTAL LAW & LEGISLATIVE SERVICES | 34,841 | 44,378 | 9,537 | |
| CITY MANAGER'S OFFICE | 2,168 | 2,168 | - • | No changes. |
| CHIEF FINANCIAL OFFICER'S DEPARTMENT | | | | |
| Assessment | 21,700 | 21,575 | (125) • | Administration approved (\$125) transfer to Corporate Analytics & Innovation from Assessment to better align to business needs. |
| Customer Service & Communications | 24,529 | 24,529 | - • | No changes. |
| Finance | 35,747 | 35,747 | - • | No changes. |
| Human Resources | 31,357 | 31,357 | - • | No changes. |
| Information Technology | 64,680 | 64,681 | 1 • | Administration approved \$1 for 2018 electricity inflation allocation from Corporate Costs |
| GM - CFOD | 809 | 809 | - • | No changes. |
| TOTAL CHIEF FINANCIAL OFFICER'S DEPARTMENT | 178,822 | 178,698 | (124) | |
| COUNCIL | | | | |
| Audit Committee | 749 | 749 | - • | No changes. |
| City Auditor's Office | 2,914 | 2,914 | - • | No changes. |
| Mayor's Office | 1,941 | 1,941 | - • | No changes. |
| Office of the Councillors | 9,156 | 9,156 | - • | No changes. |
| TOTAL COUNCIL | 14,760 | 14,760 | - | |

PFC2019-0390 ATTACHMENT 3

| Business Unit | 2018 Net Operating Budget as at 2018 Jun 30 (PFC2018-0964) | 2018 Net Operating Budget as at 2018 Dec 31 | Change | Comments |
|--|--|---|----------------|--|
| CORPORATE PROGRAMS - COMMON | | | | |
| REVENUES Franchise Fees | (236,713) | (236,713) | - • | No changes. |
| | (200,710) | (200,710) | · | No ondrigeo. |
| General Revenue | (143,743) | (144,824) | (1,081) • | Council approved: (\$3,337) one-time increase to the 2018 budget for 2026 Olympic and Paralympic Winter Games funded from Budget Saving Account (OPC2018-0866). (\$366) one-time transfer from Fiscal Stability Reserve to Calgary Transit for Bus Rapid Transit Network Marketing Strategy (TT2018-0905). \$761 one-time Economic Development & Policy Coordination carry forward to 2019 (C2018-1158). \$1,861 one-time carry forward for Council's Innovation Fund (C2018-1158). |
| Investment Income & Financial Charges | (30,500) | (30,500) | - • | No changes. |
| Taxation | (1,870,487) | (1,870,487) | - • | No changes. |
| TOTAL CORPORATE PROGRAMS - COMMON REVENUES | (2,281,443) | (2,282,524) | (1,081) | |
| CORPORATE PROGRAMS - CORPORATE COSTS & DEBT SERVICING | | | | |
| Capital Financing Costs | 334,848 | 334,848 | - • | No changes. |
| Civic & Intergovernmental Affairs | 387 | 387 | - • | No changes. |
| Corporate Costs | 151,483 | 143,834 | (7,649) • • | Council approved: (\$1,861) one-time carry forward for Council's Innovation Fund (C2018-1158). Administration approved: (\$3,000) transfer to Calgary Fire Department for the previously approved growth in regards to the East Macleod station (C2014-0863). (\$410) settlement allocation on the previously approved growth for the East Macleod station. (\$520) for 2018 water & sewer inflation allocation. (\$1,858) for 2018 electricity inflation allocation. |
| Employee Benefits | (6,900) | (6,900) | - • | No changes. |
| Gas, Power and Telecom. Committee | 950 | 950 | - • | No changes. |
| Scholarships | 73 | 73 | - • | No changes. |
| TOTAL CORPORATE PROGRAMS - CORPORATE COSTS & DEBT SERVICING | 480,841 | 473,192 | (7,649) | |
| TOTAL CORPORATE PROGRAMS | (1,800,602) | (1,809,332) | (8,730) | |
| TOTAL CITY | - | - | - | |