

**CAPITAL BUDGET REVISION SUMMARY
AS AT 2018 DECEMBER 31 (BY BUSINESS UNIT)
(\$000s)**

For information

Purpose: To provide continuity of capital budget changes from Mid-year to Year-end Budget Revision Report.

	As at 2018 June 30 (PFC2018-0964) ¹		Revisions (2018 July 1 to December 31) ¹				As at 2018 December 31 ^{1,2}	
<u>Department/Business Unit</u>	2018 Budget	2019-2022+ Budget	2018 Revisions for Information (Att 1)	2019-2022+ Revisions for Information (Att 1)	2018 Confidentiality Lifted	2019-2022+ Confidentiality Lifted	2018 Revised Budget	2019-2022+ Revised Budget
COMMUNITY SERVICES								
Calgary Community Standards	12,135	1,053	-	-	6,358	-	18,493	1,053
Calgary Emergency Management Agency	2,707	-	-	-	-	-	2,707	-
Calgary Fire Department	45,560	60,598	(1,198)	(17,800)	7,643	-	52,005	42,798
Calgary Housing	22,921	36,709	(12,000)	-	3,388	-	14,309	36,709
Calgary Parks	11,564	77,090	-	-	35,854	-	47,418	77,090
Calgary Recreation	167,761	22,351	230	2,100	10,670	-	178,661	24,451
TOTAL COMMUNITY SERVICES	262,648	197,801	(12,968)	(15,700)	63,913	-	313,593	182,101
DEPUTY CITY MANAGER'S OFFICE								
Corporate Analytics & Innovation	14,527	1,928	-	-	-	-	14,527	1,928
Resilience & Infrastructure Calgary	-	-	-	-	4,500	500	4,500	500
Facility Management	39,671	28,377	13,198	17,800	18,945	-	71,814	46,177
Fleet Services	24,766	88,868	-	-	-	-	24,766	88,868
Real Estate & Development Services	46,327	205,993	-	-	-	-	46,327	205,993
Supply	2,077	2,067	(457)	-	-	-	1,620	2,067
TOTAL DEPUTY CITY MANAGER'S OFFICE	127,368	327,233	12,741	17,800	23,445	500	163,554	345,533
PLANNING & DEVELOPMENT								
Calgary Growth Strategies	-	-	-	-	-	-	-	-
Calgary Building Services	9,249	281	-	-	-	-	9,249	281
TOTAL PLANNING & DEVELOPMENT	9,249	281	-	-	-	-	9,249	281
URBAN STRATEGY	674	-	-	-	4,526	25,474	5,200	25,474
TRANSPORTATION								
Calgary Transit	129,864	33,880	-	-	90,038	-	219,902	33,880
Roads	84,062	6,953	1,389	-	-	-	85,451	6,953
Transportation Infrastructure	337,997	311,165	4,600	148,750	78,150	36,000	420,747	495,915
Green Line	247,436	344,729	-	-	-	-	247,436	344,729
TOTAL TRANSPORTATION	799,359	696,727	5,989	148,750	168,188	36,000	973,536	881,477
UTILITIES & ENVIRONMENTAL PROTECTION								
Environmental & Safety Management	350	165	-	-	-	-	350	165
Waste & Recycling Services	43,155	7,579	-	-	-	-	43,155	7,579
Utilities (Water Resources & Water Services)	380,040	679,971	-	-	12,140	5,950	392,180	685,921
TOTAL UTILITIES & ENVIR. PROT.	423,545	687,715	-	-	12,140	5,950	435,685	693,665
CALGARY POLICE SERVICE	52,518	8,000	-	-	-	-	52,518	8,000
CHIEF FINANCIAL OFFICER'S DEPARTMENT								
Assessment	5,478	7,972	-	-	-	-	5,478	7,972
Customer Service & Communications	7,191	4,860	-	-	-	-	7,191	4,860
Finance	1,787	300	-	-	-	-	1,787	300
Human Resources	1,889	-	-	-	-	-	1,889	-
Information Technology	39,733	21,338	-	-	-	-	39,733	21,338
TOTAL CFOD	56,079	34,470	-	-	-	-	56,079	34,470
LAW AND LEGISLATIVE SERVICES								
City Clerk's Office	784	1,178	-	-	-	-	784	1,178
Corporate Security	2,427	-	(106)	-	3,568	180	5,889	180
Law	200	200	-	-	-	-	200	200
TOTAL LAW AND LEGISLATIVE SERVICES	3,412	1,378	(106)	-	3,568	180	6,874	1,558
CIVIC PARTNERS								
Capital Investment in Civic Partners	1,593	5,427	-	-	13,202	-	14,795	5,427
Calgary Public Library	3,243	-	-	-	-	-	3,243	-
Calgary Telus Convention Centre	0	-	-	-	-	-	0	-
Calgary Zoological Society	480	-	-	-	-	-	480	-
Cultural Related Infrastructure	3,928	-	-	-	-	-	3,928	-
Fort Calgary	1,890	-	-	-	-	-	1,890	-
Recreation Culture Artifact	178	265	-	-	-	-	178	265
2013 Flood Civic Partners	3,378	-	-	-	-	-	3,378	-
Sage Hill Library	-	5,000	-	-	-	-	-	5,000
TOTAL CIVIC PARTNERS	14,690	10,692	-	-	13,202	-	27,892	10,692
CALGARY PARKING AUTHORITY	52,236	19,642	-	-	-	-	52,236	19,642
CORPORATE CAPITAL PROGRAMS	527	60,726	563	-	-	-	1,090	60,726
NEW CONFIDENTIAL REPORT(S)^{3, 4}				2,500				
TOTAL CITY	1,802,304	2,044,665	6,219	153,350	288,982	68,104	2,097,505	2,263,619

Notes:

1. Figures may not add due to rounding

2. Year end balances do not include One Calgary approvals

3. Reflects new confidential reports approved during this period. The remaining confidential budget from previously approved reports is \$258.376 million as at 2018 December 31.

4. Confidential reports as of 2018 June 30 are not presented because the budget has been allocated to business units if confidentiality was lifted during the period.

**CAPITAL BUDGET REVISION SUMMARY
AS AT 2018 DECEMBER 31 (BY SERVICE)
(\$000s)**

For information

Purpose: To provide a service view of capital budget changes from June 30 to December 31, 2018 to transition to 2019 service reporting.

	As at 2018 June 30 ¹		Revisions (2018 July 1 to December 31) ¹				As at 2018 December 31 ^{1,2}	
<u>Citizen Priority/Service</u>	2018 Budget	2019-2022+ Budget	2018 Revisions for Information (Att 1)	2019-2022+ Revisions for Information (Att 1)	2018 Confidentiality Lifted	2019-2022+ Confidentiality Lifted	2018 Revised Budget	2019-2022+ Revised Budget
A Prosperous City								
Affordable Housing	22,921	36,709	(12,000)	-	3,388	-	14,309	36,709
Arts & Culture	1,428	-	-	-	-	-	1,428	-
Business Licensing	192	133	-	-	-	-	192	133
Economic Development & Tourism	10,019	5,692	-	-	13,202	-	23,221	5,692
Land Development & Sales	33,543	204,615	-	-	-	-	33,543	204,615
Library Services	3,243	5,000	-	-	-	-	3,243	5,000
TOTAL - A Prosperous City	71,346	252,149	(12,000)	-	16,590	-	75,936	252,149
A City of Safe & Inspiring Neighbourhoods								
Building Safety	6,249	281	-	-	-	-	6,249	281
Bylaw Education & Compliance	848	20	-	-	-	-	848	20
Calgary 9-1-1	16,238	900	-	-	1,000	-	17,238	900
City Cemeteries	3,973	3,050	-	-	-	-	3,973	3,050
City Planning & Policy	547	-	-	-	-	-	547	-
Development Approvals	3,000	-	-	-	-	-	3,000	-
Emergency Management & Business Continuity	2,707	-	-	-	-	-	2,707	-
Fire & Emergency Response	45,560	60,598	(1,198)	(17,800)	7,643	-	52,005	42,798
Neighbourhood Support	3,898	3,000	-	-	5,358	-	9,256	3,000
Pet Ownership & Licensing	131	-	-	-	-	-	131	-
Police Services	52,518	8,000	-	-	-	-	52,518	8,000
TOTAL - A City of Safe & Inspiring Neighbourhoods	135,669	75,849	(1,198)	(17,800)	14,001	-	148,472	58,049
A City That Moves								
Parking	52,560	19,642	-	-	-	-	52,560	19,642
Public Transit	529,589	464,260	-	-	90,038	-	619,627	464,260
Sidewalks & Pathways	26,695	34,456	85	-	25,446	29,474	52,226	63,930
Specialized Transit	3,024	-	-	-	-	-	3,024	-
Streets	241,333	203,011	5,904	148,750	63,000	32,000	310,237	383,761
Taxi, Limousine & Vehicles-for-Hire	84	-	-	-	-	-	84	-
TOTAL - A City That Moves	853,285	721,369	5,989	148,750	178,484	61,474	1,037,758	931,593
A Healthy & Green City								
Environmental Management	305	50	-	-	-	-	305	50
Parks & Open Spaces	5,739	69,040	-	-	30,084	-	35,823	69,040
Recreation Opportunities	158,505	19,351	230	2,100	10,670	-	169,405	21,451
Stormwater Management	72,438	76,229	-	-	12,140	5,950	84,578	82,179
Urban Forestry	372	-	-	-	-	-	372	-
Waste & Recycling	43,155	7,579	-	-	-	-	43,155	7,579
Wastewater Collection & Treatment	195,949	464,429	-	-	-	-	195,949	464,429
Water Treatment & Supply	111,653	139,313	-	-	-	-	111,653	139,313
TOTAL - A Healthy & Green City	588,116	775,991	230	2,100	52,894	5,950	641,240	784,041
A Well-Run City								
Appeals & Tribunals	112	316	-	-	-	-	112	316
Citizen Engagement & Insights	1,266	1,038	-	-	-	-	1,266	1,038
Citizen Information & Services	4,603	2,472	-	-	-	-	4,603	2,472
City Auditor's Office	-	-	-	-	-	-	-	-
Corporate Governance	-	-	-	-	4,500	500	4,500	500
Council & Committee Support	138	-	-	-	-	-	138	-
Mayor & Council	-	-	-	-	-	-	-	-
Municipal Elections	-	-	-	-	-	-	-	-
Property Assessment	5,478	7,972	-	-	-	-	5,478	7,972
Records Management, Access & Privacy	535	862	-	-	-	-	535	862
Taxation	-	-	-	-	-	-	-	-
TOTAL - A Well-Run City	12,132	12,660	-	-	4,500	500	16,632	13,160
Enabling Services								
Corporate Security	2,427	-	(106)	-	3,568	180	5,889	180
Data Analytics & Information Access	5,621	-	-	-	-	-	5,621	-
Facility Management	39,671	28,377	13,198	17,800	18,945	-	71,814	46,177
Financial Support	1,787	300	-	-	-	-	1,787	300
Fleet Management	24,766	88,868	-	-	-	-	24,766	88,868
Human Resources Support	1,889	-	-	-	-	-	1,889	-
Infrastructure Support	8,906	1,928	-	-	-	-	8,906	1,928
Insurance & Claims	200	200	-	-	-	-	200	200
IT Solutions & Support	39,733	21,338	-	-	-	-	39,733	21,338
Legal Counsel & Advocacy	-	-	-	-	-	-	-	-
Organizational Health, Safety & Wellness	45	115	-	-	-	-	45	115
Procurement & Warehousing	2,077	2,067	(457)	-	-	-	1,620	2,067
Real Estate	12,784	1,378	-	-	-	-	12,784	1,378
Strategic Marketing & Communications	1,322	1,350	-	-	-	-	1,322	1,350
TOTAL - Enabling Services	141,229	145,921	12,635	17,800	22,513	180	176,377	163,901
CORPORATE CAPITAL PROGRAMS	527	60,726	563	-	-	-	1,090	60,726
NEW CONFIDENTIAL REPORT(S)^{3,4}			-	2,500				
TOTAL CITY	1,802,304	2,044,665	6,219	153,350	288,982	68,104	2,097,505	2,263,619

Notes:

- Figures may not add due to rounding
- Year end balances do not include One Calgary approvals
- Reflects new confidential reports approved during this period. The remaining confidential budget from previously approved reports is \$258,376 million as at 2018 December 31.
- Confidential reports as of 2018 June 30 are not presented because the budget has been allocated to business units if confidentiality was lifted during the period.

CAPITAL BUDGET REVISION SUMMARY
2019-2023+ SERVICE BUDGET
(\$000s)

For information

Purpose: To provide a revised 2019-2023+ service budget that reflects unspent 2018 budgets and revisions after 2018 June 30 that were excluded from the One Calgary document.

<u>Citizen Priority/Service</u>	<u>2019 Budget per One Calgary (C2018-1158)¹</u>	<u>Carry Forward from 2018¹</u>	<u>2019 Revisions for Information (Att 1)^{1,2}</u>	<u>2019 Revised Budget¹</u>	<u>2020-2023 Budget per One Calgary (C2018-1158)¹</u>	<u>2020-2023 Revisions for Information (Att 1)^{1,2}</u>	<u>2020-2023 Revised Budget¹</u>
A Prosperous City							
Affordable Housing	44,840	9,016	-	53,855	141,972	-	141,972
Arts & Culture	2,590	1,406	-	3,996	22,084	-	22,084
Business Licensing	123	98	-	221	510	-	510
Economic Development & Tourism	15,950	8,190	-	24,140	26,901	-	26,901
Land Development & Sales	57,590	22,571	-	80,161	197,448	-	197,448
Library Services	2,024	291	-	2,315	22,146	-	22,146
TOTAL - A Prosperous City	123,117	41,572	-	164,688	411,061	-	411,061
A City of Safe & Inspiring Neighbourhoods							
Building Safety	3,281	1,449	-	4,730	20,000	-	20,000
Bylaw Education & Compliance	245	243	-	488	725	-	725
Calgary 9-1-1	2,900	6,464	-	9,364	8,500	-	8,500
City Cemeteries	10,008	849	-	10,857	7,167	-	7,167
City Planning & Policy	900	175	-	1,075	3,100	-	3,100
Development Approvals	3,580	2,772	-	6,352	9,420	-	9,420
Emergency Management & Business Continuity	1,704	2,069	-	3,773	5,779	-	5,779
Fire & Emergency Response	35,754	30,860	(8,400)	58,213	111,576	(9,400)	102,176
Neighbourhood Support	6,267	2,129	-	8,395	22,601	-	22,601
Pet Ownership & Licensing	191	49	-	240	774	-	774
Police Services	34,956	25,319	-	60,275	82,704	-	82,704
TOTAL - A City of Safe & Inspiring Neighbourhoods	99,786	72,377	(8,400)	163,763	272,345	(9,400)	262,945
A City That Moves							
Parking	29,737	45,490	-	75,227	38,232	-	38,232
Public Transit	299,064	152,001	-	451,065	438,242	-	438,242
Sidewalks & Pathways	65,950	22,546	-	88,496	71,355	-	71,355
Specialized Transit	383	2,714	-	3,096	293	-	293
Streets	298,731	84,079	72,700	455,510	402,120	76,050	478,170
Taxi, Limousine & Vehicles-for-Hire	180	47	-	227	940	-	940
TOTAL - A City That Moves	694,044	306,877	72,700	1,073,621	951,181	76,050	1,027,231
A Healthy & Green City							
Environmental Management	595	176	-	771	1,120	-	1,120
Parks & Open Spaces	40,860	4,625	-	45,485	66,088	-	66,088
Recreation Opportunities	39,083	89,195	550	128,828	91,430	1,550	92,980
Stormwater Management	72,830	21,598	-	94,428	220,842	-	220,842
Urban Forestry	1,500	120	-	1,620	9,000	-	9,000
Waste & Recycling	29,242	14,494	-	43,736	88,940	-	88,940
Wastewater Collection & Treatment	267,939	23,824	-	291,763	651,299	-	651,299
Water Treatment & Supply	121,775	33,700	-	155,475	369,244	-	369,244
TOTAL - A Healthy & Green City	573,824	187,732	550	762,106	1,497,963	1,550	1,499,513
A Well-Run City							
Appeals & Tribunals	316	86	-	402	-	-	-
Citizen Engagement & Insights	1,038	205	-	1,243	-	-	-
Citizen Information & Services	4,690	1,022	-	5,712	4,323	-	4,323
City Auditor's Office	140	-	-	140	-	-	-
Corporate Governance	500	3,061	-	3,561	-	-	-
Council & Committee Support	-	43	-	43	-	-	-
Mayor & Council	200	-	-	200	100	-	100
Municipal Elections	1,020	-	-	1,020	2,580	-	2,580
Property Assessment	7,972	3,118	-	11,090	3,600	-	3,600
Records Management, Access & Privacy	750	273	-	1,022	1,671	-	1,671
Taxation	1,000	-	-	1,000	1,000	-	1,000
TOTAL - A Well-Run City	17,625	7,808	-	25,433	13,273	-	13,273
Enabling Services							
Corporate Security	3,738	3,131	-	6,869	5,329	-	5,329
Data Analytics & Information Access	2,450	1,845	-	4,294	6,281	-	6,281
Facility Management	47,521	19,968	8,400	75,890	75,502	9,400	84,902
Financial Support	683	1,341	-	2,024	1,088	-	1,088
Fleet Management	97,546	(11,144)	-	86,402	151,222	-	151,222
Human Resources Support	-	1,889	-	1,889	-	-	-
Infrastructure Support	5,661	3,798	-	9,459	7,349	-	7,349
Insurance & Claims	200	190	-	390	-	-	-
IT Solutions & Support	46,966	7,810	-	54,775	78,656	-	78,656
Legal Counsel & Advocacy	1	-	-	1	455	-	455
Organizational Health, Safety & Wellness	254	(10)	-	244	356	-	356
Procurement & Warehousing	1,935	1,025	-	2,960	3,764	-	3,764
Real Estate	25,405	1,883	-	27,288	44,648	-	44,648
Strategic Marketing & Communications	1,350	263	-	1,613	-	-	-
TOTAL - Enabling Services	233,709	31,988	8,400	274,097	374,650	9,400	384,050
CORPORATE CAPITAL PROGRAMS	12,875	1,090	-	13,965	-	-	-
NEW CONFIDENTIAL REPORT(S)³			-			2,500	
TOTAL CITY	1,754,980	649,443	73,250	2,477,673	3,520,473	80,100	3,598,073

Notes:

- Figures may not add due to rounding
- Budget confidentiality being lifted had already been distributed to related services in C2018-1158
- Reflects new confidential reports approved during this period. The remaining confidential budget from previously approved reports is \$258.376 million as at 2018 December 31.