

**CAPITAL BUDGET REVISION SUMMARY
AS AT 2018 DECEMBER 31 (BY BUSINESS UNIT)
(\$000s)**

For information

Purpose: To provide continuity of capital budget changes from Mid-year to Year-end Budget Revision Report.

Department/Business Unit	As at 2018 June 30 (PFC2018-0964) ¹		Revisions (2018 July 1 to December 31) ¹				As at 2018 December 31 ^{1,2}	
	2018 Budget	2019-2022+ Budget	2018 Revisions for Information (Att 1)	2019-2022+ Revisions for Information (Att 1)	2018 Confidentiality Lifted	2019-2022+ Confidentiality Lifted	2018 Revised Budget	2019-2022+ Revised Budget
COMMUNITY SERVICES								
Calgary Community Standards	12,135	1,053	-	-	6,358	-	18,493	1,053
Calgary Emergency Management Agency	2,707	-	-	-	-	-	2,707	-
Calgary Fire Department	45,560	60,598	(1,198)	(17,800)	7,643	-	52,005	42,798
Calgary Housing	22,921	36,709	(12,000)	-	3,388	-	14,309	36,709
Calgary Parks	11,564	77,090	-	-	35,854	-	47,418	77,090
Calgary Recreation	167,761	22,351	230	2,100	10,670	-	178,661	24,451
TOTAL COMMUNITY SERVICES	262,648	197,801	(12,968)	(15,700)	63,913	-	313,593	182,101
DEPUTY CITY MANAGER'S OFFICE								
Corporate Analytics & Innovation	14,527	1,928	-	-	-	-	14,527	1,928
Resilience & Infrastructure Calgary	-	-	-	-	4,500	500	4,500	500
Facility Management	39,671	28,377	13,198	17,800	18,945	-	71,814	46,177
Fleet Services	24,766	88,868	-	-	-	-	24,766	88,868
Real Estate & Development Services	46,327	205,993	-	-	-	-	46,327	205,993
Supply	2,077	2,067	(457)	-	-	-	1,620	2,067
TOTAL DEPUTY CITY MANAGER'S OFFICE	127,368	327,233	12,741	17,800	23,445	500	163,554	345,533
PLANNING & DEVELOPMENT								
Calgary Growth Strategies	-	-	-	-	-	-	-	-
Calgary Building Services	9,249	281	-	-	-	-	9,249	281
TOTAL PLANNING & DEVELOPMENT	9,249	281	-	-	-	-	9,249	281
URBAN STRATEGY	674	-	-	-	4,526	25,474	5,200	25,474
TRANSPORTATION								
Calgary Transit	129,864	33,880	-	-	90,038	-	219,902	33,880
Roads	84,062	6,953	1,389	-	-	-	85,451	6,953
Transportation Infrastructure	337,997	311,165	4,600	148,750	78,150	36,000	420,747	495,915
Green Line	247,436	344,729	-	-	-	-	247,436	344,729
TOTAL TRANSPORTATION	799,359	696,727	5,989	148,750	168,188	36,000	973,536	881,477
UTILITIES & ENVIRONMENTAL PROTECTION								
Environmental & Safety Management	350	165	-	-	-	-	350	165
Waste & Recycling Services	43,155	7,579	-	-	-	-	43,155	7,579
Utilities (Water Resources & Water Services)	380,040	679,971	-	-	12,140	5,950	392,180	685,921
TOTAL UTILITIES & ENVIR. PROT.	423,545	687,715	-	-	12,140	5,950	435,685	693,665
CALGARY POLICE SERVICE	52,518	8,000	-	-	-	-	52,518	8,000
CHIEF FINANCIAL OFFICER'S DEPARTMENT								
Assessment	5,478	7,972	-	-	-	-	5,478	7,972
Customer Service & Communications	7,191	4,860	-	-	-	-	7,191	4,860
Finance	1,787	300	-	-	-	-	1,787	300
Human Resources	1,889	-	-	-	-	-	1,889	-
Information Technology	39,733	21,338	-	-	-	-	39,733	21,338
TOTAL CFOD	56,079	34,470	-	-	-	-	56,079	34,470
LAW AND LEGISLATIVE SERVICES								
City Clerk's Office	784	1,178	-	-	-	-	784	1,178
Corporate Security	2,427	-	(106)	-	3,568	180	5,889	180
Law	200	200	-	-	-	-	200	200
TOTAL LAW AND LEGISLATIVE SERVICES	3,412	1,378	(106)	-	3,568	180	6,874	1,558
CIVIC PARTNERS								
Capital Investment in Civic Partners	1,593	5,427	-	-	13,202	-	14,795	5,427
Calgary Public Library	3,243	-	-	-	-	-	3,243	-
Calgary Telus Convention Centre	0	-	-	-	-	-	0	-
Calgary Zoological Society	480	-	-	-	-	-	480	-
Cultural Related Infrastructure	3,928	-	-	-	-	-	3,928	-
Fort Calgary	1,890	-	-	-	-	-	1,890	-
Recreation Culture Artifact	178	265	-	-	-	-	178	265
2013 Flood Civic Partners	3,378	-	-	-	-	-	3,378	-
Sage Hill Library	-	5,000	-	-	-	-	-	5,000
TOTAL CIVIC PARTNERS	14,690	10,692	-	-	13,202	-	27,892	10,692
CALGARY PARKING AUTHORITY	52,236	19,642	-	-	-	-	52,236	19,642
CORPORATE CAPITAL PROGRAMS	527	60,726	563	-	-	-	1,090	60,726
NEW CONFIDENTIAL REPORT(S)^{3, 4}				2,500				
TOTAL CITY	1,802,304	2,044,665	6,219	153,350	288,982	68,104	2,097,505	2,263,619

Notes:

- Figures may not add due to rounding
- Year end balances do not include One Calgary approvals
- Reflects new confidential reports approved during this period. The remaining confidential budget from previously approved reports is \$258.376 million as at 2018 December 31.
- Confidential reports as of 2018 June 30 are not presented because the budget has been allocated to business units if confidentiality was lifted during the period.

**CAPITAL BUDGET REVISION SUMMARY
AS AT 2018 DECEMBER 31 (BY SERVICE)
(\$000s)**

For information

Purpose: To provide a service view of capital budget changes from June 30 to December 31, 2018 to transition to 2019 service reporting.

Citizen Priority/Service	As at 2018 June 30 ¹		Revisions (2018 July 1 to December 31) ¹				As at 2018 December 31 ^{1,2}	
	2018 Budget	2019-2022+ Budget	2018 Revisions for Information (Att 1)	2019-2022+ Revisions for Information (Att 1)	2018 Confidentiality Lifted	2019-2022+ Confidentiality Lifted	2018 Revised Budget	2019-2022+ Revised Budget
A Prosperous City								
Affordable Housing	22,921	36,709	(12,000)	-	3,388	-	14,309	36,709
Arts & Culture	1,428	-	-	-	-	-	1,428	-
Business Licensing	192	133	-	-	-	-	192	133
Economic Development & Tourism	10,019	5,692	-	-	13,202	-	23,221	5,692
Land Development & Sales	33,543	204,615	-	-	-	-	33,543	204,615
Library Services	3,243	5,000	-	-	-	-	3,243	5,000
TOTAL - A Prosperous City	71,346	252,149	(12,000)	-	16,590	-	75,936	252,149
A City of Safe & Inspiring Neighbourhoods								
Building Safety	6,249	281	-	-	-	-	6,249	281
Bylaw Education & Compliance	848	20	-	-	-	-	848	20
Calgary 9-1-1	16,238	900	-	-	1,000	-	17,238	900
City Cemeteries	3,973	3,050	-	-	-	-	3,973	3,050
City Planning & Policy	547	-	-	-	-	-	547	-
Development Approvals	3,000	-	-	-	-	-	3,000	-
Emergency Management & Business Continuity	2,707	-	-	-	-	-	2,707	-
Fire & Emergency Response	45,560	60,598	(1,198)	(17,800)	7,643	-	52,005	42,798
Neighbourhood Support	3,898	3,000	-	-	5,358	-	9,256	3,000
Pet Ownership & Licensing	131	-	-	-	-	-	131	-
Police Services	52,518	8,000	-	-	-	-	52,518	8,000
TOTAL - A City of Safe & Inspiring Neighbourhoods	135,669	75,849	(1,198)	(17,800)	14,001	-	148,472	58,049
A City That Moves								
Parking	52,560	19,642	-	-	-	-	52,560	19,642
Public Transit	529,589	464,260	-	-	90,038	-	619,627	464,260
Sidewalks & Pathways	26,695	34,456	85	-	25,446	29,474	52,226	63,930
Specialized Transit	3,024	-	-	-	-	-	3,024	-
Streets	241,333	203,011	5,904	148,750	63,000	32,000	310,237	383,761
Taxi, Limousine & Vehicles-for-Hire	84	-	-	-	-	-	84	-
TOTAL - A City That Moves	853,285	721,369	5,989	148,750	178,484	61,474	1,037,758	931,593
A Healthy & Green City								
Environmental Management	305	50	-	-	-	-	305	50
Parks & Open Spaces	5,739	69,040	-	-	30,084	-	35,823	69,040
Recreation Opportunities	158,505	19,351	230	2,100	10,670	-	169,405	21,451
Stormwater Management	72,438	76,229	-	-	12,140	5,950	84,578	82,179
Urban Forestry	372	-	-	-	-	-	372	-
Waste & Recycling	43,155	7,579	-	-	-	-	43,155	7,579
Wastewater Collection & Treatment	195,949	464,429	-	-	-	-	195,949	464,429
Water Treatment & Supply	111,653	139,313	-	-	-	-	111,653	139,313
TOTAL - A Healthy & Green City	588,116	775,991	230	2,100	52,894	5,950	641,240	784,041
A Well-Run City								
Appeals & Tribunals	112	316	-	-	-	-	112	316
Citizen Engagement & Insights	1,266	1,038	-	-	-	-	1,266	1,038
Citizen Information & Services	4,603	2,472	-	-	-	-	4,603	2,472
City Auditor's Office	-	-	-	-	-	-	-	-
Corporate Governance	-	-	-	-	4,500	500	4,500	500
Council & Committee Support	138	-	-	-	-	-	138	-
Mayor & Council	-	-	-	-	-	-	-	-
Municipal Elections	-	-	-	-	-	-	-	-
Property Assessment	5,478	7,972	-	-	-	-	5,478	7,972
Records Management, Access & Privacy	535	862	-	-	-	-	535	862
Taxation	-	-	-	-	-	-	-	-
TOTAL - A Well-Run City	12,132	12,660	-	-	4,500	500	16,632	13,160
Enabling Services								
Corporate Security	2,427	-	(106)	-	3,568	180	5,889	180
Data Analytics & Information Access	5,621	-	-	-	-	-	5,621	-
Facility Management	39,671	28,377	13,198	17,800	18,945	-	71,814	46,177
Financial Support	1,787	300	-	-	-	-	1,787	300
Fleet Management	24,766	88,868	-	-	-	-	24,766	88,868
Human Resources Support	1,889	-	-	-	-	-	1,889	-
Infrastructure Support	8,906	1,928	-	-	-	-	8,906	1,928
Insurance & Claims	200	200	-	-	-	-	200	200
IT Solutions & Support	39,733	21,338	-	-	-	-	39,733	21,338
Legal Counsel & Advocacy	-	-	-	-	-	-	-	-
Organizational Health, Safety & Wellness	45	115	-	-	-	-	45	115
Procurement & Warehousing	2,077	2,067	(457)	-	-	-	1,620	2,067
Real Estate	12,784	1,378	-	-	-	-	12,784	1,378
Strategic Marketing & Communications	1,322	1,350	-	-	-	-	1,322	1,350
TOTAL - Enabling Services	141,229	145,921	12,635	17,800	22,513	180	176,377	163,901
CORPORATE CAPITAL PROGRAMS	527	60,726	563	-	-	-	1,090	60,726
NEW CONFIDENTIAL REPORT(S)^{3,4}			-	2,500				
TOTAL CITY	1,802,304	2,044,665	6,219	153,350	288,982	68,104	2,097,505	2,263,619

Notes:

- Figures may not add due to rounding
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- Reflects new confidential reports approved during this period. The remaining confidential budget from previously approved reports is \$258.376 million as at 2018 December 31.
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CAPITAL BUDGET REVISION SUMMARY
2019-2023+ SERVICE BUDGET
(\$000s)

For information

Purpose: To provide a revised 2019-2023+ service budget that reflects unspent 2018 budgets and revisions after 2018 June 30 that were excluded from the One Calgary document.

Citizen Priority/Service	2019 Budget per One Calgary (C2018-1158) ¹	Carry Forward from 2018 ¹	2019 Revisions for Information (Att 1) ^{1,2}	2019 Revised Budget ¹	2020-2023 Budget per One Calgary (C2018-1158) ¹	2020-2023 Revisions for Information (Att 1) ^{1,2}	2020-2023 Revised Budget ¹
A Prosperous City							
Affordable Housing	44,840	9,016	-	53,855	141,972	-	141,972
Arts & Culture	2,590	1,406	-	3,996	22,084	-	22,084
Business Licensing	123	98	-	221	510	-	510
Economic Development & Tourism	15,950	8,190	-	24,140	26,901	-	26,901
Land Development & Sales	57,590	22,571	-	80,161	197,448	-	197,448
Library Services	2,024	291	-	2,315	22,146	-	22,146
TOTAL - A Prosperous City	123,117	41,572	-	164,688	411,061	-	411,061
A City of Safe & Inspiring Neighbourhoods							
Building Safety	3,281	1,449	-	4,730	20,000	-	20,000
Bylaw Education & Compliance	245	243	-	488	725	-	725
Calgary 9-1-1	2,900	6,464	-	9,364	8,500	-	8,500
City Cemeteries	10,008	849	-	10,857	7,167	-	7,167
City Planning & Policy	900	175	-	1,075	3,100	-	3,100
Development Approvals	3,580	2,772	-	6,352	9,420	-	9,420
Emergency Management & Business Continuity	1,704	2,069	-	3,773	5,779	-	5,779
Fire & Emergency Response	35,754	30,860	(8,400)	58,213	111,576	(9,400)	102,176
Neighbourhood Support	6,267	2,129	-	8,395	22,601	-	22,601
Pet Ownership & Licensing	191	49	-	240	774	-	774
Police Services	34,956	25,319	-	60,275	82,704	-	82,704
TOTAL - A City of Safe & Inspiring Neighbourhoods	99,786	72,377	(8,400)	163,763	272,345	(9,400)	262,945
A City That Moves							
Parking	29,737	45,490	-	75,227	38,232	-	38,232
Public Transit	299,064	152,001	-	451,065	438,242	-	438,242
Sidewalks & Pathways	65,950	22,546	-	88,496	71,355	-	71,355
Specialized Transit	383	2,714	-	3,096	293	-	293
Streets	298,731	84,079	72,700	455,510	402,120	76,050	478,170
Taxi, Limousine & Vehicles-for-Hire	180	47	-	227	940	-	940
TOTAL - A City That Moves	694,044	306,877	72,700	1,073,621	951,181	76,050	1,027,231
A Healthy & Green City							
Environmental Management	595	176	-	771	1,120	-	1,120
Parks & Open Spaces	40,860	4,625	-	45,485	66,088	-	66,088
Recreation Opportunities	39,083	89,195	550	128,828	91,430	1,550	92,980
Stormwater Management	72,830	21,598	-	94,428	220,842	-	220,842
Urban Forestry	1,500	120	-	1,620	9,000	-	9,000
Waste & Recycling	29,242	14,494	-	43,736	88,940	-	88,940
Wastewater Collection & Treatment	267,939	23,824	-	291,763	651,299	-	651,299
Water Treatment & Supply	121,775	33,700	-	155,475	369,244	-	369,244
TOTAL - A Healthy & Green City	573,824	187,732	550	762,106	1,497,963	1,550	1,499,513
A Well-Run City							
Appeals & Tribunals	316	86	-	402	-	-	-
Citizen Engagement & Insights	1,038	205	-	1,243	-	-	-
Citizen Information & Services	4,690	1,022	-	5,712	4,323	-	4,323
City Auditor's Office	140	-	-	140	-	-	-
Corporate Governance	500	3,061	-	3,561	-	-	-
Council & Committee Support	-	43	-	43	-	-	-
Mayor & Council	200	-	-	200	100	-	100
Municipal Elections	1,020	-	-	1,020	2,580	-	2,580
Property Assessment	7,972	3,118	-	11,090	3,600	-	3,600
Records Management, Access & Privacy	750	273	-	1,022	1,671	-	1,671
Taxation	1,000	-	-	1,000	1,000	-	1,000
TOTAL - A Well-Run City	17,625	7,808	-	25,433	13,273	-	13,273
Enabling Services							
Corporate Security	3,738	3,131	-	6,869	5,329	-	5,329
Data Analytics & Information Access	2,450	1,845	-	4,294	6,281	-	6,281
Facility Management	47,521	19,968	8,400	75,890	75,502	9,400	84,902
Financial Support	683	1,341	-	2,024	1,088	-	1,088
Fleet Management	97,546	(11,144)	-	86,402	151,222	-	151,222
Human Resources Support	-	1,889	-	1,889	-	-	-
Infrastructure Support	5,661	3,798	-	9,459	7,349	-	7,349
Insurance & Claims	200	190	-	390	-	-	-
IT Solutions & Support	46,966	7,810	-	54,775	78,656	-	78,656
Legal Counsel & Advocacy	1	-	-	1	455	-	455
Organizational Health, Safety & Wellness	254	(10)	-	244	356	-	356
Procurement & Warehousing	1,935	1,025	-	2,960	3,764	-	3,764
Real Estate	25,405	1,883	-	27,288	44,648	-	44,648
Strategic Marketing & Communications	1,350	263	-	1,613	-	-	-
TOTAL - Enabling Services	233,709	31,988	8,400	274,097	374,650	9,400	384,050
CORPORATE CAPITAL PROGRAMS	12,875	1,090	-	13,965	-	-	-
NEW CONFIDENTIAL REPORT(S)³			-			2,500	
TOTAL CITY	1,754,980	649,443	73,250	2,477,673	3,520,473	80,100	3,598,073

Notes:

- Figures may not add due to rounding
- Budget confidentiality being lifted had already been distributed to related services in C2018-1158
- Reflects new confidential reports approved during this period. The remaining confidential budget from previously approved reports is \$258.376 million as at 2018 December 31.