



MEMO

UNIVERSITY OF
CALGARY

OFFICE OF THE VICE-PRESIDENT (FACILITIES)

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To: Campbell Barry
Deputy City Manager's Office
City of Calgary

Date: April 30, 2019

From: Bart Becker

Re: Briefing on University supplied FAPRAC Working Group Materials of April 25, 2019

In support of the PowerPoint materials supplied at the FAPRAC Working Group meeting, I would like to summarize what we believe are excellent partnership opportunities for the City and University to consider as we work together to develop programing and operating models for the Fieldhouse and to the broader development of the Foothills Athletic Park (FAP).

Program Synergies

The University's #2 highest priority capital project is the expansion and redevelopment of our Kinesiology Complex. The complex was last expanded in 1988, and since that time our campus student population has grown by 47% and the academic program space has a shortfall of nearly 13,000 sm.

The programing for this project has direct ties to both the Fieldhouse and the broader vision for the FAP. As it pertains to the Fieldhouse in particular, there are a number of program synergies in that the University project would include; gymnasia (5), Studios (7), public and varsity sport fitness centres, upper jogging track, public OT/OP research clinics, associated program support space, and food and retail support space. Other program elements that are complementary to the larger FAP site include; outdoor track renewal, training and competition swimming, twin arenas, and climbing wall, supported infrastructure.

The relocation of a majority of our varsity programs, coaching staff, athletic support staff, and associated clinics provides a unique opportunity to create a "Centre of Excellence in Summer Sport" where Calgary's community benefits by having a deeper integration of sport and health and wellness programming being offered by both the City and the University.

Partnership Synergies

Public access: In a strong partnership model, one can leverage the combined fitness and health spaces of each organization to ensure public and varsity needs are both met.

Capital Support: As a partner, the university is in a stronger position to seek capital support from our various funding sources for capital from our granting agencies, the philanthropic community, and other community and industry partners. The university, like the City, has a strong track record of developing business cases to drive support for our capital projects. While there is currently no formal commitments

of funding for our priority projects, our message has been consistent with our supporters that would view external funds as an opportunity to leverage their funding to achieve a more significant impact for the university and community at large.

Operating support: University space that supports the academic mission of the institution is generally supported by the Province through a Lights-On-Funding (LOF) mechanism. To qualify for LOF, the university needs to validate the space is required to achieve its mandate and it must have an ownership stake and control over the space. While there is no guarantee that the university would receive LOF for new space, it would be our intent that if the expansion of our program space was located within FAP, any LOF in support of this space would follow. If the University were to explore how it must utilize off-peak time in a fieldhouse as a renter, it would have to balance this with its ability to utilize existing revenue streams to support rental of space for academic and institutional purposes.

Next Steps

A trusted partnership between the City and the University, in concert with our stakeholders, creates a unique opportunity to build something great for the citizens of Calgary. A partnership between two respected public institutions that aligns itself in blurring property lines and buildings ownership to establish a working relationship that positions projects in a way to take full advantage of these synergies. The outcome being that program impacts are maximized in a way that is responsive to reducing the capital and operational costs associated with each organization developing separate facilities.

Sincerely,



Bart Becker
Vice-President, Facilities
University of Calgary