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# Update on Foundational Research for Notice of Motion C20190073, PFC2019-0302

Priorities and Finance Committee

April 02, 2019

## Foundational research has now been completed



**Priorities and Finance Committee History and Mandate**  
*Attachment 2*



**Role of Municipal Government**  
*Attachment 3*



**Jurisdictional Review**  
*Attachment 4*



**Feedback from Members of Council**  
*Attachment 5*



## **Engagement with members of Council highlighted consistent themes**

### **On the opportunity presented by this Notice of Motion:**

- There is no problem with the current mandate of the PFC (or its further improvement is not a current priority)
- Meetings (both of the PFC and of Council) could be made more efficient
- There is a desire to be more strategic and focused on priorities

### **On revising the mandate for the PFC to evolve it into an executive committee of Council:**

- There is a risk of unintended consequences with any change to the current decision-making framework of Council and Committees
- The relative equality between Council members is a strength of the current system





## Alternate options may deliver significant improvement without requiring a mandate change

### Alternate Options for Further Examination

#### Utilize the roles/powers of the PFC allowed in the Procedure Bylaw

- Explore meeting management tactics as outlined in the Procedure Bylaw
- Create and be responsible for sub-committees and working groups of PFC, within its mandate, and approve their Terms of Reference

#### Clarify the PFC agenda setting process

Including how it's accomplished, who is involved and how alignment to stated priorities (as outlined in the One Calgary 2019-2022 Service Plans and Budgets document) will be achieved

#### Utilize additional meeting management and workflow management tactics, including:

- Alignment of PFC, SPC and Council agendas
- Use of timed agendas for PFC

#### Cultivate/recognize, informally, different areas of particular knowledge or expertise of Councillors

E.g. by compiling and referencing a self-determined skills matrix for both Council and Citizen Committee members, in addition to a workload matrix, to support decisions at the Organizational Council Meeting.

#### Make minor modifications to the Procedure Bylaw to leverage the PFC's current mandate more effectively:

- Review Notices of Motion from elected officials and direct them to Council or Committees for debate, ensuring each includes an estimated cost and explanation of alignment with stated priorities (as outlined in the One Calgary 2019-2022 Service Plans and Budgets document)
- Accept any Committee's reports for information on behalf of Council (e.g. via a PFC consent agenda)
- Allow PFC to make final decisions at the Committee level within their mandate. (Note: this might apply also to SPCs)



## Recommendations

That the Priorities and Finance Committee recommends that Council:

1. Direct Administration to examine the options presented in Table 2 of Attachment 6 in place of those specified in motion C2019-0073; and
2. Defer the report back to the Priorities and Finance Committee from 2019 Q2 to 2019 July 02.