



# 2016 Intergovernmental Activities Summary



## Intergovernmental Relations

IGA Committee Mandate: Responsible for representations concerning the impact of other governments' policies on The City.

### INTERGOVERNMENTAL RELATIONS BY THE NUMBERS



- 70 → IGA COMMITTEE
- 20 → ALT
- 1 → PFC
- 4 → STRATEGIC SESSIONS OF COUNCIL



- 12 → FEDERAL
- 14 → PROVINCIAL



#### Key Activity

#### Progress

Coordination and tracking of government consultations

Complete

Some notable consultation submissions to the provincial government in 2016 included:

- ✓ Provincial budget consultation
- ✓ Provincial Affordable Housing Strategy
- ✓ COPTER regulation review
- ✓ Growth Management Board
- ✓ MGA Review
- ✓ Energy Micro-Generation Regulation
- ✓ Energy Efficiency Panel
- ✓ Joint-Venture Pilot of electric buses in Calgary
- ✓ Transportation Network Companies Regulation Development
- ✓ Micro-Generation Regulation

Some notable consultation submissions to the federal government in 2016 included:

- ✓ National Housing Strategy
- ✓ Phase 2 Infrastructure Funding
- ✓ 2017 Pre-Budget Consultation
- ✓ Marijuana legalization
- ✓ Canada Post Review
- ✓ Environmental Law Review

<b>Federal Budget</b>	<b>Complete</b>
<p>Federal budget advocacy in 2016 focused on partnering with the Government of Canada to build public transit, social and green infrastructure. The 2017-18 federal budget provided the clarity and support The City of Calgary requested in its submission in the critical areas of transit, social and green infrastructure.</p> <ul style="list-style-type: none"> <li>✓ Intergovernmental &amp; Corporate Strategy coordinated a review and analysis of the Government of Canada’s 2016-17 budget, including the impacts and opportunity for The City of Calgary. Presentation to Council in April 2016 (C2016-0351).</li> <li>✓ Submission to the House of Commons Standing Committee on Finance’s pre-consultation for the 2017-18 budget. Report to IGA Committee in July 2016 (IGA2016-0506).</li> </ul>	
<b>Provincial Budget</b>	<b>Complete</b>
<p>Provincial budget advocacy in 2016 focused on partnering with the Government of Alberta to invest in infrastructure, build a new fiscal framework for Alberta’s two big cities and advance economic development activities.</p> <ul style="list-style-type: none"> <li>✓ Intergovernmental &amp; Corporate Strategy coordinated a review and analysis of the Government of Alberta’s 2016-17 budget, including the impacts and opportunities for The City of Calgary.</li> <li>✓ Presentation to Council (C2016-0351).</li> <li>✓ The City of Calgary’s submitted a report to the Government of Alberta’s 2017-18 budget consultation.</li> <li>✓ Report to IGA Committee in December 2016 (IGA2016-0977).</li> </ul>	
<b>Municipal Government Act Review</b>	<b>In Progress</b>
<p>The City of Calgary participated in the MGA Review engagement process and had ongoing discussions with the Government of Alberta to advocate for City of Calgary positions in relation to the MMGA proposals throughout 2016.</p> <ul style="list-style-type: none"> <li>✓ Updates provided to IGA Committee and Council throughout the year.</li> <li>✓ Provided overview of legislative and regulatory changes introduced through the MGA Review.</li> <li>✓ Coordinated a cross-corporate analysis of Bill 21, the Modernized Municipal Government Act (MMGA)</li> <li>✓ Provided the corporate response to the MMGA, and worked closely with counterparts in the Government of Alberta to ensure the City’s interests were represented in the amendments to the MMGA.</li> <li>✓ Coordinated the City’s response to the proposed Regional Growth Management Board.</li> </ul>	



Significant progress on Charter regulatory proposals, fiscal framework and collaboration tables throughout 2016.

- ✓ Updates provided to IGA Committee and Council throughout the year.
- ✓ Supported our Mayor's participation in meeting of City Charter Elected Officials meetings, and special meeting of Cabinet.
- ✓ Continued phase 1 and 2 negotiations with the Government of Alberta and City of Edmonton.
- ✓ Agreement reached on regulatory and collaboration proposals in advance of consultation.
- ✓ Public and stakeholder engagement completed in fall of 2016.
- ✓ Launched phase 3 discussions on a renewed fiscal framework.
- ✓ 17 budget, including the impact and opportunity for The City of Calgary. Presentation to Council (C2016-0351).
- ✓ The City of Calgary's submitted a report to the Government of Alberta's 2017-18 budget consultation.
- ✓ Report to IGA Committee in December 2016 (IGA2016-0977).

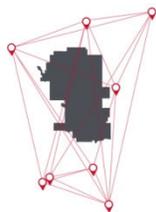
## CITY CHARTER BY THE NUMBERS



<b>Infrastructure Funding</b>	<b>In Progress</b>
<p>Given the priority of infrastructure funding by all orders of government, The City of Calgary pursued multiple advocacy activities in this area in 2016. Updates to IGA Committee throughout the year.</p> <ul style="list-style-type: none"> <li>✓ Worked with the Government of Canada to develop the criteria for Phase 2 of the federal infrastructure program. Report to Priorities and Finance Committee in June 2016 (PFC2016-0565).</li> <li>✓ Appearance and submission to the Standing Senate Committee on National Finance. The City of Calgary's input was reflected in the Committee's final report.</li> <li>✓ Letters to and meetings with federal and provincial administrative and elected officials throughout the year.</li> </ul>	
<b>Cannabis Legalization</b>	<b>In Progress</b>
<p>The Government of Canada's decision to legalize and regulate cannabis prompted several advocacy initiatives in 2016. The Task Force's final report to the Government of Canada reflected many of The City's advocacy positions and concerns.</p> <ul style="list-style-type: none"> <li>✓ The City of Calgary developed corporate advocacy positions to inform input and discussions on the issue with the federal and provincial governments. Report to IGA Committee in November 2016 (IGA2016-0737)</li> <li>✓ Official submissions to the federal Task Force on Marijuana Legalization and Regulation as well as staff participation in stakeholder meetings organized by the Task Force.</li> </ul>	
<b>Whistle-blower Program</b>	<b>Complete</b>
<p>The Whistle-blower Program was created to support open, ethical, accountable and transparent local government and is intended to provide an additional confidential mechanism to report suspected acts of waste and/or wrongdoing. At present, the Program is subject to the Freedom of Information and Protection of Privacy (FOIP) Act, which compromises its ability to promote confidential reporting. Similar provincial legislation is not subject to the same provisions.</p> <ul style="list-style-type: none"> <li>✓ Introduced and successfully passed an AUMA resolution, calling on the Government of Alberta to make an exemption from elements of the Freedom of Information and Protection of Privacy Act for the City's Whistleblower Policy.</li> </ul>	
<b>Memorandum of Understanding with Calgary School Boards</b>	<b>Complete</b>
<p>The City of Calgary used the City Charter negotiations to discuss the future use of Municipal Reserve (MR) and the Joint Use Agreement that currently governs how The City of Calgary, The Calgary Board of Education (CBE) and the Calgary Catholic School Board (CCSD) manage the land set aside for school and other public purposes. The City sought to gain more flexibility with how MR can be used to support the development of complete communities and community hubs.</p> <ul style="list-style-type: none"> <li>✓ Memorandum of Understanding signed between the Mayor of Calgary and the Chairs of the Calgary Board of Education (CBE) and the Calgary Catholic School Board (CCSD) on September 30, 2016.</li> </ul>	



<p><b>Alberta Urban Municipalities Association</b></p>	<p><b>Complete</b></p>
<p>Intergovernmental &amp; Corporate Strategy provided assistance to members of IGA Committee representing The City of Calgary on the Alberta Urban Municipalities Association’s (AUMA) Board of Directors and Committees.</p> <ul style="list-style-type: none"> <li>✓ ICS conducts research and analysis – in consultation with subject matter experts throughout The Corporation – on a variety of issues to assist Councillors in responding to AUMA resolutions, policy papers and recommendations for action.</li> <li>✓ ICS supported members of Council attending the annual AUMA conference. This included working with subject matter experts across the Corporation to coordinate The City’s position on resolutions for consideration at the conference.</li> <li>✓ City Administration attended or provided input into various AUMA committees and initiatives throughout the year. Most notably, attendance and support for the Municipal Governance Committee.</li> <li>✓ Formal verbal updates to IGA Committee throughout 2016.</li> </ul>	
<p><b>Federation of Canadian Municipalities</b></p>	<p><b>Complete</b></p>
<p>Intergovernmental &amp; Corporate Strategy provided assistance to the IGA Committee representative on the Federation of Canadian Municipalities (FCM) Board of Directors and Committees.</p> <ul style="list-style-type: none"> <li>✓ ICS conducts research and analysis – in consultation with subject matter experts throughout The Corporation – on a variety of issues to assist Councillors in responding to FCM resolutions, policy papers and recommendations for action.</li> <li>✓ ICS supported members of Council attending the annual FCM conference. This included working with subject matter experts across the Corporation to coordinate The City’s position on resolutions for consideration at the conference.</li> <li>✓ City Administration attended and provided input into various FCM working groups and initiatives throughout the year.</li> <li>✓ Formal verbal updates to IGA Committee throughout 2016.</li> </ul>	



**Regional Planning**

IGA Committee Mandate: Coordinating long term growth and development plans between Calgary and other municipalities.

Key Activity	Progress
<p><b>Foothills-Calgary Intermunicipal Development Plan (IDP)</b></p>	<p><b>Complete</b></p>
<p>The M.D. of Foothills / Calgary IDP was unanimously approved by both municipalities in April 2017.</p> <ul style="list-style-type: none"> <li>✓ The IDP advances Calgary’s interests through policies developed to minimize cross-boundary land use conflicts, collaborate on joint projects, protect growth areas by preventing premature subdivision and anticipating long-range transportation considerations and recognizing Regional Assets (features/facilities) that are unique to only one area of our municipal boundary.</li> <li>✓ Dispute resolution policies are flexible to consider facilitation and mediation at any point in the process to avoid escalation.</li> <li>✓ Engagement with the public and stakeholders was significant: approximately 1000 attendees participated across four open houses (2015-2016) to provide feedback.</li> <li>✓ The IDP project anticipates the emerging Growth Management Board and allows our municipalities to direct and clarify intentions around the future direction of growth.</li> </ul>	
<p><b>Regional Growth Management Board</b></p>	<p><b>In Progress</b></p>
<p>The City participated in a number of events and advanced advocacy efforts throughout 2016 to advance interests in the emerging Growth Management Board:</p> <ul style="list-style-type: none"> <li>✓ Participated in a number of information gathering process initiated by Municipal Affairs with other municipalities in the Calgary region between January and February 2016.</li> <li>✓ ICS prepared The City’s written position relating to the GMB’s mandate, governance and membership in report IGA2016-0160.</li> <li>✓ Formal verbal update IGA2016-0048 in January 2016.</li> </ul>	
<p><b>Calgary Regional Partnership</b></p>	<p><b>Complete</b></p>
<p>The City of Calgary provided assistance to our elected representatives to the Calgary Regional Partnership Board of Directors and Steering Committees and for coordinating corporate participation and involvement in Calgary Regional Partnership Activities:</p> <ul style="list-style-type: none"> <li>✓ Participated in the Transportation and Transit, and the Calgary Metropolitan Plan and Regional Servicing Steering Committees, the Calgary Regional Partnership Annual Retreat, and all Board meetings.</li> <li>✓ Formal verbal updates to IGA Committee throughout 2016.</li> <li>✓ Ridership on the On-It Regional Transit system continues to grow while a new pilot services connecting Calgary to Banff and Canmore is being launched in the Summer of 2017.</li> </ul>	

<b>Corporate Approach to governance of regional issues</b>	<b>Complete</b>
<p>Intergovernmental and Corporate Strategy undertook a cross corporate consultation regarding internal governance structure and decision making relative to regional matters and the emerging Growth Management Board:</p> <ul style="list-style-type: none"> <li>✓ Undertook a series of formal facilitated sessions to devise a draft governance framework.</li> <li>✓ Delivered the proposed governance framework in ALT2016-0892 and secured approval.</li> </ul>	
<b>Urban Municipalities Task Force</b>	<b>In Progress</b>
<p>Intergovernmental and Corporate Strategy provided support and expertise to explore options for the Calgary region. This group was established prior to the Government of Alberta announcing the mandatory Growth Management Board</p> <ul style="list-style-type: none"> <li>✓ Undertook a report to secure the extension of mandate of the Urban Municipalities Task Force in report IGA2016-0551.</li> <li>✓ Secured approval for a two year extended term to 2018 to enable the Task Force to complete its recommendations.</li> </ul>	
<b>Intermunicipal Committees (Calgary/Foothills, Calgary/Rocky View County, Calgary/Chestermere)</b>	<b>In Progress</b>
<p>Intergovernmental &amp; Corporate Strategy coordinates Intermunicipal Committees with Rocky View County, The MD of Foothills and The City of Chestermere. Intermunicipal Committees consist of elected officials from both municipalities and are intended to provide a forum for information sharing, collaboration and dispute resolution.</p> <ul style="list-style-type: none"> <li>✓ In 2016 there were nine Intermunicipal Committees meetings held.</li> <li>✓ Activities and priorities of each Intermunicipal Committee are verbally reported at every session of IGA Committee.</li> </ul>	
<b>Conrich Area Structure Plan - Intermunicipal Appeal</b>	<b>In Progress</b>
<p>The City's intermunicipal appeal of Rocky View County's Conrich Area Structure Plan was coordinated by Intergovernmental &amp; Corporate Strategy. Following the submission of the appeal, our team lead The City's mediation process with Rocky View County.</p> <ul style="list-style-type: none"> <li>✓ The mediation process concluded successfully for The City with Rocky View agreeing to a number of changes to the plan. As a whole, the changes provided a framework for mitigating the detrimental impacts of the Conrich Area Structure Plan on The City. These included precedent setting agreements to evaluate and assess impacts on The City's Transportation Network, changes to the land use planning framework to minimize impacts on lands within the city and greater certainty with respect to stormwater.</li> <li>✓ Successful mediation also saved The City from entering a long, costly and uncertain appeal hearing process in front of the Municipal Government Board.</li> </ul>	

<b>Foothills-Calgary Intermunicipal Development Plan</b>	<b>In Progress</b>
<p>The M.D. of Foothills/Calgary Intermunicipal Development Plan (IDP) is a statutory plan under the MGA which establishes a framework for intermunicipal planning along our shared intermunicipal boundary. The IDP provides the starting point for coordinated communication, information sharing, future joint planning initiatives, planning for growth, and annexation processes. It also facilitates plan implementation and conflict mitigation between the municipalities.</p> <ul style="list-style-type: none"> <li>✓ In 2016, The City, lead by ICS, and MD Foothills were in the later stages of the policy writing and public engagement processes. Engagement with the public and stakeholders was significant.</li> <li>✓ Approximately 1000 attendees participated across four open houses (2015-2016) to provide feedback:             <ul style="list-style-type: none"> <li>○ Approximately 200 people attended the 3<sup>rd</sup> Open House in March 2016, which presented draft policies including a potential proposed growth area for The City.</li> <li>○ Approximately 180 people attended the 4<sup>th</sup> Open House in October 2016, which presented a revised growth area for The City and refined policies.</li> <li>○ Throughout the IDP project several stakeholder sessions were held for representatives from the development industry, environmental groups, community associations in the M.D., the M.D.'s Historical Society, Spruce Meadows and the Tsuut'ina Nation.</li> </ul> </li> <li>✓ The IDP advances Calgary's interests through policies developed to minimize cross-boundary land use conflicts, collaborate on joint projects, protect growth areas by preventing premature subdivision and anticipating long-range transportation considerations, and recognizing Regional Assets (features/facilities) that are unique to only one area of our municipal boundary.</li> <li>✓ Dispute resolution policies are flexible to consider facilitation and mediation at any point in the process to avoid escalation.</li> <li>✓ The IDP project anticipates the emerging Growth Management Board and allows our municipalities to direct and clarify intentions around the future direction of growth.</li> </ul>	
<b>Regional Governance at The City of Calgary</b>	<b>In Progress</b>
<p>Intergovernmental and Corporate Strategy undertook a cross corporate consultation regarding internal governance structure and decision making relative to regional matters and the emerging Growth Management Board. This included:</p> <ul style="list-style-type: none"> <li>✓ Undertaking a series of formal facilitated sessions to devise a draft governance framework.</li> <li>✓ Delivering the proposed governance framework in ALT2016-0892 and securing approval.</li> </ul>	



### Affordable Housing

IGA Committee Mandate: Developing strategies to address the needs of affordable housing in Calgary (Bylaw 51M2007)

Key Activity	Progress
Advocacy to support the Corporate Affordable Housing Strategy	In Progress

Throughout 2016, The City of Calgary engaged with the provincial and federal governments to advance affordable housing in Calgary and support the Corporate Affordable Housing Strategy.

- ✓ A cross-corporate team completed an intergovernmental relations strategy and plan for affordable housing engagement. The team meets regularly to monitor progress.
- ✓ Clear advocacy positions and priorities have been established and are integrated into all interactions with other orders of government. Report to IGA Committee in October 2016 (IGA2016-0789)
- ✓ The City completed recommendations regarding changes to enable new City tools in the Municipal Government Act and City Charter.
- ✓ The City provided input into the provincial government’s review of regulations under the MGA on Inclusionary Housing and Property Tax exemptions.
- ✓ The City submitted positions on the provincial and federal affordable housing strategies.
- ✓ Administration helped create the Provincial Government and Big City Housing Collaboration Table, which includes The City of Edmonton, as well as provincial leadership across multiple Ministries: Seniors and Housing, Community and Social Services and Health.
- ✓ This tripartite group met regularly in 2016 to collaborative discuss and address affordable housing challenges in Alberta.

## Looking Ahead: Measuring for Success



Future Intergovernmental & Corporate Strategy Year in Review reports will include both progress and performance highlights of the modernized Municipal Government Act, new City Charter and Growth Management Board in addition to the advocacy activities and collaboration tables.