



### Scenario 3:

### Budget Reduction of \$100 million and overall tax is equally shared between Residential and Non-residential.

	Residential			Non-residential			Ratio	Shift to Res from NR	Efficiency or Reduction	Cost to fund PTP at 10%
	Rate	Tax bill (\$)	Tax impact (\$)	Rate	Tax bill (\$)	Tax impact (\$)				
2019 One Calgary Approved	3.45%	\$1,940	\$65	1.01%	\$87,587	\$10,970	4.47 : 1	\$8 million		\$44 million*
Additional Budget Reduction to Residential and Non-residential	-6.00%		-\$112	-4.95%		-\$4,299			\$100 million	
Additional Non-residential transfer to Residential	9.61%		\$179	-8.27%		-\$7,169		\$80 million		
2019 Projected Rebate	7.06%	\$2,007	\$132	-12.21%	\$76,119	-\$498	3.78 : 1	(Approx)		\$9 million*
			-\$100							
			\$32							
2020: 3.03% Rebate	3.03%	\$2,068	\$61							
			-\$75							
			-\$14							
2021: 3.03% Rebate	3.03%	\$2,131	\$63							
			-\$50							
			\$13							
2022: 3.03% Rebate	3.03%	\$2,196	\$65							
			-\$25							
			\$40							

\* approximate funding required to limit increases in non-residential municipal property taxes to 10% for the qualified properties. Assumption is that there is no change to residential and non-residential assessment values - actual results will vary.

C2019-0352  
Attachment 7





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Risks	Pros	Cons
Reconsideration for 2019 required	Mitigation for both residential and non-residential property owners	Does not necessarily address the tax ratio or potential tax shifts over the longer term
Reconsideration of financial strategy for four material unfunded projects required as source for \$125 million in one-time funding	Addresses the equity/fairness principle in terms of overall budget responsibility equally shared	Service levels will be impacted, likely significantly given a large portion of the budget is excluded from the reductions
Taxpayers may dislike/some may be supportive of any budget reductions that may lead to service level cuts	Reduces the impact of the downtown shift over the short term	Does not directly cap non-residential property tax increases – individual increases may still be significant (no mitigation)