

Green Line LRT Quarterly Progress Report Card

Colour Ratings:





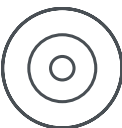


Controlled



Needs attention



Requires immediate attention

Focus Areas	Q4 2018 (October–December)		Q1 2019 (January–March)		Q2 2019 (April–June)	Q3 2019 (July–September)	Q4 2019 (October–December)
	Key Deliverables		Key Deliverables		Key Deliverables	Key Deliverables	Key Deliverables
<div></div> <div>Leadership</div>	<ul style="list-style-type: none">• Vision, mission and values• Organizational culture• Capability, capacity and competence• Change management• Communications• ICPIs• Political management	<div><input checked="" type="checkbox"/> Posted position for GL Managing Director</div> <div><input checked="" type="checkbox"/> Established the vision and mission</div> <div><input checked="" type="checkbox"/> Established Project Team ground rules</div> <div><input checked="" type="checkbox"/> Completed first series of Change Management sessions</div>	<div><input checked="" type="checkbox"/> Interviewed candidates for MD position</div> <div><input checked="" type="checkbox"/> Ongoing change management program</div> <div><input checked="" type="checkbox"/> Developed Project Report Card and overall Project Gap Analysis tool</div>	<div><input type="checkbox"/> Onboarding of new GL Managing Director</div> <div><input type="checkbox"/> Ongoing change management program</div> <div><input type="checkbox"/> Finalize Project Execution Plan</div>			
<div></div> <div>Governance</div>	<ul style="list-style-type: none">• Oversight• Decision, Authority & Escalation Protocols• Organizational Design• Reporting/Line of Sight• Performance Management• Stakeholders	<div><input checked="" type="checkbox"/> Developed process to evaluate governance and reporting</div>	<div><input checked="" type="checkbox"/> Finalize review of organizational structure and team skills assessment</div> <div><input checked="" type="checkbox"/> Governance review underway</div> <div><input checked="" type="checkbox"/> Development of escalation and decision-making framework</div>	<div><input type="checkbox"/> Organization of project team</div> <div><input type="checkbox"/> Development of project dashboard and performance metrics</div> <div><input type="checkbox"/> Finalization of comprehensive Risk Management Plan</div>			
<div></div> <div>Commercial</div>	<ul style="list-style-type: none">• Project Structure• Business Case• Contract Strategy• Procurement• Risk Management• Finance & Funding	<div><input checked="" type="checkbox"/> Development of contracting strategy underway</div> <div><input checked="" type="checkbox"/> Development of Risk Management Plan underway</div>	<div><input checked="" type="checkbox"/> Confirmation of Acceptance of the Agreements between COC and CP</div> <div><input checked="" type="checkbox"/> Ultimate Recipient Agreement Signed</div> <div><input checked="" type="checkbox"/> RFQ for LRV released</div>	<div><input type="checkbox"/> Finalize supplemental contracts strategy</div> <div><input type="checkbox"/> Release main contract RFQ</div> <div><input type="checkbox"/> Finalization of Project Controls strategy</div>			
<div></div> <div>Stakeholder</div>	<ul style="list-style-type: none">• Governance & Regulatory• Indigenous Relations• Community/Public Engagement• Internal Stakeholders• Relationship management• Industry Relations		<div><input checked="" type="checkbox"/> Developed draft internal and external communications plan</div>	<div><input type="checkbox"/> Development of Global Indigenous Plan</div>			
<div></div> <div>Technical</div>	<ul style="list-style-type: none">• Engineering & Construction Management• Budget & Schedule• Project Controls• Technology Systems & Process• Regulatory Requirements & Permitting• Asset Management• Connectivity• TOD• City Shaping• 4Rs	<div><input checked="" type="checkbox"/> Development of Project Execution Plan underway</div>	<div><input checked="" type="checkbox"/> Single Bore Tunnel Design Analysis Underway</div> <div><input checked="" type="checkbox"/> Adoption of the Envision sustainability management system</div> <div><input checked="" type="checkbox"/> Development of integrated schedule</div>	<div><input type="checkbox"/> Finalize the Single Bore Tunnel Design Analysis</div>			