

## **GUIDING PRINCIPLES AND WORKING GROUP**

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### **EXECUTIVE SUMMARY**

The Terms of Reference for the Foothills Athletic Park Redevelopment Assessment Committee (FAPRAC) were approved by Council on 2019 February 25.

Pursuant to the Terms of Reference, this report contains proposed guiding principles and a working group structure FAPRAC may use to refine the committee mandate, provide direction for a complex program, and advance the Foothills Multisport Fieldhouse project.

### **ADMINISTRATION RECOMMENDATIONS**

That the Foothills Athletic Park Redevelopment Assessment Committee:

1. Approve the proposed Guiding Principles as outlined in Attachment 1; and
2. Approve the proposed Program Management Working Group structure as outlined in Attachment 2.

### **PREVIOUS COUNCIL DIRECTION / POLICY**

On 2019 February 25 Council approved C2019-0274 Foothills Athletic Park Redevelopment Assessment Committee Terms of Reference, with the first scheduled meeting of the Committee on 2019 March 19.

On 2019 February 4 Council approved Verbal Report C2019-0162 establishing the Foothills Athletic Park Redevelopment Assessment Committee, appointing Councillors Chahal, Colley-Urquhart, and Carra to the Committee, and directing Administration to return to Council with a Terms of Reference for the Committee.

On 2019 January 28 Council received C2019-0135 Consideration of Unfunded Long-Term Projects. The Foothills Multisport Fieldhouse was identified as one of the four major unfunded projects for Council consideration.

On 2013 April 22, Council approved CPS2013-0351 Foothills Fieldhouse – Progress Update, received for information potential funding options that support the development of a fieldhouse and approved in principle, the revised location for the Foothills Fieldhouse.

On 2010 July 19, Council approved CPS2010-47 Foothills and Glenmore Athletic Park Concept Plan and directed Administration, subject to available funding, to proceed in the planning process for Foothills and Glenmore Athletic Parks.

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### **BACKGROUND**

A multisport fieldhouse has been identified as a top priority in several City strategic plans, including the 10-Year Strategic Plan for Sport Facility Development and Enhancement (2008) and the Culture, Parks and Recreation Infrastructure Investment Plan (CPRIP 2013-2022).

In 2010, The City developed plans for a multisport fieldhouse at Foothills Athletic Park. Internal programming components of the fieldhouse have been developed, based on extensive stakeholder engagement and include a 400-meter indoor track (eight lanes, with associated throwing/jumping areas), a FIFA regulation-size soccer infield, basketball/volleyball courts and associated support/sport spaces. Concepts prepared to date, also include provisions for permanent and temporary seating. The fieldhouse would allow Calgary to support recreational and world-class athletes, provide a year-round training facility and host national and international sporting events.

In early 2019 Council identified the Foothills Multisport Fieldhouse as one of four major projects for coordinated capital funding consideration. FAPRAC was initiated in January 2019 to assess fieldhouse options and the redevelopment potential of the surrounding lands.

### **INVESTIGATION: ALTERNATIVES AND ANALYSIS**

It may be beneficial for FAPRAC to have a set of guiding principles that help inform decisions related to Foothills Athletic Park redevelopment. Attachment 1 contains proposed guiding principles that could advance work through program assessment, design, development, and implementation stages.

The FAPRAC Terms of Reference outline that working groups may be established to undertake specific time-limited tasks. Details of a proposed Program Management Working Group are outlined in Attachment 2. This working group could initially develop a work plan approach for the redevelopment program. Having a clearly articulated approach would refine the Committee's mandate, clarify scope, and inform potential staging. A detailed work schedule will be prepared after the preferred approach is determined.

As outlined in the Terms of Reference, FAPRAC will provide Council with quarterly status updates. The Deputy City Manager's Office can act as a resource to this working group and prepare reports to FAPRAC, on behalf of the working group.

### **Stakeholder Engagement, Research and Communication**

The FAPRAC Chair and Administration prepared the proposed guiding principles and working group structure. Calgary Recreation, McMahon Stadium Society, University of Calgary, Sport Calgary, Calgary Multisport Fieldhouse Society, and other stakeholders will be engaged in the upcoming program development and assessment work.

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### **Strategic Alignment**

Developing guiding principles aligns with a the Council priority of a Well-Run City. This program will be open, responsive, accountable and transparent.

### **Social, Environmental, Economic (External)**

The Triple Bottom Line will form part of FAPRAC's work program.

### **Financial Capacity**

#### **Current and Future Operating Budget:**

There are no current and future operating budget impacts associated with this report.

#### **Current and Future Capital Budget:**

There are no current and future capital budget impacts associated with this report.

### **Risk Assessment:**

All project assessments will adhere to The City's Integrated Risk Management Policy. Approving guiding principles helps ensure Committee alignment from the outset of the program.

### **REASONS FOR RECOMMENDATIONS:**

Council Report C2019-0135, Consideration of Unfunded Long-Term Projects and the subsequent establishment of the Foothills Athletic Park Redevelopment Assessment Committee provides the impetus and opportunity to determine the viability of this program and to potentially advance it. Guiding principles and a working group structure are presented. Having a working group to manage a complex and potentially evolving program, will augment the work of the committee.

## **ATTACHMENTS**

1. Proposed Guiding Principles
2. Proposed Working Group