

Work Plan and Timeline

Municipal Development Plan and Calgary Transportation Plan Review

A. Purpose and Goals

Transportation planning and land use planning are critical to city building and making sure they work together is critical to achieving a sustainable future. The Municipal Development Plan and Calgary Transportation Plan Review will ensure that the two planning processes remain integrated and consistent by creating effective implementation strategies with practical tools and processes. The proposed Work Plan has been developed, as directed by Council, to outline the goals, engagement, deliverables and a framework for undertaking a review and an updated consolidated Plan over the next two years.

B. Project Scope

The scope for the review is designed to focus on specific elements of the Plan and uses the 2018 Municipal Development Plan/Calgary Transportation Plan Monitoring Progress Report as the foundation in combination with supplementary research. The scope defined respects this is a review and not a rewriting of the Plans.

In Scope

- Review and gap analysis of current land use and mobility trends and associated Municipal Development Plan and Calgary Transportation Plan policy.
- Review and updates to Urban Structure map, typologies and other Plan terminology (e.g. developing and developed areas) to improve clarity, relevance and implementation objectives.
- Offer direction to business planning and budget processes as well as long and short-term transportation and other corporate capital plans.
- Need for additional content on new and emerging topics, such as health, technology and climate change (as examples).
- Review of monitoring and reporting system in place, including the appropriateness and achievability of the current city-wide targets and core indicators.
- Identify necessary areas of revision to incorporate updated legislation such as the revised Municipal Government Act (MGA), City Charter and the Calgary Metropolitan Region Growth Plan and Servicing Plan.
- Alignment between any changes to the higher-level policy of the Municipal Development Plan – Volume 1 and Calgary Transportation Plan with ongoing municipal initiatives including the Developed Areas Guidebook and Established Area Growth and Change Strategy.
- Remove unnecessary repetition of policy between the Municipal Development Plan and Calgary Transportation Plan with the implementation plans they enable.
- Recommend and prepare updates to the Municipal Development Plan and Calgary Transportation Plan as directed by Council.

Out of Scope

- Corporate administrative/financial policy.
- Changes to the 11 Sustainability Principles or 8 Key Directions for Land Use and Mobility
- Regional growth or annexation strategy.

C. Project Deliverables and Timeline

As illustrated in *Figure 1*, the Municipal Development Plan and Calgary Transportation Plan review project consists of two phases, with the first comprised of two sub-phases:

Phase 1A: Technical Review and Research (Q4 2018 to Q4 2019) - The goal of this phase is to establish the current state of the Plans and identify what the future state of the Plans should be. Research and analysis will be undertaken to establish the overall context of the review within the broader Planning & Development planning program, and industry advancements particularly in the transportation field. The output of this phase is a set of recommendations on how the Plans should be updated.

Phase 1B: Work Plan Development (Sept 2019) - The output of this phase is a workplan and budget required to implement recommendations from Phase 1A. It will identify activities required for Phase 2 and may include additional activities that are out of scope of this project but will be needed to facilitate implementation of the updated Plans. Findings from this phase will culminate in a report to Council seeking direction for Phase 2.

Phase 2: Update the Municipal Development Plan and Calgary Transportation Plan (Q4 2019 to Q4 2020) - assuming Council's direction from Phase 1 is to update the Plans, the output of this phase will be an updated joint Plan, to be brought forward to Committee no later than Q4 2020.

D. Strategic Engagement and Communications

The overall goal of the project's engagement and communications plan is to ensure Calgarians have accurate, relevant, and timely information to participate and provide input that will help inform project decisions.

To help ensure stakeholders and the general public have a common understanding of Calgary's plans for the future, and the correct information to participate, an education campaign will be done first. This will happen alongside directed conversations with key stakeholders to identify challenges, issues and needs as related to the review. The education campaign will help set the foundation for the next stage where deep conversations about issues and trade-offs will happen with small groups.

This strategy is being used to allow for deeper and more meaningful conversations with the key stakeholders to build relationships and gather key pieces of information to assist in the updating

of the policy documents. The conversations will be more focused, and the information gathered will be specific to key areas identified by the project team and key stakeholders.

Engagement: Success Factors:

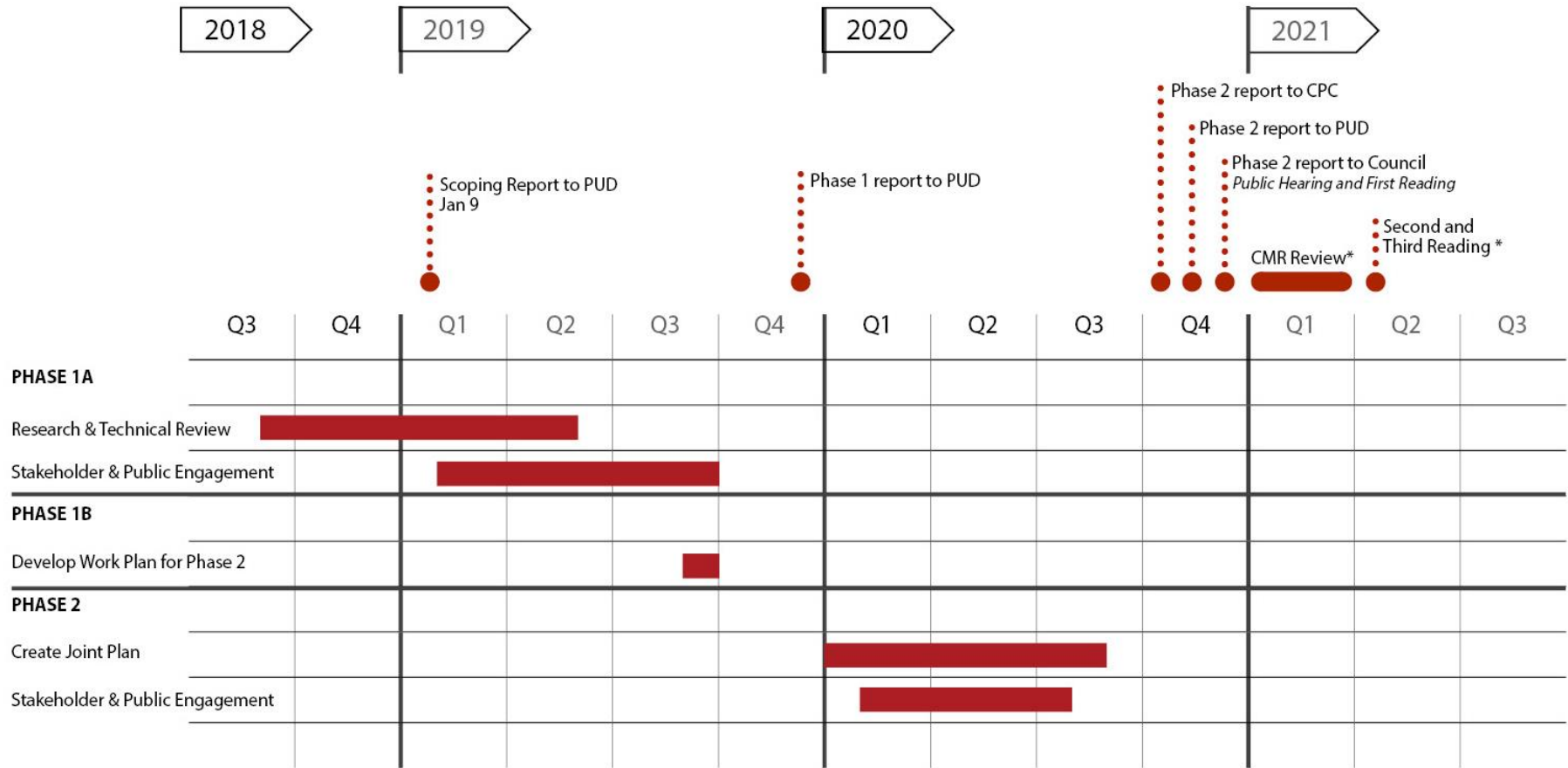
- The engagement process is inclusive, user-friendly and provides opportunities for diverse stakeholders to participate in a variety of ways.
- Stakeholders have the necessary information to participate in a meaningful way.
- Stakeholders have multiple opportunities to provide meaningful input.
- Stakeholder input is appropriate and useful for impacting project decisions.
- Stakeholder input helps the project team better understand the values, interests, expectations, and priorities of different stakeholders.
- Results of the input are shared with stakeholders to let them know what was heard, how their input was used and if it was not used, provide an explanation of why input could not be used.

Communications

- Raise awareness of the value of Calgary's long-range plans to help Calgarians understand why these plans matter to our city, and to support the engagement process.
- Share with Calgarians what The City is doing to address growth through planning and transportation choices, and examples from other municipalities around the world.
- Share and identify with Calgarians the issues, constraints, priorities and trade-offs that affect planning and transportation decisions, and cost and delivery of municipal services.
- Identify with input from Calgarians what constitutes a great city, great neighbourhoods, and the priorities/efforts needed to make life better in our city.

A variety of in-person, in-place, and online engagement techniques and communication tools such as print, paid advertising, and social media will be used to reach targeted stakeholders and citizens.

Figure 1
Project Timeline



* Note: All statutory plans, including the joint Plan will need to be reviewed and approved by the new Calgary Metropolitan Region Board (CMRB). The review period is expected to take a minimum of 2.5 to 3 months. The above timeline assumes the joint Plan will be submitted to the CMRB for review and approval after it is approved by City Council.