



2 January 2019

City of Calgary SPC for Planning and Urban Development (PUD)  
-and- City of Calgary Members of Council  
The City of Calgary  
PO Box 2100, Station M  
Calgary, AB  
T2P 2M5

Dear Members of SPC for Planning & Urban Development & Council:

**Re: SPC-PUD – Jan 9, 2019 | Industry/City Work Plan Update – PUD2019-0005**

BILD Calgary Region and NAIOP Calgary offer this letter in support of the GM, Planning & Development Report to SPC-PUD (PUD2019-0005) being presented on January 9, 2019.

Both NAIOP and BILD feel strongly that the Industry/City Work Plan continues to provide an important platform to achieve successful community building goals as they relates to growth and development in the City of Calgary. We appreciate the support to continue with the Work Plan in 2019, as the work being undertaken is important to both City and Industry and there remains much to be done.

Some of the key attributes of the Work Plan are;

- New initiatives that are added to the Work Plan deliverables have focus and resourcing allocated;
- Momentum from ongoing work continues where there is on-going support for the Work Plan;
- Continued collaboration of City and Industry personnel provide definite benefits in finding solutions to issues identified in the Work Plan. The collective benefits of Industry and City working together significantly outweigh working in isolation and informal or irregular communication; and,
- Bringing an Industry perspective through Industry organizations ensures success and continuity on Work Plan initiatives together.

- 2 -

As in past years, much was accomplished in 2018, but also there were initiatives that are still in progress and will need to carry over into 2019.

Some of the key accomplishments in 2018 include:

- Identifying the need for the framework that became the Established Areas Growth & Change strategy scoping report;
- Completion of the New Community Growth Strategy's evaluation of new community investment opportunities, culminating in Council approval of 14 new communities
- Established areas policy work review;
- Identification of industrial areas infrastructure needs to inform One Calgary;
- The implementation of a robust 'Explore' process to help applicants get a good start with the city's development review process;
- Continued work on cutting red tape and improving cross-business unit coordination; and,
- Extensive cross-departmental mapping and review of the CCC/FAC process resulting in many time saving and cost saving recommendations.

Some of the carry over of key initiatives into 2019 include:

- Identifying costs and funding for redevelopment and reviewing all current established areas levies and bonusing programs for improvement in utilization;
- Reducing barriers/challenges to redevelopment;
- Clear policy and solutions to on-going stormwater management designs and targets;
- Streamlining TIA's; and,
- Review and implementing an updated standard comment library.

BILD CR and NAIOP appreciate the support for the Work Plan that has come from the City Manager, the General Managers and many City staff who are involved with the Work Plan initiatives. This support is critical as there are many City folks assigned to the Work Plan and many industry personnel that volunteer their time to ensure the success of the Work Plan.

As in past years Industry wishes to emphasize the need for collaboration, cooperation and support of the Work Plan across the various business units (including Water, Transportation, Roads and Parks) in order to achieve the highest and best outcomes for all initiatives. With the change to a service based approach outlined by One Calgary, we see this goal continuing to be worked on into 2019 and beyond, and look forward to the resulting improvements for everyone.

- 3 -

Industry looks forward to a very busy 2019 with the focus firmly on the established areas growth and change strategy, the Industrial growth strategy and the amendments to the MDP/CTP. We recognize that completion of these initiatives will likely come in 2020, but 2019 will be where all the heavy lifting is done, through the Work Plan and other targeted Industry/City working groups. We ask that Council supports the continuation of the Industry/City Work Plan and all of the initiatives that administration have identified in collaboration with Industry.

Yours truly,

**BILD Calgary Region**



Guy Huntingford  
Chief Executive Officer

**NAIOP Calgary**



Chris Ollenberger, P. Eng.  
National Director, NAIOP

c.c. Stuart Dalgleish, General Manager Planning & Development, City of Calgary  
Kathy Davies Murphy, Manager, Growth & Strategic Services, City of Calgary  
Matthias Tita, Director, Calgary Growth Strategies, City of Calgary