

Industry/City Work Plan 2018 Year End Report

~~PFC~~2019-0005

PUD

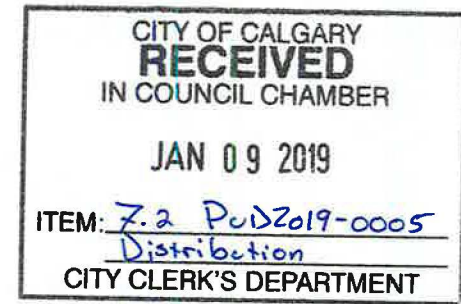
SPC on Planning and Urban Development

2019 January 9

ISC: Unrestricted



Work Plan Overview



The work plan aims to:

- improve the context for development citywide,
- enable growth,
- enhance accountability,
- make improvements,
- address mutually agreed upon actions, and
- provide engagement opportunities for our customers

Work plan actions are embedded in the City Planning and Policy 2019 Priorities, and both are linked into the preparatory work on the Municipal Development Plan / Calgary Transportation Plan review

Work Plan Overview

The 2018 work plan:

- Made progress on strategic growth initiatives for new community, established and industrial areas
- Improved processes and enhanced customer service for the development approvals service line

The 2019 work plan is expected to:

- Focus on the Established Area Growth and Change Strategy
- Initiate scoping for Industrial Areas strategic growth
- Make progress on ongoing process improvements

<i>Established Area Strategy</i>	<i>New Community Growth Strategy</i>
<i>Industrial Strategy</i>	<i>Continuous Process Improvements</i>



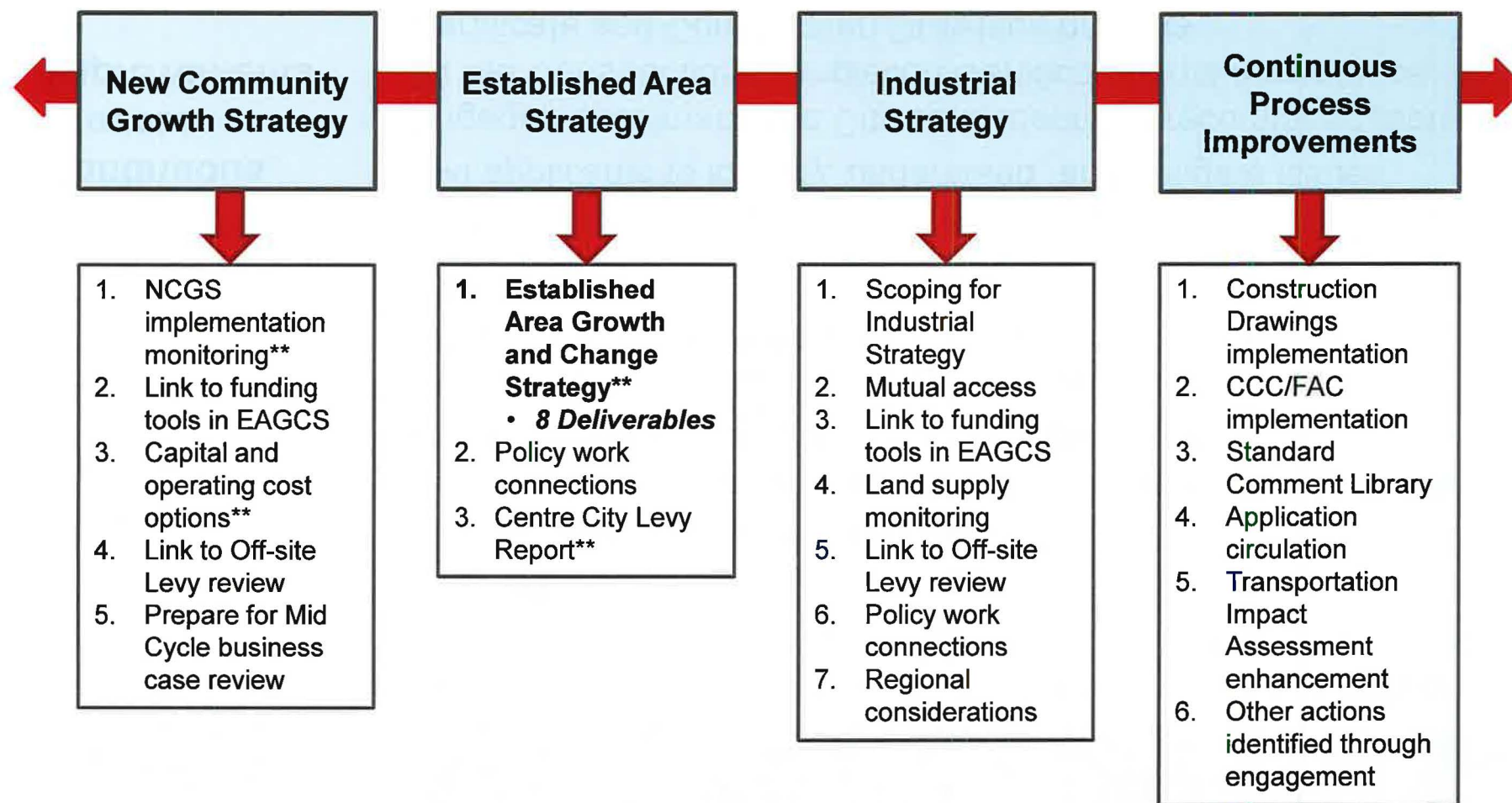
Work Plan Accomplishments: 2018

Work Plan Initiative	Results
New Community Growth Strategy	<ul style="list-style-type: none"> • Evaluation and recommendation of a portfolio of business cases to Priorities and Finance Committee • Council approval of the New Community Growth Strategy 2018 • Amended Off-site Levy Bylaw to incorporate the infrastructure needed for the 14 new communities • Published the 2017 Off-Site Levy Annual Report online • Council approval for the scoping report for the Established Areas Growth and Change Strategy • Explored redevelopment cost reductions; reduced the Development Completion security from 150% to 110%
Established Area Strategy	<ul style="list-style-type: none"> • Identified a pilot community to identify, plan, and prioritize requirements enabling redevelopment (17th Ave SW between Crowchild Tr SW and 37 St SW) • Identified how best to increase access to local utility information for potential redevelopment sites • Delivered the Centre City Levy annual report

Work Plan Accomplishments: 2018

Work Plan Initiative	Results
Industrial Strategy	<ul style="list-style-type: none"> Updated The City's Industrial Sector webpage and streamlined communication for sharing the Industrial sector's economic and social benefits Evaluated sanitary pipe sizing policies Determined benefitting industrial sector infrastructure for input into the One Calgary (2019-2022) budget process Created partnerships and brought policy matters and other initiatives to the working group to foster collaboration and provide input
Continuous Process Improvements	<ul style="list-style-type: none"> Completed the Explore Project, providing a process for The City and applicants to identify, understand, and mitigate issues Engaged customers and City staff, identified recommendations for the Construction Completion Certificate/Final Acceptance Certificate and Construction Drawings projects

Industry/City Work Plan: 2019 Actions*



* evaluation of a city-wide Industry/City work plan initiative will be monitored in 2019

** denotes Council directed

Conclusions

- Continue to address issues collaboratively
- Link into City policy initiatives and investment implementation
- Enable growth citywide to support the retention of jobs and capital
- Remain nimble to address emerging issues
- Prioritize work and align resourcing to support actions
- Regular transparency and accountability through Council reporting
 - *Mid-year memo on work plan progress proposed to be sent by 2018 July 15*

Administration Recommendation

That the SPC on Planning and Urban Development recommends that Council direct Administration to:

1. Provide a mid-year communication, in the form of a memo, to all Council members on the progress of the 2019 Industry/City Work Plan, no later than 2019 July 15; and
2. Report back to the SPC on Planning and Urban Development with a 2019 year-end Industry/City Work Plan report, no later than 2020 January.