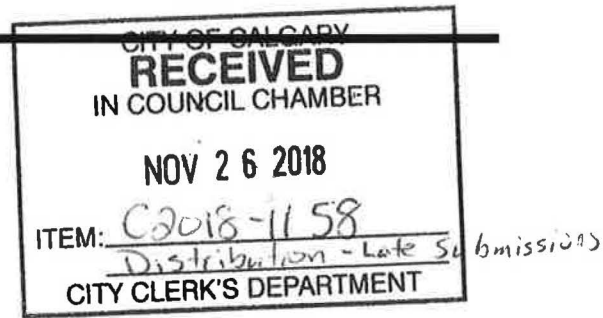


Palaschuk, Jordan

From: amilne@framework-partners.com
Sent: Wednesday, November 21, 2018 12:31 PM
To: Public Submissions
Cc: patti.pon@calgaryartsdevelopment.com
Subject: [EXT] Increase to CADA's funding



Good morning,

As a board member of the Rozsa Foundation, a long time patron of the arts, and as a principal at the organization that brought the Philharmonic back from bankruptcy, I wanted to reach out and express my great enthusiasm for City Council increasing the funding to the Arts.

Of course it is not new that Calgary funds the arts at a level that is not only below other Canadian cities, and is well below Edmonton (shudder), but is also below accepted standards for world class cities. It is an embarrassment. The funding gap has always been made up by foundations, wealthy community minded individuals, and the corporate community. Very unfortunately the latter two either no longer are able to make up this difference, or have no interest in doing this.

It is bad enough that this city turned its back on the one positive initiative that could have pulled itself out of our economic malaise (the 2026 Olympics), but in doing so we have cemented the need for public funding for infrastructure and the arts. Because we stepped away from the Olympics, we now have a moral obligation to better fund the arts. Or accept a different fate: to slowly wither and die as a great city.

I think it is the height of hypocrisy to claim to be world class, and then to not step up when needed. You cannot do both. If we are going to attract new businesses and to diversify the economy, then we have to invest in the arts. Further, a dollar spent in the arts, is stretched far further and creates more jobs than anywhere else in the economy.

I would also like to express my support for the CPO. I know they have an endowment, and are the only arts organization in that position – but that should not count against them when it comes to the distribution of the increased CADA funding. The Canada Council has long had an endowment matching program, and foolishly other arts organizations have either not taken advantage of this money that is just sitting there waiting to be claimed, or worse they have drawn down their endowments. The CPO should not be disadvantaged because they did not fail to take advantage of this opportunity. (conflict notice: my wife plays in the orchestra. However, we do not rely on the CPO for anywhere near the majority of our household income)

CADA is a wonderful organization who does so much with so little. We have a moral obligation to support them.

Respectfully submitted,

Alec Milne MBA CMC
Principal, Framework Partners Inc.

Suite 405, 906 - 12th Avenue S.W.
Calgary, Alberta, CANADA T2R 1K7
Phone: (403) 261-7077 extension 207
Fax: (403) 640-0042
www.framework-partners.com

Framework Partners, creating client success stories for 25 years

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Palaschuk, Jordan

From: AIMS Alliance <aims.yyc@gmail.com>
Sent: Wednesday, November 21, 2018 2:51 PM
To: Public Submissions; City Clerk
Subject: [EXT] November 26 Public Hearing: 2019-2022 Service Plans & Budgets
Attachments: AIMS Letter to Council.pdf

Dear City Clerk:

Please see attached for a letter submission from Advocates Into Main Streets (AIMS) ahead of the November 26 City Council Public Hearing.

Thank you,

Ben Bailey RPP, MCIP
CivicWorks
460-5119 Elbow Drive SW
Calgary, AB
T2V 1H2

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AIMS
Advocates Into Main Streets

Main Streets for Calgary's Future

AIMS.YYC@gmail.com

November 21, 2018

ATTN:

The City of Calgary Council

RE:

Advocates Into Main Streets Message for Council

AIMS: Who We Are

Advocates Into Main Streets (AIMS) is the alliance of fifty-plus and growing organizations comprised of Community Associations, Business Improvement Areas, active Established Area developers and planning and design professionals all working towards better neighbourhoods and better streets. We share a unified voice with the expressed priority of advocating for Main Streets funding and support.

City of Calgary Main Streets Overview

The Municipal Development Plan (MDP) identifies 24 Main Street areas for (1) strategic growth and (2) municipal investment as part of a long term plan to manage the growing population of our city over time. Since the Main Streets Initiative was launched in 2014, various stakeholder groups, including industry professionals, economic specialists, community groups, and neighbourhood residents all participated in one of the largest local planning engagement efforts ever undertaken by The City, discussing the unique challenges and opportunities for growth and development in these areas. The resulting public input and expert data points expressed a common concept: focus the Main Street Initiative on a few key or strategic streets in the short term to maximize the chances of success. A number of Main Streets, identified by this staged approach, are now in various tiers of planning and phases of implementation.

The Issue: Main Streets Investment is in Jeopardy

Proposed 2019-2022 Budget

The City's new approach to four-year budget cycle, One Calgary, has proposed a 2019-2022 Service Plans and Budget that does not find the Main Streets initiative as a funding priority. This is of great concern and highlights what could be flaws in Administration's One Calgary process whereby competing priorities have resulted in a lack of specific investment in key strategic growth areas.

Failing the Municipal Development Plan Growth Targets

Main Streets are a critical plank of The City's long term strategy for achieving the MDP's targets for a balance of growth and investment between Established and Developing areas. Today, at less than ten percent, the Established areas are well below meeting the MDP's goal of an equal, 50 / 50 share of growth in 60 years. Our alarm over the proposed lack of funding for the Main Streets Initiative is made all the more urgent considering City Council's decision to open new growth in 14 greenfield communities, an associated \$447M in proposed capital funding, and an average 0.75% city-wide tax increase to help cover The City's initial outlay for infrastructure to accommodate this new growth. A pragmatic and balanced approach—in line with The City's MDP goals—would see investment and stimulated growth across the city, utilizing the Main Streets Initiative to capitalize on existing infrastructure, grow a more mixed non-residential tax base in the Established Area, and create more complete communities with new small businesses and employment opportunities for Calgarians.



AIMS
Advocates Into Main Streets

Main Streets for Calgary's Future

AIMS.YYC@gmail.com

A Breach of Trust

There are myriad hurdles to achieving a balance of growth between established and greenfield communities. A significant barrier among them is community readiness—that is, getting multiple established area stakeholders to embrace and influence the shape of prospective change. The assurance that City investment will accompany growth and intensification makes the Main Streets Initiative all the more palatable for our community partners—an equitable trade off that makes fundamental sense. With this shared understanding, the Initiative has been wildly successful to date with significant land use planning, private investment and development activity in these areas. Some Main Streets like 33/34 Avenue SW have witnessed tremendous change in recent years with a rise in density and transformation of the street to a predominantly mid-rise built form. Other identified Main Street areas like Shaganappi/Killarney-Glenarry have undertaken extensive community visioning with large areas rezoned for higher intensity (see page 4 for a breakdown of Main Streets scheduling and funding status).

Impeding stable, ongoing Main Streets funding not only fails to provide these Established Area neighbourhoods with much needed infrastructure, public realm, and safety improvements for all modes of transportation, it represents a breach of trust. It is imperative The City adheres to their promise that the places receiving density will also receive City support and funding—without it the MDP's goals for a more compact urban form will most certainly fail.

Our Ask:

We are asking City Council to include Main Streets planning and capital funding in the 2019-2022 One Calgary budget cycle to enable the continuation and timely implementation of Main Streets. Keep the momentum, start building Main Streets, and support this important Initiative as a long-term commitment to Calgary's future.

Suggested Follow-up Actions:

1. Establish a clearly-defined Main Streets Program focused on implementation and priorities.
2. Cost and establish a long-term funding source for the implementation of the Program.
3. Explore and establish mechanisms for local reinvestment of increased tax revenues from growth within Main Streets areas and create incentives for private investment.

Sincerely,

Advocates Into Main Streets

Ansonia Properties
Anthem Properties
Arlington Street Investments
Beltline Neighbourhoods Association
Bowness Business Improvement Area
Bowness Community Association
Bridgeland-Riverside Community Association
Bucci
Bunt & Associates
CivicWorks
Crescent Heights Community Association
Eagle Crest Construction
FAAS Architecture
Federation of Calgary Communities
Gravity Architecture
Highland Park Community Association
Hillhurst Sunnyside Community Association

Inglewood Business Improvement Area
Inglewood Community Association
Intelligent Futures
Kensington Business Revitalization Zone
Killarney-Glenarry Community Association
Landstar Development Corporation
Marda Loop Business Improvement Area
Marda Loop Community Association
Matco Development Corp.
Minto Group
Montgomery Business Improvement Area
Montgomery Community Association
Mount Pleasant Community Association
Navagrah Landscape Architecture
O2 Planning + Design
Opus Corporation
People Places Design Inc.

QuantumPlace Developments Ltd.
Renfrew Community Association
Richmond-Knob Hill Community Association
RNDsQR
S2 Architecture
Sarina Homes
Shaganappi Community Association
Strategic Group
Studio North
Sunalta Community Association
Thornccliffe-Greenview Community Association
Truman Development Corporation
UrbanStar
Vericon Communities Inc.
Watt Consulting Group



AIMS
Advocates Into Main Streets

Main Streets for Calgary's Future

AIMS.YYC@gmail.com



Ansonia Properties



Civic Works



Inglewood Community Association



Matco Development Corp.



People Places Design Inc.



Studio North



Anthem Properties



Crescent Heights
Community Association



Inglewood
Business Improvement Area



The Minto Group



QuantumPlace Developments



Sunalta Community Association



Arlington Street Investments



Eagle Crest Construction



Intelligent Futures



Montgomery
Business Improvement Area



Renfrew Community Association



Thorndiffe Greenview
Community Association



Beltline Neighbourhoods Association



FAAS Architecture



Kensington Business Revitalization Zone



Montgomery Community Association



RNDQR



Truman Development Corporation



Mainstreet Bowness
Business Improvement Area



Federation of Calgary Communities



Killarney Glengary
Community Association



Mount Pleasant
Community Association



S2 Architecture



Richmond Knob Hill
Community Association



Bridgeland Riverside
Community Association



Gravity Architecture



Landstar Development Corp.



Navagrah Landscape Architecture &
Urban Design



sarinahomes



UrbanStar Homes



Bucci Developments



Highland Park Community Association



Marda Loop
Business Improvement Area



O2 Planning + Design



Strategic Group



Vericon Communities Inc.



Bunt & Associates



Hillhurst Sunnyside
Community Association



Marda Loop Communities Association



Opus Corporation



Shaganappi Community Association



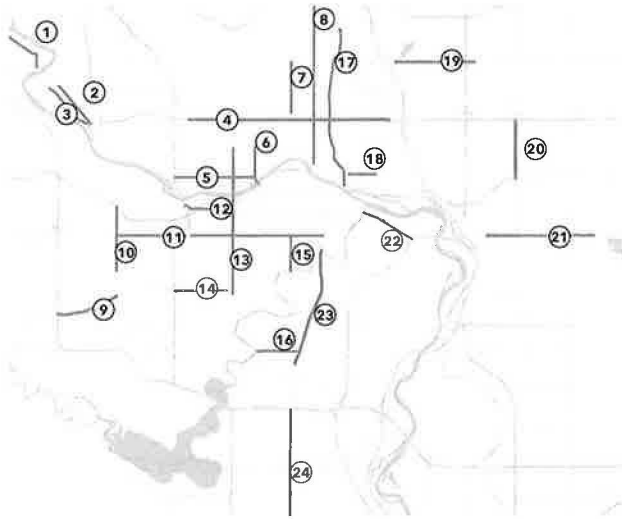
WATT Consulting Group



AIMS
Advocates Into Main Streets

Main Streets for Calgary's Future

AIMS.YYC@gmail.com



Main Streets Funding At-a-Glance

30%



Active¹ Main Street projects with secured City funding

¹ Defined as a level of progress related to City-led re-zoning, Local Plan Amendments, and/or Streetscape Master Planning.

12.5%



Total² City funding for Main Street projects

² Defined as secured Implementation funding related to all 24 Main Streets

Main Street	Ward	Councillors	City - Led Rezoning	Local Plan Amendments	Streetscape Master Planning	Implementation Funding
1 Bowness RD NW (Bowness)	1	Ward Sutherland	Active	Active	Inactive	Unfunded
2 Bowness RD NW (Montgomery)	7	Druh Farrell	Complete	Complete	Active	Unfunded
3 16 AV NW (Montgomery)	7	Druh Farrell	Complete	Complete	Inactive	Unfunded
4 16 AV NW	7,9	Druh Farrell, Gian-Carlo Carra	Inactive	Inactive	Inactive	Unfunded
5 Kensington RD NW	7	Druh Farrell	Inactive	Inactive	Inactive	Unfunded
6 10 ST NW	7	Druh Farrell	Inactive	Inactive	Inactive	Unfunded
7 4 ST NW	7	Druh Farrell	Inactive	Inactive	Inactive	Unfunded
8 Centre ST North	4,7	Sean Chu, Druh Farrell	Inactive	Inactive	Active	Unfunded
9 Richmond RD SW	6,8	Jeff Davison, Evan Woolley	Inactive	Inactive	Inactive	Unfunded
10 37 ST SW	6,8	Jeff Davison, Evan Woolley	Complete	Complete	Active	
11 17 AV SW (Crowchild TR to 37 ST SW)	8	Evan Woolley	Complete	Complete	Active	
12 10 AV SW	8	Evan Woolley	Inactive	Inactive	Inactive	Unfunded
13 14 ST SW	8	Evan Woolley	Inactive	Inactive	Inactive	Unfunded
14 33/34 AV SW	8	Evan Woolley	Active	Active	Active	Unfunded
15 4 ST SW	8,11	Evan Woolley, Jeromy Farkas	Inactive	Inactive	Inactive	Unfunded
16 50 AV SW	11	Jeromy Farkas	Inactive	Inactive	Inactive	Unfunded
17 Edmonton TR NE	7,9	Druh Farrell, Gian-Carlo Carra	Inactive	Inactive	Inactive	Unfunded
18 1 AV NE	9	Gian-Carlo Carra	Complete	Complete	Active	Unfunded
19 32 AV NE	10	Ray Jones	Inactive	Inactive	Inactive	Unfunded
20 36 ST NE	10	Ray Jones	Inactive	Inactive	Inactive	Unfunded
21 17 AV SE	9	Gian-Carlo Carra	Active	Active	Complete	
22 9 AV SE	9	Gian-Carlo Carra	Inactive	Active	Active	Unfunded
23 Macleod TR S (North)	9,11	Gian-Carlo Carra, Jeromy Farkas	Inactive	Inactive	Inactive	Unfunded
24 Macleod TR SE	9,11	Gian-Carlo Carra, Jeromy Farkas	Inactive	Inactive	Inactive	Unfunded

Palaschuk, Jordan

From: foad.oloumi@corsolis.ca
Sent: Wednesday, November 21, 2018 3:54 PM
To: Office of the Mayor
Cc: Public Submissions
Subject: [EXT] Concerns About City's Lack of Action & Planning to Counter Climate Change

Hello Mayor Nenshi,

My name is Foad Oloumi and I live in West Springs in Ward 6.

I would like to thank you for adopting the Calgary Climate Resiliency Plan last June and reaffirming the target of reducing City's carbon emissions by 20 by 2020 as compared to 2005.

That being said, as a citizen who is concerned about the consequences of human activities on climate and the natural habitats we all share, I am rather disappointed by the City of Calgary's lack of any kind of planning to address this issue and ensure that we move on a path that will continue to provide the same natural balance that we have all come to enjoy for future generations.

To fulfill my own personal responsibilities, I founded a solar electricity company 2 years, in order to do my part to combat that issue. The renewable energy sector in Alberta is a few years behind even other parts of Canada. The best way to allow this sector to flourish further, where consumers can enjoy the benefits of less costly systems and shorter term payback periods for their investment, is to help it get off the ground by implementing plans and policies that make the idea of going green cheaper and more viable for citizens. City of Edmonton has a solar rebate program, and they have also showed interest in implementing the PACE program more on that below. It seems like we are even lagging behind Edmonton in Calgary.

Here are the questions I have for you regarding the budget:

1. In January 2019, municipalities in Alberta will be able to adopt a Property Assessed Clean Energy PACE program. This program, administered by Energy Efficiency Alberta, enables Calgarians to make energy efficiency upgrades and install solar panels. The City still needs to pass bylaws and cover some operational costs to run the PACE program. Based on my understanding, the City of Edmonton is planning to hire a couple of full-time equivalent to run this initiative. Does the budget consider the implementation of the PACE program? If yes, how much money does the 2019-2022 budget cycle allocate to the PACE program? What will this money be used for?

3. Is the City of Calgary considering including a rebate program for Micro-generation system within the 2019-2022 budget cycle?

2. Electric vehicle reduce carbon emissions and air pollution, as the province is phasing-out coal and introducing 30 renewable energy by 2030. The Climate Resilience Strategy supports the development of public and private electric vehicles. What are the specific measures in the 2019-2022 budget that encourage the development of charging infrastructure? Does the 2019-2022 budget allocate funding to shift Calgary Transit's fleet to electric buses?

Thank you very much for taking the time to answer my questions.

I look forward to hearing from you.

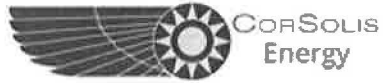
Regards,

Foad Oloumi, P.Eng, NABCEP Photovoltaic Associate™
CIET Certified RETScreen Expert
President

Phone: 403-808-6454

E-mail: foad.oloumi@corsolis.ca

Website: www.corsolis.ca



Palaschuk, Jordan

From: Jay McGilvary <jaymcgilvary@gmail.com>
Sent: Wednesday, November 21, 2018 4:04 PM
To: Public Submissions; EVAN WOOLLEY
Subject: [EXT] Proposed 2019 Budget

To Council Members,

CC: Evan Woolley -Ward 8

I wanted to express my concern and frustration at the proposed 3.45% tax rate increase planned for the 2019 fiscal year indicated on slide 8 of your overview presentation.

Despite councils efforts to separate growth from tax rate without growth, the reality is the planned total tax rate increase is far outpacing the controlled BoC inflation rate of 2%. Though, 1.45% may not seem significant, and your media efforts have focused on this, this still out paces inflation at ~75%. I consider this unacceptable for two reasons outlined below.

1. The BoC's efforts to maintain inflation at a steady rate have tangibly impacted the bottom line of Calgarians as the borrowing rate has increased in order to minimize inflation. Increasing taxation at a rate greater than inflation is an effective "double whammy" for many Calgary households, if not today, then in the near future.
2. Second, and most importantly, this increase displays a disconnect between the current economic realities of our city's residents and City Council behavior. I work in oil in gas, and each day my efforts go into finding ways to accomplish our goals cheaper, faster, and more efficiently. Since the general downturn in our industry this year our average capital cost on projects has reduced greater than 10%. I find it disheartening that City Council does not appear to share this effort or concern at the bottom line. I truly believe City Council needs to approach our budget with a far more austere view of capital spend. I can point to multiple projects in my community alone that characterize this issue.

I urge City Council to return to the drawing board and draft of budget consistent with the current realities of Calgary households. Focus on essential spend, and significantly reduce the proposed tax rate increase.

Best Regards,

Jay McGilvary

P. Geol. MBA

Spruce Cliff Resident

Palaschuk, Jordan

From: Roxanne Leblanc <roxanneileblanc@icloud.com>
Sent: Wednesday, November 21, 2018 4:29 PM
To: Public Submissions
Subject: [EXT] Budget feedback

I would really like to see the City do more to get people using transit, walking and cycling. I think in order for this to happen the City needs to make it a little, or probably a lot more uncomfortable/inconvenient for people to drive. If the City continues to make driving easy then folks will continue to drive. Although it may not be easy it is the right thing to do in terms of long term finances, climate change, safety and health of Calgarians.

Be brave. Be Bold.

Make it so.

Roxanne LeBlanc

Palaschuk, Jordan

From: George J. Ruck <GRuck@mandel.ca>
Sent: Wednesday, November 21, 2018 6:03 PM
To: Public Submissions
Cc: gruck@telusplanet.net
Subject: [EXT] 2019 - 2022 Budget

With respect to the Sidewalks & Pathways Section, as a year-round user of both, I am *very* happy to see the following:

- Increased funding for pathway snow and ice control. The city does an excellent job keep some of pathway system clear. The number of pathways being cleared needs to be increased. Many heavily used pathways currently not being cleared become extremely hazardous and remain so for 3+ months of the year.
- Higher fines for residents not keeping sidewalks cleared

What I am not happy to see is reduced lifecycle maintenance and construction of missing links.

With respect to safety, right turns on red lights at roadways having a parallel pathway should be illegal. Most drivers will not slow down or look both ways when turning right at a red light, seriously endangering any pedestrians or cyclists having right of way with a Walk sign. This behavior is extremely prevalent on Simons Valley Rd. An even better idea would be making right turns on red lights illegal everywhere.

Regards,

George Ruck
424 Bernard Mews NW
Calgary

Palaschuk, Jordan

From: Jean Blackstock <jmblackstock@gmail.com>
Sent: Wednesday, November 21, 2018 10:42 PM
To: Public Submissions
Subject: [EXT] Urban Forestry / City Budget

Dear Mayor Nenshi and City Council Members

I am writing today to express my concern regarding the budget for Urban Forestry. I attended the Service Plan Appeals and Tribunals in September and expressed my concern regarding the decrease in the number of Trees in Rosemont due to development. I have read through the Climate Resilience Plan and noted that in order to reach our climate mitigation goals for Urban forestry we need to plant 7500 trees yearly. I also read through the budget and see that the budget does not account for this. The budget accounts for half this amount of trees to be planted. I urge you to vote that the budget for urban forestry be increased to account for the 7500 trees to be planted yearly to realize the climate mitigation goal. Also I am hoping that you may consider bringing forward a bylaw to protect private trees on private land. It seems that any time a house goes up for sale in Rosemont frequently the house is torn down and all the trees except the city tree are destroyed as well. This bylaw to protect private trees on private land has been enacted in many municipalities in British Columbia including Vancouver, Victoria, Richmond Burnaby Port Coquitlam Surrey Maple Ridge Mission and Abbotsford as well as other cities such as Toronto and Ottawa. I have lived on Rosery Drive for 50 years and it makes me sad to see the urban tree canopy decreasing not increasing in the face of Climate Change. Thank you for your time and consideration.

Jean Blackstock

Palaschuk, Jordan

From: moralesv@laposte.net
Sent: Wednesday, November 21, 2018 11:16 PM
To: Public Submissions
Subject: [EXT] 2019-2022 Service Plans and Budgets
Attachments: Budget2019-2022_Recommendations.pdf; Well-Run City_CalgaryClimateHub.pdf

Dear Mayor and Councillors,

On behalf of the Calgary Climate Hub, I wanted to thank you for unanimously adopt the Climate Resilience Strategy earlier this year. This is an important step towards climate mitigation and adaption in the city. Budget 2019-2022 is the opportunity to formalize the City's commitment to climate action as set out in the Climate Resilience Strategy. To provide you with some concrete examples of what the budget should take into account for the upcoming cycle, please find attached a list of recommendations. Please also find attached our presentation slides detailing our recommendations falling under a Well-Run City.

We invite City Council to fulfill the Climate Resilience Strategy's vision by adopting a climate-positive budget with measures that will improve the quality of life for all Calgarians, including seniors, low-income households, and students. This will build a socially just and vibrant Calgary. We want to see these firm commitments from City Council in this budget cycle:

1. Low-carbon action committee: uphold the city's commitments and engage Calgarians

- Create a committee of impartial climate change experts to monitor and report on the Calgary Climate Resilience Strategy, and advise on efficient climate action for the City.

2. Active transportation: increase mobility options to help Calgarians get around

- Increase public transit hours and public transit service;
- Continue to invest in low-income transit passes (Fair Entry program);
- Invest in transit priorities and yield-to-bus measures;
- Invest in electric buses;
- Continue to invest in protected bike lanes and other biking infrastructure.

3. Energy efficiency: reduce energy use and save Calgarians money

- Invest in programs that enable Calgarians to make their homes and businesses more energy efficient and generate their own (renewable) energy to reduce their energy bills.

Calgary Climate Hub members went door knocking across the city to engage Calgarians on these issues. Residents also shared these concerns with us online. Over 200 Calgarians representing wards across the city endorse the statement above. At every corner of the city, we met residents calling for a climate-positive budget putting an emphasis on the creation of low-carbon action committee, more active transportation and transit, and more energy efficiency. The current version of Budget 2019-2022 does not seem to be in line with the Climate Resilience Strategy and we are here to help you to bring it back on track.

We welcome the City of Calgary's openness to receive feedback from the public and we look forward to the council meeting on November 26.

Yours faithfully,

Vincent Morales

On behalf of the Calgary Climate Hub

Budget 2019-2022

Recommendations for the Calgary Climate Hub

A Well-Run City

1. Fund and monitor the Climate Resilience Strategy during this budget cycle – not to defer to the second business cycle!
2. Apply a Climate Lens to all priority areas and in appropriate service lines
 - Consider Ecological Footprint – Embedded Costs and Externalities for capital projects and procurements (Comprehensive integration of land, air, and water use)
3. Adopt Innovative, environmental, and long-term accounting methods for capital projects and procurements
4. Create a Low Carbon Transition and Climate Action Committee
5. Provide and fund a broad range of meaningful engagement opportunities for Calgarians on Climate Resilience Plan implementation
6. A Strong Corporate Governance for the Climate Resilience Strategy
 - Give executive responsibilities to City Manager and provide resources to the City Auditor's Office to ensure proper monitoring and reporting of results achieved
7. Adopt innovative financing mechanisms and a PACE funding program
 - Innovative tier-financing program that contributes to energy efficiency and greenhouse gas reduction
 - Foster a green economy by stimulating activities in renewable energy and energy retrofits building
 - Investigate innovative financing mechanisms to fund improved energy performance (Action 1.4, *Climate Resilience Strategy*)
 - Develop *Municipal Green Bonds*
8. Transparent and effective enforcement of the City's Sustainable, Environmental and Ethical Procurement Policy (SEEP), with monitoring and annual reporting on social and environmental benefits

9. Adopt a full-life cycle accounting for capital projects

A Prosperous City

10. Support innovative methods to improve the energy performance of affordable housing
 - Net-zero affordable housing for low income Calgarians (Actions 1.3 & 1.4)
11. Maintain Fair Entry program and programs that support vulnerable Calgarians
12. Enhance the Calgary Public Library's Climate Education work (Actions 10.5 & 10.6)
13. Funding for Calgary Economic Development should be tied to climate-positive actions (Action 10.11)

A City that Moves

14. Re-align the budget to heavily promote the more sustainable modes: walking, cycling, transit
15. Full implementation of *Step Forward*, the *Cycling Strategy*, and Complete Streets (Action 5.1 & 5.2)
16. Promotion of active transportation
17. Promotion of appealing, neighbourhood-friendly nodes and corridors (Action 5.3)
18. Make buses bike-friendly
19. Make sure the sidewalks, crosswalks, and pathways are clear in winter
20. Complete the Route Ahead strategy
21. Complete the Primary Transit Network during this budget cycle to achieve the goal of 10-minute frequency, fifteen hours per day, seven days a week (Actions 5.4 & 5.7)
22. Electrify Calgary Transit's buses and the City's corporate vehicle fleet (Program 4)
23. Full life-cycle accounting for transportation
 - Provide a comprehensive assessment of the question of who pays their fair share of our transportation costs

A Green and Healthy City

24. Continue to make parks and green spaces a priority
25. Proactively seek to increase green space
26. Address climate change in a way that engages Calgarians. Ensure citizen engagement: both in city informing citizens, and having citizens inform city
27. Embrace a low carbon economy
28. Foster alternative energies
29. Focus on achieving future water security
30. Develop strategies to create communities that support healthy lifestyles and interaction amongst residents (walkability, pedestrian, bike and public transit connections) to reduce and prevent social isolation
31. Assign and fund people directed to work specifically on climate work – in all business units
32. Watershed Management
 - Change land use policies and design standards and hold all business units accountable to achieving results in these areas.
33. Floodplain Management
 - Define the floodplain as: 1-in-500 years plus additional freeboard for hydrologic and hydraulic uncertainties
 - During the 2019-2022 business cycle, adapt floodplain best management practices to conditions in Calgary and fully implement (e.g., best management practices as developed by the Intact Centre on Climate Adaptation)
 - Allow new residential, commercial, and industrial development in a floodplain if it will result in no-net loss of a watershed's natural capacity for flood absorption, storage, and conveyance.
 - Require all landowners to carry full-protection flood damage insurance.

- For construction, operation, maintenance, and rehabilitation of flood reduction and protection measures, develop a cost-sharing program between the City, the Province, and owners of flood-prone land, buildings, and facilities.

34. Recreation and Parks

- Eliminate the funding gap for the recreation and parks departments.



Calgary Climate Hub

Presentation to the Priorities and Finance Committee

A Well-Run City:
A Climate-Positive Budget for current and future Calgarians



Who is the Calgary Climate Hub?

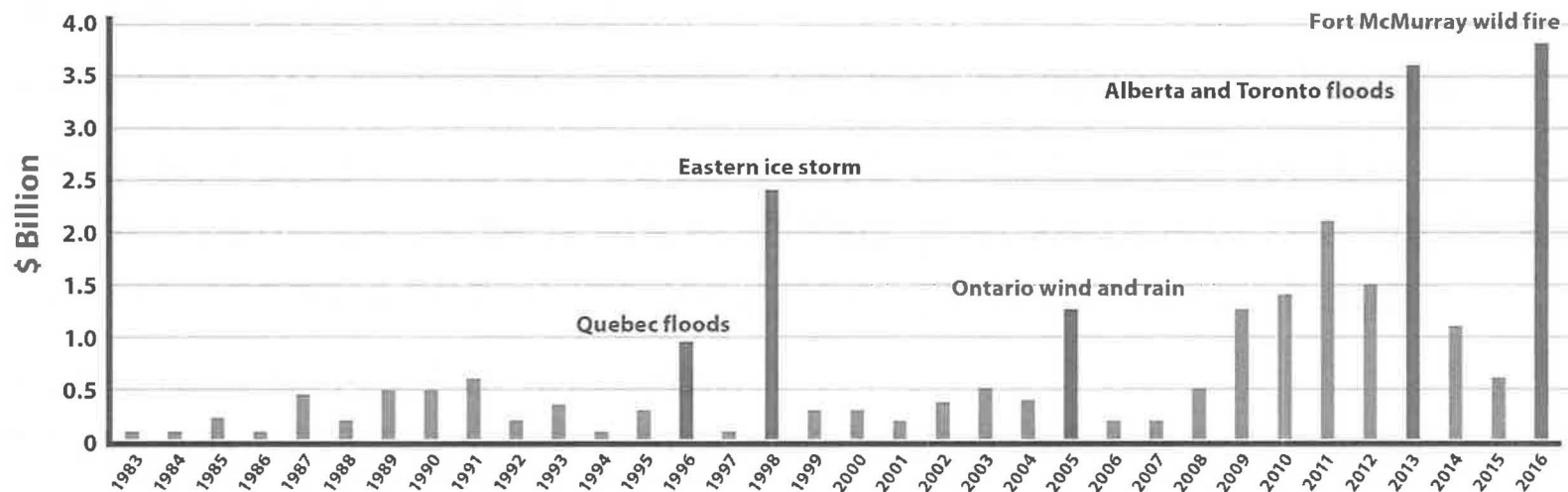
- **Vision:** Calgary to become a leader on climate action and successfully transition into the future economy.
- **Mission:** To support and influence City of Calgary planning and processes to ensure citizens are engaged, that sufficient resources are provided, and that plans are adequate to meet climate targets
- **Membership:** We represent a large number of diverse Calgarians concerned with climate change.



The *Climate Resilience Strategy* is a valuable move in the right direction:

2018 climate adaptation action plan

FIGURE 6 – CANADIAN CATASTROPHIC INSURED LOSSES (INSURANCE BUREAU OF CANADA)



It demonstrates that climate change threatens our prosperity...



...and that a climate-positive city is:

The Economics of Low Carbon Development: Calgary, Canada

Andrew Sudmant, Matt Tierney, Eduard Cubi,
Effie Papargyropoulou, Andy Gouldson, Joule Bergerson



- Better financially than “business as usual”
- Better for our health
- Better for vulnerable and low-income Calgarians, and future generations of Calgarians
- Better for our safety and security
- Better to diversify and stimulate our economy, and create new jobs

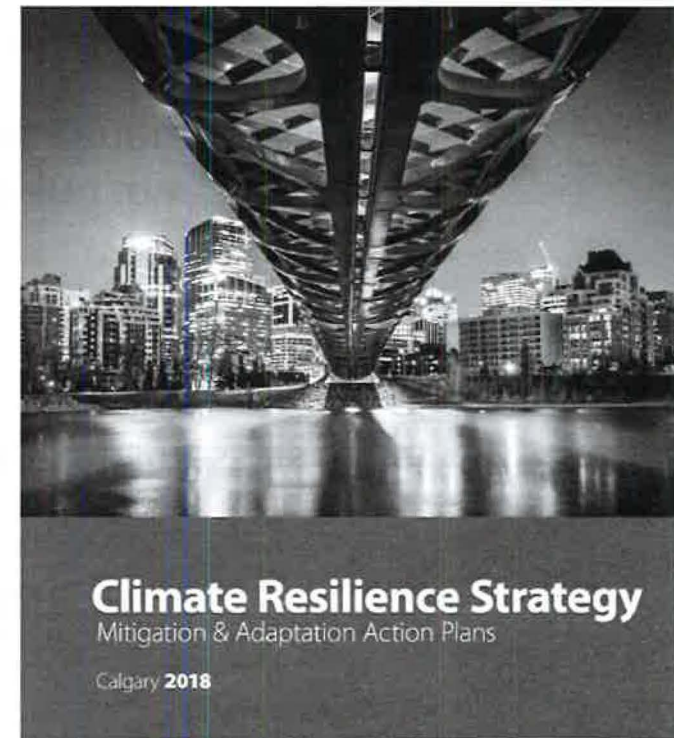


Overall Climate Principles for One Calgary

A Climate-Positive Budget for current and future Calgarians

Principle #1. Fund and monitor the Climate Resilience Strategy during this budget cycle – not to defer to the second business cycle!

Principle #2. Apply a Climate Lens to all priority areas and in appropriate service lines





Climate Needs for A Well-Run City

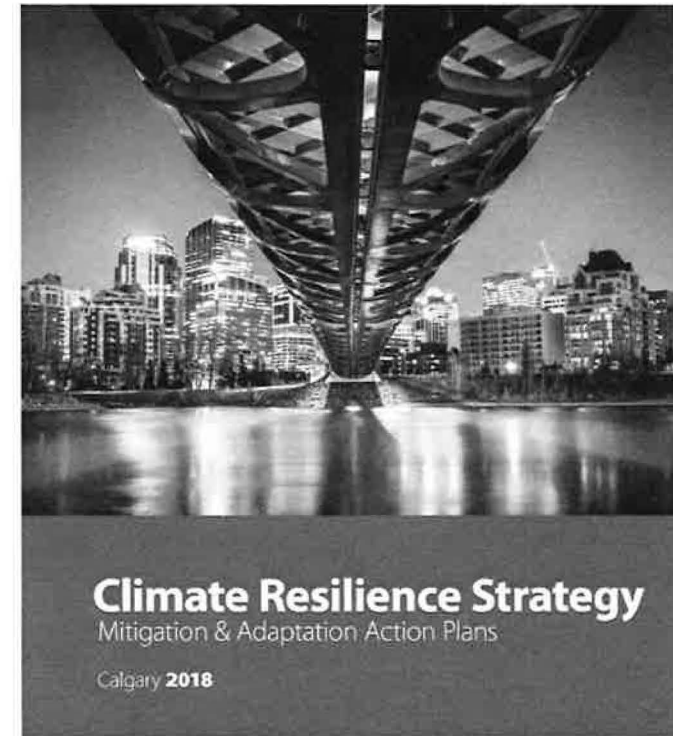
A Climate-Positive Budget for current and future Calgarians

Need #1. Adopt *Innovative, environmental*, and *long-term* accounting methods for capital projects and procurements

Need #2: Create a Low Carbon Action Committee

Need #3: A Strong Corporate Governance for the Climate Resilience Strategy

Need #4: Adopt innovative financing mechanisms and a PACE funding program





Climate Need #1. Adopt *innovative, environmental, and long-term* accounting methods

Use a “climate lens” when implementing City Plans and Strategies

- Consider Ecological Footprint – Embedded Costs and Externalities for capital projects and procurements (Comprehensive integration of land, air, and water use)

Transparent and effective enforcement of the City’s Sustainable, Environmental and Ethical Procurement Policy (SEEP), with monitoring and annual reporting on social and environmental benefits

Adopt a full-life cycle accounting for capital projects

- Look beyond quarter to quarter budgeting
- Include escalating carbon pricing in budget documents
- Factor costs from “cradle to grave,” i.e. from production to disposal



Climate Need #2: Create a Low Carbon Action Committee

- Create and fund *Low Carbon Transition and Climate Action Committee* of climate scientists and organizations involved in climate change and sustainability
 - Monitor and advise on implementation of the *Climate Resilience Strategy*
- Provide and fund a broad range of meaningful engagement opportunities for Calgarians on Climate Resilience Plan implementation





Climate Need #3: A Strong Corporate Governance for the Climate Resilience Strategy



Give executive responsibilities to City Manager Mandate and provide resources to the City Auditor's Office to ensure proper monitoring and reporting of results achieved



PFC2018-0088
ATTACHMENT

In the next Accountability Report for Action Plan, add the two following Performance Measures:

- Carbon Emissions Reduction
- Implementation of the City Climate Mitigation and Adaptation

Action Plan 2015-2018

Final Accountability Report for Action Plan





Climate Need #4: Adopt innovative financing mechanisms and a PACE funding program (1/2)

- Allocate resources to establish and monitor the Property Assessed Clean Energy (PACE) program in partnership with Energy Efficiency Alberta
 - Innovative tier-financing program that contributes to energy efficiency and greenhouse gas reduction
 - Foster a green economy by stimulating activities in renewable energy and energy retrofits building
 - Successfully implemented in California





Climate Need #4: Adopt innovative financing mechanisms and a PACE funding program (2/2)

FINANCIAL POST

Nov 3, 2017

Ottawa becomes first municipality in Canada to issue green bonds

Barry Critchley: Mark Martin, manager of treasury for Ottawa, said the issue's success arose from a number of factors



The Canadian flag above the Peace Tower on Parliament Hill in Ottawa. Fred Chertoud / The Canadian Press

FINANCIAL POST

May 7, 2018

Canada slow to embrace green bond market, even though investors are eager to buy

An ILAC report calls for a more developed domestic green bond market, in large part to provide an alternative financing structure for infrastructure projects



Among corporates, TD Bank last year completed a US\$1-billion three-year offering of green bonds. Photo: Bloomberg/Reuters

- Investigate innovative financing mechanisms to fund improved energy performance (Action 1.4, *Climate Resilience Strategy*)
- Develop *Municipal Green Bonds*



A Climate-Positive City aligns with many cross-corporate service plan strategies identified in the One Calgary process

Calgary



Cross-corporate service plan strategies

PFC2018-0974
ATTACHMENT 1

- Build a resilient transportation network
- Build a more resilient and sustainable city
- Develop a dynamic and diversified economy
- Develop strategies to manage greenhouse gas emissions and reduce climate change risks and vulnerabilities
- Foster diversified communication and engagement with all Calgarians
- Increase accessibility to Transit for Calgarians
- Manage growth in a way that achieves the best possible social, environmental and economic outcomes within financial capacities
- Protect historic resources and promote arts and culture
- Provide sufficient supply of affordable housing
- Reduce corporate risks and strengthen safety and insurance
- Strengthen indigenous relations
- Support the delivery of City of Calgary services through enabling services.

“We need to recognize that we miss opportunities for innovation in management, service delivery and planning because of an existing culture of risk avoidance. We need to create a culture that embraces appropriate levels of risk, innovation, experimentation, and embraces lessons learned as opportunities to improve.”

Calgary City Council Directives for One Calgary

Palaschuk, Jordan

From: Samantha Gilbert <samantha.gilbert2@gmail.com>
Sent: Wednesday, November 21, 2018 11:57 PM
To: Public Submissions
Subject: [EXT] Letter in support of funding for Parks Foundation Calgary

Dear City of Calgary,

I'm writing to you to advocate for funding to support Parks Foundation Calgary, a critical partner who provides invaluable programs and services to this city. I am a citizen who believes that nature and green spaces are important to my life and community. I request support from leadership to invest in the sustainability of Calgary's parks and public spaces.

Impact Facts about Parks Foundation Calgary – Parks Matter!

- Parks Foundation Calgary supports 20+ new park and sport projects each year, helping communities across the city reach their project goals.
- Through Parks Foundation Calgary's grant programs they give approximately \$750,000 EACH YEAR to sport and community led projects.
- Our City's beloved Dedication bench and picnic table program is managed by Parks Foundation Calgary, supporting over 1200 benches across this City.
- Did you know that over 85% of project partners say they gained new knowledge and skills from working with Parks Foundation Calgary?
- Citizen Surveys say that over 95% of people value parks, coming second only to water management.

I would like to request funding support from the City of Calgary for Parks Foundation Calgary to ensure support of parks and open spaces as a vital piece to a prosperous city now and into the future.

I cannot stress enough the value of this organization in supporting the play spaces and natural places for all ages of Calgarians - from toddlers to great-grandparents. We love our city and the parks that make it an award-winning place to call home. I urge the City of Calgary to provide the necessary funding so the Parks Foundation can continue on its amazing work.

Sincerely,

Samantha Gilbert

Palaschuk, Jordan

From: Carie Croteau <carie@phoenixfoundation.ca>
Sent: Thursday, November 22, 2018 9:13 AM
To: Public Submissions
Subject: [EXT] Investment into the Parks Foundation

Dear City of Calgary,

I'm writing to you to advocate for funding to support Parks Foundation Calgary, a critical partner who provides invaluable programs and services to this city. I am a citizen who believes that nature and green spaces are important to my life and community. I request support from leadership to invest in the sustainability of Calgary's parks and public spaces.

Through funding from the Parks Foundation, we were able to install a much needed gym floor into our little school. Without the support from the Parks Foundation this would have not been possible.

I would like to request funding support from the City of Calgary for Parks Foundation Calgary to ensure support of parks and open spaces as a vital piece to a prosperous city now and into the future.

Sincerely,

--

Sincerely,

Carie Croteau
Phoenix Education Foundation
320 19 St SE
Calgary Ab T2E 6J6

This message (and any associated files) may contain confidential and/or privileged information. If you are not the intended recipient or authorized to receive this for the intended recipient, you must not use, copy, disclose or take any action based on this message or any information herein. If you have received this message in error, please advise the sender immediately by sending a reply e-mail and delete this message. Thank you for your cooperation.

Palaschuk, Jordan

From: Karolina Gajewska <kbajewska@gmail.com>
Sent: Thursday, November 22, 2018 1:03 PM
To: Public Submissions
Subject: [EXT] Budget Suggestions

Hi there,

A few suggestions for the budget.

- Give Calgarians more than a week to review the doc.
- Get Councillors to send out in local newsletters/emails for when it released.
- Was promoted 1 day prior to deadline in the newspaper, which again is not enough time.
- Condense the document. Over 600 pages is a bit much. Fewer images and straight to the point. Less filler.
- Have a meeting where the budget can be explained. Each councillor to have one and get input from their constituents.
- Didn't have time to go through step by step so I don't have a ton of specific budget recommendations which I would given more time - just at communication and delivery can be improved.

Thanks for your time.

KAROLINA GAJEWSKA
(P) 403-922-4296
kbajewska@gmail.com

Palaschuk, Jordan

From: Lori LeGeyt <lorilegeyt@gmail.com>
Sent: Thursday, November 22, 2018 1:40 PM
To: Public Submissions
Subject: [EXT] Letter of Support for Parks Foundation Calgary Funding

Dear City of Calgary,

I'm writing to you to advocate for funding to support Parks Foundation Calgary, a critical partner who provides invaluable programs and services to this city. I am a citizen who believes that nature and green spaces are important to my life and community. I request support from leadership to invest in the sustainability of Calgary's parks and public spaces.

Our community school is currently fundraising to build a new playground to be installed in 2019- the Parks Foundation is supporting our efforts through the financial management of our project. This has alleviated a huge amount of work and stress from our parent volunteers. It allows us to focus our attention on project planning and fundraising. We have also applied for the Park Foundation Building Communities Grant, a \$25,000 grant that we can then use for our CFEP matching grant application. Without these funding sources, our project goals would be difficult to attain.

Impact Facts about Parks Foundation Calgary – Parks Matter!

- *Parks Foundation Calgary supports 20+ new park and sport projects each year, helping communities across the city reach their project goals.*
- *Through Parks Foundation Calgary's grant programs they give approximately \$750,000 EACH YEAR to sport and community led projects.*
- *Our City's beloved Dedication bench and picnic table program is managed by Parks Foundation Calgary, supporting over 1200 benches across this City.*
- *Did you know that over 85% of project partners say they gained new knowledge and skills from working with Parks Foundation Calgary?*
- *Citizen Surveys say that over 95% of people value parks, coming second only to water management.*

I would like to request funding support from the City of Calgary for Parks Foundation Calgary to ensure support of parks and open spaces as a vital piece to a prosperous city now and into the future.

Sincerely,
Lori LeGeyt
Ward 11 Constituent

Palaschuk, Jordan

From: Oosterhuis, Jessica on behalf of City Clerk
Sent: Thursday, November 22, 2018 2:45 PM
To: Public Submissions
Subject: FW: [EXT] for the Mayor and City Council for November 26 Council meeting
Attachments: tax shift letter for Council 2018.docx

From: Kensington BRZ [mailto:kensingtonbrz@shaw.ca]
Sent: Thursday, November 22, 2018 1:28 PM
To: City Clerk
Subject: [EXT] for the Mayor and City Council for November 26 Council meeting

Dear City Clerk,

Please find a letter for the Mayor and Councillors for Monday November 26 Council meeting regarding the public hearing about the next 4 year budget.

Annie

Annie MacInnis
Executive Director
Kensington Business Revitalization Zone
200 203 10A Street NW
Calgary, AB, T2N 1W7
Cell: 403-969-3216
Email: kensingtonbrz@shaw.ca



November 22, 2018

Dear Mayor Nenshi and members of Council,

Regarding the tax shift and City budget deliberations:

Until Council finds a way to fix the tax shift issue, please continue to cap tax for smaller businesses at 5%.

The onus is on Council to remedy the tax shift situation by developing tools to spread this shortfall in the mill rate across the City rather than to put this burden on businesses that already pay 3.9 times more taxes than residential tax payers.

Many small business owners have invested their life savings in their businesses and provide work for many employees. Calgary's small business owners have already absorbed the impact of an economic downturn longer than any of us imagined. The fall in the value of the Canadian dollar continues to erode profits. Recent changes to minimum wage (while a boon for employees) have reduced even further the already small profit margins for small businesses.

Inner City BIAs represent about 5,000 businesses. In Kensington alone, my 271 businesses employ close to 3,000 citizens. Although most BIAs have lost businesses in this downturn, new small businesses are continuing to open in the BIAs outside the downtown core. If Council opts to exacerbate the hollowed out downtown core by not capping taxes again for smaller businesses, inner City business districts will likely be devastated. Speaking for my BIA, many of my small, independent, owner-operated Kensington businesses will probably not survive 2019. Businesses will continue to open in the BIAs but likely only chain businesses will risk opening under such circumstances.

Please give my businesses another year of breathing space and dedicate staff time to developing new financial tools that will alleviate this problem in a way that spreads the burden more fairly in times such as these.

OUTSIDE OF THE ORDINARY

Address 1118 Kensington Road NW Calgary, Alberta T2N 3P1 | Phone 403.283.4810 | Email kensingtonbrz@shaw.ca | Web VisitKensington.com

 KensingtonCalgary  @KensingtonYYC



I realize this is an austerity budget and there are so many pleading the importance of their cause. There are no easy solutions here but if you sacrifice the inner City business districts you not only put small businesses and their employees out of work but also compromise Calgary's reputation as a great place to do business, to invest, to live, and to come as a tourist.

The City of Calgary's laudable priorities are to foster a *City that moves, a prosperous City, a well-run City, a City of safe and inspiring neighbourhoods, and a healthy and green City.*

Please hold true to these goals and preserve the small businesses that contribute so much to your goals.

Sincerely,

Annie MacInnis, Executive Director, Kensington Business Revitalization Zone (BRZ)
200 203 10A Street NW, Calgary, AB, T2N 1W7
kensingtonbrz@shaw.ca
403-969-3216

OUTSIDE OF THE ORDINARY

Address 1118 Kensington Road NW Calgary, Alberta T2N 3P1 | Phone 403.283.4810 | Email kensingtonbrz@shaw.ca | Web VisitKensington.com

KensingtonCalgary @KensingtonYYC

Palaschuk, Jordan

From: Jamie McPhail <jamieincalgary@hotmail.com>
Sent: Thursday, November 22, 2018 8:07 PM
To: Public Submissions
Subject: [EXT] Climate change efforts by City of Calgary

Tying your wagon to the provincial & Federal stars is far too uncertain. They play politics with targets which are far too low to effect change in time to meet even the poor Paris targets. They allow the worst polluters, corporations, to get away scot-free from their greedy decisions; e.g. The People to pay for dead well-sites.

Stop subsidizing the fat car/truck economy with so much \$ to its infrastructure; increase densities, put stricter limits of developers allowances, add a local Green tax to gasoline.

Subsidize solar panels in various ways - can really help our economy to get that industry going here in sunniest spot in Canada.

Palaschuk, Jordan

From: peter harman <pjhharman@gmail.com>
Sent: Thursday, November 22, 2018 10:54 PM
To: Public Submissions
Subject: [EXT] 2019-2022 Service Plans and Budgets

City of Calgary can cut expenses a lot more. Hold the line on police/fire/medical/roads.

Administration should be cut by 20%
All donations should be cut to zero.
Expense accounts cut by 50%
Expenses for lunches cut to zero.
Hiring freeze.
5% union wage and benefits cut.
All renovations cut to zero unless emergency requirement.
Subsidies to nonprofit organizations cut to zero.
All travel expenses cut to 50%
Consulting expenses cut to zero
Eliminate all rental space.
No payment for coursed or seminars
Stop capital budget except for emergency situations.

Peter Harman

Palaschuk, Jordan

From: Isabelle <cijankovic@telus.net>
Sent: Friday, November 23, 2018 12:43 PM
To: Public Submissions
Subject: [EXT] Taxation

I think the market based taxation system is flawed. My question has always been "What happens when the market value decreases?" That extra taxation falls on someone and it appears to be home owners and small business. The tax increase is projected to be about 3%-4% per year. This is misleading because in reality it will be much more as the tax burden shifts. My property tax increased 23% this year and I expect the actual increase will be 2-3 times the projected percentage increase next year. Add in the user pay cost increases and this is becoming a heavy burden for seniors and others on a fixed income. It will force seniors and low income home owners out of their homes long before they are ready to move. Small business can't absorb the increases in tax and the extra costs of minimum wages. Please review taxes again.

Isabelle Jankovic-Hill
Calgary Alberta

Palaschuk, Jordan

From: Sheena Smith <smith.sheenamichelle@gmail.com>
Sent: Friday, November 23, 2018 2:37 PM
To: Public Submissions
Subject: [EXT] Do not make cuts to the fire budget

Please do not make cuts to the fire budget. Our safety is too important and already not meeting the standards set by the province.

Sent from my iPhone

Palaschuk, Jordan

From: Ray Spiteri (SHAW) <rayspiteri@shaw.ca>
Sent: Friday, November 23, 2018 2:55 PM
To: Public Submissions; City Clerk
Subject: [EXT] FW: RE: 2019-2022 Service Plans & Budgets Public Hearing
Attachments: Email to City Councillors .docx

Dear City Clerk ,
please include the attached letter for Council, regarding the 2019-2022 Service Plans & Budgets Public Hearing.
Thank you

RE: 2019-2022 Service Plans & Budgets Public Hearing

November 21st, 2018

To City of Calgary Councilors and the Mayor,

I am writing in support of Main Streets Funding as a resident of Inglewood, member of the Community Association, ICA/BIA liaison and BIA board member.

In 2009 there were 90 members of our BIA, now there are over 230! The number of residential units are growing as well, with increased pressure on our community to accept more density. This reflects significant growth, not just in the business area, but in the communities of Inglewood and Ramsay, and falls in line with goals set out in the Municipal Development Plan. This densification is important, as is the healthy growth of small businesses as part of a vibrant pedestrian –oriented historic main street. **Inglewood's Main Street, like all of Calgary's Main Streets are valuable assets to the City of Calgary.**

At the same time, changes in infrastructure in Inglewood, such as the new Zoo Bridge, the planned widening of the 9th Avenue Bridge, and the expanded BRT, **increase pressure on 9th Avenue SE to function as regional transportation corridor.** This is a benefit to commuters traveling through our community but does not bode well for Inglewood's Main Street as a place for people; where traffic slows down, and people on the streets, on patios, and walking from business to business are the essential ingredient to a successful Main Street. **There needs to be a better balance of spending between transportation infrastructure spending, spending on new Greenfield developments and the infrastructure of Main Streets.**

Over the past two years, Inglewood businesses, Ramsay and Inglewood community members, Councillor Carra and the City Urban Strategy team, with the professional services of Dialog, have participated in a comprehensive and by all accounts, excellent Streetscape Master Plan process. **This engagement process has required immense amounts of volunteer time and good faith in the outcome having a meaningful impact on the future of Inglewood's Main Street.** This volunteer time was given in the promise that the Main Streets program would be funded in lieu of accepting increases in density and transportation infrastructure. **The outcome of the engagement is an excellent, Complete Streets model of a Streetscape Plan that has been approved at the highest levels of the City.**

Calgary's Main Streets program is a key component of the City's long-term sustainable growth strategy towards achieving 50% new growth in existing communities. Fundamentally, it's about strategic growth and investment, acting as a catalyst for new development that creates long term positive return on City dollars. **The Main Streets program makes dollars and sense.** The established areas punch above their weight in terms of taxes and we want to see a better balance of investment between Established Communities, new suburban development and transportation spending. -- where better then the beating hearts of our neighbourhoods?

I ask that the City keeps its promise and support this important initiative as a long-term commitment, **ensuring there be sufficient capital funding in the next four years to realize the ten active Main Street projects now in various stages of planning and implementation,**

Respectfully,

Ray Spiteri

(Inglewood Resident, ICA member, ICA Planning Committee member, ICA/BIA liaison and BIA board member.)

1030 – 8th Avenue SE, Calgary, SE, T2G 0M4

Palaschuk, Jordan

From: Savour Fine Foods <savourfinefoods@shaw.ca>
Sent: Friday, November 23, 2018 3:02 PM
To: Public Submissions; City Clerk
Subject: [EXT] Main Streets funding
Attachments: AIMS Letter to Council (1) (1).pdf

Hello,

I am submitting this letter to City Council regarding the budget discussions around Main Streets Funding.

Thank you.

Michelle Barby
1130 Bellevue Ave SE
Calgary, AB
T2G 4L1

Owner
Savour Fine Foods & Kitchenware
1331 9th Ave SE
Calgary, AB
T2G 0T2



AIMS

Advocates Into Main Streets

Main Streets for Calgary's Future

AIMS.YYC@gmail.com

November 21, 2018

ATTN:

The City of Calgary Council

RE:

Advocates Into Main Streets Message for Council

AIMS: Who We Are

Advocates Into Main Streets (AIMS) is the alliance of fifty-plus and growing organizations comprised of Community Associations, Business Improvement Areas, active Established Area developers and planning and design professionals all working towards better neighbourhoods and better streets. We share a unified voice with the expressed priority of advocating for Main Streets funding and support.

City of Calgary Main Streets Overview

The Municipal Development Plan (MDP) identifies 24 Main Street areas for (1) strategic growth and (2) municipal investment as part of a long term plan to manage the growing population of our city over time. Since the Main Streets Initiative was launched in 2014, various stakeholder groups, including industry professionals, economic specialists, community groups, and neighbourhood residents all participated in one of the largest local planning engagement efforts ever undertaken by The City, discussing the unique challenges and opportunities for growth and development in these areas. The resulting public input and expert data points expressed a common concept: focus the Main Street Initiative on a few key or strategic streets in the short term to maximize the chances of success. A number of Main Streets, identified by this staged approach, are now in various tiers of planning and phases of implementation.

The Issue: Main Streets Investment is in Jeopardy

Proposed 2019-2022 Budget

The City's new approach to four-year budget cycle, One Calgary, has proposed a 2019-2022 Service Plans and Budget that does not find the Main Streets initiative as a funding priority. This is of great concern and highlights what could be flaws in Administration's One Calgary process whereby competing priorities have resulted in a lack of specific investment in key strategic growth areas.

Failing the Municipal Development Plan Growth Targets

Main Streets are a critical plank of The City's long term strategy for achieving the MDP's targets for a balance of growth and investment between Established and Developing areas. Today, at less than ten percent, the Established areas are well below meeting the MDP's goal of an equal, 50 / 50 share of growth in 60 years. Our alarm over the proposed lack of funding for the Main Streets Initiative is made all the more urgent considering City Council's decision to open new growth in 14 greenfield communities, an associated \$447M in proposed capital funding, and an average 0.75% city-wide tax increase to help cover The City's initial outlay for infrastructure to accommodate this new growth. A pragmatic and balanced approach—in line with The City's MDP goals—would see investment and stimulated growth across the city, utilizing the Main Streets Initiative to capitalize on existing infrastructure, grow a more mixed non-residential tax base in the Established Area, and create more complete communities with new small businesses and employment opportunities for Calgarians.



AIMS
Advocates Into Main Streets

Main Streets for Calgary's Future

AIMS.YYC@gmail.com

A Breach of Trust

There are myriad hurdles to achieving a balance of growth between established and greenfield communities. A significant barrier among them is community readiness—that is, getting multiple established area stakeholders to embrace and influence the shape of prospective change. The assurance that City investment will accompany growth and intensification makes the Main Streets Initiative all the more palatable for our community partners—an equitable trade off that makes fundamental sense. With this shared understanding, the Initiative has been wildly successful to date with significant land use planning, private investment and development activity in these areas. Some Main Streets like 33/34 Avenue SW have witnessed tremendous change in recent years with a rise in density and transformation of the street to a predominantly mid-rise built form. Other identified Main Street areas like Shaganappi/Killarney-Glenarry have undertaken extensive community visioning with large areas rezoned for higher intensity (see page 4 for a breakdown of Main Streets scheduling and funding status).

Impeding stable, ongoing Main Streets funding not only fails to provide these Established Area neighbourhoods with much needed infrastructure, public realm, and safety improvements for all modes of transportation, it represents a breach of trust. It is imperative The City adheres to their promise that the places receiving density will also receive City support and funding—without it the MDP's goals for a more compact urban form will most certainly fail.

Our Ask:

We are asking City Council to include Main Streets planning and capital funding in the 2019-2022 One Calgary budget cycle to enable the continuation and timely implementation of Main Streets. Keep the momentum, start building Main Streets, and support this important Initiative as a long-term commitment to Calgary's future.

Suggested Follow-up Actions:

1. Establish a clearly-defined Main Streets Program focused on implementation and priorities.
2. Cost and establish a long-term funding source for the implementation of the Program.
3. Explore and establish mechanisms for local reinvestment of increased tax revenues from growth within Main Streets areas and create incentives for private investment.

Sincerely,

Advocates Into Main Streets

Ansonia Properties
Anthem Properties
Arlington Street Investments
Beltline Neighbourhoods Association
Bowness Business Improvement Area
Bowness Community Association
Bridgeland-Riverside Community Association
Bucci
Bunt & Associates
CivicWorks
Crescent Heights Community Association
Eagle Crest Construction
FAAS Architecture
Federation of Calgary Communities
Gravity Architecture
Highland Park Community Association
Hillhurst Sunnyside Community Association

Inglewood Business Improvement Area
Inglewood Community Association
Intelligent Futures
Kensington Business Revitalization Zone
Killarney-Glenarry Community Association
Landstar Development Corporation
Marda Loop Business Improvement Area
Marda Loop Community Association
Matco Development Corp.
Minto Group
Montgomery Business Improvement Area
Montgomery Community Association
Mount Pleasant Community Association
Navagrah Landscape Architecture
O2 Planning + Design
Opus Corporation
People Places Design Inc.

QuantumPlace Developments Ltd.
Renfrew Community Association
Richmond-Knob Hill Community Association
RNDsQR
S2 Architecture
Sarina Homes
Shaganappi Community Association
Strategic Group
Studio North
Sunalta Community Association
Thornccliffe-Greenview Community Association
Truman Development Corporation
UrbanStar
Vericon Communities Inc.
Watt Consulting Group



Main Streets for Calgary's Future

AIMS.YYC@gmail.com



Ansonia Properties



CivicWorks



Inglewood Community Association



Matco Development Corp.



People Places Design Inc.



Studio North



Anthem Properties



Crescent Heights
Community Association



Inglewood
Business Improvement Area



The Minio Group



QuantumPlace Developments



Sunalta Community Association



Arlington Street Investments



Eagle Crest Construction



Intelligent Futures



Montgomery
Business Improvement Area



Renfrew Community Association



Thorndiffe Greenview
Community Association



Beltline Neighbourhoods Association



FAAS Architecture



Kensington Business Revitalization Zone



Montgomery Community Association



RNDSQR



Truman Development Corporation



Mainstreet Bowness
Business Improvement Area



Federation of Calgary Communities



Killarney Glengarry
Community Association



Mount Pleasant
Community Association



S2 Architecture



Richmond Knob Hill
Community Association



Bridgeland Riverside
Community Association



Gravity Architecture



Landstar Development Corp.



Navagrah Landscape Architecture &
Urban Design



sarinahomes



UrbanStar Homes



Bucci Developments



Highland Park Community Association



Marda Loop
Business Improvement Area



O2 Planning + Design



Strategic Group



Vericon Communities Inc.



Bunt & Associates



Hillhurst Sunnyside
Community Association



Marda Loop Communities Association



Opus Corporation



Shaganappi Community Association



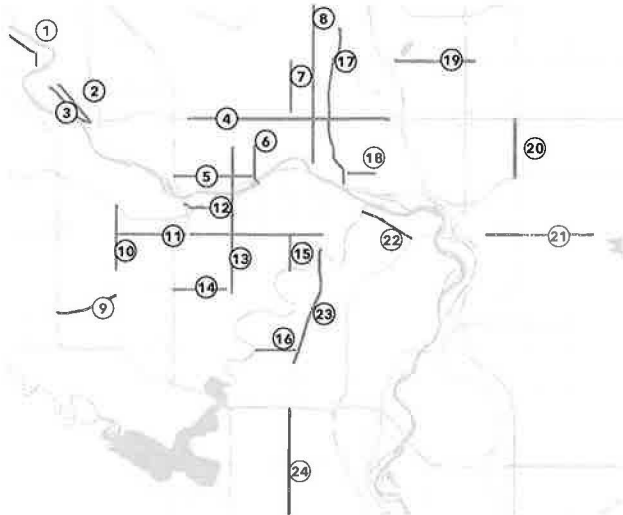
WATT Consulting Group



AIMS
Advocates Into Main Streets

Main Streets for Calgary's Future

AIMS.YYC@gmail.com



Main Streets Funding At-a-Glance

30%



Active¹ Main Street projects with secured City funding

¹ Defined as a level of progress related to City-led re-zoning, Local Plan Amendments, and/or Streetscape Master Planning.

12.5%



Total² City funding for Main Street projects

² Defined as secured Implementation funding related to all 24 Main Streets

Main Street	Ward	Councillors	City-Led Rezoning	Local Plan Amendments	Streetscape Master Planning	Implementation Funding
1 Bowness RD NW (Bowness)	1	Ward Sultherland	Active	Active	Inactive	Unfunded
2 Bowness RD NW (Montgomery)	7	Druh Farrell	Complete	Complete	Active	Unfunded
3 16 AV NW (Montgomery)	7	Druh Farrell	Complete	Complete	Inactive	Unfunded
4 16 AV NW	7,9	Druh Farrell, Gian-Carlo Carra	Inactive	Inactive	Inactive	Unfunded
5 Kensington RD NW	7	Druh Farrell	Inactive	Inactive	Inactive	Unfunded
6 10 ST NW	7	Druh Farrell	Inactive	Inactive	Inactive	Unfunded
7 4 ST NW	7	Druh Farrell	Inactive	Inactive	Inactive	Unfunded
8 Centre ST North	4,7	Sean Chu, Druh Farrell	Inactive	Inactive	Active	Unfunded
9 Richmond RD SW	6,8	Jeff Davison, Evan Woolley	Inactive	Inactive	Inactive	Unfunded
10 37 ST SW	6,8	Jeff Davison, Evan Woolley	Complete	Complete	Active	Unfunded
11 17 AV SW (Crowchild TR to 37 ST SW)	8	Evan Woolley	Complete	Complete	Active	Unfunded
12 10 AV SW	8	Evan Woolley	Inactive	Inactive	Inactive	Unfunded
13 14 ST SW	8	Evan Woolley	Inactive	Inactive	Inactive	Unfunded
14 33/34 AV SW	8	Evan Woolley	Active	Active	Active	Unfunded
15 4 ST SW	8,11	Evan Woolley, Jeromy Farkas	Inactive	Inactive	Inactive	Unfunded
16 50 AV SW	11	Jeromy Farkas	Inactive	Inactive	Inactive	Unfunded
17 Edmonton TR NE	7,9	Druh Farrell, Gian-Carlo Carra	Inactive	Inactive	Inactive	Unfunded
18 1 AV NE	9	Gian-Carlo Carra	Complete	Complete	Active	Unfunded
19 32 AV NE	10	Ray Jones	Inactive	Inactive	Inactive	Unfunded
20 36 ST NE	10	Ray Jones	Inactive	Inactive	Inactive	Unfunded
21 17 AV SE	9	Gian-Carlo Carra	Active	Active	Complete	Alternative City Funding
22 9 AV SE	9	Gian-Carlo Carra	Inactive	Active	Active	Unfunded
23 Macleod TR S (North)	9,11	Gian-Carlo Carra, Jeromy Farkas	Inactive	Inactive	Inactive	Unfunded
24 Macleod TR SE	9,11	Gian-Carlo Carra, Jeromy Farkas	Inactive	Inactive	Inactive	Unfunded

Palaschuk, Jordan

From: Mary Lynn Maher <mollyrules@hotmail.com>
Sent: Friday, November 23, 2018 3:24 PM
To: Public Submissions
Subject: [EXT] Don't cut Fire Services

Do not cut any Fire Services - I want them their when it's my turn to need saving!

Mary Lynn Maher

Palaschuk, Jordan

From: jdready <jdready@shaw.ca>
Sent: Friday, November 23, 2018 3:28 PM
To: Public Submissions
Subject: [EXT] Fire Budget

You must reconsider the CFD Budget. It cannot manage an 11 million dollar reduction! These people find Calgarians at their worst times in their lives as first responders! The delays in opening Firehouses in the past must stop. Be proactive and spend this money wisely without budget cuts.

Sent from my Samsung Galaxy smartphone.

Palaschuk, Jordan

From: dm.thomas@shaw.ca
Sent: Friday, November 23, 2018 3:37 PM
To: Public Submissions; City Clerk
Subject: [EXT] Main Streets program and budget
Attachments: Support for the Main Streets program final.docx

Please find attached a letter of support re an item for budget debate on Monday. Thank you,
Phil Levson; David Thomas,
President and Vice President, Inglewood Community Association, 1740, 24th Avenue SE, Calgary Ab. T2G 1P9

From: Phil Levson, President, and David Thomas; Vice President,

Inglewood Community Association

1740 24th Avenue SE, Calgary, Ab. T2G 1P9

Support for the Main Streets program.

The Inglewood Community Association is completely and fully in support of the Inglewood BIA's advocacy for the maintenance and completion of the Main Street's Program, specifically the plan for 9th Ave SE in the heart of Inglewood. We have participated in the extensive planning sessions for this initiative undertaken by City staff. We have been impressed by the quality of the work that has gone into the 9th Avenue plan, and by the care and attention paid to the input from the community. The BIA itself has been extensively involved, and we all feel that the time and effort expended were worthwhile.

Inglewood is undergoing densification and change, as is the whole of the inner city. What is absolutely ESSENTIAL in all of this change are measures to ensure the continued viability and vitality of key main streets. 9th Avenue and its businesses are the heart of Inglewood. They also serve Ramsay and now the East Village. They make Inglewood both a destination and a great place to live in, or near. It is absolutely imperative that 9th Avenue not be simply a transportation route out of the inner city. If City Council wants to make the inner city a place where people really want to live then it becomes ever more important to create and maintain a sense of community and social vibrancy. To do this you need streets that attract people who want to shop, dine out, go to entertainment venues, and simply walk along enjoying themselves.

The City has, at great expense, created a wonderful river pathway system from the East Village to the Elbow river. It is now easy to go for a pleasant walk, or bike ride, from the East Village right into the heart of Inglewood on 9th. This makes living in the East Village, or Ramsay, even more attractive. We now have Music Mile, we have festivals of all sorts, we have some outstanding and unique stores. All of this must be preserved and enhanced as Calgary changes and inner city density increases. These same arguments apply in other areas, such as Marda Loop and Bowness.

In its submission the Inglewood BIA quotes Peter Oliver, President of the Beltline Neighbourhoods Association, who says that "Bottom line is the Main Streets program makes dollars and sense. Stimulate growth and reinvestment across the city, including our established communities – and where better than the beating hearts of our neighbourhoods?" We in the Inglewood ICA echo this sentiment. 9th Avenue is the beating heart of Inglewood; its businesses and amenities are vital for our future growth and for our sense of why Inglewood is so special. It's not only a historic Avenue in Calgary's oldest community, it also provides the City with what it needs. Businesses pay taxes, provide employment, attract residents, and, in our case, provide venues for entertainment and dining that are outstanding. But 9th Avenue needs help and

investment if it is to cope with our changing times: please don't let Inglewood—and the City---
down. Vote to support the Main Streets initiative.

Thank you,

Phil Levson, President ICA

David Thomas, Vice President ICA

Williams, Debbie D. (City Clerk's)

From: mitch vevang <mitchvevang@gmail.com>
Sent: Friday, November 23, 2018 8:22 PM
To: Public Submissions
Subject: [EXT] Cuts

I am blown away, that at a time where the fire service is already stretched thin, you are considering further cuts.

We spent more than that on "investigating" the Olympics, the city continues to waste money on things with absolutely zero tangible benefit to the average citizen, yet something that if you need it it's worth 10 times what you pay, you want to cut AGAIN. Give your head a shake. Support people who are willing to sacrifice years off their lives, family time and more than likely experience significant mental illness. They need to hear that they are important this is not the message. These people are the backbone of this city. I am disgusted that again, you ask the quiet leaders to take cuts, the team players, it is a cheap and weak excuse for budgeting. I want to have faith in politicians but as of late I have none.

Do the right thing. Stop bullying, stop infighting, be a group of adults and things would get done, and it would be cheaper. Instead of wasting countless millions of dollars on back door meetings and hiring firms who take you to the cleaners, over and over and over again (and who benefits from this in the long run, not the city.

Do the right thing. For once.

Williams, Debbie D. (City Clerk's)

From: Paul Barrie <poli_b@hotmail.com>
Sent: Friday, November 23, 2018 8:52 PM
To: Public Submissions
Subject: [EXT] Budget

Hi

Is there any chance you could not reduce the CFD budget by \$11 million

They save lives

Sincerely

All Calgarians

Get [Outlook for Android](#)

Rowe, Timothy S.

From: Patricia Steele <trish@silvertipadvisory.com>
Sent: Saturday, November 24, 2018 6:15 AM
To: Farrell, Druh
Cc: Public Submissions
Subject: [EXT] Request

Follow Up Flag: Follow up
Flag Status: Completed

Dear Councillor Farrell,

I'm a volunteer member of the Board of Governors of Parks Foundation Calgary (PFC). Through my work on the Board of Governors, I've seen the tremendous impact that PFC has in Calgary, and request your support to ensure our future sustainability.

The current version of the One Calgary budget gives zero operational funding to Parks Foundation Calgary. We understand that these are very challenging times for The City of Calgary and that funds are constrained. Funding support from The City of Calgary will offset a portion of Parks Foundation Calgary's operating costs and allow for development of new major park projects.

We value our relationship with The City of Calgary, and want to seek new ways to deliver on council priorities. PFC's operating model will help offset costs of parks and open spaces. In 2017, for every \$1 invested by The City of Calgary in Parks Foundation Calgary projects, we raised an additional \$5. Funding leverage through Parks Foundation Calgary ensures that The City of Calgary can complete more park projects for less City investment.

Calgary's recent Citizen Survey showed that over 98% of people consider parks and open spaces an important priority and that 96% would like to see the same or more investment in parks. At Parks Foundation Calgary, we play a critical role in ensuring that community-driven park projects are successful. We also have a long history of fundraising and building signature park projects, like the 138km Rotary/Mattamy Greenway and the recently opened Manmeet Singh Bhullar Park. The David Richardson Memorial Disc Golf Park was completed this year using 100% donor and grantor funds, none from The City of Calgary. It is now a busy and loved community park.

Impact Facts about Parks Foundation Calgary – Parks Matter

Parks Foundation Calgary supports 20+ new park and sport projects each year, helping communities across the city reach their project goals.

Through Parks Foundation Calgary's grant programs, they give approximately \$750,000 each year to sport and community-led projects.

Our City's beloved Dedication bench and picnic table program is managed by Parks Foundation Calgary, supporting over 1200 benches across this City.

Over 85% of project partners say they gained new knowledge and skills from working with Parks Foundation Calgary.

I am very concerned that Parks Foundation Calgary was left out of the current One Calgary budget. Your past financial support made all the difference. Please reconsider your funding to ensure we can continue to support a healthy and green city.

Sincerely,

Patricia Steele
B.Comm, LL.B, LL.M (candidate), FEA, ICD.D

Co-Founder, President & Chief Legal Counsel
SILVERTIP Family Enterprise Advisory Corporation
trish@silvertipadvisory.com
403.369.8300
silvertipadvisory.com

SILVERTIP is a proud supporter of the BCorp movement, a worldwide initiative concerned with harnessing the power of business to drive systemic change toward the triple bottom line. People - Planet - Profit.

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Rowe, Timothy S.

From: Adam Calver <calveradam@gmail.com>
Sent: Saturday, November 24, 2018 11:52 AM
To: Public Submissions
Subject: [EXT] Firefighter Cuts in Budget 2019-2022

Follow Up Flag: Follow up
Flag Status: Completed

Good morning,

To whom it may concern,

I have briefly reviewed the Budget for the Calgary Firefighters 2019-2022

This says over time they will be cut **11 million dollars**. I'm writing this in support of all our members throughout the Calgary Fire Dept.

I being trained as a firefighter and seen Calgary growing up here my whole life, I think we should secure and make certain the men and women of our department get the proper funding, for training, equipment, gear that is essential for a good department to help the citizens of the city. I'm very proud of the Calgary Fire Dept and have many good friends that currently are members. The service is priceless and should continue to be a pillar in safety, education, around the community and neighbourhoods around our great city. When it comes to personal safety as a citizen and working as a firefighter it really is a no brainer. These people put there life on the line, at fire, MVA's and many other medical emergencies anytime the tones go off, we should not jeopardize this in any way.

Thank you for your time and consideration,

Sincerely,

--

Adam Calver

Avid Motorcyclist/First Aid Instructor/Firefighter

Owner at Head On First Aid and Safety



(403)-818-8971



calveradam@gmail.com



www.headonfirstaid.ca

Calgary, AB, Canada



Rowe, Timothy S.

From: Garrett Scully <gbscully101@gmail.com>
Sent: Saturday, November 24, 2018 1:07 PM
To: Public Submissions
Subject: [EXT] cutbacks

Follow Up Flag: Follow up
Flag Status: Completed

As a citizen of the beautiful City of Calgary, I am ashamed to see further cutbacks to the fire department. Please reconsider your decision, and review your own citizen satisfaction survey on areas to adjust the budget.

Thank you

Garrett

Rowe, Timothy S.

From: Frederick Webb <frederickwebb@shaw.ca>
Sent: Saturday, November 24, 2018 4:58 PM
To: Public Submissions
Subject: [EXT] Budget

Nearly 700 pages? Come on, do you really think that much 'spin' is necessary?

What the administration has missed in this exercise is that City has a problem due to lower revenue from the downtown core and that problem is not going to go away. If we eventually get pipelines built and the oil revenues increase in the next 3 to 5 years, you can't just assume that those office towers will be repopulated. Technology in the oil patch is not static; the number of people employed in downtown could take a decade or more (if ever) to get back to 2015 levels. Imperial Oil has demonstrated that the head office does not have to be in down town Calgary.

It is time to stop using the prior year's expense as the starting point and then adding on inflation and new projects. Wage expense for the city needs to be reduced. Fares for public transit need to be increased.

The problem is just going to get worse if you just 'kick the can down the road' for another year.



PARKDALE COMMUNITY ASSOCIATION

3512 - 5th Avenue NW, Calgary AB, T2N 0V7
Tel: (403) 283-5767 E-mail: office@parkdalecommunity.com

Dear City Council,

Re: 2019-2022 Service Plans and Budgets – Support for Community Associations

I am writing on behalf of the Board of Directors of Parkdale Community Association (PCA) and our residents.

Parkdale is part of a powerful movement of community associations in Calgary. We help our neighbours create a place to belong, a sense of well-being and a way to connect with each other. We know citizens need opportunities to participate in their neighbourhood, which in turn builds their capacity to contribute to civic life. As a result, when people actively engage in community life, they feel safer, are more connected and have greater health benefits. This enhances quality of life for Parkdale.

This is an exciting time for Parkdale as we celebrate a major milestone. Parkdale is turning 65 years old on December 29th.

While turning 65 years old is a happy occasion, we are at a turning point for the future of the association. While I am grateful for the hardworking board members, committee members and volunteers who ensure programs and events are welcoming, fun and engaging for our community, we are struggling financially to keep our aging infrastructure intact and the PCA building operating.

The operating costs associated with running a building are colossal. For many community associations like PCA, the City provided a building with the expectation that, programming, services, maintenance and lifecycle investments will all be delivered by the community association. Our Parkdale Community Association is the primary provider of civic services in our neighbourhood without the support of the property taxes paid by our own members to fund such amenities.

I understand that you have a very difficult task ahead of you this coming week and might be considering a reduction to the current supports offered to community associations including the support of Neighbourhood Partnership Coordinators. Through their support we learn about effectively running our organizations, gain support to navigate the City departments, receive assistance in understanding the changing demographics of our community, so that we can be more effective in engaging our residents and manage and lifecycle our community assets on City-owned land.

PCA supports Council's five priorities including: a prosperous city, a city of inspiring neighbourhoods, a city that moves, a healthy and green city and a well-run city. Parkdale wants to continue to be a partner in helping you deliver on your commitment to Calgarians and we see ourselves playing a delivery role on your behalf.

PCA would strongly recommend the following actions as 2019-2022 Service Plans and Budgets are deliberated this week.

1. A resilient city is one that encourages active participation in the community.
Recognize there is an imbalance of suburban recreation and community facilities like



PARKDALE COMMUNITY ASSOCIATION

3512 - 5th Avenue NW, Calgary AB, T2N 0V7
Tel: (403) 283-5767 E-mail: office@parkdalecommunity.com

Rockyview YMCA versus those inner cities aging facilities that are expected to be run by volunteers. Parkdale recommends investing in our community association infrastructure equal to that of suburban neighbourhoods.

2. Recognize the value of capital investment on the quality of life of inner city neighbourhoods. Parkdale embodies Council's priorities and recommends an investment to support efforts to promote quality of life equally across all of Calgary's communities.
3. Funding strategies to support the delivery of neighbourhood programming and services that promote a sense of belonging. If PCA folded, who would provide the services we offer to the community? The cost-effectiveness of the City being able to deliver programs and services via volunteers can't be matched.

Please do not hesitate to contact me for further information. I look forward to discussing these issues with you as I have requested an opportunity to present at the Public Hearing on November 26 on behalf of the Parkdale Community Association.

Sincerely,

Submitted electronically

Amanda Affonso
President
Parkdale Community Association

Cc: Mayor Naheed Nenshi
Councillor Druh Farrell, Ward 7

Rowe, Timothy S.

From: S Anderson <fyre_n_iyce@hotmail.com>
Sent: Saturday, November 24, 2018 10:27 PM
To: Public Submissions
Subject: [EXT] 2019-2022 Service Plans and Budgets

I'd like to see more money spent on essential services like 911, Fire, Police and Ambulance services.

This city is trying too hard to be belle of the ball in a Walmart dress. SPEND on the essentials not the Olympics or bids or wasting money on non binding plebecites.

Your 911 workers need to start being treated like proper emergency services with the same benefits afforded fire ambulance and police. Your Fire department needs funding to continue to support both fire calls and first responder calls. Your police service needs funding instead of fighting and mud slinging Fix this!!!

We want FIBRE available everywhere allow the service providers like Shaw, Bell and Telus ACCESS TO BUILD IT.

Sent from my iPhone

Rowe, Timothy S.

From: Catherine Laureshen <Catherine.Laureshen@shaw.ca>
Sent: Sunday, November 25, 2018 2:57 AM
To: Public Submissions
Subject: [EXT] Comments on City of Calgary Budget

This has to be the most unprofessional budget that I have ever laid eyes upon, in my many years of management both in the public service and in industry. Eliminating the costs per department and rolling them up as "services" has made it impossible to see where costs are actually allocated. There is no proper baselining, so a year over year comparison is impossible. Expenditures are not broken out in categories, so it cannot be seen how much is spent on salaries, and there is no justification for the number of people actually employed by the City of Calgary. Inflation numbers are questionable, and any attempt at "efficiencies" seem to be designed only to meet these questionable inflation numbers. New capital cost expenditures are justified by vague statements that they are meeting non-measurable goals.

As a taxpayer, I would appreciate seeing an actual budget, not a piece of propaganda, with the general ledgers of the City opened up so that we taxpayers can see a year over year comparison of actual expenditures and a proper rationale for budget increases, including measurable goals for each department so that it is possible to see if targets are being met. I would like to see an analysis of the tasks carried out by each department, and how many people are actually required to do those tasks, and whether the appropriate number of people are employed in doing them.

Quite frankly, bureaucracy tends to breed more bureaucracy, so until Council actually shows some leadership to rein in expenditures, you are only going to get increased demands for money from each department. Carry out your due diligence, and determine what is actually required to meet the basic needs of the City of Calgary; unfortunately, that is not possible to determine from this "budget" document. Taxpayers have reached saturation point, and cannot be asked to pay any more, and either can businesses. Many of us are unemployed due to the downturn, and businesses have closed both because no one can afford to buy anything, and because of the ever-increasing taxation demands of the City. If this keeps up, Calgary is going to be a ghost town as people leave to find more affordable places to live and work.

Over the past 8 years, my taxes have increased 55% while the value of my house has increased by 22%, which is significantly above the levels of inflation. In addition, service charges for waste collection, electricity and water have also been raised quite a bit. This tells me that there has been no oversight of expenditures by Council. I suggest that Council do the job it was elected to do, and ensure that taxpayers money is being spent wisely and efficiently. I would start with a 10% cut to each department this year, and challenge each department to do the same again this year. This is how Ralph Klein managed to achieve a balanced budget and no debt in Alberta, and as I was a public servant during those years, I found that it was possible to find savings if you actually looked for them.

Regards,
Catherine Laureshen, Ph.D., P.Eng.

Rowe, Timothy S.

From: Chris Sutton <chris.charles.sutton@gmail.com>
Sent: Sunday, November 25, 2018 10:28 AM
To: Public Submissions
Subject: [EXT] Budget

Good morning,

Please please please underatand the people of this great city,

*Taxes are too high already for the services provided (many can't afford another increase) consider cutting salaries at city hall. Salary freezes. If you can't make it work why was 2026 even a consideration.

*I pay taxes but snow removal in this city is atrocious. Services suck and increasing taxes like this every year is not the solution to keep people in this great city. I'd move to airdrie or cochrane if this keeps happening.

*To top off increases in transit is NOT a sulation for citizens to take transit. My family it's cheaper to pay parking than transit. And we get home quicker. You really don't see the big picture to improve this city. If this keeps up poverty will increase and you will have a much greater problem on your hands.

Sincerely a real concerned citizen.

Rowe, Timothy S.

From: Tate, Randall
Sent: Sunday, November 25, 2018 2:17 PM
To: Public Submissions
Subject: 2019-2022 Service Plans and Budgets

Recreation is looking at perhaps closing some facilities, and reducing operating hours of others. No Local 37 staff have been given to operate new city-funded recreation facilities.

Is it logical to eliminate revenue opportunities? Is Recreation doing enough to market available day-time ice times...for example to schools, kindergartens and daycares? Is it logical to look for savings where customers are directly impacted, as opposed to eliminating some "exempt" positions in a VERY top-heavy management structure within Recreation? The 2019-2022 Service Plans and Budgets are based on ZBR reviews conducted by management...no wonder they are looking to make cuts in other places than their positions.



Randy Tate

Senior Facility Attendant
Recreation

The City of Calgary - Mail Code 354
T 403 221-3565 – C 403 808-2706 – F 403 221-3522
Rose Kohn / Jimmie Condon Arenas
502 Heritage Dr. SW
Calgary, AB T2V 2W2

Rowe, Timothy S.

From: Daniel Gaetano <familygaetano@telus.net>
Sent: Monday, November 26, 2018 8:53 AM
To: Public Submissions
Subject: [EXT] Budget increase

The City needs to do a few things that will be hard during this economic downturn. Some suggestions for the future and the current budget cycle.

First would like to say that I do appreciate all the good work that goes into a document such as the budget. Good people make for good results.

The City council should pass a by-law that freezes the operating budget increase to 2%. This would be something similar to how the Bank of Canada looks at interest rate increase to keep inflation at that 2% mark.

The document states that the budget reflects what the citizens of Calgary have asked for. I assume they have been asked through surveys. The surveys should reflect what the requests will cost Calgarians. So if the questions states which services would you like to see improved, have a dollar figure next to each of the options selected so that people can understand what they are wishing for costs money.

Thank you

Sent from my iPad