



**One Calgary 2019-2022 Council and Committee Referred Items**

This attachment, to be received by Council for information includes the list of items that Administration has either been directed by Committee or Council to report back on, at the One Calgary 2019-2022 deliberations, or where, Council had asked Administration to include an item in their business plan. Below is a summary of referred items.

Reference	Item	Administration Recommendation	Related Service(s)	Summary
PFC2017-1106	1. Silvera for Seniors Budget Review	<p>That the Priorities and Finance Committee recommend that Council direct Administration to request that Silvera’s business plan and budget for the 2019-2022 budget cycle be approved as part of the One Calgary budget and business process.</p> <p>This will include a review of the current lodge portfolio to confirm the transition of aging lodges to new properties and request the removal of lodges that are under contract with Alberta Health Services to provide health services.</p>	Affordable Housing	The Silvera for Seniors business plan and budget has been submitted through the Civic Partner process for the One Calgary 2019-2022 budget cycle. Refer to page 85 ‘operating grants to Civic Partners’ and page 87 ‘capital budget for Council approval’ sections of the service plan and budget.
PFC2018-0491	2. Affordable Housing Capital Development Program	That the Priorities and Finance Committee refer Attachment 2: Program Budget Overview to 2018 November One Calgary Service Plans and Budget for consideration through the unfunded capital development list.	Affordable Housing	Calgary Housing’s One Calgary 2019-2022 capital budget incorporates the Affordable Housing Capital Development Program request. Refer to page 84, ‘what we propose to continue doing’ section of the service plan and budget.



<p>PFC2018-0678</p>	<p>3. New Community Growth Strategy</p>	<ul style="list-style-type: none"> <li>• Approve, as part of One Calgary 2019-2022 four-year service plan and budget, a property tax rate increase of up to 0.75% in 2019 to fund the capital and direct incremental operating budgets necessary to support development of these communities;</li> <li>• Approve, as part of One Calgary 2019-2022 four-year service plan and budget, a water utility rate increase of up to 0.5% per year to fund the specific capital budget necessary to support development of these communities;</li> <li>• For the fourteen communities identified in Attachment 4 (C2018-0900), as amended, direct Administration to include the estimated capital and direct incremental operating investments, including any changes to the estimates, in 2018 November as part of One Calgary 2019-2022 four-year service plan and budget, subject to the required operating and capital funding being in place.</li> <li>• In 2022, use the Fiscal Sustainability Reserve (FSR), to a maximum of \$4 Million, to fund the cost of capital for the New Community Growth Strategy included in the One Calgary 2019-2022 budget, if required; and</li> <li>• Use the capacity that is created from the use of the FSR to fund, on a one-time basis, the shortfall in operating cost in 2022 attributable to South Shepard.</li> <li>• Direct Administration, in consultation with</li> </ul>	<p>City Planning &amp; Policy</p> <p>Wastewater Collection &amp; Treatment</p> <p>Stormwater Management</p> <p>Water Treatment &amp; Supply</p> <p>Fire &amp; Emergency Response</p> <p>Streets</p> <p>Sidewalks &amp; Pathways</p> <p>Parks &amp; Open Spaces</p> <p>Bylaw Education &amp; Compliance</p> <p>Police Services</p>	<ul style="list-style-type: none"> <li>• A property tax rate increase of up to 0.75 per cent in 2019 to fund the capital and direct incremental operating budgets necessary to support development of these communities was approved at the 2019 July 30 Council meeting.</li> <li>• Utility rate increases will be brought forward by Water Resources as part of the One Calgary 2019-2022 process in 2018 November. Refer to C2018-1158 attachment 3 Proposed 2019-2022 User Fees and Utility Rates.</li> <li>• For the 14 communities identified in attachment 4 (C2018-0900), capital and operating investments are included as part of the Water, Transportation and Fire One Calgary 2019-2022 service plans and budgets.</li> </ul>
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		<p>stakeholders, to incorporate the proportionate share of the cost of off-site transportation infrastructure and any additional off-site utilities infrastructure attributable to new growth that provides servicing to new communities into the off-site levy rates, through a proposed amendment to the Off-site Levy Bylaw 2M2016, and report back to the Priorities and Finance Committee by no later than 2018 Q4.</p>		
<p>PFC2018-1107 PFC2018-1133</p>	<p>4. Chinatown Cultural Plan and Local Area Plan:</p> <ul style="list-style-type: none"> <li>• Update on Funding and External Partnerships</li> <li>• Council Innovation Fund Application</li> </ul>	<p>From the October 15, Regular Meeting of Council:</p> <p>Referral Motion that Council bring forward, the following items, and that they be referred to Administration to reduce the forecasted budget/contingency by refining the project scope and by continuing to work with external partners, including Urban Alliance, returning to Council no later than Q1 2019:</p> <ul style="list-style-type: none"> <li>• Item 9.3.4 Report PFCC2018-1107</li> <li>• Item 9.3.5 Report PFC2018-1133</li> </ul>	<p>City Planning &amp; Policy</p>	<p>The referral calls on Administration to reduce the forecasted budget/contingency by refining the project scope (of the Cultural Plan and the culturally-based Local Area Plan) and return to Council no later than Q1 2019.</p>



CPS2017-1129	5. Seniors Age Friendly Strategy Update	<p>That the SPC on Community and Protective Services recommend that Council direct Administration to bring forward for consideration an indicator reporting plan and any resource requirements in the context of the One Calgary 2019-2022 service plans and budget.</p>	Community Strategies	<p>No additional resources were required to be included as part of the One Calgary 2019-2022 service plans and budgets. Administration will work with current resources and community partners to advance key activities within six priority areas of the Seniors Age Friendly Strategy. Refer to page 112 ‘what we propose to continue doing’ and ‘what we propose to do more of or include as a new offering’ sections of the service plan and budget.</p> <p>A report back on the indicator reporting plan will be included as part of the Social Well Being Policy report in Q1 2019.</p>
NOM2017-20	6. Indigenous Relations	<p>Therefore, be it resolved that Administration consider the establishment of a distinct Office to address our Indigenous commitments and support relations with our Treaty 7 partners and Metis Nation Region 3, as well as all Indigenous peoples living within the City of Calgary borders, to return to Council for budget consideration in November 2018.</p>	Community Strategies	<p>Advancing engagement to establish an Indigenous Relations Office has been included as part of the One Calgary 2019-2022 service plan and budget. Refer to page 112 ‘what we propose to do more of or include as a new offering’ section of the service plan and budget.</p>
C2018-1080	7. Motion Arising – 2018 September 25 Special Meeting of Council	<p>Moved by Councillor Colley-Urquhart, Seconded by Councillor Demong. That with respect to Report C2018-1080, the following Motion Arising be adopted:</p> <p>That Council direct Administration to bring a report on the financial sustainability of Heritage Park to the 2018 November 14 One Calgary Council meeting including options for Council to consider. Report to include:</p> <ul style="list-style-type: none"> <li>• Update on Heritage Park’s 2018 financial situation, and the changes</li> </ul>	Economic Development & Tourism	<p>Refer to C2018-1158 attachment 5 for further information.</p>



		<p>and factors that have had an impact, including the review of year over year revenues for 2015-2018, and analysis of lost revenues and expenditures directly related to the operations of the SS Moyie in 2018.</p> <ul style="list-style-type: none"> <li>• Strategies approved by Heritage Park Board of Directors to balance the 2019-2022 budget, and a summary of strategies already in place from 2015-2018 to manage expenditures.</li> <li>• Analysis of Heritage Parks' capital expenditures over the past five years including a breakdown of growth and lifecycle spending, and any operating budget impacts of capital projects.</li> <li>• Clarification of the role, relationship and interface between the Heritage Park Society and the Heritage Park Foundation. Including any best practices for interfaces between entities and their foundations.</li> </ul>		
<p>CPS2018-0051</p>	<p>8. Inclusive Play Spaces Implementation Plan</p>	<p>That the SPC on Community and Protective Services recommend that Council direct Administration to put forward inclusive play initiatives as part of the 2019-2022 budget cycle in both capital and operating programs where feasible.</p>	<p>Parks and Open Spaces  Recreation Opportunities</p>	<p>Inclusive play initiatives are not included as stand-alone request in the One Calgary 2019-2022 service plans and budgets. While some minimal capital lifecycle funding may be directed to create inclusive playgrounds, for the most part Administration will seek partnerships with sponsors, private donors, foundations and non-profit organizations to provide inclusive play spaces and programs.</p> <p>Ongoing initiatives to support inclusive play include:</p> <ul style="list-style-type: none"> <li>• Seeking partner funding to continue the mobile</li> </ul>



				<p>fit park with a target to serve seniors;</p> <ul style="list-style-type: none"> <li>• Chairing the YYCPlays initiative, and supporting partners who have committed to inclusive play in the Calgary Play Charter</li> <li>• Creation and distribution of a Community Playground workbook that encourages communities to review existing play opportunities and plan for alternate types of play</li> </ul> <p>Refer to page 340 of the service plan and budget.</p>
TT2018-0617	9. RouteAhead Update	That the SPC on Transportation & Transit recommend that Council direct Administration to use the attached Fare and Revenue Framework in the development of transit fares as part of One Calgary 2019-2022.	Public Transit	Administration is utilizing the Fare and Revenue Framework to guide the development of the transit user fee schedule for the 2019-2022 budget cycle. Refer to attachment 3 Proposed 2019-2022 User Fees and Utility Rates for more information.
CPS2017-0652	10. Sliding Scale Implementation Update	Direct Administration report back with an update on sliding scale including a funding framework, no later than Q4 2018 with the intent of reflecting the framework in 2019-2022 One Calgary Service Plan and Budget	Public Transit	Funding for sliding scale implementation has been included in the Public Transit service as part of the One Calgary 2019-2022 service plan and budget process. Funding uncertainty remains after 2019 for both the current Provincial \$4.5 million program and an additional \$6.0 million in City funding. Refer to page 282 'what we propose to continue doing' section of the service plan and budget. Refer to C2018-1158 attachment 2 Options for Additional Investment for more information.
CPS2018-0349	11. Golf Sustainability Work Plan Update	Direct that Administration report back to Council through the One Calgary budget process with options that reflect the overall Golf Course Operations to break even in terms of revenue and operating expenses.	Recreation Opportunities	Options for break even revenue and operating expenses for golf course operations were presented at the 2018 November 07 Standing Policy Committee on Community & Protective Services (CPS2018-1256), including a recommendation to return to Council by Q2 2021 to provide an update on how Recreation has moved toward breaking even, in light of these options.



<p>N/A</p>	<p>12. Administrative Inquiry – 2018 July 30 Combined Meeting of Council</p>	<p>Councillors Colley-Urquhart and Chahal submitted an Administrative Inquiry, which was distributed, as follows:</p> <p>Re: Calgary "Event-Ready Infrastructure"</p> <p>As discussed at the May 2018 SPC on Community and Protective Services, Tourism Calgary was requested to provide detailed feedback on events Calgary has lost between 2014-2017, due to a deficit in "Event-Ready Infrastructure".</p> <p>Administration is requested to report back to members of Council no later than October 2018, in preparation for the One Calgary Operating and Capital Budget discussions in consultation with key stakeholders (including but not limited to Tourism Calgary and Meeting and Conventions Calgary (MCC) on:</p> <ul style="list-style-type: none"> <li>• Options on how the "Event-Ready Infrastructure" gap can be addressed with timelines;</li> <li>• Examine "lost business" opportunities as they relate to postponed, declined, developmental loss and competitive loss;</li> <li>• Technical deficits in meeting hosting standards on the nine facility gaps identified in the attached</li> </ul>	<p>Recreation Opportunities</p> <p>Economic Development &amp; Tourism</p>	<p>An Administrative Inquiry response is going forward to the 2018 November 19 Regular Meeting of Council.</p>
<p>UCS2018-0884</p>	<p>13. Water, Wastewater and Stormwater</p>	<p>That Council direct Administration to develop water, wastewater and stormwater rates for 2019-2022 for each inside city customer class,</p>	<p>Stormwater Management</p>	<p>The proposed water, wastewater and stormwater rates for 2019-2022 for each inside city customer class and for outside city customers will be based</p>



	<p>Lines of Service Cost of Service Study</p>	<p>and for outside city customers following the strategies articulated in revised attachment 2 of this report, and report back to Council as part of One Calgary in 2018 November.</p>	<p>Water Treatment and Supply  Wastewater Collection and Treatment</p>	<p>upon the strategies approved by Council (UCS2018-0884) and will be presented to Council for approval in 2018 November. Please refer to C2018-1158 attachment 3 Proposed 2019-2022 User Fees and Utility Rates for utility rate recommendations.</p>
<p>N/A</p>	<p>14. Administrative Inquiry 2018 October 15 Council Meeting - Highland Park Golf Course</p>	<p>In March 2017 Council approved the land use for a significant infill development on the former Highland Park golf course lands close to a future Centre Street LRT station. Prior to development proceeding the City has to complete a regional drainage study and has been working co-operatively with the Highland Park landowner in that context. We had a brief update on this study earlier this year and heard that the proposed regional drainage plan recommendation involved the City's use of the Highland Park lands.</p> <p>Below is a list of questions relative to this study and potential City land purchase and having regard to our budget discussions commencing 2018 November 26. Administration was asked to provide responses to the questions below prior to the 2018 budget deliberations.</p> <ul style="list-style-type: none"> <li>• What is the current status of the Confederation Park Regional Drainage Study, Draft Final Report, May 31, 2018?</li> <li>• The draft report recommendation is to utilize the former Highland Park golf course essentially as a stormwater</li> </ul>	<p>Stormwater Management</p>	<p>An Administrative Inquiry response will be provided to Council on 2018 November 19.</p>



		<p>reservoir (in the one in one-hundred-year event). What is the estimated cost to purchase this private land?</p> <ul style="list-style-type: none"> <li>• Did Administration (Water Resources) consider whether it could utilize the City-owned lands upstream to address the stormwater issue, i.e. could it store water on the Confederation Golf Course, Confederation Park and/or Queens Park cemetery lands? Has the cost of this option been addressed relative to the Highland Park development land purchase option?</li> <li>• If not analyzed, why were these existing City-owned lands with extensive open spaces, particularly for catastrophic stormwater events, not considered?</li> <li>• Is the recommended land purchase and some associated stormwater infrastructure included in the upcoming 2019-2022 budget discussions?</li> <li>• If not included in the upcoming proposed 4-year budget, what is the next step to resolve this situation working in cooperation with the landowner/developer of the Highland Park lands?</li> <li>• What is the process for the City to acquire private lands for a public purpose if there is an inability to reach an agreement between the City and the private landowner?</li> </ul>		
CPS2018-1033	15. Wheelchair Accessible Taxi	That with respect to Report Wheelchair Accessible Taxi Service, CPS2018-1033, the	Taxi, Limousine & Vehicles-for-	A one-time funding request will be brought forward as a new add package to be approved during the



	<p>Service</p>	<p>following be approved:</p> <p>That the SPC on Community and Protective Services recommends that Council:</p> <ul style="list-style-type: none"> <li>• Endorse Option 2 in Attachment 4 to pilot a third party accessible taxi centralized dispatch; and</li> <li>• Direct that the one-time funding request of \$350K in 2019 and \$350K in 2020 to support a two-year Centralized Dispatch pilot project be referred to the One Calgary budget deliberations in 2018 November.</li> </ul>	<p>Hire</p>	<p>One Calgary 2019-2022 budget deliberations from 2018 November 26 to 2018 November 30.</p>
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