



**MINUTES**

**PRIORITIES AND FINANCE COMMITTEE**

**November 6, 2018, 8:30 AM  
IN THE COUNCIL CHAMBER**

**PRESENT:** Mayor N. Nenshi, Chair  
Councillor S. Chu, Vice-Chair  
Councillor J. Gondek (PUD Chair)  
Councillor W. Sutherland (UCS Chair)  
Councillor G-C. Carra (CPS Alternate)  
Councillor J. Davison (TT Alternate)  
Councillor G. Chahal  
Councillor P. Demong  
Councillor J. Farkas  
Councillor D. Farrell  
Councillor J. Magliocca  
Councillor E. Woolley

**ALSO PRESENT:** City Manager J. Fielding  
Acting Chief Financial Officer C. Male  
City Assessor N. Karpa  
Acting City Clerk J. Dubetz  
Legislative Assistant D. Williams

1. CALL TO ORDER

Mayor Nenshi called the Meeting to order at 8:30 a.m.

2. OPENING REMARKS

Mayor Nenshi provided opening remarks.

3. CONFIRMATION OF AGENDA

**Moved by** Councillor Demong

That the Agenda for today's Meeting be amended by postponing the following Items to be dealt with immediately following Item 6.5, Status of Outstanding Motions and Directions, PFC2018-1200:

- 5.1 2019 Projected Tax Shift Non-Residential Properties, PFC2018-1134; and
- 5.2 Material Unfunded Investment Analysis (Verbal), PFC2018-1238.

**MOTION CARRIED**

**Moved by** Councillor Gondek

That the Agenda for the 2018 November 06 Regular Meeting of the Priorities and Finance be confirmed, **as amended**.

**MOTION CARRIED**

4. CONFIRMATION OF MINUTES

None

5. POSTPONED REPORTS

**Revised Material**

5.1 2019 Projected Tax Shift Non-Residential Properties, PFC2018-1134

A PowerPoint presentation entitled "2019 Projected Tax Shift Non-residential Properties, dated 2018 October 30", was distributed, with respect to Report PFC2018-1134.

The Priorities and Finance Committee invited a representative from Calgary Economic Development, Ltd. to address the Committee, by general consent.

Speaker:

Deana Haley

Committee recessed at 12:04 p.m. and reconvened at 1:04 p.m. with Mayor Nenshi in the Chair.

**Moved by** Councillor Farrell

That with respect to Report PFC2018-1134 be amended, by adding a Recommendation 4, 5 and 6 as follows:

That the Priorities and Finance Committee recommend that Council:

For: (4): Councillor Demong, Councillor Farkas, Councillor Farrell, and Councillor Woolley

Against: (3): Councillor Chu, Councillor Sutherland, and Councillor Davison

**MOTION CARRIED**

**Moved by** Councillor Woolley

That with respect to Report PFC2018-1134, the following be approved, as amended:

That the Priorities and Finance Committee:

1. Receive this report for information; and

2. Direct the Assessment & Tax Working Group to present its final report to the Priorities and Finance Committee, no later than Q1 2019;

3. Direct Administration to consider the following:

- a. Budget reductions to offset tax-shift to reflect the New Norm;
- b. Solutions to reduce swings in redistribution;
- c. City-Initiated diversification of revenue sources to reduce reliance on the property tax;
- d. Alternatives to the Phased Tax Program to support businesses directly;
- e. Reducing the ratio between residential and non-residential over a period of 5 years;
- f. Incentivizing/reducing barriers to residential development in the Centre City; and
- g. Council Strategic Session Outlining Challenges and Opportunities in the Downtown.

**That the Priorities and Finance recommend that Council:**

- 4. Direct Administration to convene a task force comprised of internal and external stakeholders to develop a Downtown Recovery Strategy and return to Council through the Priorities and Finance Committee with the recommended membership, framework and terms of reference no later than Q1 2019.**
- 5. Direct Administration to convene a Financial Task Force comprised of internal and external experts to develop a strategy on the following:**
  - a. Short term mitigation**
  - b. Long term solutions**
  - c. Revenue options to improve financial resiliency.**
- 6. Return to Council through Priorities and Finance Committee with the recommended membership, framework, and terms of reference no later than Q1 2019.**

Against: Councillor Davison and Councillor Sutherland

**MOTION CARRIED**

**Revised Material**

5.2 Material Unfunded Investment Analysis (Verbal), PFC2018-1238

A PowerPoint presentation entitled "Material Unfunded Investment Analysis", was distributed, with respect to Report PFC2018-1238.

**Moved by Councillor Chu**

That with respect to Report PFC2018-1238, the following be approved:

That the Priorities and Finance Committee receive today's presentation for information.

**MOTION CARRIED**

**6. ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES**

6.1 2018 Triennial Reserve Review Report, PFC2018-1125

A PowerPoint presentation entitled "Triennial Reserve Review, dated 2018 November 06", was distributed, with respect to Report PFC2018-1125.

**Moved by Councillor Chu**

That with respect to Report PFC2018-1125, the following be approved:

That the Priorities and Finance Committee recommends that Council:

1. Approve the changes to reserves as outlined in Attachment 1 and Attachment 2; and
2. Approve the list of reserves to be reviewed in 2019 as outlined in Attachment 3.

**MOTION CARRIED**

6.2 Actively Developing Communities in Keystone Hills Area Structure Plan – Growth Management Overlay Removal, PFC2018-1180

Distributions made with respect to Report PFC2018-1180:

- A PowerPoint presentation entitled "Actively Developing Communities in Keystone Hills Area Structure Plan - Growth Management Overlay Removal, dated 2018, November 06"; and
- A Revised Pages 4 and 5 to Report PFC2018-1180.

**Moved by Councillor Gondek**

That with respect to Report PFC2018-1180, the following be approved:

That the Priorities and Finance Committee:

1. Direct this report (PFC2018-1180) to the December 10 Regular Public Hearing Meeting of Council to the Public Hearing portion of the Agenda to accommodate the required advertising;
2. Recommend that Council:
  - a. Hold a public hearing on the proposed bylaw amendment as outlined in Attachment 1; and
  - b. Give three readings of the proposed bylaw amendment to the Keystone Hills Area Structure Plan in Attachment 1.

**MOTION CARRIED**

6.3 CIF Application: On Demand Transit, PFC2018-1291

**Moved by Councillor Gondek**

That with respect to Report PFC2018-1291, the following be approved:

1. That the Priorities and Finance Committee recommend Council approve this application for the CIF for the On-Demand Transit Service pilot project in the amount of \$338,000.

2. That the Priorities and Finance Committee direct Administration to report back to PFC indicating how the money was spent and outcomes of the projects no later than Q2 2020.

**MOTION CARRIED**

6.4 CIF Application: One Calgary Policy Review, PFC2018-1300

A clerical correction was noted in the Cover Report page by deleting the words "One Calgary Policy Review" and by substituting "Policy Review Proposal".

**Moved by** Councillor Demong

That with respect to Report PFC2018-1300, the following be approved:

1. That the Priorities and Finance Committee recommend Council approve this application for the CIF for the **Policy Review Proposal** in the amount of \$525,000.

2. That the Priorities and Finance Committee direct Administration to report back to PFC indicating how the money was spent and outcomes of the projects no later than Q3 2020.

**MOTION CARRIED**

6.5 Status of Outstanding Motions and Directions, PFC2018-1200

**Moved by** Councillor Chu

That with respect to Report PFC2018-1200, the following be approved:

That the Priorities and Finance Committee receive this report for information.

**MOTION CARRIED**

7. ITEMS DIRECTLY TO COMMITTEE

7.1 REFERRED REPORTS

None

7.2 NOTICE(S) OF MOTION

None

8. URGENT BUSINESS

None

**Moved by** Councillor Sutherland

That in accordance with to Section 65(1) of the Procedure Bylaw 35M2017, as amended, Council add an item of Confidential Urgent Business, Item 9.2.1 Establishment of a Selection Committee (Verbal), VR2018-0097.

**MOTION CARRIED**

9. CONFIDENTIAL ITEMS

**Moved by** Councillor Demong

That, pursuant to Sections 17 and 19 of the *Freedom of Information and Protection of Privacy Act*, the Priorities and Finance Committee move into Closed Meeting at 2:41 p.m. in the Council Lounge, to consider a confidential matter with respect to Verbal Report, VR2018-0097.

**MOTION CARRIED**

Committee moved into Public Meeting at 2:50 p.m. with Mayor Nenshi in the Chair.

**Moved by** Councillor Chu

That Committee rise and report.

**MOTION CARRIED**

9.1 ITEMS FROM OFFICERS, ADMINISTRATION AND COMMITTEES

None

9.2 URGENT BUSINESS

9.2.1 Establishment of a Selection Committee (Verbal), VR2018-0097

Administration in attendance during the Closed Meeting discussions with respect to Report VR2018-0097:

Clerk: J. Dubetz

**Moved by** Councillor Chu

That with respect to Verbal Report VR2018-0097, the following be approved:

That the Priorities and Finance Committee:

1. Appoint the following people to serve on a Selection Committee, as follows:

- Mayor Nenshi, Chair
- Glenda Cole, City Solicitor and General Counsel
- Cllr. Chahal
- Cllr. Farkas
- Cllr. Gondek

2. Direct that the closed meeting discussions remain confidential pursuant to Sections 17 and 19 of the *Freedom of Information and Protection of Privacy Act*.

**MOTION CARRIED**

10. ADJOURNMENT

**Moved by** Councillor Chu

That this meeting adjourn at 2:53 p.m.

**MOTION CARRIED**

The following items have been forwarded to the 2018 November 19 Regular Meeting of Council:

2019 Projected Tax Shift Non-Residential Properties, PFC2018-1134

Consent:

2018 Triennial Reserve Review Report, PFC2018-1125

CIF Application: On Demand Transit, PFC2018-1291

CIF Application: One Calgary Policy Review, PFC2018-1300

The following item has been forwarded to the 2018 December 10 Regular Public Hearing Meeting of Council:

Actively Developing Communities in Keystone Hills Area Structure Plan – Growth Management Overlay Removal, PFC2018-1180

The next Regular Meeting of the Priorities and Finance Committee is scheduled to be held, 2018 December 04 at 9:30 a.m.

CONFIRMED BY COMMITTEE ON

---

CHAIR

---

ACTING CITY CLERK