

## Audit Committee

Glenda Cole, Q.C., City Solicitor and General Counsel
Jill Floen, Assistant City Solicitor
David Lewis, Manager, Litigation
Fazal Ashraf, Manager, Risk Management and Claims
Owen Key, Chief Security Officer
2018 November 20 - Audit Committee Presentation on Report AC2018-1350, Law and Corporate Security Report


## Calgary <br> OUR CHANGING BUSINESS ENVIRONMENT



RISK SPECTRUM

| Low |  | Medium |  | High |
| :---: | :---: | :---: | :---: | :---: |
| Level 1 Averse | Level 2 Minimalist | Level 3 Cautious | Level 4 Open | Level 5 Motivated |
| The City is not willing to accept risk under any circumstances. | The City is not willing to accept risk in most circumstances. | The City is willing to accept risk in certain circumstances. | The City is willing to accept risks. | The City accepts opportunities that are inherently high risk. |

## Thank you.

## Questions?

