

Calgary

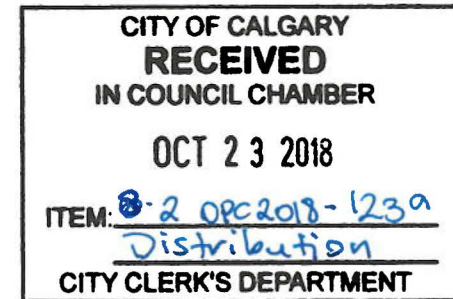


2026 Olympic and Paralympic Winter Games Assessment Committee Presentation on Verbal Report OPC2018-1239, City Secretariat Update 2018 October 23

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SECTION OF COMMUNITY
DEVELOPMENT
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Introduction of Presenters



- Councillor Woolley
- Jeff Fielding
- Glenda Cole – Secretariat activities
- Sheryl McMullen – Financial matters
- Loren Falkenberg – Engagement Advisory Sub-Committee update
and Karen Sveinunggaard – Indigenous engagement update

Intended Outcomes

Ensure that the 2026 OPWG Assessment Committee is aware of:

- the estimated cost of venue upgrades, with and without the 2026 OPWG
- the status of the Secretariat's review of documents previously directed by the Committee or Council to remain confidential
- the status of the Secretariat's public risk register

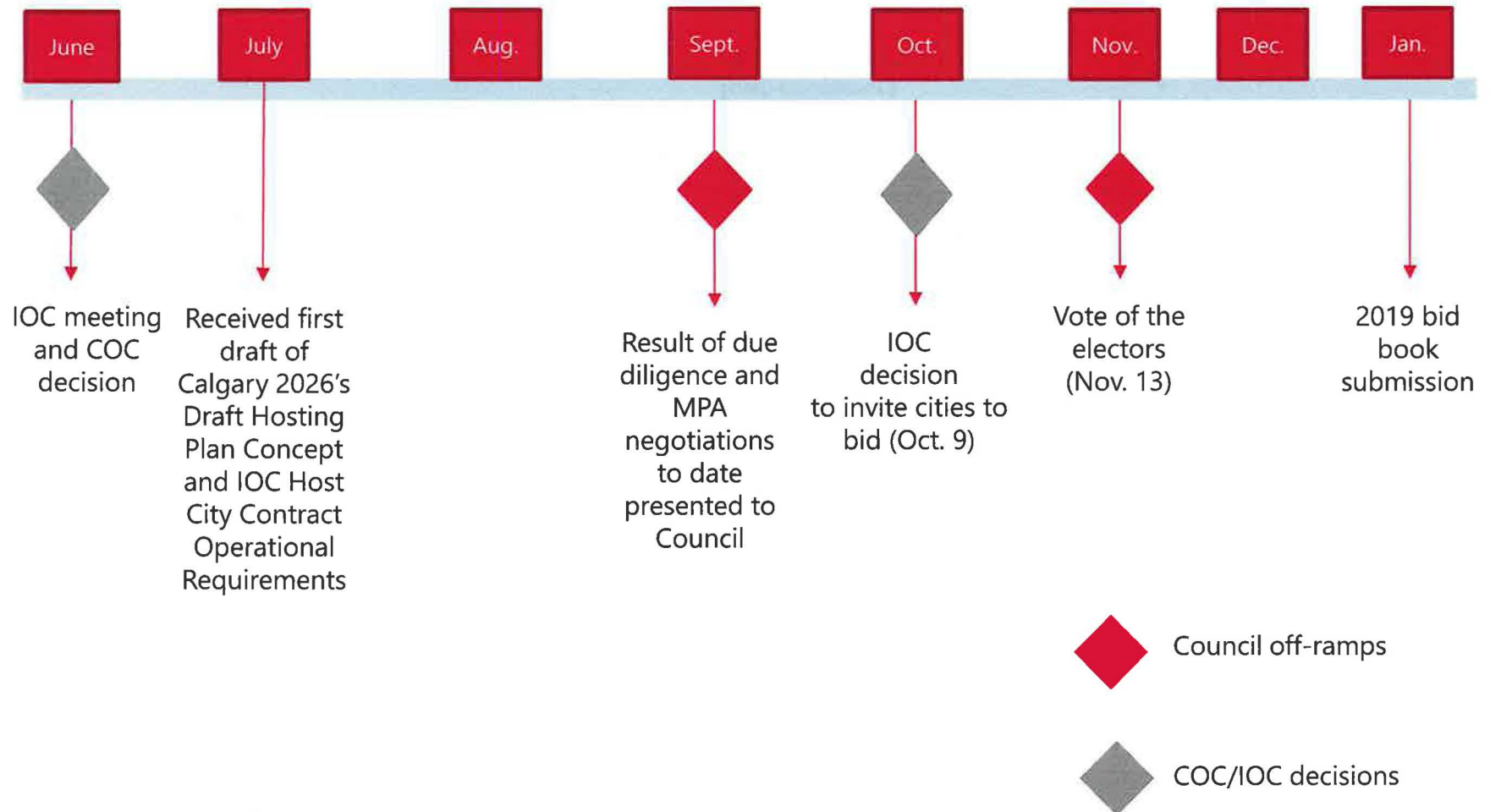
Intended Outcomes

Ensure that the 2026 OPWG Assessment Committee is aware of:

- the status of the Engagement Advisory Sub-Committee's public engagement program
- upcoming Secretariat reports

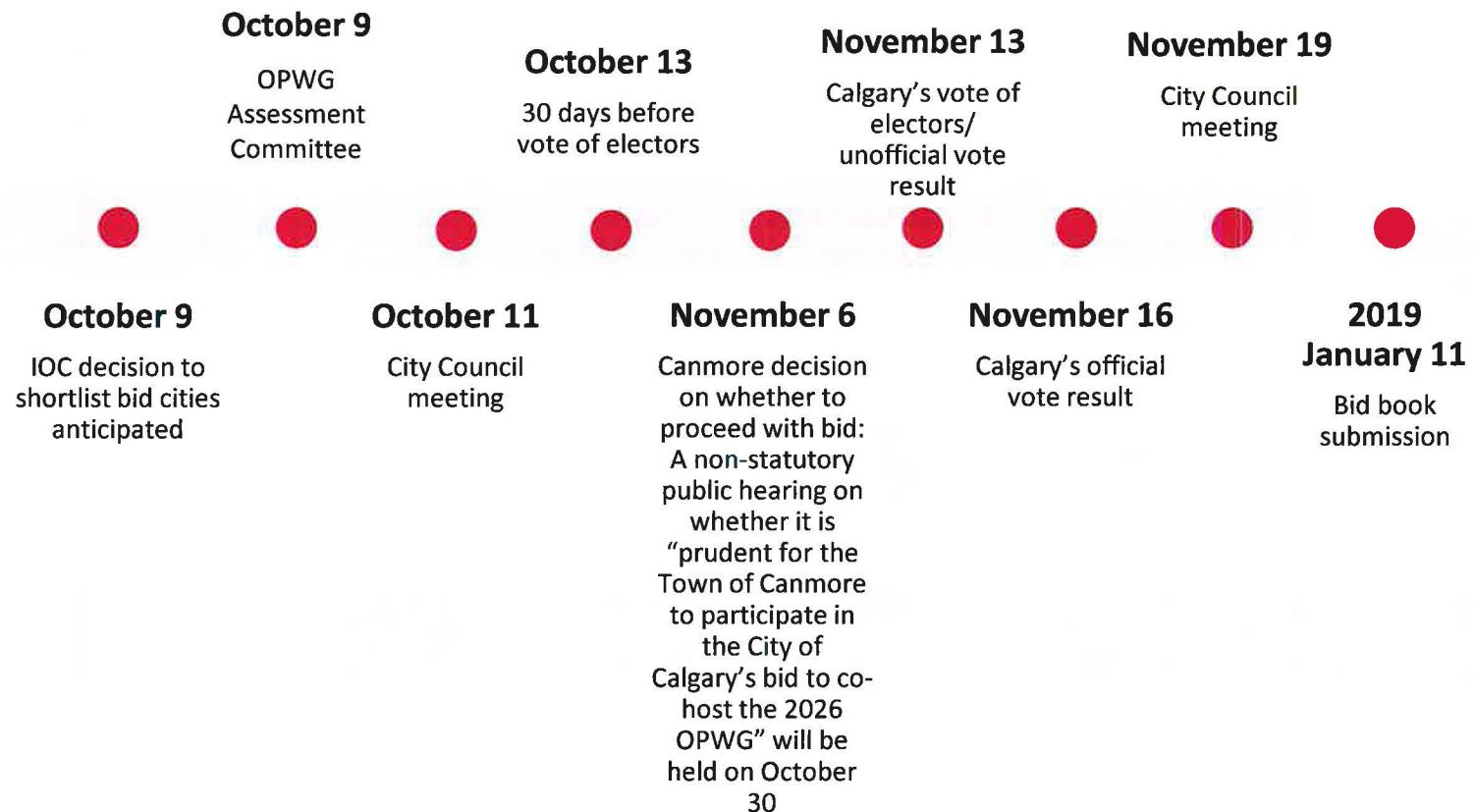
City Secretariat Timeline

Analysis of Calgary 2026's Draft Hosting Plan Concept and Multi-Party Agreement (MPA) negotiations



City Secretariat Timeline

Analysis of Calgary 2026's Draft Hosting Plan Concept and Multi-Party Agreement (MPA) negotiations



Estimated Cost of Venue Upgrades, With and Without the 2026 OPWG

(\$ millions)	Draft Hosting Plan Concept	Capital Plans of Venue Owners	OPWG Incremental Investment
Total New and Renewed Venues	\$905	\$567	\$338

Review of Confidential Documents

- Secretariat members are reviewing all reports and attachments provided to the Committee or Council since 2016 June 20 that the Committee or Council directed to remain confidential under the Freedom of Information and Protection of Privacy Act to determine which can be released given the passage of time

Review of Confidential Documents

- a summary of the documents that Council or the Committee directed to remain confidential will be brought to the Committee with a recommendation from the Secretariat as to whether these documents should remain confidential or be released
- the Committee or Council will need to reconsider its decision to keep confidential any documents that it now wishes to release



Risk Assessment – Risk Register (Public)

Risk Category	#	Potential Risk Identified	Risk Rating 9/10/208	Mitigation	Risk Rating 23/10/2018
Financial	1	Ability of the City Secretariat to validate and assess costs in the Draft Hosting Plan Concept.	Low	<ul style="list-style-type: none"> The City Secretariat and an independent third party have reviewed the capital and operating expenditures and projected revenue included in the Draft Hosting Plan Concept. Financial information has been compared with: (a) the CBEC report (b) City of Vancouver, Vancouver 2010 reports; and (c) other Olympic host cities' costs. 	Low
	2	Draft Hosting Plan Concept is still being finalized.	Low	<ul style="list-style-type: none"> The Draft Hosting Plan Concept has been finalized except for one sport venue (curling), however, estimated costs for a curling venue have been included in the Plan. 	Low
	3	Impact of any potential City investment for the Olympic and Paralympic Winter Games (OPWG) on The City's debt capacity.	Medium	<ul style="list-style-type: none"> Cannot be completed until government cost-sharing arrangement is known. The Government of Alberta (GoA) has announced its contribution. The City is awaiting cost-sharing information from the Government of Canada (GoC). 	Medium
	4	Alignment of the Draft Hosting Plan Concept with The City's capital investments and operating budget priorities.	Low	<ul style="list-style-type: none"> Reports on alignment have been provided to the Committee and Council. 	Low
	5	Alignment of Draft Hosting Plan Concept with sport, recreation and event hosting priorities of the City's Recreation Investment plan (e.g. field house and mid-size arena).	Low	<ul style="list-style-type: none"> A review has been completed to ensure alignment with The City of Calgary's long-term capital investment priorities. 	Low



Risk Category	#	Potential Risk Identified	Risk Rating 9/10/2018	Mitigation	Risk Rating 23/10/2018
Financial	6	Clarifying the timing of GoA and GoC approvals for cost sharing arrangements.	High	<ul style="list-style-type: none"> The GoA has fulfilled its commitment to release information on its contribution a minimum of 30 days prior to the vote of the electors. The City is awaiting the GoC's advice about its contribution. 	High
	7	Provision of a comprehensive cost-benefit analysis of the Calgary 2026 Draft Hosting Plan Concept.	Low	<ul style="list-style-type: none"> Ernst & Young's cost benefit analysis is underway, however, analysis cannot be completed until the GoC provides confirmation of its contribution. 	Medium
	8	Ability to reach final agreement on cost sharing and other key issues between all parties within appropriate timelines.	High	<ul style="list-style-type: none"> Negotiations continue between The City, the GoA and the GoC. The GoA's contribution has been announced. 	High
	9	Confidence that The City's essential services amounts are adequate.	Low	<ul style="list-style-type: none"> Subject matter experts were engaged across the corporation to build City essential services' budgets. Contingencies and escalation have been included in totals. 	Low

Low	Willing to accept and monitor these risks since they have low likelihood of occurrence however with minor consequences.
Medium	Recognizes these risks will probably occur and will have moderate consequences. Management will monitor and manage risks by implementing contingency plans to reduce the likelihood and impact of their occurrence.
High	Recognizes these risks are top priorities of critical importance to the organization. Management is spending more effort to manage and monitor these risks by implementing risk mitigation strategies to reduce the likelihood and impact of their occurrence.



Risk Category	#	Potential Risk Identified	Risk Rating 9/10/2018	Mitigation	Risk Rating 23/10/2018
Reputational	10	Alignment of communications with other orders of government and Calgary 2026.	Low	• An overarching communication strategy has been developed with all partners.	Low
	11	November 13, 2018 has been established by Council as the date for the vote of the electors.	Low	• Calgary 2026 released its Draft Hosting Plan Concept on September 11, 2018. • The Engagement Advisory Sub-Committee's public engagement program is underway.	Low
	12	Meeting the GoA's requirement to provide information at least 30 days prior to the November 13, 2018 vote of the electors.	High	• The Engagement Advisory Sub-Committee has undertaken a fact-based and neutral engagement program. Calgarians are being provided with multiple channels to provide feedback on the benefits, issues, opportunities, and risks they see in hosting the 2026 OPWG.	Medium
	13	Ability of The City's public engagement program to meet the expectations of Calgarians and Council to provide them with the information they need to feel informed prior to the vote of the electors.	High	• The public engagement program is intended to inform and educate the public about the bid process, seek public input into whether or not Calgary should submit a bid and identify benefits, issues, risks, and opportunities associated with hosting the 2026 OPWG. This engagement is independent of and separate from Calgary 2026's communications and engagement program and any communications released by the Returning Officer in regard to the vote of the electors. The absence of final cost-sharing information makes it impossible to answer all of the questions Calgarians are asking about financial implications associated with hosting the Games.	High
	14	Ensuring that information that is deemed and directed to be confidential and not in The City's interest to share at this time is kept confidential.	High	• The Secretariat is reviewing reports and attachments that the Committee and Council previously directed to remain confidential to see whether they can now be released given the passage of time. A recommendation in this regard will be provided to the Committee.	High



Risk Assessment

Risk Category	#	Potential Risk Identified	Risk Rating 9/10/2018	Mitigation	Risk Rating 23/10/2018
Operational	15	Conducting a thorough and comprehensive due diligence review of the Draft Hosting Plan Concept within tight timeframes.	Low	<ul style="list-style-type: none"> Calgary 2026 released its Draft Hosting Plan Concept to the public on September 11, 2018. A thorough review and analysis has been undertaken by the City Secretariat. 	Low
	16	Ensuring alignment with The City of Calgary's Vision and Quality of Life Results, long-range plans (e.g. MDP/CTP, Affordable Housing, Climate Resilience, Cultural Plan) and policies.	Low	<ul style="list-style-type: none"> The Draft Hosting Plan Concept has been reviewed and assessed for alignment with The City's vision, long-range plans, strategies, and policies. Confirmation has been received that the Draft Hosting Plan Concept is well aligned. 	Low
Legal	17	Law has completed a review of the currently anticipated legal risks to The City arising from bidding for and, if awarded by the IOC, hosting the 2026 OPWG. Bidding for the 2026 OPWG means agreeing to provide certain guarantees (legally binding commitments) to the IOC and, if The City's bid is successful, signing the IOC's Host City Contract. Unless mitigating measures are put in place, significant legal risks arise from signing the current version of the Host City Contract and providing the current versions of the required guarantees.	High	<ul style="list-style-type: none"> Law and Finance continue to conduct due diligence and identify measures to intentionally manage and mitigate risk to The City that could be posed by signing the Host City Contract and providing the guarantees required under it. Mitigation strategies include: <ul style="list-style-type: none"> negotiating a multi-party agreement and potentially other agreements with key stakeholders to address risk; ensuring appropriate contingencies and project management measures are in place for capital projects; and investigating the availability and cost of insurance coverage to reduce risk. 	High



Goals of the Engagement Advisory Sub-Committee's Engagement Program

Previously approved by the 2026 OPWG Assessment Committee:

- inform and educate the public about the bid process
- seek public input into whether or not Calgary should submit a bid
- identify issues, concerns and opportunities of a potential bid and respond to questions

Engagement Advisory Sub-Committee's Public Engagement Program

- Mayor Nenshi, Councillor Woolley, Councillor Colley-Urquhart, Karen Sveinunggaard, and the Engagement Advisory Sub-Committee's consultant met with Treaty 7 representatives on October 10:
 - Piikani Nation: Chief Stan Grier
 - Siksika Nation: Councillor Rueben Breaker
 - Wesley Nation: Chief Ernest Wesley
 - Bearspaw Nation: Chief Darcy Dixon
 - Chiniki Nation: Chief Aaron Young
 - Elder Jackson Wesley
 - Elder Leonard Cook
- Councillor Woolley, Karen Sveinunggaard and the Engagement Advisory Sub-Committee's consultant met with the Metis Nation of Alberta Region No. 3 on October 18:
 - President Mr. Gervais



Engagement Advisory Sub-Committee's Public Engagement Program

- Councillor Woolley, Karen Sveinunggaard and the Engagement Advisory Sub-Committee's consultant will be attending a Welcome between the IOC, Treaty 7, the Metis Nation of Alberta Region No. 3, and Calgary 2026 on October 23
- One-on-one follow-up meetings are also planned with interested Nations
- The City, Treaty 7 Chiefs and the Metis Nation of Alberta Region No. 3 share a desire to continue their dialogue around how indigenous communities can be meaningfully engaged



Engagement Advisory Sub-Committee's Public Engagement Program

Online Engagement (as of the morning of Oct. 22):

- 21,571 people visited the engage portal
- 5,984 people left 18,941 comments
- 706 people have signed up to receive email updates
- 531 toolkits have been downloaded



Engagement Advisory Sub-Committee's Public Engagement Program

Pop-up events:

- nine events have been held: 741 participants, 278 surveys completed
- remaining pop-up events:
 - SAIT – October 23
 - Mount Royal University – October 24
 - Core and Bankers Hall Plus 15 – October 26



Engagement Advisory Sub-Committee's Public Engagement Program

Open houses:

- four open houses have been held: 548 participants, 148 surveys completed
- remaining open houses:
 - Genesis Centre - October 23
 - Calgary Marlborough Community Association Centre – October 24

Engagement Advisory Sub-Committee's Public Engagement Program

Five Stakeholder Interviews:

- Federation of Calgary Communities (Oct 1, 2018)
- Yes Calgary 2026 Society (Oct 1, 2018)
- No Calgary Olympics (Oct 3, 2018)
- Calgary Chamber of Voluntary Organizations (Oct 3, 2018)
- Calgary Chamber (Oct 4, 2018)

One Stakeholder Workshop:

- 176 invitation were sent, includes public, private, non-profits, business, sport, etc.
- 12 responses
- Five organizations participated
- One workshop was hosted on Oct 22, 2018



Engagement Advisory Sub-Committee's Public Engagement Program

Next steps:

- continue public engagement program until October 28:
 - pop up events
 - open houses
 - last day of online engagement is October 28
- submit "What We Heard" report to the Committee on November 6



Next Reports to the 2026 OPWG Assessment Committee

Anticipated to include:

- Law and Finance: result of cost-sharing discussions with the GoA and GoC, opportunities and benefits, risk assessment, risk mitigation strategies, next steps in negotiating a multi-party agreement
- Finance: Ernst & Young cost benefit analysis
- Engagement Advisory Sub-Committee: “What We Heard” report
- Law and Finance: recommendations regarding release of documents the Committee or Council previously directed remain confidential

Recommendation

That the 2026 Olympic and Paralympic Winter Games Assessment Committee receive the verbal report for information



Thank you.

Questions?