

**Calgary**



## **2026 Olympic and Paralympic Winter Games Assessment Committee Presentation on Report OPC2018-1137, City Secretariat Update 2018 October 2**



# Introduction of Presenters

- Jeff Fielding – Introduction and Status of Cost-Sharing Negotiations
- Glenda Cole – Report Overview
- Councillor Woolley – Public Engagement Overview



## Negotiations on Cost-Sharing

- Negotiations with the Government of Canada and Government of Alberta on a cost-sharing arrangement should a bid to host the OPWG proceed are continuing.
- City Secretariat members will provide Committee members with a report on the status of these negotiations during the closed session portion of this meeting.



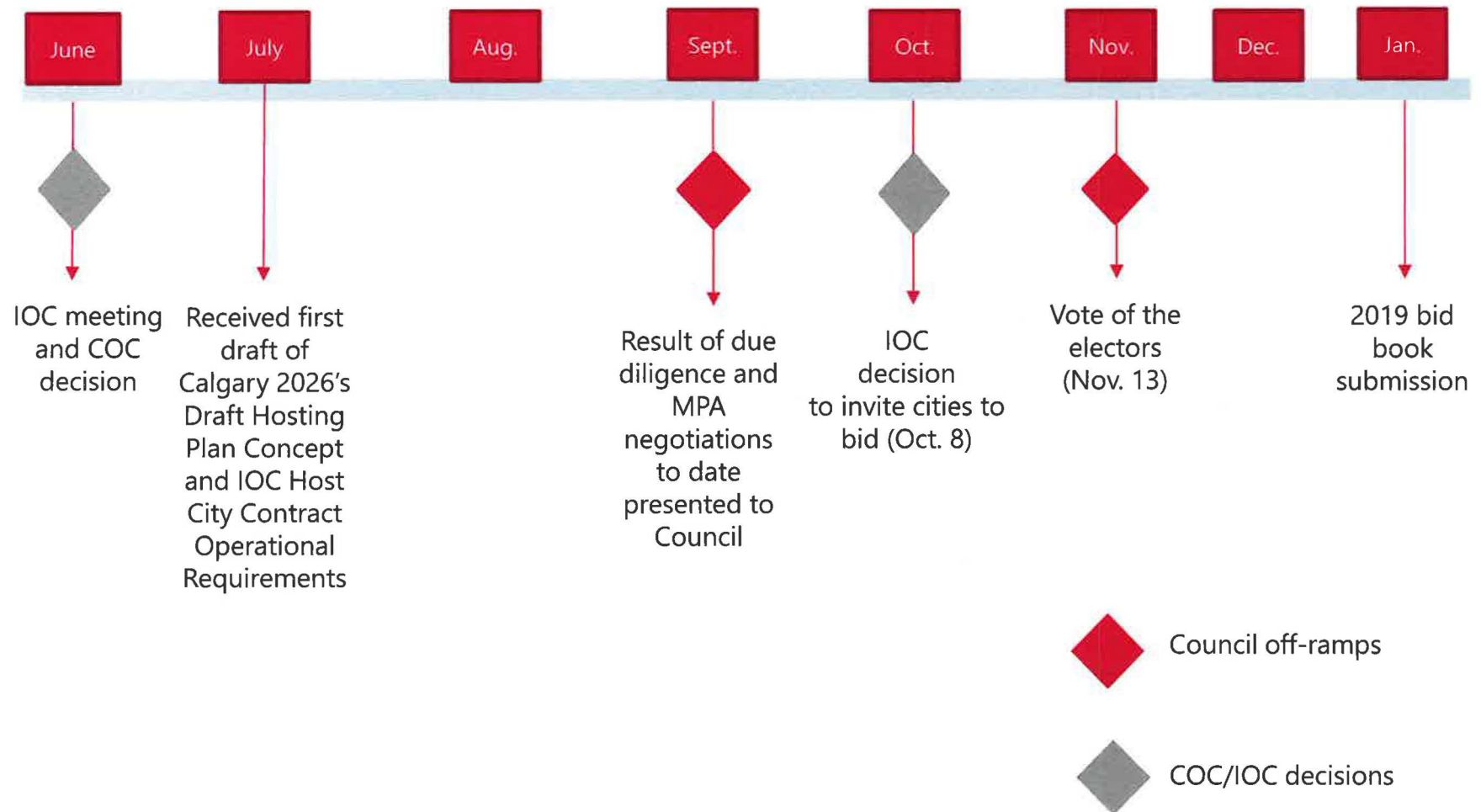
## Intended Outcomes

Ensure that the 2026 OPWG Assessment Committee is fully apprised of:

- the status of the City Secretariat's continuing due diligence including responses to some of the questions asked by Council members on 2018 September 11
- The City of Calgary's public engagement program; and
- the status of cost sharing negotiations (closed session)

# City Secretariat Timeline

Analysis of Calgary 2026's Draft Hosting Plan Concept and Multi-Party Agreement (MPA) negotiations





# City Secretariat Timeline

Analysis of Calgary 2026's Draft Hosting Plan Concept and Multi-Party Agreement (MPA) negotiations

**October 2**

OPWG  
Assessment  
Committee

**October 9**

OPWG  
Assessment  
Committee

**October 13**

30 days before  
Vote of Electors

**November 13**

Vote of Electors/  
unofficial vote  
result

**November 19**

City Council  
Meeting



**October 8**

IOC decision to  
shortlist cities

**October 11**

City Council  
Meeting

**November 6**

Canmore decision  
on whether to  
proceed with bid

**November 16**

Official vote result

**2019  
January 11**

Bid Book  
Submission





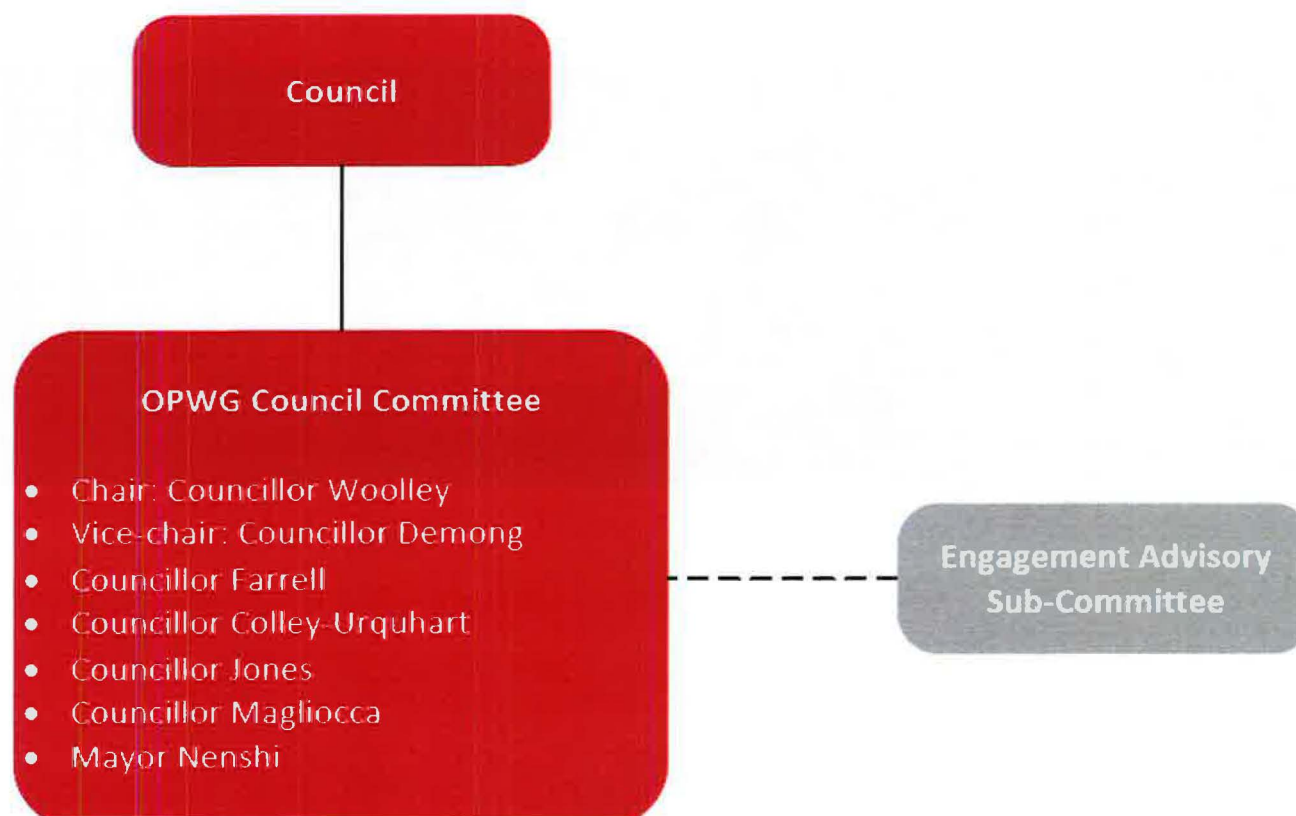
# Public Engagement Program



# Public Engagement Program

OPC2018-0643  
ATTACHMENT 2

## 2026 OPWG Council Committee





## Public Engagement Program

- On 2018 April 23, Council approved a Public Engagement Approach to be undertaken by an Engagement Advisory Sub-Committee, such program to “reflect the diverse and varied interests of Calgarians and key stakeholders” and confirmed that the purpose of the program is to:
  - “inform and educate the public about the bid process;
  - seek public input into whether or not Calgary should submit a bid; and
  - identify issues, concerns and opportunities for stakeholders of a potential bid and respond to questions”.



# Public Engagement Program

Council approved, as Engagement Advisory Sub-Committee guiding principles:

- Accountable
- Citizen-centric
- Diversity
- Inclusive and authentic
- Neutrality
- Respect
- Responsive and committed
- Timeliness
- Transparent



## Public Engagement Program

Council appointed four distinguished Calgarians to serve as an Engagement Advisory Sub-Committee to the 2026 OPWG Assessment Committee:

- Loren Falkenberg, Chair
- Dani DeBoice, Vice-Chair
- David White
- Marichu Antonio





## Public Engagement Program

On 2018 July 24, after considering Report OPC2018-0940, City Secretariat Update, the OPWG Assessment Committee adopted the revisions to the Engagement Advisory Sub-Committee's Terms of Reference outlined in Attachment 4 to that report

# Attachment 4 to OPC2018-0940, City Secretariat Update – 2018/7/24

	Engagement Advisory Sub-Committee	City of Calgary
<b>Original Roles and Responsibilities</b>	<i>Lead:</i> Oversees engagement and communications, including a Request for Proposal and procurement for an external engagement and communications consultant, until the Bid Corporation assumes lead of the engagement process.	<i>Lead:</i> Oversees the communications to inform citizens (accurate, timely, transparent) on the bid process and progress, The City's and citizens' role, and how to participate in the conversation.  <i>Support:</i> Provide input on engagement process and communications planning from a City of Calgary perspective.
<b>Revised Roles and Responsibilities</b>	<i>Lead:</i> Oversees The City's engagement process, including a Request for Proposal and procurement for an external engagement consultant, <b>which will remain separate from Calgary 2026's community outreach efforts.</b>  <i>Lead:</i> Sub-Committee members may seek assistance and advice of City of Calgary staff or other non-voting third-party advisors.  <i>Support:</i> Provides input on City communications that supports the engagement strategy.	<i>Lead:</i> Oversees the communications to inform citizens (accurate, timely, transparent) on the bid process and progress, The City's and citizens' role, and how to participate in the conversation.  <i>Lead:</i> Oversees the communications support to the public engagement consultant and program, including building awareness of the engagement opportunities.  <i>Lead:</i> Conduct research to baseline and track citizens' knowledge of the bid process, including communication and informational needs.  <i>Support:</i> Provide input to the Engagement Advisory Sub-Committee on engagement process and planning from a City of Calgary perspective.

## Public Engagement Program

Through a Request for Proposals, the Sub-Committee retained a consultant to assist in developing and implementing a thorough and robust public engagement program intended to fulfil Council's objectives for engagement:

- "inform and educate the public about the bid process;
- seek public input into whether or not Calgary should submit a bid; and
- identify issues, concerns and opportunities of a potential bid and respond to questions".



## Public Engagement Program

- The Sub-Committee has helped develop and have approved a fact-based, neutral engagement program
- This engagement is independent of and separate from Calgary 2026's communications and engagement program and any communications released by the Returning Officer in regard to the vote of the electors

## Public Engagement Program

It is being delivered at the Listen and Learn level of The City's Engage Policy:

- **Listen and Learn Strategy:** Stakeholders and The City listen to and learn about each other's views, plans, concerns, and expectations
- **Listen and Learn Promise:** We will listen to stakeholders and learn about their plans, views, issues, concerns and expectations and ideas

## Public Engagement Program

Engagement has been designed to achieve the following objectives:

- proactively inform and educate the public and stakeholders about all available information relevant and accessible by The City regarding the Calgary 2026 Draft Hosting Plan Concept;
- identify issues, concerns and opportunities, now and in the future, from a broad range of stakeholders of hosting or not hosting the OPWG; and
- seek public input on why citizens feel that a bid should be submitted or not, and whether submitting a bid would be a positive or negative development for The City.





## Public Engagement Program

- Calgarians are being provided with multiple channels to provide feedback
- The information gathered through the process can be used to advance City priorities whether or not The City chooses to move forward with submitting a bid
- Throughout the engagement process, Calgarians will be provided with a summary of what Calgarians are saying. A comprehensive "What we heard" report will also be developed

## **Responses to some of the questions asked by Council members on 2018 September 11**

## Responses to Council's Questions

Responses to the following questions are included in this report:

1. What is The City's engagement plan?
2. Is there a chance Calgary 2026's Draft Hosting Plan Concept can change? For example, if a drug testing facility were to be built for the Games, could it be converted into an addictions treatment centre or facility offering mental health supports after the Games?
3. What impacts on the 2026 OPWG could come from geopolitical and global relations challenges?
4. Can Attachment 8 from report C2018-1005 (Financial Due Diligence Summary) be made public?
5. How is accessibility represented in Calgary's 2026's Draft Hosting Plan Concept?
6. To what extent could hosting the 2026 OPWG accelerate access to venues and facilities for all Calgarians?



Other questions will be addressed in the City Secretariat's report to the Olympic and Paralympic Winter Games Assessment Committee on 2018 October 9.

# Public Financial Due Diligence Report

## Public financial due diligence report

- On 2018 September 24, Council directed the City Secretariat to prepare a public financial due diligence report
- Attachment 4 includes the information that was contained in Attachment 8 to report C2018-0015 that no longer needs to remain confidential.

# City Secretariat Risk Register



## City Secretariat Risk Register

- Hosting an Olympic and Paralympic Winter Games is a complex and unique undertaking. There is inherent and significant legal, operational, financial, reputational, and other risk that must be identified and accepted, managed, mitigated, monitored, transferred, or avoided.
- Attachment 5 contains risks and mitigation strategies that can be publicly shared.
- Negotiations with other orders of government for a cost-sharing arrangement should the bid proceed are ongoing. Information about some legal and financial risks and potential risk mitigation strategies needs to remain confidential at this time.



# Recommendations

That the 2026 Olympic and Paralympic Winter Games Assessment Committee:

1. Receive this report for information; and
2. Keep the closed session presentation and discussions confidential pursuant to Sections 23, 24, 25 and 27 of the Freedom of Information and Protection of Privacy Act.



Thank you.

Questions?