

## PREVIOUS COUNCIL DIRECTION

On 2017 November 27, Council approved C2017-1123 Action Plan 2018 Adjustments, Bylaws 45M2017 and 46M2017 that included operating budget reductions. As a result, The Calgary Public Library Board's annual base operating grant was reduced by \$685,000 for 2018.

On 2016 June 13, Council received PFC2016-0458 Changes to Net Operating Budget Between 2015 June 30 and 2016 March 31 Report for information that included a \$484,000 reduction to The Calgary Public Library Board's base operating grant in 2016, 2017 and 2018.

On 2014 November 24, Council approved C2014-0863 Action Plan 2015-2018 Proposed Business Plans and Budgets, as amended.

On 2014 September 22, Council approved CPS2014-0504 for information with corrected Attachments and directed that Attachment 3 be referred to Administration to prepare information on the 2015-2018 additional unfunded operating budget requests and report back to the 2014 November 24 Special Meeting of Council on 2015-2018 Business Plans and Budgets.

On 2014 May 05, Council approved their priorities for 2015-2018 (C2014-0401), as well as indicative tax rates, utility rates and user fee recovery rates for 2015-2018. Administration has used these as guidance and direction in preparing business plans and budgets for Council's review in November. During Council's debates on May 05, Council members requested that the September SPC presentations provide early information on projected services and new initiatives so that Council members can be better prepared for the November deliberations.

On 2013 November 25, Council approved C2013-0668 – Proposed Adjustments to the 2014 Business Plans and Budgets.

On 2013 December 10, Report PFC2013-0737 was approved by the Priorities and Finance Committee stating that "Assuming a May approval of priorities and indicative tax, utility rates and user fees, this process targets Administrative Leadership Team approval of draft plans and budgets in September, followed by strategic departmental and Civic Partner presentations to Standing Policy Committees in September / October."

Following deliberations at the Adjustments to the 2013-2014 Business Plans and Budgets (C2012-0717) in 2012 November, the approved municipal property tax rate increase was reduced to 5.5 per cent for 2013, down from the previously-approved 5.7 per cent.

On 2012 March 20 (PFC 2012-33), following the debrief of the 2012-2014 Business Plan and Budget process (BPBC3), Administration committed to explore ways to improve opportunities for Council members to familiarize themselves with the proposed business plans and budgets prior to deliberations.

On 2011 November 29, Council approved the 2012-2014 Business Plans and Budgets as amended (C2011-73), resulting in municipal property tax rate increases.

On 2009 November 02, Council received CPS2009-46, Civic Partner Presentations, for information. On 2009 November 16, Council approved CPS2009-54, directing all Budget Program 449 Civic Partners be formally requested on an annual basis to report to the SPC on Community and Protective Services on their achievements and future plans. In addition,

CPS2009-54 directed Administration to reference Council Priorities in the Civic Partner Question Guide.

On 2009 May 11, Council approved CPS2009-25, directing Administration to communicate to all Civic and Promotional Partners that Council strongly encouraged their participation in the annual Civic Partner Presentation opportunity to the SPC on Community and Protective Services. Council invited the Partners who did not present on 2009 April 30 (CPS2009-25) to present at the 2009 September 30 (CPS2009-46) and 2009 October 28 (CPS2009-54) meetings of the SPC on Community and Protective Services.

On 2008 July 28, Council approved CPS2008-57, directing the Chair of the SPC on Community and Protective Services to secure a date for a special meeting for Civic Partner annual reporting, through a memorandum to members of Council.

On 2006 June 19, Council approved CPS2006-37, directing Administration to align Civic Partner reporting processes with The Corporate three-year Business Plan and Budget Coordination (BPBC2) timeframe. Civic Partners were invited to present their annual achievements and future plans to the SPC on Community and Protective Services.

On 2005 November 02, Council received for information CPS2005-76, Civic Partnerships 2004 Annual Report on Investment.

On 2004 September 13, Council approved CPS2004-64, directing Administration to implement improved Civic Partner accountability reporting processes.