



## A City of Safe & Inspiring Neighbourhoods SPC on Planning & Urban Development

### • CITY PLANNING & POLICY

#### Council Directives

(N4) We must also **ensure that all communities are complete communities**. Greenfield communities need to quickly, sustainably and sensitively grow to a scale where they can support community services such as transit. Developed communities need to be encouraged to re-develop sustainably and sensitively, in a way that accommodates changing community needs, and supports the public investment in them. Making it easier to build development that meets our Municipal Development Plan and the Calgary Transportation Plan will be essential to achieve this.

(N5) **Growth of the city needs to be managed in a way that achieves the best possible social, environmental and economic outcomes within financial capacities**. The cost of growth needs to be minimized for The City while maximizing housing choice and affordability within these constraints.

#### Council Priority

A City of Safe and  
Inspiring  
Neighbourhoods

Every Calgarian lives in a safe, mixed and inclusive neighbourhood, and has the right and opportunity to participate in civic life. All neighbourhoods are desirable and have equitable public investments.

#### Comments on Community Development<sup>1</sup>

The Calgary Climate Hub recognizes that it needs to gain a better understanding of how Calgary can grow and develop in the future and contribute to a climate-positive city. Over the next six to eight weeks, the Climate Hub will be reviewing the current status of

---

<sup>1</sup> "Community development," as used here, is a step up from what is called "growth and development" and is broader than the usual social services approach to community development. The term covers the sort of thing City planners think about - land use, infrastructure, and design - but broadens that to include the social, financial, and environmental aspects of building and maintaining community. This is not to say that the City and some of its planners do not, in one way or another, try to cover those things, but as Council and Administration have acknowledged, the "silos" too often get in the way.

community development in the city, assessing trends, and identifying opportunities to use the City's budget to improve the effectiveness of planning policy and land use decisions and contribute to a reduction in Calgary's greenhouse gas emissions.

We will ask ourselves four questions:

1. Does the City of Calgary need an *Established Area Growth & Change Strategy*?

Or are there existing and/or alternate policies and initiatives that can promote and improve sustainable community development?

2. What are the opportunities for and constraints on community development?

a. Are there incentives that should be implemented or improved to sustain and enhance community development?

b. Are there costs to the City of Calgary, other forms of government, or communities that should be considered for inclusion in levies, fees, or other forms of cost-recovery charged to those who receive approval to alter the character or landscape of communities?

3. Should the City of Calgary and other forms of government limit their involvement in affordable housing to providing or promoting housing for low-income households?

4. Are the engagement and analytical techniques used by governments and communities adequate to provide climate-positive and effective community development?

We recognize this is ambitious. However, as we have noted in previous presentations, climate-positive, community-positive actions need to be taken soon. We want to ensure we can contribute to that effort in a practical and constructive way.

Although we will be working on a tight timeline, we hope we will be able to tap into the knowledge and expertise of members of Council and the Administration.