

Minister of Science
and Sport



Ministre des Sciences
et des Sports

His Worship Naheed Nenshi
Mayor of Calgary
Post Office Box 2100, Station M
Calgary, Alberta
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Dear Mr. Mayor:

I am pleased that the Government of Canada, the Calgary 2026 Bid Corporation (Calgary 2026), the Government of Alberta, the City of Calgary and the Town of Canmore continue to collaborate on a Calgary 2026 Olympic and Paralympic Winter Games bid. I understand that Calgary City Council will be discussing this important project at a meeting on September 11, 2018.

In March 2018, the Government of Canada was proud to announce, along with the Province of Alberta and the City of Calgary, support for a Calgary 2026 Winter Games bid, along with funding for the establishment of a Bid Corporation that would lead to the further development of a fully costed budget and hosting plan for a potential 2026 Winter Games in Calgary.

The Government of Canada has supported the development of a Calgary 2026 Winter Games bid from the beginning of the process. This has included work across over 20 federal organizations and other bid parties to review the required government guarantees and to identify required federal services and incremental costs. The Government of Canada has a history of meeting all deadlines established by international sport organizations, and has been working towards satisfying the guarantees required by the International Olympic Committee (IOC) prior to its January 2019 deadline.

We are also working to accommodate other deadlines more recently imposed outside the IOC timeline, including the deadlines associated with the Calgary City Council meeting on September 11, 2018 and the November 13, 2018 plebiscite.

I have instructed my officials to continue to work closely with their provincial and municipal counterparts, as well as Calgary 2026, to undertake due diligence while also trying to accommodate these new deadlines.

I was pleased to receive the updated hosting plan and budget submitted by Calgary 2026 on September 4, 2018. I understand this document was completed after extensive collaboration with all parties. As you can appreciate, it will take time for all 20 federal government parties to review and ensure due diligence within and across our organizations before informed decisions can be made on the significant level of investment required for hosting the event. This includes the costs of essential government services. Policing and security agencies involved in supporting this event are also

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reviewing and revising plans and budgets to ensure sound and cost-effective event plans, consistent with Agenda 2020.

The information provided to date indicates that the potential event costs and services remain within the scale and scope that led to the Government of Canada's decision to support a Calgary 2026 Winter Games bid. As has been consistently communicated, and is outlined within the *Federal Policy for Hosting International Sport Events*, we are committed to considering a contribution of up to 35% of total event costs, and we will not exceed 50% of the total public sector contributions to the event.

Like City Council, we respect that the citizens of Calgary need to be supportive of the event. We also understand Calgarians will want government parties to complete their due diligence to feel confident that they have accurate information as they approach the November plebiscite.

If the people of Calgary vote in favour of the bid on November 13, 2018, the Government of Canada investment will respect the *Hosting Policy*. This commitment means that our investment would match the combined provincial and municipal investments to the core costs of the event. I believe that our commitment to cost-sharing at this level has been clear and is a strong indication of our support.

Our government's interest in the Calgary bid matches past support to Canadian host cities: to host successful international Games that leave lasting legacies for our communities and that promote what Canada has to offer to the rest of the world. Our due diligence is important to ensuring we are making a decision that is right for Calgary, Alberta and Canada. I look forward to the results of the plebiscite.

Please accept my best wishes.

Sincerely,

A handwritten signature in black ink, appearing to read 'K. Duncan'.

The Honourable Kirsty Duncan, P.C., M.P.