

Attachment 11 – CFCL Audit Committee Bios and Financial Experience

Patricia McLeod, QC, Board Chair – Former CED Board Director

Patricia McLeod, Q.C., is a lawyer and corporate director with over 23 years of legal, regulatory, governance and compliance experience in-house with regulated and deregulated companies, and private practice law firms. Patricia is proficient in the areas of corporate/commercial, regulatory and securities law, strategic planning, compliance, corporate governance, privacy, ethics and corporate responsibility.

Patricia has been a general counsel and Vice President of Corporate Responsibility, and a Compliance and Privacy Officer for utilities, real estate development, insurance and financial services companies in Alberta. Patricia has an MBA from Queen's University, is a Certified Compliance & Ethics Professional, and is a graduate of the Institute of Corporate Directors' accredited directors program. She was appointed as Queen's Counsel in January 2014 and was a member of the Alberta Order of Excellence Council from 2015 - 2018.

Patricia is the current Chair of the Board of Directors of Calgary Co-op as well as Chair of the Boards of cSPACE Projects and Calgary Film Centre. She is a board director of the Beverage Container Management Board, First Air and Alberta Innovates. She is a former Chair and board director of YWCA Calgary, as well as former Vice Chair and board director for Calgary Economic Development. Patricia was chosen as one of the 2016 Diversity 50 board candidates cohort by the Canadian Board Diversity Council and was the recipient of the Community Advocate Award for the Calgary Awards in 2015.

Patricia, her husband Dan and their two daughters enjoy a busy active life in Calgary, including participating in various sports, arts and community activities and travel.

Victoria Bradbury

Victoria Bradbury is a Chartered Professional Accountant in Canada, a Fellow Chartered Accountant of England & Wales and a Certified Management Consultant with over 10 years international experience with PwC and over 15 years of broad industry experience.

Fluently bilingual, Victoria has worked and lived in Europe as well as in several cities across Canada, giving her a unique perspective and experience in innovative financial and management strategies.

Victoria has extensive industry experience as CFO or Controller of privately held groups of companies with multi-billion dollar portfolios of assets, real estate and investments as well as experience within the educational field, having been a lecturer at the University of Alberta and a community college lecturer in Ottawa. A member of the Institute of Corporate Directors, she understands the key issues of governance, audit and risk and is committed to life-long learning.

Victoria's belief in giving back to the community is demonstrated by her extensive volunteer Board experience, having been Treasurer, Vice-President and President of numerous not for profit organizations, such as school councils, churches, pre-schools, Scouts, Guides, youth sports teams, French community associations and the Institute of Management Consultants. She served as finalist judge at the annual CPA Corporate Governance / Business Case competition for the past three years. Currently, she sits on the Boards of the Calgary Film Centre, CanLearn and McGill Alumni Association of Calgary and most recently has been nominated to sit on the Board of the Alliance Française.

Debra Deane – CED Board Director

Debra Deane is a successful business woman with a strong background in strategy, business development, marketing & communications, and operations. Currently Debra is a member of the executive team at Zedi, an oil and gas servicing company that designs advanced well monitoring and production operation solutions that deliver meaningful information directly from the wellhead to the desktop. Since joining Zedi in 2004, Debra has served the executive leadership team as Vice President for a number of portfolios and is currently Vice President, People. Debra's skill and approach to business along with her positive character contributes to the high respect her employees, coworkers, peers and members of the community at large hold for her. She is a true leader, whose opinions and values people often seek out before they make important business decisions.

Away from the office, Debra gives back to the community with her numerous volunteer commitments. Debra is the past president and director of the Board of Directors of Ronald McDonald House Southern Alberta. She began volunteering with the House in 2003 and joined the board as a Director, Co-chairing the Fund Development Leadership Committee in 2004. As President, Debra sat on the Capital Campaign Cabinet and the New House Committee which led the build of the Calgary Ronald McDonald House that is situated near the Children's Hospital. Debra also chaired the New House Committee for the build of the Ronald McDonald House in Red Deer and was the co-chair of the organization's inaugural Rock the House Run event.

Debra's other volunteer work in the Calgary community includes being a member of the Global Advisory Committee for Ronald McDonald House Charities in Chicago and Director on the Salvation Army Board of Governors for Community Services (Calgary). She has served on the Advisory Board for the SAIT Applied Degree programs and was President of the Calgary Chapter of the Canadian Information Processing Society (CIPS). She is a current member of the CED Board. She volunteers her time speaking at the University of Calgary's Haskayne School of Business MBA, EMBA and BCOMM classes.

Debra was a member of the inaugural class of the Alberta/Haskayne Executive MBA. Her no nonsense style and respect for individuals are trademarks of her success that exemplified her contribution to the graduating class of 2007. After graduation Debra volunteered for the Haskayne School Alumni Association. Seeing the value of the programs offer at the school and a need to keep Alumni informed and involved, Deb took on the role as President of the HSB Alumni Association in 2004. Debra was the recipient of the 2007 University of Calgary Women's Resource Centre Distinguished Alumna award.

Having completed several marathons and two full Ironman events, Debra continues to stay active through running, cycling and competing in agility trials.

Douglas Macleod

Doug MacLeod has been actively involved in the Canadian film and television industry for over thirty-five years, executive producing and producing feature films, television movies and prime time dramatic television series for domestic and international markets.

Doug is a graduate of both the CTSR program at SAIT (1974) and the Communication Arts Program at Concordia University in Montreal (1976). Doug makes his home in Canmore, Alberta, where he has lived with his family for the past fifteen years.

Mary Moran – CED President & CEO and Director

Mary became President and CEO of Calgary Economic Development in June 2015 and under her leadership there has been a focus on the broader sense of prosperity for businesses and individuals to build a more economically diverse and vibrant community.

Mary initially joined Calgary Economic Development as the Vice President, Marketing, Communications & Research in 2010. She brought extensive leadership experience in the development of strategy, marketing, stakeholder relations, and fund development with leading companies including TELUS, Delta Hotels, Canadian Airlines and WARDAIR.

At Calgary Economic Development, Mary led teams that created the Calgary. Be Part of the Energy promotional brand that has been adopted by all civic agencies, the award-winning local flood recovery *YYCisOPEN* campaign, oversaw a refocusing of the 10-year *Economic Strategy for Calgary: Building on our Energy*, and the *Hey Amazon* campaign that earned global attention for Calgary.

Mary earned an MBA from Royal Roads University and is active in the Calgary community. She is a director on several non-profit boards, including Sport Calgary, Calgary Sport Tourism Authority, Calgary Police Foundation, Beakerhead and Van Horne Institute. She is also a past president of Ronald McDonald House Southern Alberta.

Murray Sigler – Former CED Board Director

Murray Sigler is the Executive Director and CEO of Sport Calgary, and Principal of Calgary-based Altius Corporation. Until 2015 Murray served as President of Axia North America and Executive Vice President of Axia NetMedia Corporation. Before joining Axia in 2009, Murray was Managing Director of the Government of Alberta's UK Office. Prior to that, he was President and CEO of the Calgary Chamber of Commerce and had an extensive career in the aviation industry, including as President and COO of Canadian Airlines International, and CEO of Canadian Regional Airlines. Murray's corporate Board experience includes major publicly-traded domestic and international airlines, energy and utility companies, and asset-based infrastructure ventures.

Murray holds degrees in Arts and Law from the University of Alberta. He is a member of the Law Society of Alberta and is also a graduate of Harvard University's Graduate School of Business in the Advanced Management Program.

A life-long Calgarian, Murray currently sits as a community volunteer on the Calgary Film Centre Ltd, Comrie's Sports Equipment Bank, and Alberta's History and Heroes Foundation Boards of Directors and has been active throughout his career as a Board member and Chair of numerous other community, industry and professional organizations in Alberta, nationally and beyond.