

2018 Operating Net Budget Changes from 2018 January 01 to 2018 June 30 (\$000s)  
For Information

PFC2018-0964  
Attachment 4

Business Unit	2018 Net Operating Budget as at 2017 Dec 31	2018 Net Operating Budget as at 2018 June 30	Change	Comments
<b>UTILITIES &amp; ENVIRONMENTAL PROTECTION</b>				
Environmental & Safety Management	10,862	10,862	-	• No changes.
Waste & Recycling Services	44,579	44,579	-	• No changes.
Utilities (Water Resources and Water Services)	(0)	(0)	-	• Administration approved: * Net zero adjustment for realignment of UEP IT billing mechanism.
GM - Utilities & Environmental Protection	421	421	-	• No changes.
<b>TOTAL UTILITIES &amp; ENVIRONMENTAL PROTECTION</b>	<b>55,862</b>	<b>55,862</b>	-	
<b>TRANSPORTATION</b>				
Calgary Transit	261,489	261,489	-	• No changes.
Roads	152,733	152,875	142	• Administration approved \$142 transfer from Transportation Planning due to Transportation Planning design reorganization.
Transportation Infrastructure	0	361	361	• Administration approved \$361 transfer from Transportation Planning due to Transportation Planning design reorganization
Transportation Planning	13,857	13,354	(503)	• Administration approved (\$142) transfer to Roads and (\$361) to Transportation Infrastructure due to Transportation Planning design reorganization
GM - Transportation	1,021	1,021	-	• No changes.
<b>TOTAL TRANSPORTATION</b>	<b>429,100</b>	<b>429,101</b>	-	

Business Unit	2018 Net Operating Budget as at 2017 Dec 31	2018 Net Operating Budget as at 2018 June 30	Change	Comments
<b>COMMUNITY SERVICES</b>				
Calgary Community Standards	49,865	47,333	(2,532)	<ul style="list-style-type: none"> <li>• Administration approved:               <ul style="list-style-type: none"> <li>* \$820 transfer from Corporate Costs Program for the previously approved 2018 growth FTEs and budgets as approved in regards to Corporate Work Force Planning.</li> <li>* (\$800) transfer to Calgary Recreation for Department reorganization.</li> <li>* (\$1,818) transfer to Calgary Neighbourhoods for department strategy reorganization.</li> <li>* (\$734) transfer to Facility Management for Corporate Coordinated Operations &amp; Maintenance (CCOM) reorganization.</li> </ul> </li> </ul>
Calgary Emergency Management Agency (CEMA)	5,177	5,177	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Calgary Fire Department	233,769	230,849	(2,920)	<ul style="list-style-type: none"> <li>• Administration approved:               <ul style="list-style-type: none"> <li>* \$3,000 transfer from Corporate Costs Program for the previously approved 2018 growth FTEs and budgets in regards to Corporate Work Force Planning.</li> <li>* \$410 of Fire union settlement allocation on the previously approved growth FTEs.</li> <li>* (\$6,330) transfer to Facility Management for Corporate Coordinated Operations &amp; Maintenance (CCOM) reorganization.</li> </ul> </li> </ul>
Calgary Neighbourhoods	42,833	44,151	1,318	<ul style="list-style-type: none"> <li>• Administration approved:               <ul style="list-style-type: none"> <li>* \$1,818 transfer from Calgary Neighbourhoods for department strategy reorganization.</li> <li>* (\$500) transfer to Civic Partners in regards to the Vibrant Cities Calgary relationship management.</li> </ul> </li> </ul>
Calgary Parks	88,414	86,764	(1,650)	<ul style="list-style-type: none"> <li>• Administration approved (\$1,650) transfer to Facility Management for Corporate Coordinated Operations &amp; Maintenance (CCOM) reorganization.</li> </ul>
Calgary Recreation	55,920	60,220	4,300	<ul style="list-style-type: none"> <li>• Council approved:               <ul style="list-style-type: none"> <li>* \$1,000 one-time budget from Fiscal Stability Reserve for Calgary Bid Exploration Committee 2026 Olympic Bid, which is part of \$2,000 that Council approved on 2017 November 20.</li> <li>* \$2,500 one-time budget from Fiscal Stability Reserve for Calgary Bid Exploration Committee 2026 Olympic Bid.</li> </ul> </li> <li>• Administration approved:               <ul style="list-style-type: none"> <li>* \$800 transfer from Calgary Community Standards for Department reorganization.</li> </ul> </li> </ul>
Calgary Housing	8,199	6,834	(1,365)	<ul style="list-style-type: none"> <li>• Administration approved:               <ul style="list-style-type: none"> <li>* (\$1,365) transfer to Civic Partners in regards to Silvera's relationship management.</li> </ul> </li> </ul>
GM - Community Services	843	843	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>TOTAL COMMUNITY SERVICES</b>	<b>485,021</b>	<b>482,171</b>	<b>(2,849)</b>	

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<b>CIVIC PARTNERS</b>	<b>93,693</b>	<b>95,558</b>	<b>1,865</b>	<ul style="list-style-type: none"> <li>• Administration approved:</li> <li>* \$500 transfer from Calgary Neighbourhoods in regards to the Vibrant Cities Calgary relationship management.</li> <li>* \$1,365 transfer from Calgary Housing in regards to Silvera's relationship management.</li> </ul>
<b>CALGARY POLICE SERVICE</b>	<b>401,070</b>	<b>401,070</b>	<b>-</b>	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>PLANNING &amp; DEVELOPMENT</b>				
Calgary Approvals Coordination	3,500	309	(3,191)	<ul style="list-style-type: none"> <li>• Administration approved:</li> <li>* (\$113) transfer to City Clerk's Office for reorganization of the clerking function for Calgary Planning Commission.</li> <li>* (\$3,078) transfer to other business units within Planning &amp; Development for budget realignments.</li> </ul>
Calgary Building Services	110	2,917	2,807	<ul style="list-style-type: none"> <li>• Administration approved:</li> <li>* \$2,807 transfer from other business units within Planning &amp; Development for budget realignments.</li> </ul>
Calgary Growth Strategies	453	7,401	6,948	<ul style="list-style-type: none"> <li>• Administration approved:</li> <li>* \$7,101 transfer from other business units within Planning &amp; Development for budget realignments.</li> <li>* (\$153) transfer to Finance for reorganization to support a finance portfolio.</li> </ul>
Community Planning	12,919	6,089	(6,830)	<ul style="list-style-type: none"> <li>• Administration approved:</li> <li>* (\$6,830) transfer to other business units within Planning &amp; Development for budget realignments.</li> </ul>
GM - Planning & Development	780	780	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>	<b>17,762</b>	<b>17,497</b>	<b>(266)</b>	
<b>DEPUTY CITY MANAGER'S OFFICE</b>				
Corporate Analytics & Innovation	19,892	19,892	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Facility Management	40,120	49,384	9,264	<ul style="list-style-type: none"> <li>• Administration approved the budget transfers from following Business Units for Corporate Coordinated Operations &amp; Maintenance (CCOM) reorganization:</li> <li>* \$734 from Calgary Community Standards</li> <li>* \$6,330 from Calgary Fire Department</li> <li>* \$1,650 from Calgary Parks</li> <li>* \$550 from IT</li> </ul>
Fleet Services	-	-	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Real Estate & Development Services	3,619	3,619	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Resilience & Infrastructure Calgary	1,025	1,025	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Supply Management	9,033	9,033	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
GM - Deputy City Manager's Office	3,177	3,177	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>TOTAL DEPUTY CITY MANAGER'S OFFICE</b>	<b>76,866</b>	<b>86,129</b>	<b>9,264</b>	

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<b>URBAN STRATEGY</b>	<b>2,623</b>	<b>2,623</b>	-	• No changes.
<b>LAW &amp; LEGISLATIVE SERVICES</b>				
City Clerk's Office	13,524	13,637	113	• Administration approved \$113 transfer from Calgary Approvals Coordination for reorganization of the clerking function for Calgary Planning Commission.
Corporate Security	9,101	9,101	-	• No changes.
Law	10,384	10,709	325	• Administration approved \$325 transfer from General Counsel Office for better alignment of budget.
GC - Law & Legislative Services	1,719	1,394	(325)	• Administration approved (\$325) transfer to Law for better alignment of budget.
<b>TOTAL LAW &amp; LEGISLATIVE SERVICES</b>	<b>34,728</b>	<b>34,841</b>	<b>113</b>	
<b>CITY MANAGER'S OFFICE</b>	<b>2,168</b>	<b>2,168</b>	-	• No changes.
<b>CHIEF FINANCIAL OFFICER'S DEPARTMENT</b>				
Assessment	21,700	21,700	-	• No changes.
Customer Service & Communications	24,529	24,529	-	• No changes.
Finance	35,594	35,747	153	• Administration approved \$153 transfers from Calgary Growth Strategies for reorganization to support a finance portfolio.
Human Resources	31,357	31,357	-	• No changes.
Information Technology	65,230	64,680	(550)	• Administration approved (\$550) transfer to Facility Management for Corporate Coordinated Operations & Maintenance (CCOM) reorganization.
GM - CFOD	809	809	-	• No changes.
<b>TOTAL CHIEF FINANCIAL OFFICER'S DEPARTMENT</b>	<b>179,219</b>	<b>178,822</b>	<b>(397)</b>	
<b>COUNCIL</b>				
Audit Committee	749	749	-	• No changes.
City Auditor's Office	2,914	2,914	-	• No changes.
Mayor's Office	1,941	1,941	-	• No changes.
Office of the Councillors	9,156	9,156	-	• No changes.
<b>TOTAL COUNCIL</b>	<b>14,760</b>	<b>14,760</b>	-	

Business Unit	2018 Net Operating Budget as at 2017 Dec 31	2018 Net Operating Budget as at 2018 June 30	Change	Comments
<b>CORPORATE PROGRAMS - COMMON REVENUES</b>				
Franchise Fees	(236,713)	(236,713)	-	• No changes.
General Revenue	(140,243)	(143,743)	(3,500)	• Council approved: * Release of an additional (\$1,000) of Fiscal Stability Reserve out of (\$2,000) that Council approved on 2017 November 20 for Calgary Bid Exploration Committee 2026 Olympic Bid.  * One-time budget (\$2,500) from Fiscal Stability Reserve for Calgary Bid Exploration Committee 2026 Olympic Bid.
Investment Income & Financial Charges	(30,500)	(30,500)	-	• No changes.
Taxation	(1,870,487)	(1,870,487)	-	• No changes.
<b>TOTAL CORPORATE PROGRAMS - COMMON REVENUES</b>	<b>(2,277,943)</b>	<b>(2,281,443)</b>	<b>(3,500)</b>	
<b>CORPORATE PROGRAMS - CORPORATE COSTS &amp; DEBT SERVICING</b>				
Capital Financing Costs	334,848	334,848	-	• No changes.
Civic & Intergovernmental Affairs	387	387	-	• No changes.
Corporate Costs	155,713	151,483	(4,230)	• Administration approved: * (\$3,000) transfer to Calgary Fire Department for the previously approved 2018 growth FTEs and budgets in regards to Corporate Work Force Planning. * (\$410) of Fire union settlement allocation on the previously approved 2018 growth FTEs. * (\$820) transfer to Calgary Community Standards for the previously approved 2018 growth FTEs and budgets in regards to Corporate Work Force Planning.
Employee Benefits	(6,900)	(6,900)	-	• No changes.
Gas, Power and Telecom. Committee	950	950	-	• No changes.
Scholarships	73	73	-	• No changes.
<b>TOTAL CORPORATE PROGRAMS - CORPORATE COSTS &amp; DEBT SERVICING</b>	<b>485,071</b>	<b>480,841</b>	<b>(4,230)</b>	
<b>TOTAL CORPORATE PROGRAMS</b>	<b>(1,792,872)</b>	<b>(1,800,602)</b>	<b>(7,730)</b>	
<b>TOTAL CITY</b>	<b>-</b>	<b>-</b>	<b>-</b>	
Total City (without Corporate Programs)	1,792,872	1,800,602	7,730	
Corporate Programs	(1,792,872)	(1,800,602)	(7,730)	
Total City	-	-	-	