

2 August 2017

Teresa Goldstein  
Manager, Affordable Housing  
Calgary Housing Business Unit  
The City of Calgary | Mail code #21  
PO Box 2100, Station M  
Calgary, AB, T2P 2M5

**RE: Community Services Report to Priorities and Finance Committee 2017 – Update of Silvera for Seniors Budget**

Dear Teresa,

As requested we are providing you with some background materials for the city-drafted report for the City of Calgary Priorities and Finance Committee.

We have reviewed the covering report **Community Services Report to Priorities and Finance Committee 2017 – Update of Silvera for Seniors Budget** and Silvera is of the view that there are jurisdictional and other inaccuracies in that document.

Board and Management understand that the Priorities and Finance Committee will be reviewing the material and that Silvera will be invited to participate in a meeting on September 5, 2017, at which time we look forward to providing background and to address any questions the committee may have relative to our future planning.

Silvera's planning cycle is mandated through the Alberta Housing Act wherein our year-end is the calendar year. As such, our Board reviews and approves our 2018 budget in December 2017. Therefore we are pleased to undertake to provide board-approved documents to Priorities and Finance Committee and Council as they become available.

As the largest affordable seniors housing provider and only Lodge operator in Calgary, Silvera is committed to affordable housing for lower income seniors and is pleased to share this priority with both our municipal (City of Calgary) and provincial (Ministry of Housing and Seniors) partners. As such we look forward to the opportunity to meet with both The Province and The City to advance the housing and services needed for Calgary's growing senior population.

In closing, we look forward to meeting with the Committee and councillors this fall.

**Building Community**

Thank you,

A handwritten signature in black ink, appearing to be 'A. Adamson', with a long horizontal flourish extending to the right.

Arlene Adamson  
CEO, Silvera for Seniors

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