

Deliverables and Timelines						
March 2018	Sept 2018	November 2018	February 2019	May 2019	November 2019	March 2020
New Community Growth Strategy Council Report Recommendation	Priorities and Finance Committee (PFC) & Council			Priorities and Finance Committee (PFC) & Council		Mid-Cycle Budget Adjustments
D E L I V E R A B L E S	Direction received from Council	<b>Scoping Report</b>	1. Set the context for the work through definition of the area, data analysis, and influencing factors	3. Identify what infrastructure, amenities, and planning and strategic outcomes are critical to enabling community growth and change in the Established Area	7. Identify opportunities to leverage other public and private opportunities to support growth and change in communities to achieve strategic goals	8. <b>Recommend strategic actions</b> across the Established Area that meaningfully support community growth, change and quality of life
			2. Complete best practice research on area redevelopment programs from other cities	4. Develop options for sustainable financial tools to enable development that supports MDP/CTP goals and delivers on community identified needs	5. Develop an evidence-based consideration and evaluation process that supports MDP/CTP aligned growth and responds to market demand	
				<b>Update Report on Strategy to PFC</b>	6. Outline a strategy that supports Established Area growth and change, and that aligns with the 2019-2022 mid-cycle adjustment process (subject to financial considerations), and that is integrated with the New Community Growth Strategy for the 2023-2026 business cycle	

Stakeholder Breakdown Structure					
Community Members	Business Improvement Associations (BIAs)	Development Industry	Internal Departments	Council	Governance Committees
Federation of Calgary Communities, Inner City Coalition, Community Groups, Community Representation Framework Steering Committee, Citizens	All BIAs within the Established Area	BILD - Calgary Region, NAIOP Commercial Real Estate Association Calgary, Established Areas Working Group, Developer Advisory Committee	Planning & Development, Finance, Law, Water Resources, Transportation, Calgary Fire Department, One Calgary, Engage, Infrastructure Calgary, Urban Strategy, Deputy City Manager's Office (Facility Management), Community Services	Mayor and Council	DIGC Technical Subcommittee (DTS), Directors Integrated Growth Committee (DIGC), General Managers Strategic Growth Committee (GMSGC)