

**Planning & Development Report to
Priorities and Finance Committee
2018 July 17**

**ISC: UNRESTRICTED
PFC2018-0867
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**Discussion Regarding MDP and CTP 10-year Review Timeline Options
(PUD20108-0696 Referral)**

EXECUTIVE SUMMARY

The Municipal Development Plan and Calgary Transportation Plan together provide a long-term strategy for a more sustainable city through the integration of land use and mobility policies. As part of the implementation of these plans, there is an ongoing comprehensive monitoring program. The 2018 Monitoring Progress Report went to Council 2018 June 25 and was received for information as Report PUD2018-0696.

The PUD2018-0696 report also included a recommendation (Recommendation 2) for Administration to bring a scoping report for the Municipal Development Plan and Calgary Transportation Plan 10-year review no later than 2018 September to the SPC on Planning and Urban Development meeting. Approval of the scoping report would formally start the project. A proposed amendment to delay the review by one year was brought forward for consideration and Council was unable to have a full discussion regarding the timelines for the 10-year review. For this reason, both the proposed amendment and original Administration Recommendation 2 were referred to Administration to bring forward a discussion on the Municipal Development Plan and Calgary Transportation Plan review.

ADMINISTRATION RECOMMENDATION:

That the Priorities and Finance Committee consider the information presented in this report and presentation (Attachment 3) to inform its discussion and recommend to Council one of the two presented options, or an alternative option should it arise.

**RECOMMENDATION OF THE PRIORITIES AND FINANCE COMMITTEE, DATED
2018 JULY 17:**

That Council adopt revised Option 1 as contained in Report PFC2018-0867.

Opposition to the Recommendation:

Councillor Gondek

PREVIOUS COUNCIL DIRECTION / POLICY

At the 2018 June 25 Regular Meeting of Council, in respect to Report PUD2018-0696 Council referred the original Administration Recommendation 2 and Councillor Demong's proposed Amendment "to adjust timelines for the planned 10-year review of the Calgary Transportation Plan (CTP) and Municipal Development Plan (MDP) and report back with a completed MDP/CTP review report to Council, through the SPC on Planning and Urban Development meeting, no later than Q1 2022 to be able to inform the next four-year budget cycle" to Administration to bring forward a discussion on the MDP/CTP review to the next 2018 July 17 Regular Meeting of the Priorities and Finance Committee (Attachment 1).

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At the 2009 September 28 Regular Meeting of Council, Council approved the Municipal Development Plan and Calgary Transportation Plan. The plans have a shared monitoring and reporting framework that measures the progress of Core Indicators. Policy direction in the plans requires that “The City will measure the Core Indicators for Land Use and Mobility on a continuous basis and report to Council, Administration and the public on the progress towards the targets prior to each business planning cycle”.

BACKGROUND

It is intended that a major review of both the Municipal Development Plan and Calgary Transportation Plan is undertaken every 10 years. The purpose is to ensure that the goals, policy directions, processes, actions, and Core Indicators for Land Use and Mobility consider such factors as current growth forecasts, market trends, overall city and community values and The City’s financial capacity.

Administration provided a recommendation for Council’s consideration to bring a scoping report forward to Council in 2018 September to formalize a work plan for respective departments responsible for delivering the review. A proposed amendment was brought forward at Council on 2018 June 25 to delay the review by one year given that a full ten years has not passed since implementation of the Municipal Development Plan and Calgary Transportation Plan began. Council agreed this was a valid consideration but was unable to have that full discussion regarding the timelines for the 10-year review at that time therefore Administration’s original recommendation and the proposed amended recommendation were referred back for further discussion.

INVESTIGATION: ALTERNATIVES AND ANALYSIS

The Municipal Development Plan and Calgary Transportation Plan were approved by Council in 2009 September, therefore, a 10-year review is currently scheduled for 2019. Administration has prepared two timeline options based on the original and proposed amended recommendation. These timeline options are outlined in the Attachment 2.

Original Timeline – Revised Option 1:

The original timeline had Council approving a scoping report to confirm the project overview summarized above **no later than 2019 Q1** with proposed plan amendments going for approval to the current Council **no later than 2021 Q2**. Key points of consideration for this timeline include:

- 10 years of evidence-based experience - This timeline will build on information collected as part of the 2018 Monitoring Report but will not include a complete ten years of data from 2011-2021;
- Business Planning & Budget Cycle - Aligns with the 2021 budget adjustments (if required) and will inform the 2023-2026 business planning and budget cycle;
- Implementation – Allows for interim work to focus on strategies, investments and budgets to implement the current plan;

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- Alignment with other policy work – Ongoing work may not be complete in time to inform review. Updated plans can provide input to the upcoming Calgary Metropolitan Region Growth Plan which is anticipated to be completed Q1 2021 ensuring strategic alignment;
- Election 2021 - Work will be completed within the next three years to ensure the current Council provides direction and work will be substantially complete before the next election campaign starts. The current Council will approve any proposed changes."

Amended Timeline – Option 2

The amended timeline would see a one-year delay with a scoping report going to Council for consideration in 2019 September with proposed plan amendments going for approval to a new Council in 2022 Q1. While work would continue to implement the existing plans in the interim, the formal review would not start until 2019 September. Key points of consideration for this timeline include:

- 10 years of evidence-based experience - This timeline will allow for more monitoring data to be included in the review although still not 10 years of data from 2011-2021;
- Business Planning & Budget Cycle - This timeline aligns with the 2023-2026 business planning and budget cycle but assumes the final plan would be endorsed by Council Q1 2022 and there would be no changes that would affect budget cycle implementation;
- Implementation – Allows for work to focus on gaps and challenges in implementing the plan that have already been identified;
- Alignment with other policy work – Allows time for completion of current and additional implementation work. The final Calgary Metropolitan Regional Growth Plan will be complete and input to that work will be based on 2009 Municipal Development Plan and Calgary Transportation Plan direction;
- Election 2021 - Work will not be completed before the next election campaign starts and the final report will go to a new Council for approval based on the current Council's direction.

Stakeholder Engagement, Research and Communication

Internal and external engagement was completed as part of the 2018 Monitoring Report, however no engagement specific to the 10-year review has been completed. Future engagement with industry, community and other stakeholders will be undertaken through the 10-year review. The review will be informed by purposeful, intensive consultation with citizens, the development industry, special interest groups, and Council. Creating opportunities for further dialogue and input to identify challenges and policy gap areas is critical in order to improve on the Municipal Development Plan and Calgary Transportation Plan and meet the needs of citizens and markets for development.

Strategic Alignment

The Municipal Development Plan and Calgary Transportation Plan when adopted by Council were aligned with the Vision and Goals of Calgary's long-term sustainability goals as well as other key social, environmental and economic policies of The City. The 10-year review is an

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opportunity to review the Municipal Development Plan and Calgary Transportation Plan and ensure strategic alignment.

Social, Environmental, Economic (External)

The Municipal Development Plan and Calgary Transportation Plan were developed as the major policy tools to implement the social, environmental and economic visions of Calgarians.

Financial Capacity

Current and Future Operating Budget:

This report has no direct impact to current operating budgets.

Current and Future Capital Budget:

This report has no direct impact to current capital budgets.

Risk Assessment

This report provides two timeline options for a 10-year review of the Municipal Development Plan and Calgary Transportation Plan. The 10-year review is currently scheduled for 2019, however, there is an option to delay the review by a year. After eight years of plan implementation, enough time has passed to show that real change is happening, but it also highlights key challenges and gaps that need to be addressed to fully realize the outcomes envisioned by our plans. Additional time may further enhance this understanding, but there is a risk of delayed progress on known issues. There are opportunities and risks associated with both timeline options, including alignment with the development of a Calgary Metropolitan Region Growth Plan, alignment with the four-year business planning and budgeting process, and consideration of the municipal election. Administration is able to deliver on the 10-year review on either timeline.

REASON(S) FOR RECOMMENDATION(S):

The information in this report provides additional information to allow Council to have a more fulsome discussion about the appropriate timing for a Municipal Development Plan and Calgary Transportation Plan 10-year review. A presentation (Attachment 3) has also been prepared supplementary to the report to inform the discussion.

ATTACHMENT(S)

1. Attachment 1 – Previous Council Direction from 2018 June 25
2. Attachment 2 – Comparison of Timeline Options: Original Option 1 and Amended Option 2
3. Attachment 3 – Presentation PFC2018-0867 – Discussion Regarding MDP and CTP 10-year Review Timeline Options (PUD2018-0696 Referral)