



MINUTES

PRIORITIES AND FINANCE COMMITTEE COMMENCING 2013 DECEMBER 10 AT 9:30 AM IN THE ENGINEERING TRADITIONS COMMITTEE ROOM

PRESENT:

Mayor N. Nenshi, Chair
Councillor D. Farrell (Vice-Chair)
Councillor A. Chabot (PUD Chair)
Councillor S. Keating (T&T Chair)
Councillor R. Jones (UCS Chair)
Councillor P. Demong (UCS Alternate)
*Councillor B. Pincott
*Councillor R. Poormans
*Councillor W. Sutherland

ALSO PRESENT:

City Manager O. Tobert
Chief Financial Officer E. Sawyer
City Clerk S. Gray
Acting City Clerk B. Hilford

This meeting was conducted in accordance with the Procedure Bylaw 44M2006, as amended.

1. CONFIRMATION OF AGENDA

AMENDMENT, Moved by Councillor Keating, that the Agenda for today's meeting be amended by bringing forward and tabling Item 3.10, Calgary's Economic Development Strategy Update, PFC2013-0813, to the In Camera portion of today's meeting.

CARRIED

CONFIRM AGENDA, AS AMENDED, Moved by Councillor Demong, that the Agenda for the 2013 December 10 Regular Meeting of the Priorities and Finance Committee be confirmed, **as amended**, as follows:

BRING FORWARD AND TABLE TO IN CAMERA PORTION:

3.10 CALGARY'S ECONOMIC DEVELOPMENT STRATEGY UPDATE, PFC2013-0813

CARRIED

2. CONFIRMATION OF MINUTES

2.1 MINUTES OF THE REGULAR MEETING OF THE PRIORITIES AND FINANCE COMMITTEE, 2013 SEPTEMBER 03

CONFIRM MINUTES, Moved by Councillor Demong, that the Minutes of the 2013 September 03 Regular Meeting of the Priorities and Finance Committee be confirmed.

CARRIED

3. NEW BUSINESS

3.1 2014 BUSINESS TAX BYLAW, PFC2013-0731

APPROVE, Moved by Councillor Demong, that the Administration Recommendations contained in Report PFC2013-0731 be approved, as follows:

1. That the Priorities and Finance Committee recommends that Council give three readings to the proposed 2014 Business Tax Bylaw; and
2. That Report PFC2013-0731 be forwarded as an item of Urgent Business to the 2013 December 16 Regular Meeting of Council.

CARRIED

3.2 ADVISORY COMMITTEE ON ACCESSIBILITY AWARDS - PRESENTATION TO COUNCIL, PFC2013-0796

APPROVE, Moved by Councillor Farrell, that with respect to Report PFC2013-0796, the Priorities and Finance Committee recommends that the Advisory Committee on Accessibility Awards Presentation be added to the Agenda of the 2014 January 27 Regular Meeting of Council.

CARRIED

3.3 ENGAGE REVIEW DEFERRAL, PFC2013-0810

APPROVE, Moved by Councillor Keating, that the Administration Recommendation contained in Report PFC2013-0810 be approved, as follows:

That the Priorities and Finance Committee recommends that Council approve Administration's request to defer the Engage Review report to the 2014 April 01 Priorities & Finance Committee meeting.

CARRIED

3.4 STATUS OF OUTSTANDING MOTIONS AND DIRECTIONS, PFC2013-0803

APPROVE, Moved by Councillor Farrell, that the Administration Recommendation contained in Report PFC2013-0803 be approved, as follows:

That the Priorities and Finance Committee receives this report for information.

CARRIED

DECLARATION OF INTEREST

*Councillor Pootmans notified the Chair of a particular interest in all items on the Agenda and was entitled to count toward the quorum and vote on the items.

3.5 DEFERRAL - MUNICIPAL NAMING POLICY REPORT, PFC2013-0817

APPROVE, Moved by Councillor Chabot, that the Administration Recommendation contained in Report PFC2013-0817 be approved, as follows:

That the Priorities and Finance Committee recommends that Council approve Administration's request to defer the report regarding review and revamp of the Municipal Naming Policy to the Priorities and Finance Committee no later than the end of March 2014.

CARRIED

3.6 COUNCIL INNOVATION FUND BIO-ENERGY PILOT PROJECT DEFERRAL REPORT, PFC2013-0764

APPROVE, Moved by Councillor Demong, that the Administration Recommendation contained in Report PFC2013-0764 be approved, as follows:

That the Priorities and Finance Committee recommend that Council approve the deferral of the Council Innovation Fund Bio-Energy Pilot Project report to no later than 2014 January.

CARRIED

DECLARATION OF INTEREST

*Councillor Sutherland notified the Chair of a particular interest in all items on the Agenda and was entitled to count toward the quorum and vote on the items.

3.7 BUSINESS REVITALIZATION ZONES (BRZS) REVIEW UPDATE, PFC2013-0819

APPROVE, Moved by Councillor Pootmans, that the Administration Recommendations contained in Report PFC2013-0819 be approved, as follows:

That the Priorities and Finance Committee recommends that Council:

1. Receive this report for information; and
2. Direct Administration to complete Phase 2 of the BRZ review process and report back to Council through the Priorities and Finance Committee with a 2015- 2018 BRZ business plan to support BRZ development no later than 2014 September.

Opposed: A. Chabot

CARRIED

DECLARATION OF INTEREST

*Councillor Pincott notified the Chair of a particular interest in all items on the Agenda and was entitled to count toward the quorum and vote on the items.

3.8 UPTOWN 17 BUSINESS REVITALIZATION ZONE (BRZ) NAME CHANGE, PFC2013-0820

APPROVE, Moved by Councillor Chabot, that the Administration Recommendation contained in Report PFC2013-0820 be approved, as follows:

That the Priorities and Finance Committee recommends that Council give three readings to the proposed Bylaw to change the name of the Uptown 17 Business Revitalization Zone to 17th Avenue Retail Entertainment District (RED).

CARRIED

3.9 VICTORIA CROSSING BUSINESS REVITALIZATION ZONE (BRZ) NAME
CHANGE, PFC2013-0821

APPROVE, Moved by Councillor Pootmans, that the Administration Recommendation contained in Report PFC2013-0821 be approved, as follows:

That the Priorities and Finance Committee recommends that Council give three readings to the proposed Bylaw to change the name of the Victoria Crossing Business Revitalization Zone to the Victoria Park Business Revitalization Zone.

CARRIED

BRING FORWARD, Moved by Councillor Pootmans, that Report PFC2013-0813 be brought forward and dealt with at this time.

CARRIED

3.10 CALGARY'S ECONOMIC DEVELOPMENT STRATEGY UPDATE, PFC2013-0813

IN CAMERA, Moved by Councillor Demong, that in accordance with Section 197(2) of the *Municipal Government Act* and Sections 23 (1)(a) and 24 (1)(a) of the *Freedom of Information and Protection of Privacy Act*, the Priorities and Finance Committee move in camera, at 11:25 a.m., to consider a confidential matter with respect to Report PFC2013-0813.

Opposed: A. Chabot

CARRIED

The Priorities and Finance Committee moved into public session at 12:03 p.m. with Mayor Nenshi in the Chair.

RISE WITHOUT REPORTING, Moved by Councillor Demong, that the Priorities and Finance Committee rise without reporting.

CARRIED

CHANGE TIME OF RECESS, Moved by Councillor Pootmans, that the scheduled time of recess be changed in order to complete the item under discussion.

CARRIED

APPROVE, Moved by Councillor Pootmans, that the Administration Recommendations contained in Report PFC2013-0813 be approved, **after amendment**, as follows:

That the Priorities and Finance Committee recommends that Council:

1. Receive this report for information;
2. Direct Administration to report back to the Priorities and Finance Committee on a complete economic development strategy and implementation plan by June 2014; and
3. **Keep the verbal discussion confidential pursuant to Sections 23 (1)(a) and 24 (1)(a) of the Freedom of Information and Protection of Privacy Act.**

ROLL CALL VOTE

For:

A. Chabot, D. Farrell, B. Pincott, R. Pootmans

Against:

P. Demong, S. Keating, W. Sutherland, N. Nenshi

MOTION LOST

FORWARD LOST MOTION

Pursuant to Section 155 (7)(a) and (b) of the Procedure Bylaw 44M2006, as amended, Councillor Pootmans requested that the lost motion with respect to Report PFC2013-0813 be forwarded to Council for information, and further, that the In Camera verbal discussion be kept confidential pursuant to Sections 23 (1)(a) and 24 (1)(a) of the *Freedom of Information and Protection of Privacy Act*.

3.11 SUPPORTING PARTNERSHIPS FOR URBAN REINVESTMENT (SPUR) FINAL EVALUATION, PFC2013-0682

APPROVE, Moved by Councillor Pincott, that the Administration Recommendations contained in Report PFC2013-0682 be approved, **after amendment**, as follows:

That the **Priorities and Finance Committee direct** Administration to explore lessons from SPUR and Inspiring Strong Neighbourhoods to further develop and implement the Neighbourhood Improvement Initiative for 2014, and report back to Council through the Priorities and Finance Committee no later than 2014 September.

Opposed: A. Chabot

CARRIED

3.12 RECTANGULAR RAPID FLASHING BEACON (RRFB) PILOT PROJECT,
PFC2013-0780

CLERICAL CORRECTION

At the request of the City Clerk, clerical corrections were noted in Report PFC2013-0780 as follows:

- In the Header, by deleting the words “SPC on Priorities and Finance”, following the words “Transportation Report to”, and by substituting with the words “Priorities and Finance Committee”; and
- On page 1 of 4, in the Administration Recommendations, by deleting the words “SPC on Priorities and Finance”, prior to the words “recommends that Council”, and by substituting with the words “Priorities and Finance Committee”.

APPROVE, Moved by Councillor Demong, that the Administration Recommendations contained in Corrected Report PFC2013-0780 be approved, **after amendment**, as follows:

That the **Priorities and Finance Committee** recommends that Council direct Administration to:

1. Expand the pilot project, at **an additional cost of** up to \$400,000. **This will be funded by the Roads business unit unless alternative financing is arranged**; and
2. Report to Council with Rectangular Rapid Flash Beacon (RRFB) trial results and recommendations ~~no later than July 2015.~~

CARRIED

3.13 2015-2018 BUSINESS PLANNING & BUDGET COORDINATION: PROCESS,
PFC2013-0737

APPROVE, Moved by Councillor Farrell, that the Administration Recommendations contained in Report PFC2013-0737 be approved, as follows:

That the Priorities and Finance Committee recommends that Council:

1. Approve the Process for Business Planning and Budget Coordination (2015-2018), including the framework and timelines described in the Attachment;
2. Direct that process decisions for Business Planning and Budget Coordination (2015-2018) are considered through the Priorities and Finance Committee to Council;
3. Direct the formation of a Business Planning and Budget Coordination working group,

consisting of the Mayor, Vice Chair of the Priorities and Finance Committee, other Councillors as determined by Council, the City Manager, and the Chief Financial Officer, to act as a sounding board;

4. Commence development of its priorities to inform the 2015-2018 business plans and budgets beginning with its first strategic meeting on 2014 January 17; and
5. Forward this report as an item of urgent business to the 2013 December 16 meeting of Council.

CARRIED

RECESS, Moved by Councillor Farrell, that the Priorities and Finance Committee recess at 12:27 p.m. to reconvene at the Call of the Chair, upon the conclusion of the Regular Meeting of the SPC on Utilities and Corporate Services, on Wednesday, 2013 December 11.

Opposed: A. Chabot

CARRIED

The Priorities and Finance Committee reconvened at 11:24 a.m. on Wednesday, 2013 December 11 with Mayor Nenshi in the Chair.

3.14 ROADS ZERO-BASED REVIEW: RESULTS OF HIGH-LEVEL ANALYSIS, PFC2013-0751

DISTRIBUTION

At the request of Administration and with the concurrence of the Chair, the Acting City Clerk distributed copies of a presentation entitled "Roads Zero-Based Review: Results of the High Level Analysis", dated 2013 December 10, with respect to Report PFC2013-0751.

APPROVE, Moved by Councillor Chabot, that the Administration Recommendations contained in Report PFC2013-0751 be approved, as follows:

That the Priorities and Finance Committee recommend that Council:

1. Receive for information the report from Western Management Consulting (WMC), Zero-Based Review (ZBR): Roads Business Unit Phase 2A Report (Attachment 1):
2. Approve the Steering Committee's response to the Consultant's report, as shown in Attachment 3, which accepts WMC's recommendations for in-depth review on seven sub-services:

- Traffic Asset Management (Street Lights only)
 - Road Marking
 - Engineering Operations Service (Traffic Management Centre only)
 - Sign Manufacturing
 - Pavement Rehabilitation
 - Street Excavation and Permission Service
 - Construction Materials Production and Sales Service (Gravel Crusher only); and
3. Direct Administration to provide the Final Report of the Roads ZBR to the Priorities and Finance Committee no later than September 2014.

CARRIED

3.15 TRIENNIAL RESERVE REVIEW REPORT, PFC2013-0745

DISTRIBUTION

At the request of Administration and with the concurrence of the Chair, the Acting City Clerk distributed copies of a Revised Attachment 1 entitled "Reserve Comments and Recommendations", with respect to Report PFC2013-0745.

CLERICAL CORRECTION

At the request of Administration, a clerical correction was noted to Report PFC2013-0745, on Page 1 of 6, under the heading "ADMINISTRATION RECOMMENDATION(S)", Recommendation 2, by deleting the words "Attachment 3", following the words "as outlined in", and substituting with the words "Attachment 2".

APPROVE. Moved by Councillor Farrell, that the Administration Recommendations contained in Report PFC2013-0745 be approved, **after amendment**, as follows:

That the Priorities and Finance Committee recommends that Council:

1. Approve the changes to reserves as outlined in **Revised** Attachment 1;
2. Approve the list of reserves to be reviewed in 2014 as outlined in **Attachment 2**; and
3. Forward to the 2013 December 16 Regular Meeting of Council as an item of urgent business.

CARRIED

3.16 TEMPORARY NEIGHBOURHOODS, PFC2013-0728

APPROVE, Moved by Councillor Farrell, that the Administration Recommendation contained in Report PFC2013-0728 be approved, **after amendment**, as follows:

That the Priorities and Finance Committee **recommends that Council** receive this report for information.

CARRIED

CHANGE TIME OF SCHEDULED RECESS, Moved by Councillor Chabot, that pursuant to Section 91(3) of the Procedure Bylaw 44M2006, as amended, the scheduled time of recess be changed in order to complete Reports PFC2013-0758, PFC2013-0696, PFC2013-0720, PFC2013-0812, PFC2013-0754 and PFC2013-0801 before the lunch recess.

CARRIED

3.17 RE-NAMING THE GEORGINA THOMSON BUILDING, PFC2013-0759

APPROVE, Moved by Councillor Farrell, that the Administration Recommendation contained in Report PFC2013-0759 be approved, **after amendment**, as follows:

That the Priorities and Finance Committee **recommends that Council** approve the name 'Georgina Thomson Building' for the corporate building owned by The City of Calgary located at 772 Northmount Dr NW.

CARRIED

3.18 S-PARK PILOT PROJECT REPORT BACK ON USE OF THE INNOVATION FUND, PFC2013-0696

AMENDMENT, Moved by Councillor Chabot, that the Administration Recommendations contained in Report PFC2013-0696 be amended by adding a Recommendation 2, as follows:

- "2. Direct Administration to provide a short evaluation on the S-PARK Pilot project."

CARRIED

APPROVE, AS AMENDED, Moved by Councillor Farrell, that the Administration Recommendations contained in Report PFC2013-0696 be approved, **as amended**, as follows:

That the Priorities and Finance Committee **recommends that Council:**

1. Receive this report for information; and
2. **Direct Administration to provide a short evaluation on the S-PARK Pilot project.**

CARRIED

3.19 GOVERNANCE REVIEW FOR CALGARY COMBATIVE SPORTS COMMISSION ,
PFC2013-0720

REFER, Moved by Councillor Farrell, that Report PFC2013-0720 be referred to the Mayor's Office, for a report back to the Priorities and Finance Committee no later than Q1 2014.

CARRIED

3.20 2014 ASSESSMENT ROLLS - FLOOD UPDATE, PFC2013-0812

DISTRIBUTION

At the request of Administration and with the concurrence of the Chair, the Acting City Clerk distributed copies of a presentation entitled "2014 Assessment Rolls Flood Update", dated 2013 December 10, with respect to Report PFC2013-0812.

AMENDMENT, Moved by Councillor Chabot, that the Administration Recommendations contained in Report PFC2013-0812 be amended by adding a Recommendation 2, as follows:

12. Direct Administration to use the Tax Loss Provision Reserve to minimize the impact to the tax base in 2014."

Opposed: D. Farrell, B. Pincott

CARRIED

APPROVE, AS AMENDED, Moved by Councillor Jones, that the Administration Recommendations contained in Report PFC2013-0812 be approved, **as amended**, as follows:

That the Priorities and Finance Committee recommend that Council:

1. Receive this report for information; and
2. **Direct Administration to use the Tax Loss Provision Reserve to minimize the impact to the tax base in 2014.**

CARRIED

3.21 ATTAINABLE HOMES CALGARY CORPORATION LINE OF CREDIT -
DEFERRAL REQUEST, PFC2013-0754

APPROVE, Moved by Councillor Pincott, that the Administration Recommendation contained in Report PFC2013-0754 be approved, as follows:

That the Priorities and Finance Committee recommend that Council:

Defer the date for presentation of the report back to Priorities and Finance Committee to no later than 2014 May.

Opposed: A. Chabot

CARRIED

4. URGENT BUSINESS

4.1 SOCIAL INNOVATION CALGARY (VERBAL REPORT), VR2013-0089

WAIVE NOTICE, Moved by Councillor Keating, that Notice of Motion be waived in order to introduce an item of Urgent Business to today's Agenda, entitled "Social Innovation Calgary (Verbal Report)", VR2013-0089.

CARRIED

TABLE, Moved by Councillor Keating, that the Report "Social Innovation Calgary (Verbal Report)", VR2013-0089, be tabled to no later than a 2014 February meeting of the Priorities and Finance Committee.

CARRIED

5. URGENT BUSINESS IN CAMERA

No Urgent Business, In Camera was received at today's meeting.

IN CAMERA, Moved by Councillor Farrell, that in accordance with Section 197(2) of the *Municipal Government Act* and Section 24 (1) of the *Freedom of Information and Protection of Privacy Act*, the Priorities and Finance Committee move in camera, at 12:23 p.m., to consider a confidential matter with respect to Report PFC2013-0801.

CARRIED

The Priorities and Finance Committee moved into public session at 12:25 p.m. with Mayor Nenshi in the Chair.

RISE AND REPORT, Moved by Councillor Pincott, that the Priorities and Finance Committee rise and report.

CARRIED

6. IN CAMERA ITEMS

6.1 GOVERNANCE EVALUATION, PFC2013-0801

APPROVE, Moved by Councillor Pincott, that with respect to Report PFC2013-0801, the following be adopted:

That the Priorities and Finance Committee recommends that Council:

1. Approve the Administration Recommendations contained in Report PFC2013-0801;
2. Keep the report and Attachment 1 confidential pursuant to Section 24 (1) of the *Freedom of Information and Protection of Privacy Act* until the Shareholder Direction is adopted by the Shareholder; and
3. Keep Attachments 2 and 3 and the verbal discussion confidential pursuant to sections 24(1) and 25(1) of the *Freedom of Information and Protection of Privacy Act* until December 2028.

CARRIED

7. ADJOURNMENT

ADJOURN, Moved by Councillor Chabot, that this meeting adjourn on Wednesday, 2013 December 11 at 12:26 p.m.

CARRIED

CONFIRMED BY COMMITTEE ON

MAYOR

CITY CLERK

THE FOLLOWING ITEMS HAVE BEEN FORWARDED AS URGENT BUSINESS TO THE
2013 DECEMBER 16 REGULAR MEETING OF COUNCIL:

URGENT BUSINESS:

2014 BUSINESS TAX BYLAW, PFC2013-0731

2015-2018 BUSINESS PLANNING & BUDGET COORDINATION: PROCESS, PFC2013-0737

TRIENNIAL RESERVE REVIEW REPORT, PFC2013-0745

THE FOLLOWING ITEMS HAVE BEEN FORWARDED TO THE 2014 JANUARY 13 COMBINED MEETING OF COUNCIL:

CONSENT:

ENGAGE REVIEW DEFERRAL, PFC2013-0810

DEFERRAL - MUNICIPAL NAMING POLICY REPORT, PFC2013-0817

COUNCIL INNOVATION FUND BIO-ENERGY PILOT PROJECT DEFERRAL REPORT,
PFC2013-0764

ROADS ZERO-BASED REVIEW: RESULTS OF HIGH-LEVEL ANALYSIS, PFC2013-0751

TEMPORARY NEIGHBOURHOODS, PFC2013-0728

RE-NAMING THE GEORGINA THOMSON BUILDING, PFC2013-0759

S-PARK PILOT PROJECT REPORT BACK ON USE OF THE INNOVATION FUND,
PFC2013-0696

OTHER:

(The following Reports contain oppositions and/or Bylaws that require reading by Council. Accordingly, they should be voted on separately.)

BUSINESS REVITALIZATION ZONES (BRZS) REVIEW UPDATE, PFC2013-0819

UPTOWN 17 BUSINESS REVITALIZATION ZONE (BRZ) NAME CHANGE, PFC2013-0820

VICTORIA CROSSING BUSINESS REVITALIZATION ZONE (BRZ) NAME CHANGE,
PFC2013-0821

CALGARY'S ECONOMIC DEVELOPMENT STRATEGY UPDATE, PFC2013-0813

RECTANGULAR RAPID FLASHING BEACON (RRFB) PILOT PROJECT, PFC2013-0780

2014 ASSESSMENT ROLLS - FLOOD UPDATE, PFC2013-0812

ATTAINABLE HOMES CALGARY CORPORATION LINE OF CREDIT - DEFERRAL REQUEST,
PFC2013-0754

IN CAMERA:

GOVERNANCE EVALUATION, PFC2013-0801

The next Regular Meeting of the Priorities and Finance Committee has been scheduled to be held on 2014 January 07 at 9:30 AM.

UNCONFIRMED