



Event Centre Assessment Committee

TERMS OF REFERENCE

A. Mandate

The mandate of the Event Centre Assessment Committee ("ECAC") is to determine the feasibility of developing a new event centre that fits the long-term goals of The City of Calgary and City Council.

ECAC's responsibilities will be to:

1. Build upon past work that has been done in relation to this initiative;
2. Identify key opportunities, issues, risks and concerns;
3. Identify, consult and collaborate with key internal and external stakeholders.
4. Explore all options with respect to a location that fits the long-term strategic development goals and initiatives of The City;
5. Pursue all existing options and any new opportunities to develop a financing and funding framework;
6. Negotiate on behalf of the City, but not enter into any agreements or contracts; and
7. Return to Council with a formal recommendation.

ECAC will use the following guiding principles for all work related to ECAC discussions, negotiations, and collaboration.

1. Public money must be used for public benefit;
2. There must be extensive stakeholder consultation, public engagement, and open and transparent communications with Calgarians regarding any proposals that arise from the work of the Committee;
3. Any potential location must be designed and developed as a vibrant mixed-use neighbourhood;
4. Any new fieldhouse must meet the needs of key stakeholders including but not limited to, the University of Calgary, amateur sports groups, and the general public; and
5. Any new arena-stadium/event facility located within or near Calgary's city centre, must complement the existing amenities of the city centre, and contribute to the city centre's long-term vibrancy and appeal.

B. Establishment

The ECAC was established by Council on 2018 May 28 after considering Notice of Motion C2018-0547 titled "Event Centre Exploration Committee".

Council adopted the Committee's initial Terms of Reference on 2018 May 28. The Terms of Reference will be reviewed from time to time as work proceeds.



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C. Composition

ECAC consists of the Seven (7) members made up as follows:

Five (5) voting members:

- Three (3) Members of Council appointed by Council resolution;
- City Manager, The City of Calgary; and
- President, Calgary Municipal Land Corporation.

Two (2) non-voting advisory members

- Chair, Calgary Municipal Land Corporation; and
- Chair, Calgary Economic Development Ltd.

Each member (voting or non-voting) brings specific skills and expertise that will contribute to the achievement of ECAC's mandate on behalf of Council and The City of Calgary. Additional expertise may be required in the areas of:

- real estate;
- law and risk management; and
- business investment

ECAC's Chair and Vice-Chair shall be elected by ECAC members from among the Council Members on ECAC. The Chair and Vice-Chair will serve in those positions until the earlier of:

1. ECAC's mandate has been achieved; or
2. Council's Organizational Meeting in 2019.

ECAC may be required to establish subcommittees to undertake specific time-limited tasks as required. Membership of the subcommittees may include members of ECAC or other appointees as ECAC deems necessary.

D. Quorum and Voting

Quorum will be established as greater than 50%, that is, 4 members.

E. Term Length

ECAC will continue with the established membership until the earlier of:

1. Council's Organizational Meeting in 2019; or
2. Council, by majority vote, disbands ECAC.



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The initial term, beginning 2018 May 28, will expire at the 2019 Organizational Meeting of Council. After 2019, Council Members will be appointed to ECAC at Council's annual Organizational Meeting for one-year terms expiring on the day of Council's next Organizational Meeting or at a decision of Council.

F. Meetings

ECAC will meet monthly at the call of the Chair. Meetings will occur in the Calgary Municipal Building. Additional meetings may be called, scheduled meetings cancelled, or the meeting time changed by ECAC's Chair within the process established by Procedure Bylaw 35M2017 as amended.

Meetings are open to the public. However, ECAC, by majority vote, will decide when it is appropriate to meet in a Closed Meeting and shall give reasons for doing so. The confidentiality of Closed Meetings will comply with the applicable provisions of the Municipal Government Act and the Freedom of Information and Protection of Privacy Act.

G. Reporting

ECAC reports directly to Council and will provide status updates to Council as required. All decisions made at ECAC will be forwarded onto Council as recommendations in a timely manner.

H. Administration

The City Manager is required to attend all ECAC meetings to, among other matters, regularly report on all matters that could materially affect the legal, business and/or financial risk for The City so that timely reporting can be made to Council for decisions. Administration will be responsible for drafting reports to ECAC and for drafting ECAC's recommendations to Council. Reports may also be submitted by Committee members and advisors.

I. FOIP

The confidentiality of ECAC meetings and of records submitted to ECAC shall be governed by the applicable provisions of the Municipal Government Act and the Freedom of Information and Protection of Privacy Act.

J. Meeting Support

The City Clerk's Office will provide legislative support services for ECAC in accordance with Council Policy CP2016-03 titled "Governance and Appointments of Boards, Commissions and Committees" and Procedure Bylaw 35M2017 as amended.



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K. Governance

1. ECC shall act in accordance with Council Policy CP2016-03 titled "Governance and Appointments of Boards, Commissions and Committees Policy". The procedures and bylaws applicable to other Committees of Council will govern ECAC.
2. The Chair and Vice Chair, in consultation with the City Manager, will establish the meeting agenda. They will be open to receiving agenda items from other Members of Council and those items referred from Council for consideration.
3. ECAC will ensure that there is purposeful dialogue between The City, established entities and key stakeholders to provide information to influence sound decision-making.
4. In accordance with Council's Ethical Conduct Policy CP2017-0574, Council members will in particular:
 - a) Act in the best interests of the municipality, taking into account the interests of the city as a whole and without regard to the Council Member's personal interests;
 - b) Consider all issues consistently and fairly and in light of all relevant facts, opinions and analysis of which the Council Member should be reasonably aware;
 - c) Act competently and diligently;
 - d) Respect the decision-making process of Council;
 - e) Respect and comply with Procedure Bylaw 35M2017; and
 - f) Not act as an agent of a third party.