

CBEC 11 RECOMMENDATIONS

SUSTAINABILITY PROGRAM

1. Strategy:

A strategy that provides sustainability objectives, strategies and outcomes related to the IOC's five focus areas as well as additional goals, objectives, and strategies for sustainability issues relevant to Calgary that should be integrated with the legacy plan for the Games.

2. Implementation plans:

Implementation plans for each priority topic in the sustainability strategy to translate the strategy into action. The implementation plans must be reviewed with the IOC before publication.

3. Management system:

A management system, linked to the corporate strategy, to define desired sustainability objectives, performance measures and responsibilities, and reporting practices. The management system must be certified under ISO 20121 – Event Sustainability Management System.

4. Governance:

A structure that ensures accountability for sustainability performance is clearly defined and progress is monitored at the governing board level. This reflects the significance and cross-organizational nature of anticipated sustainability commitments.

5. Sustainability reporting:

Prepare annual sustainability reports using recognized international reporting standards (Global Reporting Initiative or equivalent). The annual sustainability reports should begin a minimum of three years out from the Games and include a post-Games report issued within six months of the Games' conclusion.

6. Stakeholder and public engagement strategy:

Develop a stakeholder and public engagement strategy early in the Games organizing phase outlining engagement on the sustainability strategy with stakeholder groups and the public.

7. Bid phase sustainability and legacy advisory committee:

A sustainability and legacy advisory committee should be formed in the bid phase to provide expert input into the planning process.

8. Green building:

Commitment to pursue a minimum of LEED® Gold building rating for all new construction. This rating is already required for all new City of Calgary public buildings.

[REDACTED]

9. Ecosystem and habitat:

In environmentally and culturally protected areas, [REDACTED] the use of existing facilities supports events with minimal new environmental impacts. If Calgary and region were to pursue a bid, and if facilities in such protected areas are to be used, consultation with stakeholders and government would be required to develop venue plans that minimize potential new impacts.

10. Environmental impact assessments:

Environmental impact assessments should be undertaken for any new major venue to define potential impacts, identify avoidance and mitigation strategies and consider compensation efforts to lead to a net positive impact on the protected area. [REDACTED]
[REDACTED]
[REDACTED]

11. Smart procurement:

Implementation of a smart procurement approach to help meet environmental sustainability objectives as well as potential social objectives. The smart procurement criteria should be defined and initiated early in the organizing phase to guide venue and construction decisions, functional planning and sponsor negotiations.