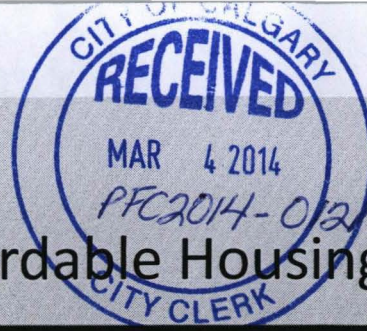


OFFICE OF  
Land Servicing  
& Housing



PFC2014-0121

# Corporate Affordable Housing Strategy Update

• BUILDING WITH PURPOSE



[calgary.ca/olsh](http://calgary.ca/olsh) | contact 311

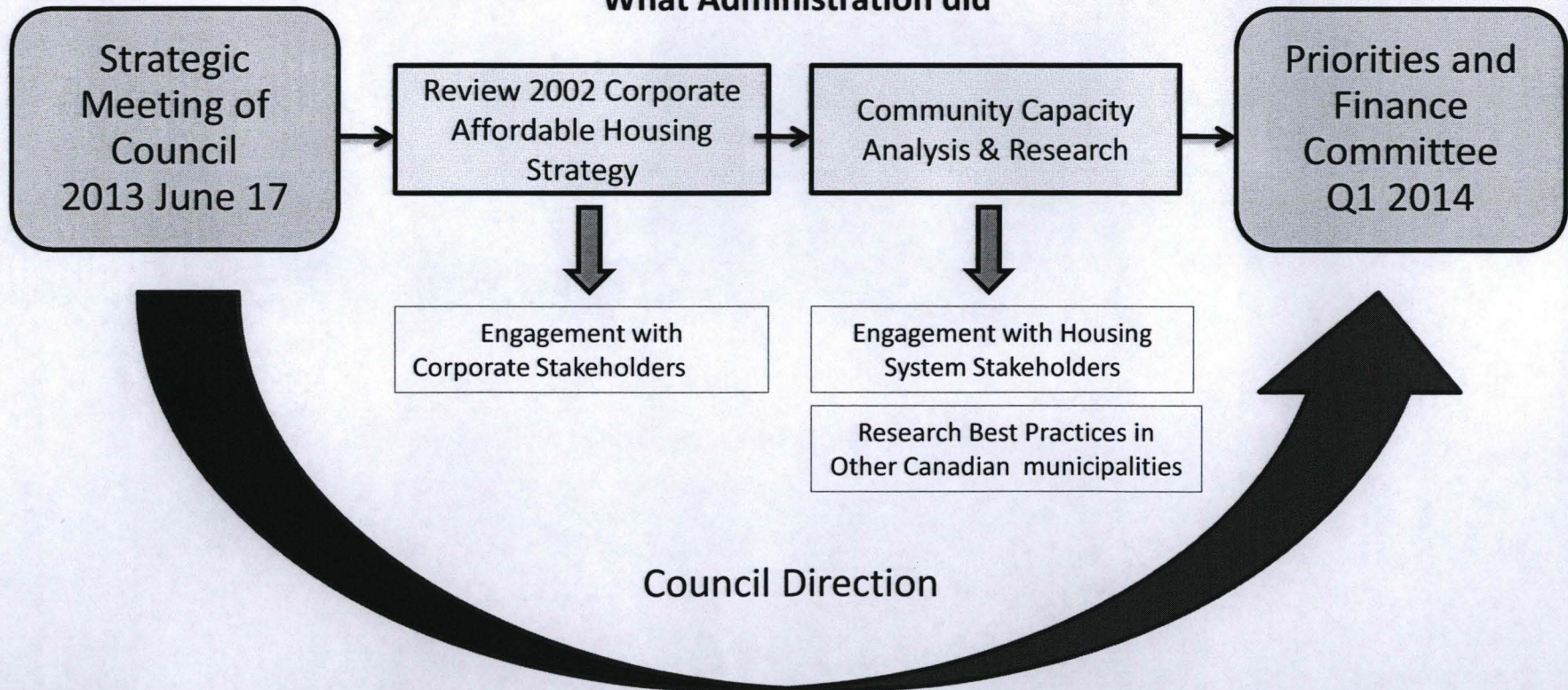
*Onward*/We will continue to create a range of housing opportunities and choices.



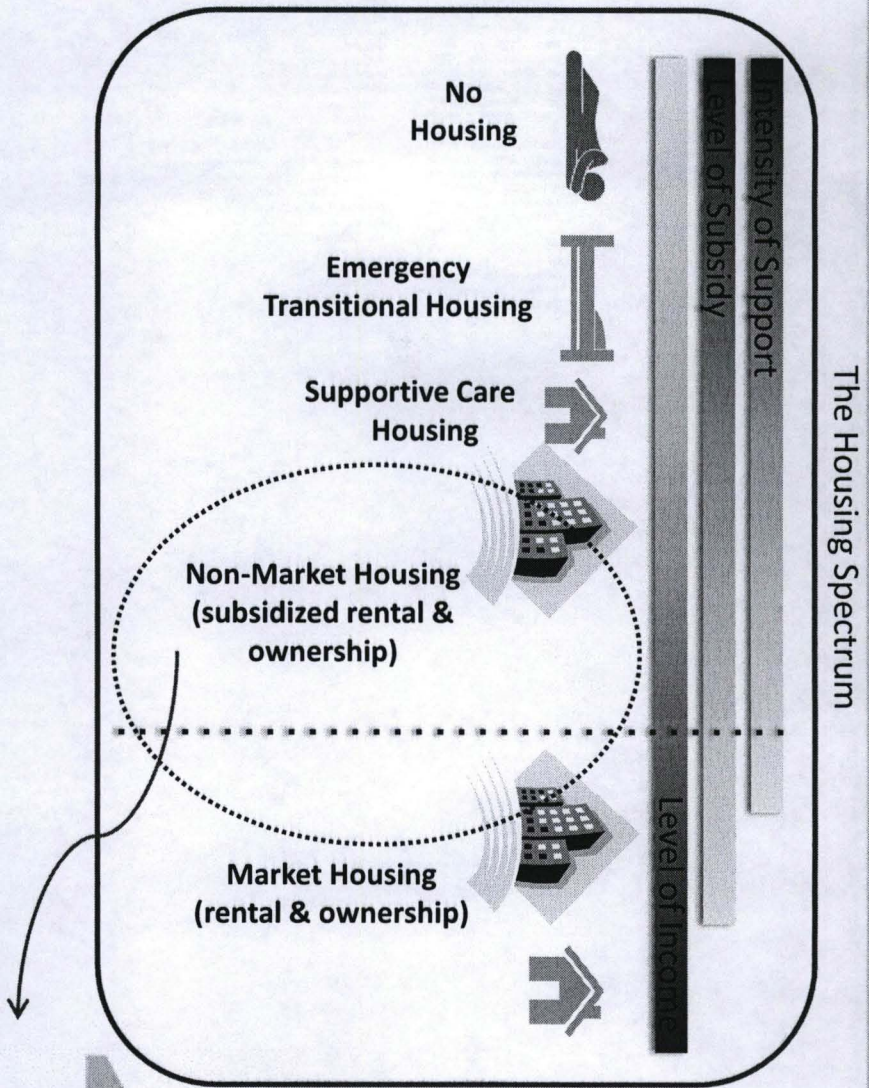


Purpose of Report

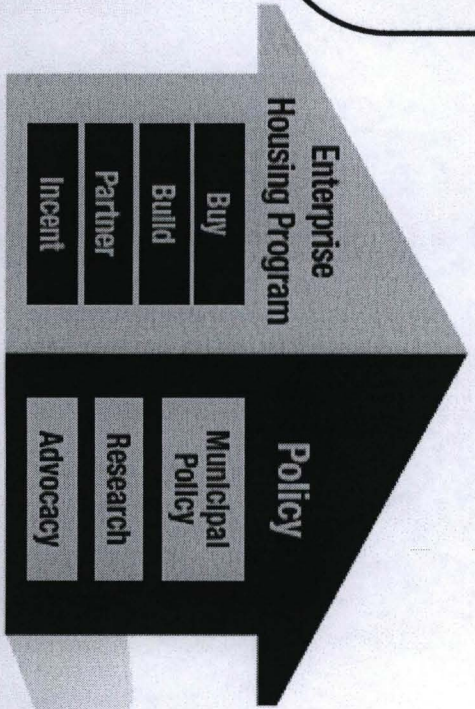
What Administration did





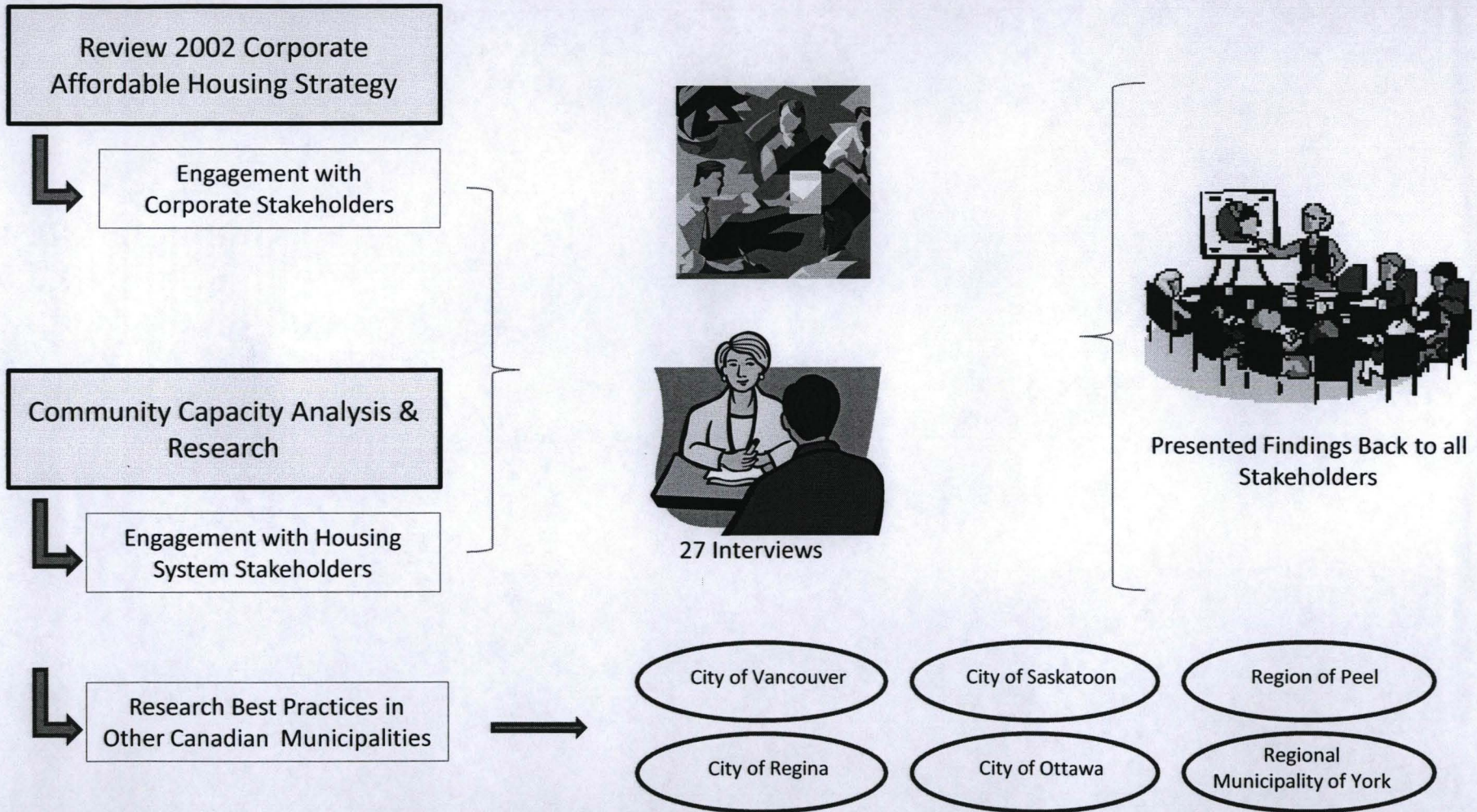


A Comprehensive Approach





# Action Following Direction from Council





## Community Capacity Research and Analysis: **Participants**



### Emergency/ Transitional Housing

- Calgary Homeless Foundation
- The Mustard Seed
- Alpha House



### Supportive Care Housing

- Silvera for Seniors



### Non-Market Housing (subsidized rental & ownership)

- Faith Evangelical
- Horizon Housing Society
- Calgary Homeless Foundation/Brookfield Residential
- Calgary Housing Company
- Attainable Homes Calgary
- InHouse Attainable Homes Society



### Market Housing (rental & ownership)

- Calgary Real Estate Board
- Calgary Residential Rental Association
- Urban Development Institute
- Boardwalk Rental Communities

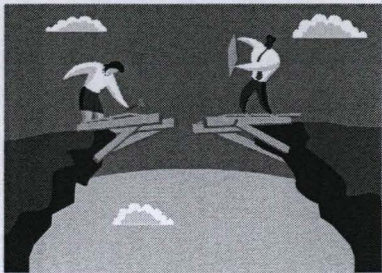
- City of Calgary
- Immigrant Services Calgary
- Calgary Action Committee on Housing and Homelessness

### Other/Government:

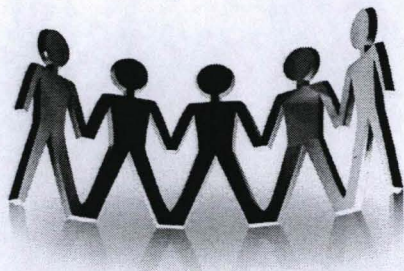
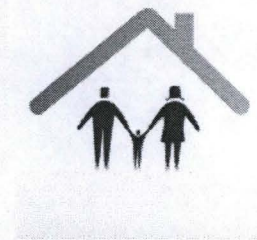
- Government of Alberta – Municipal Affairs
- Government of Alberta – Alberta Works
- Government of Alberta – Human Services
- Government of Alberta – Interagency Council on Homelessness



## Community Capacity Research and Analysis: Key Findings



*Stakeholders currently do not have the capacity to address the gaps in the housing system independently.*

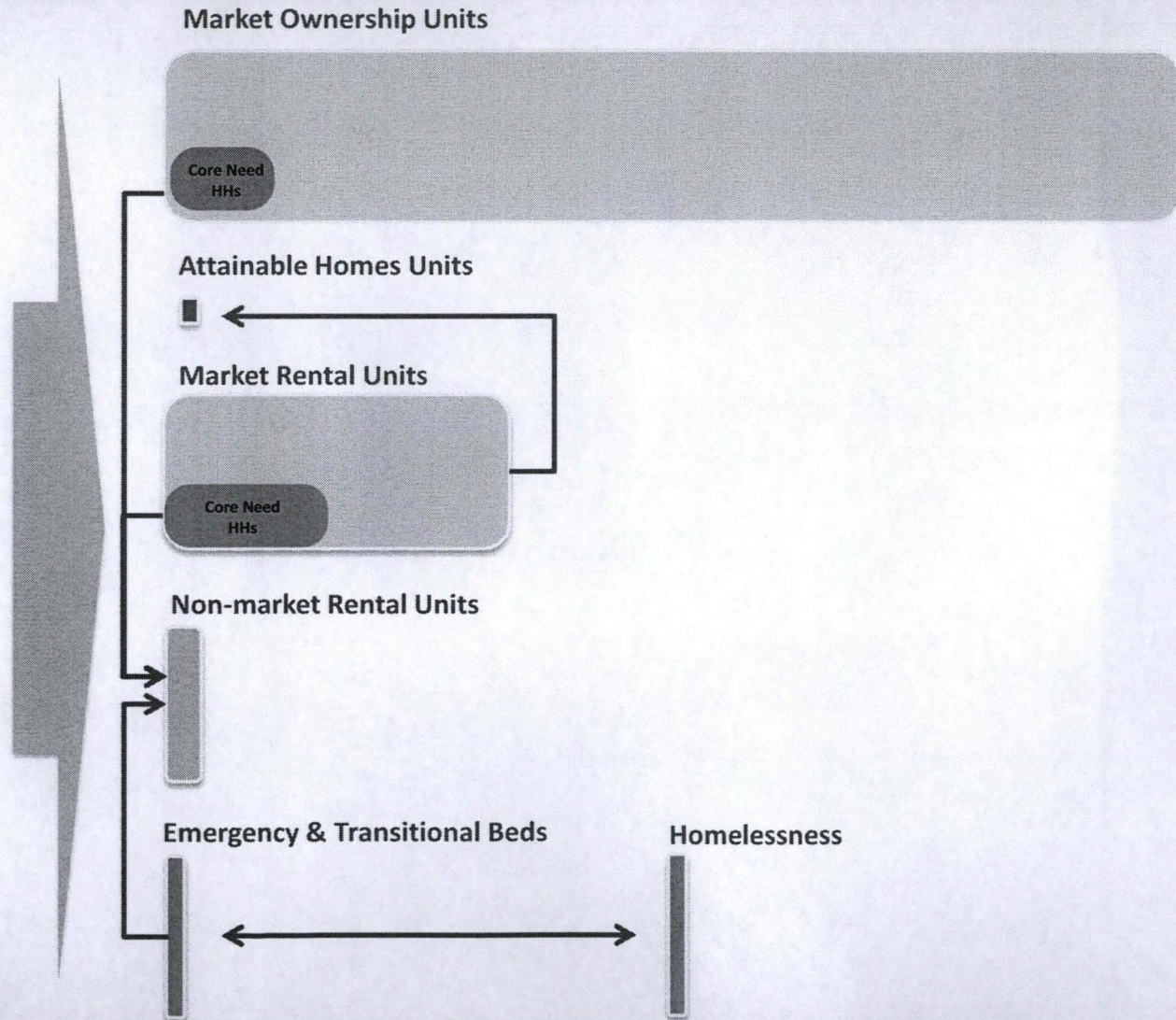


*Stakeholders need to work together to move the housing system in Calgary to a more efficient and effective level, and achieve better collective outcomes.*



## Gaps In the Housing System, Revised to include Stakeholder Feedback

1. Rapid Growth has increased demand for housing
2. Challenged to supply Affordable Housing for Calgary's most vulnerable
3. Unpredictable and limited capital funding
4. Aging subsidized non-market housing stock
5. Under-resourced and decreasing market rental housing supply
6. Hard to attain home ownership
7. *Need for greater coordination between local stakeholders across the housing system*
8. *Better clarification of roles, and need for greater strategic alignment, between municipalities and the provincial government*
9. *Limited commitment to long term support and investment in housing infrastructure by the federal government.*





## Best Practices from other Municipalities

### WHO

City of Vancouver

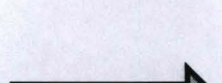
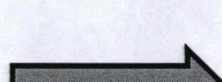
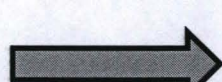
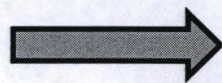
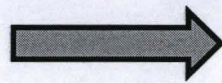
City of Regina

City of Saskatoon

City of Ottawa

Region of Peel

Regional  
Municipality of York



### WHAT

Vancouver Housing & Homelessness Strategy

Housing Comprehensive Strategy

Housing Business Plan

A Home for Everyone:  
Ten Year Plan

Housing & Homelessness  
Plan: Community Strategy

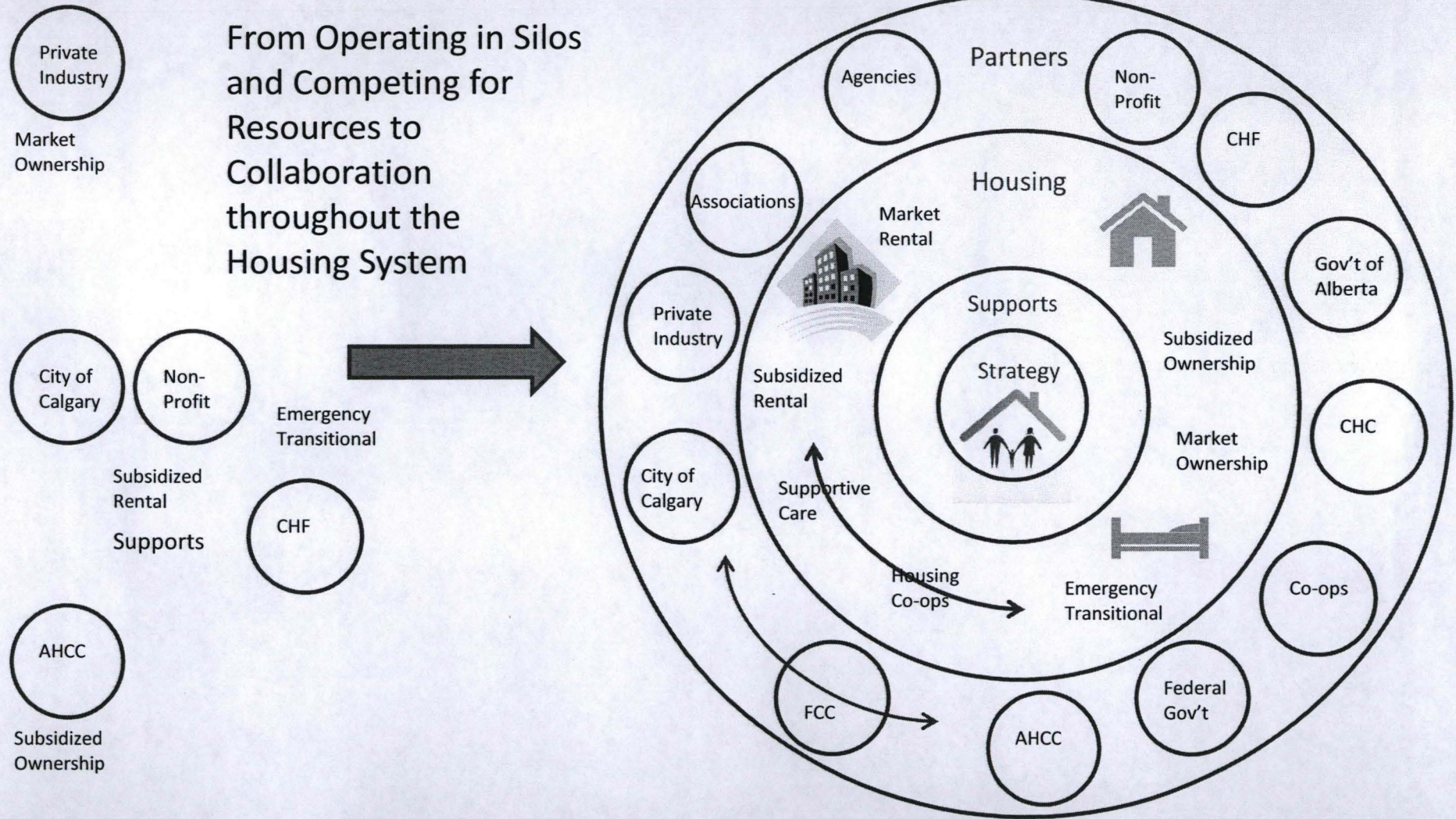
Housing Solutions: A Place  
for Everyone (Draft)

### FINDINGS

- Coordination among housing system stakeholders is key
- New community plans developed to align with provincial housing strategies
- Plans were designed to respond to unique needs of local communities
- Municipal government plays a leadership role among housing system stakeholders
- Range of collaboration structures used.



# A More Efficient and Effective Housing System





# Why Lead the Facilitation of a Community Strategy?



Ability to Provide Resources  
For Strategy Development



City of Calgary Well-Placed  
To Spearhead Facilitation



## Administration Recommendations

That the Priorities and Finance Committee recommends that Council:

1. Receive the Community Capacity Research Report for Information
2. Direct Administration to facilitate the collaborative development of a community affordable housing strategy involving all relevant stakeholders as a next step in updating the Corporate Affordable Housing Strategy
3. Report back to Priorities and Finance Committee with terms of reference and governance model for the community affordable housing strategy no later than 2014 Q3.