## I. STATUS OF AUDIT COMMITTEE 2014 WORK PLAN

This provides the original Work Plan as approved by Audit Committee in December 2013, the items added in 2014 and the status of each item. The items are arranged by Audit Committee meeting date.

AUDIT COMMI			
Meeting Date	Report	Accountability	
JAN 23, 2014	<ol> <li>External Auditor 2012 Management Letter Update</li> <li>Employee Code of Conduct Annual Report</li> <li>IT Risk Management Annual Update</li> <li>2013 City Manager's Risk Report – In –Camera</li> <li>Audit Committee Monthly Status Report</li> <li>Audit Committee 4<sup>th</sup> Quarter 2013 Status Report</li> <li>City Auditor's 4th Quarter 2013 Status Report</li> <li>2012 Actual External Audit Fees Report</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>Whistle Blower – verbal report – In Camera</li> <li>CFO – verbal report – In Camera</li> </ol>	AC2014-0123 Deferred to May Deferred to February AC2014-0060 AC2014-0111 Deferred to February AC2014-0087 AC2014-0124  AC2014-0110 AC2014-0130 AC2014-0126 VR2014-0017 - added	
	City Auditor's Office Reports  13. Payroll review and Approval Process – Part 2 14. Facility Utilization Audit	AC2014-0085 AC2014-0086	
FEB 20, 2014	1. Legal Compliance Annual Report 2. IT Risk Management Annual Update 3. City Auditor's 2013 Annual Report 4. 2013 Whistleblower Report 5. Audit Committee 4 <sup>th</sup> Quarter Status Report 6. Audit Committee 2013 Annual Status Report 7. Audit Committee Monthly Status Report 8. Whistleblower Policy – verbal report – In Camera 9. External Auditor – verbal report – In Camera 10. City Auditor – verbal report – In Camera	Deferred to March AC2014-0161 AC2014-0164 AC2014-0165 AC2014-0180 AC2014-0181 AC2014-0182 – added AC2014-0179 – added AC2014-0177 AC2014-0163	
	11. CFO – verbal report – In Camera  City Auditor's Office Reports  12. Virtual Server Security Audit	AC2014-0178 – added AC2014-0162	
MAR 20, 2014	Integrated Risk Management Model Update     Audit Committee Narrative for The City's 2013     Annual Report     Audit Committee Monthly Status Report	Deferred to April AC2014-0270 AC2014-0271	

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	Selection of Special Studies and Performance     Audits for 2014	Deferred to April
	5. Legal Compliance Annual Report	AC2014-0231
	6. The City of Calgary Insurance Coverage Annual	AC2014-0231
	Report – In Camera	
	7. Whistleblower Policy Communication Report	AC2014-0269 - added
	<ol> <li>Access Calgary Performance Audit – In Camera</li> <li>Whistleblower Policy – In Camera</li> </ol>	AC2014-0242 - added AC2014-0265 - added
	9. Whistieblower Policy – In Camera	AC2014-0205 - added
	10. External Auditor – verbal report – In Camera	AC2014-0264
	11. City Auditor – verbal report – In Camera	AC2014-0266
	12. CFO – verbal report – In Camera	AC2014-0268 – added
	13. Chair of Audit Committee – verbal report – In	AC2014-0267 – added
	Camera	
	City Auditor's Office Reports	
	When available	City Auditor
	THIST Grandott	
APR 17,	2013 Annual Investment Report	Chief Financial Officer
2014	Control Environment Assessment and	Chief Financial Officer
	Management Representations 3. City of Calgary 2013 Annual Report	Chief Financial Officer
	Integrated Risk Management Model Update	City Manager
	5. External Auditor's 2013 Report	External Auditor
	6. Audit Committee 1 <sup>st</sup> Quarter 2013 Status Report	EA to Audit Committee
	7. City Auditor's 1 <sup>st</sup> Quarter 2013 Status Report	City Auditor
	8. External Auditor – verbal report – In Camera	
	City Auditor – verbal report – In Camera	External Auditor
	10. CFO – verbal report – In Camera	City Auditor
	11. Chair of Audit Committee – verbal report – In	CFO – added
	Camera	Audit Committee Chair -
	City Audit's Office Reports	added
	When evailable	
	When available	City Auditor
		City Auditor
MAY 15,	Calgary Public Library Board Finance and	CPL Audit Committee
2014	Personnel Committee Annual Report	Chair
	Calgary Parking Authority Audit Committee	CPA Audit Committee
	Annual Report	Chair
	Employee Code of Conduct     Audit Committee Monthly Status Report	GM Corporate Services EA to Audit Committee
	7. Addit Committee Monthly Status Report	LA to Addit Committee
	5. External Auditor – verbal report – In Camera	External Auditor
	6. The City Auditor – verbal report – In Camera	City Auditor
	7. CFO – verbal report – In Camera	CFO – added
	Chair of Audit Committee – verbal report – In Camera	Audit Committee Chair - added
	City Auditor's Office Reports	
	When available	City Auditor

JUN 19, 2014	<ol> <li>Calgary Municipal Land Corporation Audit         Committee Report</li> <li>Calgary Police Commission Finance &amp; Audit         Committee Annual Report</li> <li>Calgary Housing Company Audit and Risk         Management Committee Annual Report</li> <li>Audit Committee Monthly Status Report</li> <li>External Auditor 2013 Management Letter</li> <li>Status of Third Party Organizations Operating         Not-for-Profit Facilities on City of Calgary-Owned         Land – In Camera</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>CFO – verbal report – In Camera</li> <li>Chair of Audit Committee – verbal report – In         Camera</li> </ol>	CMLC Audit Committee Chair CPS Audit Committee Chair CHC Chair  EA to Audit Committee External Auditor GM – Community Services & Protective Services  External Auditor City Auditor CFO – added Audit Committee Chair - added	
	City Auditor's Office Reports  When available	City Auditor	
JUL 17, 2014	<ol> <li>ENMAX Audit and Finance Committee Annual Report</li> <li>Calgary TELUS Convention Centre – Audit Committee Annual Report</li> <li>Attainable Homes Calgary Corporation</li> <li>External Auditor 2013 Performance Assessment</li> <li>Audit Committee 2<sup>nd</sup> Quarter 2014 Status Report</li> <li>City Auditor's 2<sup>nd</sup> Quarter 2013 Status Report</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> <li>CFO – verbal report – In Camera</li> <li>Chair of Audit Committee – verbal report – In Camera</li> <li>Camera</li> </ol> City Auditor's Office Reports When available	ENMAX Audit Committee Chair CTCC Audit Committee Chair AHCC Chair CFO/EA to Audit Committee EA to Audit Committee City Auditor  External Auditor City Auditor CFO – added Audit Committee Chair - added	
AUGUST 2014	NO MEETING		
SEPT 11, 2014	<ol> <li>Audit Committee Annual (2013/2014) Self Assessment</li> <li>City Auditor's Office Budget Update 2014</li> <li>Audit Committee Monthly Status Report</li> <li>Review of Audit Committee EA Position</li> <li>External Auditor – verbal report – In Camera</li> <li>City Auditor – verbal report – In Camera</li> </ol>	EA to Audit Committee  City Auditor EA to Audit Committee EA to Audit Committee  External Auditor City Auditor	

7. CFO – verbal report – In Camera 8. Chair, Audit Committee – verbal report – In Camera City Auditor's Office Reports When available  OCT 9, 2014  2. Audit Committee 3rd Quarter 2014 Status Report 2. City Auditor 2014 Fiscal Year Audit Plan 4. External Auditor – verbal report – In Camera 5. City Auditor – verbal report – In Camera 6. CFO – verbal report – In Camera 7. Chair of Audit Committee – verbal report – In Camera City Auditor's Office Reports When available  NOV 6, 2014  1. Election of Chair and Vice-Chair – verbal report – In Camera Membership – verbal report – In Camera 1. Audit Committee Orientation 4. 2014 City Manager's Corporate Risk Report – In Camera 5. Audit Committee Monthly Status Report 6. City Auditor's Office 2015 Annual Audit Plan 7. Audit Committee 2015 Work Plan 8. External Auditor – verbal report – In Camera 9. City Auditor – Verbal report – In Camera 10. CFO – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera City Auditor's Office Reports When available  DEC 2014  NO MEETING  City Auditor			
When available   City Auditor	8. Chair, Audit Committee – verbal report – In Audit Committ	Audit Committee Chair -	
OCT 9, 2014  1. Audit Committee 3 <sup>rd</sup> Quarter 2014 Status Report 2. City Auditor's 3 <sup>rd</sup> Quarter 2014 Status Report 3. External Auditor 2014 Fiscal Year Audit Plan  4. External Auditor – verbal report – In Camera 5. City Auditor – verbal report – In Camera 6. CFO – verbal report – In Camera 7. Chair of Audit Committee – verbal report – In Camera 7. Chair of Audit Committee – verbal report – In Camera 7. Chair of Audit Sub-Committee on Personnel Membership – verbal report 2. Election of Audit Sub-Committee on Personnel Membership – verbal report 3. Audit Committee Orientation 7. Audit Committee Wonthly Status Report – In Camera 9. City Auditor – verbal report – In Camera 10. CFO – verbal report – In Camera 10. CFO – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 12. City Auditor – verbal report – In Camera 13. Chair of Audit Committee – verbal report – In Camera 14. Chair of Audit Committee – verbal report – In Camera 15. City Auditor – verbal report – In Camera 16. City Auditor – verbal report – In Camera 17. Chair of Audit Committee – verbal report – In Camera 18. External Auditor – verbal report – In Camera 19. City Auditor – verbal report – In Camera 19. City Auditor – verbal report – In Camera 19. City Auditor – verbal report – In Camera 19. City Auditor – verbal report – In Camera 19. City Auditor – verbal report – In Camera 19. City Auditor – verbal repor	City Auditor's Office Reports		
2. City Auditor's 3 <sup>rd</sup> Quarter 2014 Status Report 3. External Auditor 2014 Fiscal Year Audit Plan  4. External Auditor – verbal report – In Camera 5. City Auditor – verbal report – In Camera 6. CFO – verbal report – In Camera 7. Chair of Audit Committee – verbal report – In Camera City Auditor's Office Reports  When available  City Auditor's Office Reports  When available  NOV 6, 2014  1. Election of Chair and Vice-Chair – verbal report 2. Election of Audit Sub-Committee on Personnel Membership – verbal report 3. Audit Committee Orientation  4. 2014 City Manager's Corporate Risk Report – In Camera 5. Audit Committee Monthly Status Report 6. City Auditor's Office 2015 Annual Audit Plan 7. Audit Committee 2015 Work Plan  8. External Auditor – verbal report – In Camera 10. CFO – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera City Auditor's Office Reports  When available  DEC 2014  City Auditor  City Auditor  City Auditor  External Auditor  City Auditor  City Auditor  External Auditor  City Auditor	When available City Auditor		
5. City Auditor – verbal report – In Camera 6. CFO – verbal report – In Camera 7. Chair of Audit Committee – verbal report – In Camera  City Auditor's Office Reports  When available  City Auditor  City Clerk's Chair of Audit Committee On Personnel Membership – verbal report 3. Audit Committee Orientation  Audit Committee City Auditor/EA to Audit Committee City Auditor/EA to Audit Committee City Auditor's Office 2015 Annual Audit Plan 7. Audit Committee 2015 Work Plan  8. External Auditor – verbal report – In Camera 9. City Auditor – verbal report – In Camera 10. CFO – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera City Auditor  CFO – added Audit Committee City Auditor CFO – added Audit Committee Chair, added  City Auditor CFO – added CFO – added Audit Committee Chair, added  City Auditor CFO – added CFO – added CFO – added Audit Committee Chair, added  City Auditor CFO – added CFO	2014 2. City Auditor's 3 <sup>rd</sup> Quarter 2014 Status Report City Auditor		
NOV 6, 2014  1. Election of Chair and Vice-Chair – verbal report 2. Election of Audit Sub-Committee on Personnel Membership – verbal report 3. Audit Committee Orientation City Auditor/EA to Audit Committee 4. 2014 City Manager's Corporate Risk Report – In Camera 5. Audit Committee Monthly Status Report 6. City Auditor's Office 2015 Annual Audit Plan 7. Audit Committee 2015 Work Plan EA to Audit Committee City Auditor EA to Audit Committee 8. External Auditor – verbal report – In Camera 9. City Auditor – verbal report – In Camera 10. CFO – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera 21. Chair of Audit Committee – verbal report – In Camera 31. Chair of Audit Committee – verbal report – In Camera 31. Chair of Audit Committee – verbal report – In Camera 31. Chair of Audit Committee – verbal report – In Camera 31. Chair of Audit Committee – verbal report – In Camera 31. Chair of Audit Committee – verbal report – In Camera 31. Chair of Audit Committee – verbal report – In Camera 31. Chair of Audit Committee – verbal report – In Camera 31. Chair of Audit Committee Chair, 32. City Auditor 33. City Auditor 34. City	<ul> <li>5. City Auditor – verbal report – In Camera</li> <li>6. CFO – verbal report – In Camera</li> <li>7. Chair of Audit Committee – verbal report – In</li> <li>City Auditor</li> <li>CFO – added</li> <li>Audit Committee</li> </ul>		
NOV 6, 2014  1. Election of Chair and Vice-Chair – verbal report 2. Election of Audit Sub-Committee on Personnel Membership – verbal report 3. Audit Committee Orientation  4. 2014 City Manager's Corporate Risk Report – In Camera 5. Audit Committee Monthly Status Report 6. City Auditor's Office 2015 Annual Audit Plan 7. Audit Committee 2015 Work Plan  8. External Auditor –verbal report – In Camera 9. City Auditor – verbal report – In Camera 10. CFO – verbal report – In Camera 11. Chair of Audit Committee – verbal report – In Camera  City Auditor's Office Reports  When available  City Auditor	City Auditor's Office Reports		
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When available City Auditor  DEC 2014	2. Election of Audit Sub-Committee on Personnel Membership – verbal report 3. Audit Committee Orientation 4. 2014 City Manager's Corporate Risk Report – In Camera 5. Audit Committee Monthly Status Report 6. City Auditor's Office 2015 Annual Audit Plan 7. Audit Committee 2015 Work Plan  8. External Auditor – verbal report – In Camera 9. City Auditor – verbal report – In Camera 10. CFO – verbal report – In Camera 11. Chair of Audit Committee City Auditor City Auditor External Audit City Auditor	ommittee ommittee or	
DEC 2014	City Auditor's Office Reports		
	When available City Auditor		

#### II. TRAINING AND STAFF DEVELOPMENT

The Executive Assistant was approved to attend the Association of Certified Fraud Examiners Annual Global Fraud Conference in June.

### **III. STATUS OF AUDIT COMMITTEE BUDGET**

The Audit Committee Bylaw provides for the Committee to develop a budget and recommend it to Council as part of The City's budget process. The Committee's operating budget for 2014 was approved by Council in November 2011 and adjusted by Council in November 2013.

The Committee's 2014 total operating budget is \$724,323.

### IV. APPROVAL OF AUDIT AND NON-AUDIT SERVICES

The Audit Committee Bylaw states that the Audit Committee:

pre-approves all audit and non-audit services performed by the External Auditor. However, the Audit Committee Chair can pre-approve additional audit or non-audit services, performed by the External Auditor, up to \$25,000 total annually. Any approvals by the Chair will be reported to the Audit Committee as part of the Audit Committee Quarterly Status Report.

Schedule "B", section 1(b).

For 2014, there have been no approvals by the Chair for these services.

# V. STATUS OF OUTSTANDING MOTIONS AND DIRECTIONS

ITEM	REQUEST DATE	SUBJECT	DUE	STATUS
2013 City Manager's Corporate Risk Report	November 2013	The City Manager's Office has requested a deferral until January 23, 2014	January 23, 2014	AC2014-0060
Employee Code of Conduct Annual Report	January 2014	HR has requested that this Report be deferred until May 15, 2014	May 15, 2014	
IT Risk Management Annual Update	January 2014	IT has requested that this Report be deferred until Feb. 20, 2014	Feb. 20, 2014	AC2014-0161
Legal Compliance Annual Report	February 2014	The City Solicitor has requested that this Report be deferred until March 20, 2014	March 20, 2014	AC2014-0231
Integrated Risk Management Model Update	February 2014	The City Manager's Office requested a deferral to the April 17, 2014 or until after the IRM Audit is presented.	April 17, 2014	
Selection of Special Studies and Performance Audits for 2014	March 11, 2014	The EA requested a deferral until the meeting of April 17, 2014.	April 17, 2014	
Whistleblower Policy Communication Report	February 20, 2014	The Audit Committee directed Administration to provide a Report on the Whistleblower Report	March 20, 2014	AC2014-0269