

**Attachment 3 – Capital and Operating Budget Revisions
Previously Approved by Council or Approved by Administration**

Operating Budget Revisions:

Schedule 1: Operating Budget Revisions Previously Approved by Council

Schedule 2: Operating Budget Transfers Approved by Administration

Schedule 3: Council Decisions/Referrals Having Actual or Potential Future Year Budget Impacts

Capital Budget Revisions:

Schedule 4: Capital Budget Revisions Previously Approved by Council

Schedule 5: Capital Budget Revisions Approved by Administration

THE CITY OF CALGARY
SCHEDULE 1: OPERATING BUDGET REVISIONS PREVIOUSLY APPROVED BY COUNCIL
FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
(\$000s)

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2013 NET BUDGET INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
COMMUNITY SERVICES & PROTECTIVE SERVICES					
002	Public Safety Communication				
	Council approved report C2013-0668 attachment 6 on November 25 to carry forward unspent one-time funds for the AP13(Radio System) training and implementation.	O	0.0	(630)	630
	Total Public Safety Communication		0.0	(630)	630
	Total Community Services & Protective Services		0.0	(630)	630
CORPORATE SERVICES					
694	Corporate Properties				
	Council approved report C2013-0668 attachment 6 on November 25 to carry forward unspent one-time funds for the annual costs for vacant Haddon Road site and facility.	O	0.0	(200)	200
	Total Corporate Properties		0.0	(200)	200
488	Office of Land Servicing & Housing				
	Council approved report C2013-0668 attachment 6 on November 25 to carry forward unspent one-time funds for Secondary Suite Grant Program.	O	0.0	0	0
	Year Expenditure Recovery Revenue Net				
	2013 (818) 0 818 0				
	2014 818 0 (818) 0				
	Total Office of Land Servicing & Housing		0.0	0	0
	Total Corporate Services		0.0	(200)	200
TRANSPORTATION					
617	Transportation Planning				
	Council approved report C2013-0668 attachment 6 on November 25 to carry forward unspent one-time funds for the cycle strategy implementation program.	O	0.0	(864)	864
	Total Transportation Planning		0.0	(864)	864
	Total Transportation		0.0	(864)	864

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CORPORATE ADMINISTRATION					
781	Chief Financial Officer's Department				
	Council approved report C2013-0668 attachment 6 on November 25 to carry forward unspent one-time funds for innovative financing support to private public partnership (P3).	O	0.0	(594)	594
	Total Chief Financial Officer's Department		<u>0.0</u>	<u>(594)</u>	<u>594</u>
775	City Manager's Office				
	Council approved report PFC2013-0634 on September 16 to provide funding for Flood Recovery Task Force. Funding source from Fiscal Stability Reserve.	O	0.0	650	1,300
	Council approved report C2013-0668 attachment 6 on November 25 to carry forward unspent one-time funds for Flood Recovery Task Force, Corporate Secretariat and Council orientation.	O	0.0	(466)	466
	Total City Manager's Office		<u>0.0</u>	<u>184</u>	<u>1,766</u>
	Total Corporate Administration		<u>0.0</u>	<u>(410)</u>	<u>2,360</u>
CIVIC PARTNERS					
449	Civic Partners (Liaison : CSPPS)				
	Council approved report C2013-0668 attachment 6 on November 25 to carry forward unspent one-time funds for Office of the Economic Development and Policy Co-ordination to 2014.	O	0.0	(908)	908
	Total Civic Partners		<u>0.0</u>	<u>(908)</u>	<u>908</u>

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PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2013 NET BUDGET INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
CORPORATE PROGRAMS					
860	General Revenue				
	Council approved report PFC2013-0634 on September 16 to provide funding to Flood Recovery Task Force funded from the Fiscal Stability Reserve.	O	0.0	(650)	(1,300)
	Council approved report C2013-0668 attachment 6 on November 25. Approved one-time carry forwards are placed in the Fiscal Stability Reserve to be withdrawn for use in 2014.	O	0.0	6,442	(6,442)
	Total General Revenue		<u>0.0</u>	<u>5,792</u>	<u>(7,742)</u>
861	Corporate Costs				
	Council approved report C2013-0668 attachment 6 on November 25 to carry forward unspent one-time funds on the continuation of the Innovative Fund to 2014.	O	0.0	(2,780)	2,780
	Total Corporate Costs		<u>0.0</u>	<u>(2,780)</u>	<u>2,780</u>
	Total Corporate Programs		<u>0.0</u>	<u>3,012</u>	<u>(4,962)</u>
	TOTAL CITY		<u><u>0.0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

THE CITY OF CALGARY
SCHEDULE 2: OPERATING BUDGET TRANSFERS APPROVED BY ADMINISTRATION
FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
(\$000s)

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2013 NET BUDGET INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
COMMUNITY SERVICES & PROTECTIVE SERVICES					
445	Parks				
	Transfer of safety position to Environmental & Safety Management program 817 to better realign resources	B	(1.0)	(33)	(134)
	Total Parks		<u>(1.0)</u>	<u>(33)</u>	<u>(134)</u>
426	Recreation				
	Salary and wage support for golf courses allocated from Corporate Costs program 861	B	0.0	145	145
	Transfer of safety position to Environmental & Safety Management program 817 to better realign resources	B	(2.0)	(52)	(211)
	Total Recreation		<u>(2.0)</u>	<u>93</u>	<u>(66)</u>
004	Animal & Bylaw Services				
	Job evaluation allocation from Corporate Costs program 861	B	0.0	0	396
	Total Animal & Bylaw Services		<u>0.0</u>	<u>0</u>	<u>396</u>
001	Fire				
	Transfer of safety position to Environmental & Safety Management program 817 to better realign resources	B	(1.0)	(36)	(145)
	Total Fire		<u>(1.0)</u>	<u>(36)</u>	<u>(145)</u>
	Total Community Services & Protective Services		<u>(4.0)</u>	<u>24</u>	<u>51</u>

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(\$000s)

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2013 NET BUDGET INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
CORPORATE SERVICES					
694	Corporate Properties				
	Transfer of safety positions to Environmental & Safety Management program 817 to better realign resources	B	(2.0)	(72)	(292)
	Total Corporate Properties		<u>(2.0)</u>	<u>(72)</u>	<u>(292)</u>
870	Fleet Services				
	Transfer of safety position to Environmental & Safety Management program 817 to better realign resources	B	(1.0)	0	0
	Total Fleet Services		<u>(1.0)</u>	<u>0</u>	<u>0</u>
752	Information Technology				
	Transfer to Law program 810 to better realign resources	B	0.0	(131)	(132)
	Transfer FTEs to Infrastructure & Information Services program 816 to better realign resources	B	(2.0)	0	0
	Transfer GIS Centre costs to Infrastructure & Information Services program 816 to better realign resources	B	0.0	(18)	(18)
	Total Information Technology		<u>(2.0)</u>	<u>(149)</u>	<u>(150)</u>
816	Infrastructure & Information Services				
	Transfer FTEs from Information Technology program 752 to better realign resources	B	2.0	0	0
	Transfer GIS Centre costs from Information Technology program 752 to better realign resources	B	0.0	18	18
	Total Infrastructure & Information Services		<u>2.0</u>	<u>18</u>	<u>18</u>
	Total Corporate Services		<u>(3.0)</u>	<u>(203)</u>	<u>(424)</u>

THE CITY OF CALGARY
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FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
(\$000s)

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2013 NET BUDGET INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
PLANNING, DEVELOPMENT & ASSESSMENT					
614	Development & Building Approvals				
	Transfer corporate growth management group to GM - Planning, Development & Assessment program 904 to better realign resources	B	(5.0)	(746)	(746)
	Transfer of safety positions to Environmental & Safety Management program 817 to better realign resources	B	(2.0)	0	0
	Total Development & Building Approvals		<u>(7.0)</u>	<u>(746)</u>	<u>(746)</u>
904	GM - Planning, Development & Assessment				
	Transfer corporate growth management group from Development & Building Approvals program 614 to better realign resources	B	5.0	746	746
	Total GM - Planning, Development & Assessment		<u>5.0</u>	<u>746</u>	<u>746</u>
	Total Planning, Development & Assessment		<u>(2.0)</u>	<u>0</u>	<u>0</u>
TRANSPORTATION					
110	Calgary Transit				
	Transfer of safety positions to Environmental & Safety Management program 817 to better realign resources	B	(3.0)	(80)	(321)
	Total Calgary Transit		<u>(3.0)</u>	<u>(80)</u>	<u>(321)</u>
132	Roads				
	Transfer of safety positions to Environmental & Safety Management program 817 to better realign resources	B	(2.0)	(68)	(272)
	Total Roads		<u>(2.0)</u>	<u>(68)</u>	<u>(272)</u>
	Total Transportation		<u>(5.0)</u>	<u>(148)</u>	<u>(593)</u>

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(\$000s)

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2013 NET BUDGET INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
UTILITIES & ENVIRONMENTAL PROTECTION					
270	Utilities (Water Resources and Water Services)				
	Transfer FTE from Waste & Recycling Services program 252 to better realign resources	B	1.0	0	0
	Total Utilities (Water Resources and Water Services)		<u>1.0</u>	<u>0</u>	<u>0</u>
817	Environmental & Safety Management				
	Transfer of safety positions from Parks program 445, Recreation program 426, Fire program 001, Corporate Properties program 694, Fleet Services program 870, Development & Building Approvals program 614, Calgary Transit program 110 and Roads program 132 to better align resources	B	14.0	341	1,375
	Year Expenditure Recovery Revenue Net				
	2013 446 (105) 0 341				
	2014 1,802 (427) 0 1,375				
	Total Environmental & Safety Management		<u>14.0</u>	<u>341</u>	<u>1,375</u>
	Waste & Recycling Services				
252	Transfer FTE to Utilities (Water Resources and Water Services) program 270 to better realign resources	B	(1.0)	0	0
	Total Waste & Recycling Services		<u>(1.0)</u>	<u>0</u>	<u>0</u>
	Total Utilities & Environmental Protection		<u>14.0</u>	<u>341</u>	<u>1,375</u>
CORPORATE ADMINISTRATION					
Law					
810	Transfer from program 752 Information Technology to better realign resources	B	0.0	131	132
	Total Law		<u>0.0</u>	<u>131</u>	<u>132</u>
	Total Corporate Administration		<u>0.0</u>	<u>131</u>	<u>132</u>

THE CITY OF CALGARY
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FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
(\$000s)

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2013 NET BUDGET INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
CORPORATE PROGRAMS					
Corporate Costs					
861	Allocation to Recreation program 426 for golf courses salary and wage support	B	0.0	(145)	(145)
	Allocation to Animal & Bylaw Services program 004 for job evaluation	B	0.0	0	(396)
	Total Corporate Costs		<u>0.0</u>	<u>(145)</u>	<u>(541)</u>
	Total Corporate Programs		<u>0.0</u>	<u>(145)</u>	<u>(541)</u>
	TOTAL CITY		<u><u>0.0</u></u>	<u><u>0</u></u>	<u><u>0</u></u>

SCHEDULE 3: COUNCIL DECISIONS/REFERRALS HAVING ACTUAL OR POTENTIAL FUTURE YEAR BUDGET IMPACTS

Provided to meet the requirement of NM2008-53 to track decisions or referrals that Council has made to date in the year which have an actual or potential future year budget impact that have not been reported during the Adjustment to the 2014 Business Plans and Budgets C2013-0668 or the Capital and Operating Budget Revisions Report for the Period 2013 January 1 to June 30 PFC2013-0634

DATE	REPORT #	BUSINESS UNIT	TITLE	DESCRIPTION
2013 September 16	PUD2013-0570	Land Use Planning & Policy	Central Industrial Areas Land Review	Direct Administration to create an implementation team as referenced on page 6 of 27 Attachment 3 to evaluate the costs and benefits to enact the Recommendations and report back to Council through SPC on Planning and Urban Development no later than 2014 April.
2013 December 16	NM2013-33	Transit	Access Calgary One Kilometre Policy	That Transit be permitted to run a budget variance in 2014 and bring a report of the cost to Council through the SPC on Transportation & Transit no later than June 2014.

**SCHEDULE 4: CAPITAL BUDGET REVISIONS PREVIOUSLY APPROVED BY COUNCIL
FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
(\$000s)**

PROG. NO.	DESCRIPTION	2013 INCREASE/ (DECREASE)	2014 INCREASE/ (DECREASE)	2015 INCREASE/ (DECREASE)
<u>RECREATION</u>				
507	Other Recreation Facilities Council approved report PFC2013-0558 for an increase of \$1.892 million appropriation and funding for the Subway Soccer Centre - Artificial Turf project. This project is funded by private contributions of \$992 thousand and Reserve for Future Capital of \$900 thousand.	992	900	-
<u>RECREATION</u>				
507	Other Recreation Facilities	4,728	-	-
519	Additional CPRIIP Funding	(1,150)	-	-
<u>CIVIC PARTNERS</u>				
633	Capital Investment in Civic Partners	(1,674)	-	-
639	Culture Related Infrastructure	(1,904)	-	-
	Total	<u>-</u>	<u>-</u>	<u>-</u>
	Council approved report PFC2013-0558 for a net zero reallocation of previously approved appropriation and funding for the Subway Soccer Centre - Artificial Turf project. This project is funded by Reserve for Future Capital of \$3.48 million, Community Investment Reserve of \$800 thousand, Lifecycle Maintenance & Upgrade Reserve of \$350 thousand and Pay-As-You-Go of \$98 thousand.			
<u>LAND USE PLANNING & POLICY</u>				
616	Centre City Initiatives Council approved report C2013-0579 for an increase of \$250 thousand appropriation and private contribution funding from Beltline Community Investment Fund (BCIF) in 2013 to contribute to the capital costs of the Volunteer Way Master Plan implementation.	205	-	-
<u>ROADS</u>				
147	Local Improvement - Paving and Driveway Crossing Funded by Property Owners Council approved report C2013-0594 for an increase of \$1.251 million appropriation and local improvement debt funding in 2013 to facilitate completion a variety of property owner-initiated group one local improvement projects.	1,251	-	-

**SCHEDULE 4: CAPITAL BUDGET REVISIONS PREVIOUSLY APPROVED BY COUNCIL
 FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
 (\$000s)**

PROG. NO.	DESCRIPTION	2013 INCREASE/ (DECREASE)	2014 INCREASE/ (DECREASE)	2015 INCREASE/ (DECREASE)
<u>TRANSPORTATION INFRASTRUCTURE</u>				
829	NW LRT Extension to Rocky Ridge Council approved report TT2013-0452 for an increase of \$410 thousand appropriation and Reserve for Future Capital funding in 2014 for the Eamon's Building move, storage, design, servicing and refurbishment.	410	-	-
867	Crowchild Tr & Flanders Ave Interchange Upgrade Council approved report PFC2013-0401 for an increase of \$20 million appropriation and funding (\$8 million in 2014 and \$12 million in 2015) for the Crowchild Trail and Flanders Avenue Interchange Upgrade. This project is funded from front ending financing from Canada Lands Company (CLC) and the borrowed amount of \$20 million to be repaid to CLC without interest from Transportation Department's Municipal Sustainability Initiative funding.	-	8,000	12,000
<u>CIVIC PARTNERS</u>				
639	Culture Related Infrastructure - Decidedly Jazz Dance Centre Council approved report CPS2013-0824 for an increase of \$5.46 million appropriation and Municipal Sustainability Initiative funding (\$2.73 million in 2014 and \$2.73 million in 2015) for the construction of a performing arts facility in Calgary's Beltline community.	-	2,730	2,730
TOTAL CITY		2,858	11,630	14,730

SCHEDULE 5: CAPITAL BUDGET REVISIONS APPROVED BY ADMINISTRATION *
FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
(\$000s)

PROG. NO.	DESCRIPTION	2013 INCREASE/ (DECREASE)	2014 INCREASE/ (DECREASE)
<u>RECREATION</u>			
519	Additional CPRIP Funding - Recreation Facility Lifecycle with emergency repair Administration approved an increase of \$61 thousand appropriation and private contribution funding due to a cash settlement from a vendor for unsatisfactory work.	61	-
<u>ANIMAL & BYLAW SERVICES (ABS)</u>			
048	Capital Asset Acquisition - Livery Taxi Data System	-	107
<u>DEVELOPMENT & BUILDING APPROVALS (DBA)</u>			
061	Capital Asset Acquisition - Livery Taxi Data System	-	(107)
	Total	-	-
	Administration approved a net zero transfer of appropriation and funding from the DBA Sustainment Fund for the above projects as Council Report CPS2013-0083 approved the transfer of organizational responsibilities for the compliance services from DBA to ABS effective 2014 January 1.		
<u>INFORMATION TECHNOLOGY</u>			
735	Enterprise Financial Suites - Finance	-	(3)
735	Enterprise Financial Suites - Human Resources	-	3
741	Corporate Computers & Telecomm - Wireless Network	-	(112)
741	Corporate Computers & Telecomm - Communications Infrastructure	-	112
741	Corporate Computers & Telecomm - Transformation Project	-	(12)
741	Corporate Computers & Telecomm - Software Lifecycle Maintenance	-	12
	Total	-	-
	Administration approved a net zero transfer of appropriation and Pay-As-You-Go funding for the above projects in 2014 to realign cash flow with work plans and priorities.		
<u>OFFICE OF LAND SERVICING & HOUSING</u>			
697	Land Development - Forest Lawn Creek Administration approved an advancement of \$123 thousand appropriation and Real Estate Reserve funding from 2014 to 2013 to accommodate increased development activity on Forest Lawn Creek project which has translated in higher than expected costs for 2013.	123	(123)

*By Council policy, Administration approved individual project revisions up to \$200 thousand.

SCHEDULE 5: CAPITAL BUDGET REVISIONS APPROVED BY ADMINISTRATION *
FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
(\$000s)

PROG. NO.	DESCRIPTION	2013 INCREASE/ (DECREASE)	2014 INCREASE/ (DECREASE)
<u>LAND USE PLANNING & POLICY</u>			
616	Centre City Initiatives Administration approved a relinquishment of \$134 thousand appropriation and private contribution funding in 2013 for surplus budget not needed for the Volunteer Way project.	(134)	-
616	Centre City Initiatives	(71)	-
619	Volunteer Way	71	-
	Total	<hr/> -	<hr/> -
	Administration approved a net zero transfer of appropriation and private contribution funding for the above projects to realign cash flow to support the implementation of the Volunteer Way master plan.		
	Total Land Use Planning & Policy	<hr/> (134)	<hr/> -
<u>ROADS</u>			
128	Lifecycle & Asset Management - Traffic Signal Administration approved an increase of \$6 thousand appropriation and private contribution funding for traffic signal at the intersection of 114 Avenue and 29 Street SE.	6	-
128	Lifecycle & Asset Management - Roads Equipment & Systems	(200)	-
128	Lifecycle & Asset Management - Various Concrete Construction	200	-
	Total	<hr/> -	<hr/> -
	Administration approved a net zero transfer of appropriation and Pay-As-You-Go funding for the above projects in 2014 for concrete sound attenuation wall reconstruction.		
	Total Roads	<hr/> 6	<hr/> -

*By Council policy, Administration approved individual project revisions up to \$200 thousand.

SCHEDULE 5: CAPITAL BUDGET REVISIONS APPROVED BY ADMINISTRATION *
FOR THE PERIOD 2013 JULY 1 TO DECEMBER 31
(\$000s)

PROG. NO.	DESCRIPTION	2013 INCREASE/ (DECREASE)	2014 INCREASE/ (DECREASE)
<u>ENVIRONMENTAL & SAFETY MANAGEMENT</u>			
815	Environmental Liabilities & Remediation - Environmental Remediation	-	(75)
815	Environmental Liabilities & Remediation - Technology	-	75
	Total	-	-
Administration approved a net zero transfer of appropriation and Pay-As-You-Go funding for the above projects in 2014 for the Corporate Emergency Response Plan project to purchase four help stations for the Manchester Operations Workplace Centre.			
<u>CALGARY POLICE SERVICE (CPS)</u>			
038	Police Facilities - District 5 Saddleridge	-	(73)
Administration approved a relinquishment of \$73 thousand appropriation and CPS Capital Reserve funding in 2014 as District 5 Saddleridge project is complete.			
TOTAL CITY		56	(196)

*By Council policy, Administration approved individual project revisions up to \$200 thousand.