



**THE VAN HORNE INSTITUTE**

University of Calgary  
2500 University Drive N.W.  
Calgary, Alberta, Canada T2N 1N4  
Tel: (403) 220-8455 Fax: (403) 282-4663  
Email: [vanhorne@ucalgary.ca](mailto:vanhorne@ucalgary.ca)  
Website: [www.vanhorne.info](http://www.vanhorne.info)

August 21, 2014

Mr. Steve Allan  
Chairman of the Board  
Calgary Economic Development  
731 - 1<sup>st</sup> Street SE  
Calgary, AB T2G 2G9

Dear Mr. Allan:

I have had an opportunity to review "Building On Our Energy – An Update to the 2018 10-Year Economic Strategy" for CED.


I also had the opportunity to participate in the Economic Summit, which outlined some of the findings of this important study.

The Van Horne Institute acts as a catalyst for the development of post-secondary programs in transportation, supply chain and logistics, and for public policy research in these fields which are so important to the Calgary economy

In the "Building On Our Energy" document I am struck by the description of today's Calgary that "exhilarates, invigorates and motivates. Calgary is a place of big ideas, where anything is possible" .... "Calgary's stakeholders are also concerned with diversification, community building, economic prosperity for all residence and a greater level of collaboration to ensure long-term success". To this end, the Van Horne Institute has worked closely with CED in the development of programs, research and conferences that highlight the opportunities, will energize the transportation, supply chain and logistics sector in the Calgary region to expand and solidify our position as Western Canada's distribution hub.

I am very pleased to add the support of the Van Horne Institute to the purpose behind and strategies contained in the "Building On Our Energy" strategy.

Yours very truly,

  
Peter C. Wallis  
President and CEO

c.c. Bruce Graham

