

**Comparative Value Proposition Framework  
(For Illustrative Purposes Only)**

<b>Options for City of Calgary spending relative to Calgary-based value:</b>	<b><u>OPTION 1</u> <i>Host</i> Olympics &amp; Paralympics</b>	<b><u>OPTION 2</u> <i>Do Not Host</i> No Olympics &amp; Paralympics, but same investment in sports facilities</b>	<b><u>OPTION 3</u> Maintain Sports Facilities Only</b>
<b>CITY INVESTMENT:</b>	Total City Share of OPWG (A.1)	Amount required to invest in equivalent sports infrastructure (A.2)	Significantly less investment than Options 1 or 2 (A.3)
<b>LEGACY VALUE: (Examples)</b>			
Value of sports infrastructure	B	B	Significantly < than Options 1 or 2.
Long-term sports-related economic & social benefits derived from the assets	Same as Option 2. TBD under 'cost-benefit' study	Same as Option 1. TBD under 'cost-benefit' study	Significantly < than Options 1 or 2
Affordable Housing	C	< C	N/A
Economic activity & Jobs	D	< D	Significantly < than Options 1 or 2.
Tourism	E	< E	Significantly < than Options 1 or 2.
Community involvement & participation	High	Less < than Option 1	Significantly < than Options 1 or 2
Branding / Reputation	High	Less < than Option 1.	Significantly < than Options 1 or 2.
<b>RISKS: (Examples as noted in Report)</b>	Risks & mitigation strategies TBD	Risks & mitigation strategies TBD	Risks & mitigation strategies TBD
<b>TIMELINE:</b>	By 2026	Likely later than 2026	Unknown