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Calgary 🚳

Calgary

Revenues for the Year Ended December 31 (\$ millions)

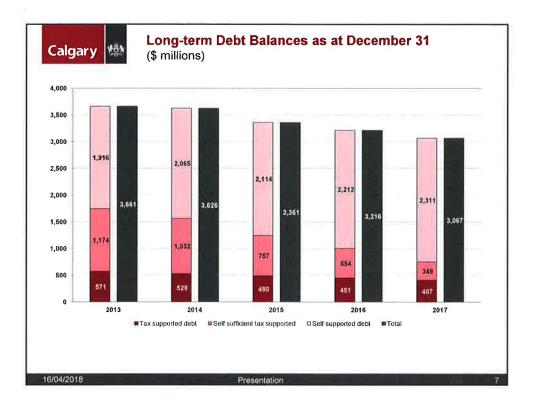
(Restated) Net taxes available for municipal purposes \$ 1,955 \$ 1,938 17 Sale of goods and services 1,274 1,211 63 Government transfers 145 133 12 Investment income 105 77 28 Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9) Developer contributions 139 198 (59)	(Restated) Net taxes available for municipal purposes \$ 1,955 \$ 1,938 17 Sale of goods and services 1,274 1,211 63 Government transfers 145 133 12 Investment income 105 77 28 Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9)	17 1% 63 5% 12 9% 28 36% 2 2%
Net taxes available for municipal purposes \$ 1.955 \$ 1.938 17 Sale of goods and services 1,274 1,211 63 63 63 12 Investment income 105 77 28 133 12 105 77 28 Fines and Penalties 92 90 2 115 9 157 34 157 34 16xs)/equity in earnings of ENMAX (30) 144 (174) 174 174 174 174 175 175 175 175 175 175 175 175 175 175 175 175 175 175 175 175 175 175 175 175 174 174 174 174 175 175 174 175 175 174 175 174 175 174 174 174 174 174 174 174 174 174 174 174 174 174 174 174 174 <th>Net taxes available for municipal purposes \$ 1.955 \$ 1.938 17 Sale of goods and services 1,274 1,211 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63</th> <th>63 5% 12 9% 28 36% 2 2%</th>	Net taxes available for municipal purposes \$ 1.955 \$ 1.938 17 Sale of goods and services 1,274 1,211 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63 63	63 5% 12 9% 28 36% 2 2%
Sale of goods and services 1,274 1,211 63 Government transfers 145 133 12 Investment income 105 77 28 Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9) Developer contributions 139 198 (59)	Sale of goods and services 1,274 1,211 63 Government transfers 145 133 12 Investment income 105 77 28 Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9)	63 5% 12 9% 28 36% 2 2%
Government transfers 145 133 12 Investment income 105 77 28 Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9) Developer contributions 139 198 (59)	Government transfers 145 133 12 Investment income 105 77 28 Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9)	12 9% 28 36% 2 2%
Investment income 105 77 28 Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9) Developer contributions 139 198 (59)	Investment income 105 77 28 Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9)	28 36% 2 2%
Fines and Penalties92902Licences, permits and fees1241159Miscellaneous revenue915734(Loss)/equity in earnings of ENMAX(30)144(174)Total revenues (before external transfers for infrastructure)\$ 3,756\$ 3,765(9)Developer contributions139198(59)	Fines and Penalties 92 90 2 Licences, permits and fees 124 115 9 Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9)	2 2%
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Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9) Developer contributions 139 198 (59)	Miscellaneous revenue 91 57 34 (Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9)	9 8%
(Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9) Developer contributions 139 198 (59)	(Loss)/equity in earnings of ENMAX (30) 144 (174) Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9)	
Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9) Developer contributions 139 198 (59)	Total revenues (before external transfers for infrastructure) \$ 3,756 \$ 3,765 (9)	34 60%
Developer contributions 139 198 (59)		(174) (121%)
	100 100 100	(9) <(1%
Government transfers related to capital 711 680 31	Developer contributions 139 198 (59)	(59) (30%
	Government transfers related to capital 711 680 31	31 5%
Developer contributions-in-kind related to capital 205 299 (94)	Developer contributions-in-kind related to capital 205 299 (94)	(94) (31%
Total external transfer for infrastructure \$ 1,055 \$ 1,177 (122)	Total external transfer for infrastructure \$ 1,055 \$ 1,177 (122)	(122) (10%

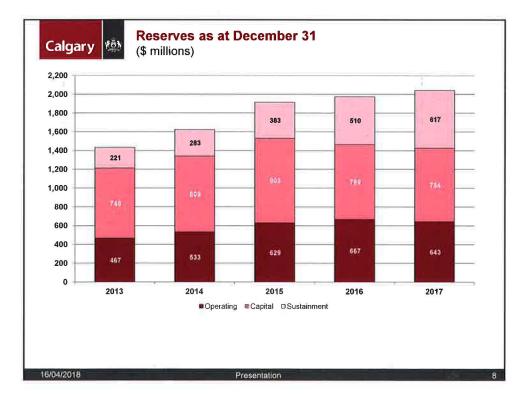
Expenses for the Year Ended December 31 (\$ millions)

				Increase/	Increase/	Percen
4		2017	2016		(Decrease)	Change
			(Restated)			
Police	\$	509	\$ 495	S	14	3%
Fire		325	313		12	4%
Public transit		555	546		9	2%
Roads, traffic and parking		462	410		52	13%
Water services & resources		514	525		(11)	(2%)
Waste and recycling services		137	132		5	4%
Community and social development		83	76		7	9%
Social housing		133	123		10	8%
Parks and recreation facilities		321	303		18	6%
Societies and related authorities		83	77		6	8%
Calgary Public Library		64	63		1	2%
General government		293	262		31	12%
Public works		294	305		(11)	(4%)
Real estate services		48	43		5	12%
Total	\$	3,821	\$ 3,673	S	148	4%

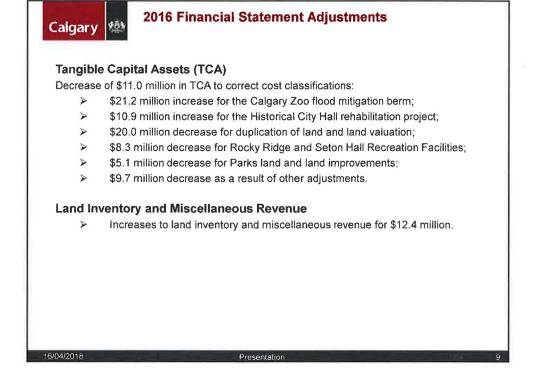
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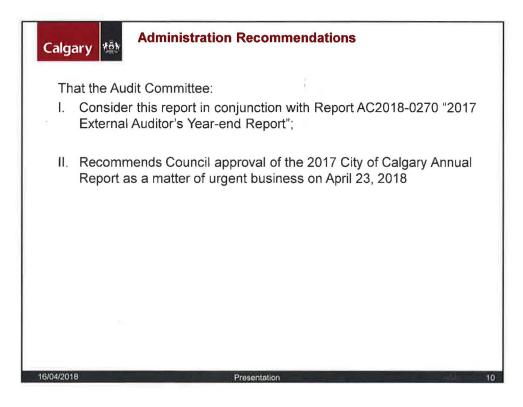
Presentation





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