

2026 Olympic and Paralympic Winter Games Council Committee 2018 May 15



Introductions

- Jeff Fielding
- Karen Sveinunggaard
- Glenda Cole
- Devery Corbin
- Kurt Hanson

RECEIVED IN COUNCIL CHAMBER

MAY 1 5 2018

CITY CLERK'S DEPARTMENT

Reports:

OPC2018-0612 OPC2018-0642 OPC2018-0643 OPC2018-0644



Overview and reset

- Complete picture of where we are today
- Information provided in public and closed sessions



Topics to cover

- Simplified organizational structure
- Work Plan
- Council Committee work program
- Bid Corporation

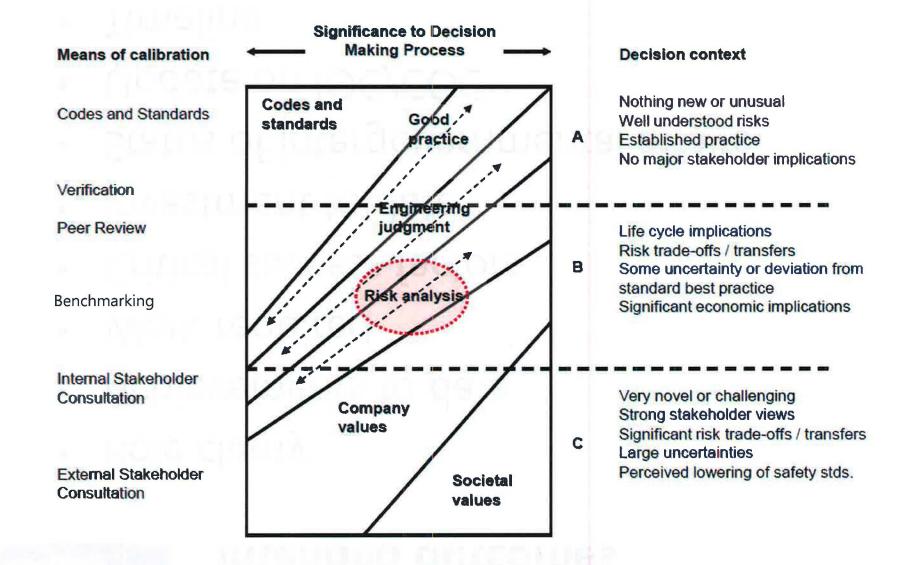


Intended outcomes

- Role clarity
- Achievements to date
- Work required
- Critical success factors
- Investment to date
- Status of intergovernmental affairs
- Update on IOC/COC
- Timeline



Risk





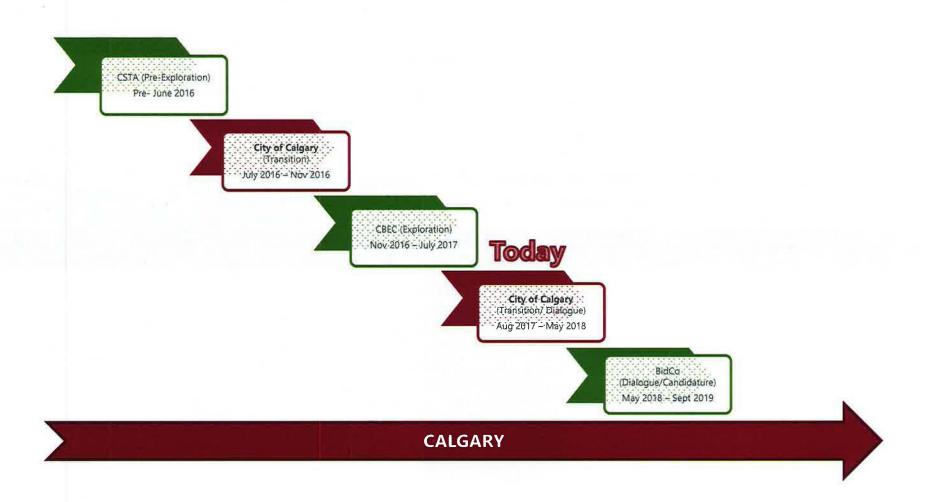
Risk Biases

Biases Related to Perceiving and Judging Alternatives	Biases Related to the Framing of Alternatives	Action-Oriented and Stability Biases
Confirmation bias	Loss aversion	Excessive optimism
Anchoring and insufficient adjustment	Sunk-cost fallacy	Overconfidence
Groupthink	Escalation of commitment	Status quo bias
Egocentrism	Controllability bias	Present bias



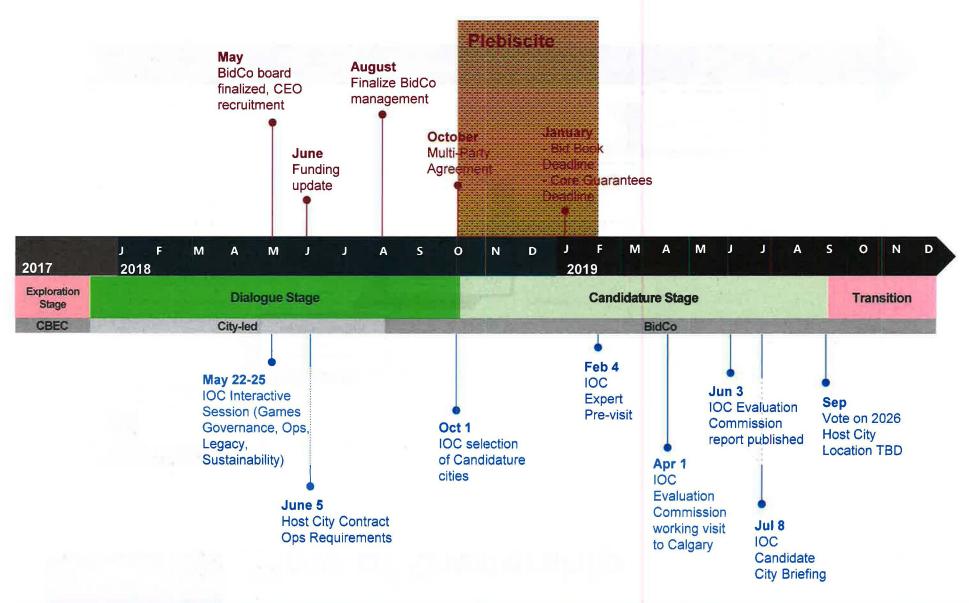


Flow of Ownership





Timeline (as of May 1, 2018)

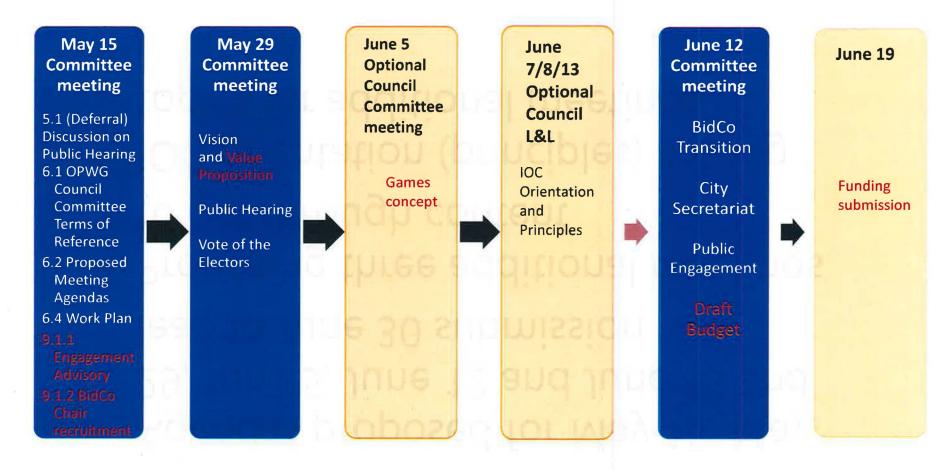




Meeting Agendas

- Agendas proposed for May 15, May 29, June 5, June 12 and June 19 and lead to June 30 submission
- Proposing three additional meetings to get through content
- IOC orientation (principles) among topics for additional meetings





Administration will continue to work with chair, vice-chair of OPWG Council Committee to set agendas for upcoming meetings



Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

- 1. Receive the OPWG Council Committee proposed meeting agendas for information;
- Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council





Revised governance

- New structure reflects formation of 2026 OPWG Council Committee
- Includes various groups: Executive Team, Advisory Panel, Project Team, Bid Development

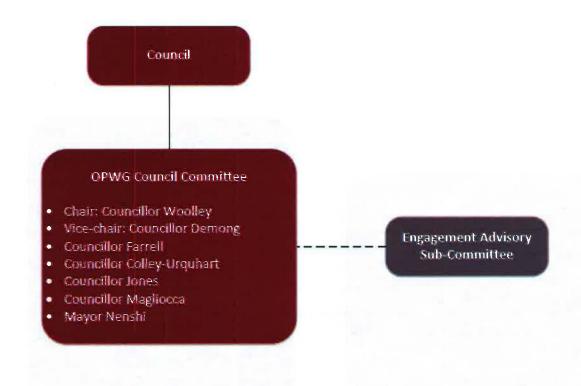


2026 OPWG Project Team Organizational Structure





2026 OPWG Council Committee







2026 OPWG Executive Team and Advisory Panel

Advisory Panel

Role Provide guidance, advice and support to the Executive Team

- Mary Moran
- Patti Pon
- Chief Wilton Littlechild
- Jim Gibson
- Susan Veres
- Cindy Adyl
- Cindy Provost
- Dale Henwood
- Gene Edworthy
- Rick Hansen
- Scott Thon
- Ross Middleton
- Irhan Rawji
- Chima Nkemdirim
- Devery Corbin
- Chris Lee

Executive Team

Role: Oversee and manage OPWG Project Team

- Jeff Fielding, City Manager
- Glenda Cole, QC, City Solicitor & General Counsel
- Devery Corbin, Chief of Staff / Intergove mmental Affairs
- Kyle Ripley / Karen Sveinunggaard, Director
- Augusto Romero, Program Manager
- Penny Ballem Consultant
- Terry Wright, Consultant
- Jennifer McMurtry, Director of Customer Service
 - & Communications



2026 OPWG Project Team

Project Team

Programming

Essential Services

Planning & Reporting Communications/ Issue Management

Legal

Finance

City Administration Kyle Ripley

Karen Sveinunggaard

Chris Jurewicz

Rowan Rocskar

Reno Davis-Yue

Emma Stevens

Ryan Murray

Mike Tolfree

Gerard Laing

Juan Salazar (10%)

Bid Development

Augusto Romero

Campbell Berry

Jennifer Brown

Feisal Lakha

Jamie Goth (50%)

Thom Mahler (25%)



2026 OPWG Bid Development Team

Bid Development

Venue Use & Infrastructure

Operational Themes & Bid Book Development

Financing

Consultants

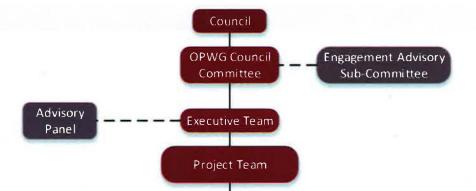
Security

Vision, Legacy, Sustainability, Government Submissions & Guarantees

Amber Walbeck **Andrew Tankard Becky Heaman Brian Corkum Brian Skeet Darren Murphy** Dena Coward **Douglas Cinnamon** Elly Resende Enzo Vicenzino Erica Lowe Fergal Duff Francisco Gomez **Guy Lodge** James Bornholdt Joel Roy John Dooling Jolan Storch Ken Baker Laurel Sim Lizette Parsons-Bell Mark Ravelle Mary Conibear Rebecca Wong Robert McMahon **Roland Mueller Russ Reimer** Scott McEwan

Stacy Christensen Stephen Mahler Terry Wright Vanessa Van Bergen





Programming

- Development of City's programming strategy
- Foster spirit of volunteerism
- Address City priorities (eg Cultural Plan
- **Activate City** spaces+ downtown
- Engage civic & community partners, BRZs, CAS

- Development of City's essential services plan
- Transportation plan
- Bylaw changes Public health/fire
- CPS
- Urban domain
- Waste and recycling

Planning & Reporting

- Lead on all reporting to Council Committee and Council
- Lead on Sport Canada reports

- Development and execution of communication plan
 - Alignment of key messages across key stakeholders
 - Packaging of communication content
 - Issue mgmt/triage information requests

- Legal advice on all aspects related to project
- Support to development of Multi-party agreement
- Contract development
- Advice to City BidCo Directors as it relates to City's legal obligations

- Internal or external review of funding projections
- City's due diligence re: funding analysis related to City debt levels and credit rating impact
- Review of legal position/risk re: Multi-Party Agreement as host City

Bid Development

Venue Use & Infrastructure

- Refine venue choice
- Venue owners and Olympic requirements alignment for initiation of Venue Use Agreements
- Risk analysis

Operational Themes & Bid Book Development

- Accommodations, transportation plans for mountain and city
- Consolidation of all information for submission to IOC

Financing

- **Capital and Operating** costs and revenues
- Risk analysis

Security

- **Funding**
- Risk analysis

- Vision, Legacy, Sustainability Government Submissions & Guarantees
- Identify and define vision, legacy and sustainability element
- Completion of government submissions and agreements
- Risk analysis

- - Risk analysis

- Security requirements



Membership Committee (1 hour/ weekly)

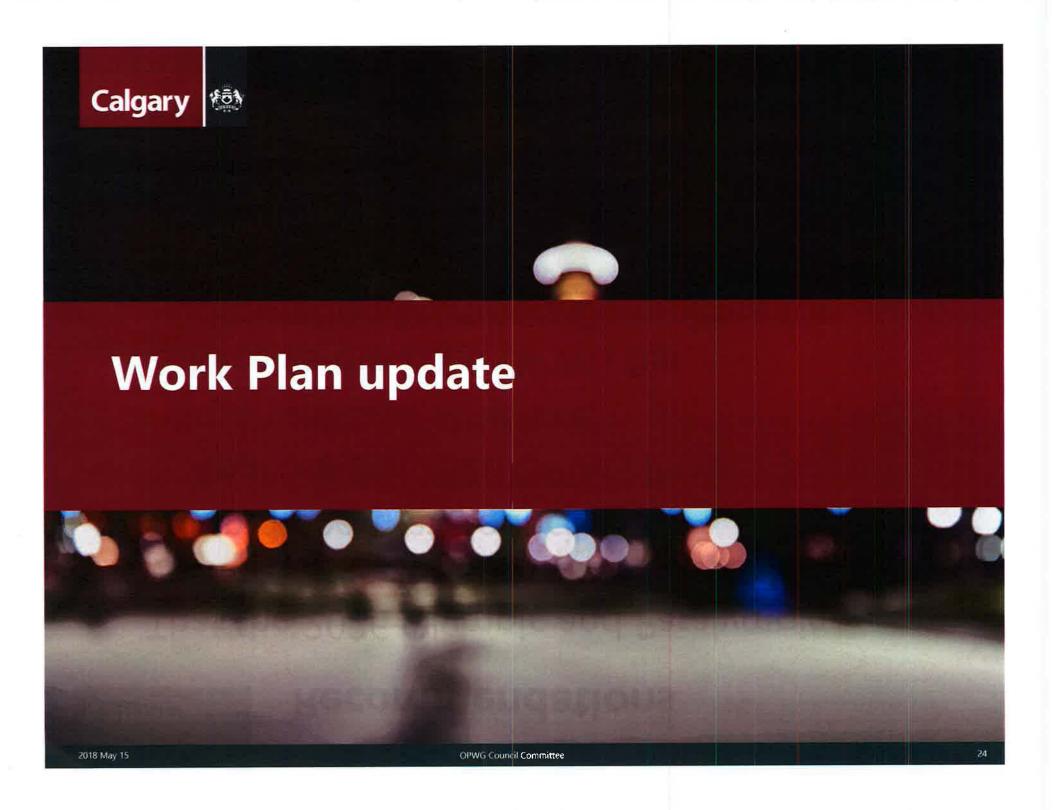
- Government of Canada
- Province of Alberta
- City of Calgary
- Town of Canmore
- Canadian Olympic Committee
- Canadian Paralympic Committee



Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

- 1. Approve the 2026 OPWG Project Team organizational structure;
- 2. Receive the 2026 OPWG Bid Corporation Members Committee for information;
- 3. Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council





Work Plan update

- City of Calgary took over project from Calgary Bid Exploration Committee in 2017 August
- City has continued work on benefits, costs, risks, details of potential bid for 2026 OPWG
- Includes Bid Development and City Project work streams



Bid Development work streams

- Venue Use & Infrastructure
- Operational Themes and Bid Development
- Financing
- Security
- Vision, Legacy, Sustainability, Government Submissions and Guarantees



City work streams

- Planning and Reporting
- Legal
- Finance
- Communications/Issues
 Management

Proposed work streams

- Programming
- Essential Services



Spend to date

- City commitment to Bid Corporation is \$9.5 million
- GoC contributed \$10.5 million and GoA contributed \$10 million
- Total includes all funds spent to date through CBEC and City work
- As of 2018 April 30, \$5.2 million has been spent



Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

- 1. Receive this update on the work done and budget spent to date for information;
- 2. Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council

