

Calgary



2026 Olympic and Paralympic Winter Games Council Committee

2018 May 15



Introductions

- Jeff Fielding
- Karen Sveinungsgaard
- Glenda Cole
- Devery Corbin
- Kurt Hanson



Reports:

OPC2018-0611

OPC2018-0642

OPC2018-0643

OPC2018-0644



Overview and reset

- Complete picture of where we are today
- Information provided in public and closed sessions



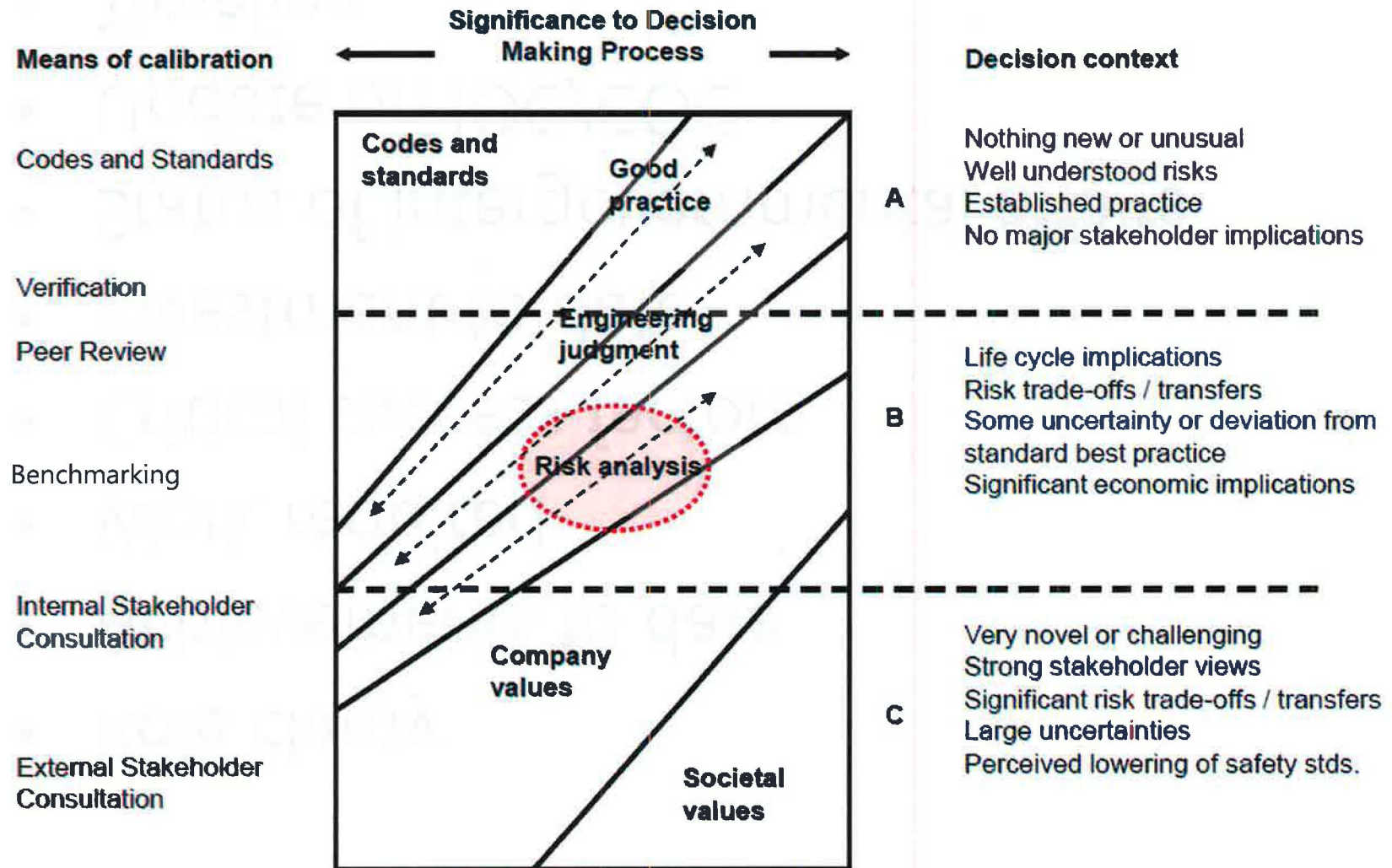
Topics to cover

- Simplified organizational structure
- Work Plan
- Council Committee work program
- Bid Corporation



Intended outcomes

- Role clarity
- Achievements to date
- Work required
- Critical success factors
- Investment to date
- Status of intergovernmental affairs
- Update on IOC/COC
- Timeline





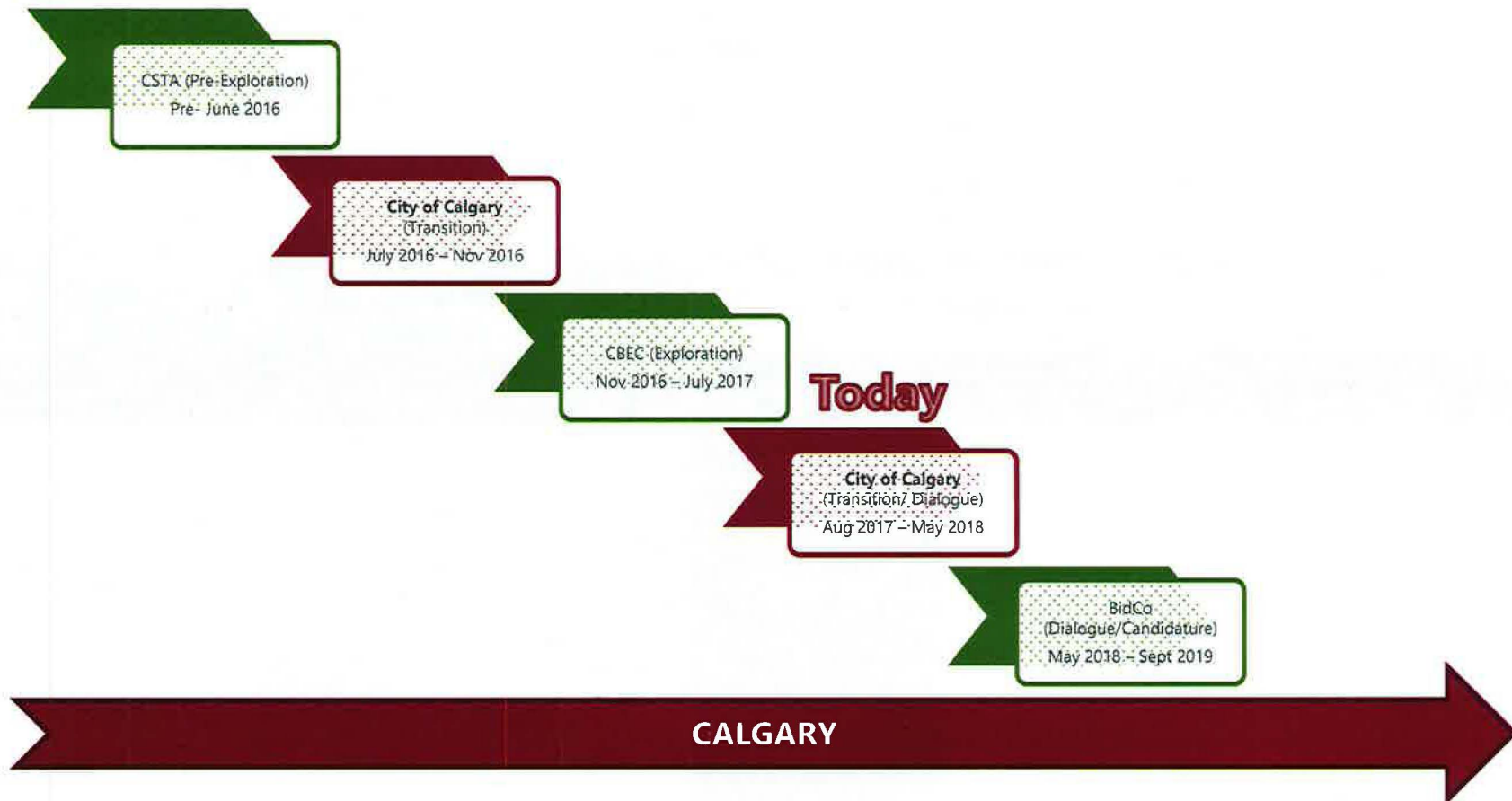
Risk Biases

Biases Related to Perceiving and Judging Alternatives	Biases Related to the Framing of Alternatives	Action-Oriented and Stability Biases
Confirmation bias	Loss aversion	Excessive optimism
Anchoring and insufficient adjustment	Sunk-cost fallacy	Overconfidence
Groupthink	Escalation of commitment	Status quo bias
Egocentrism	Controllability bias	Present bias

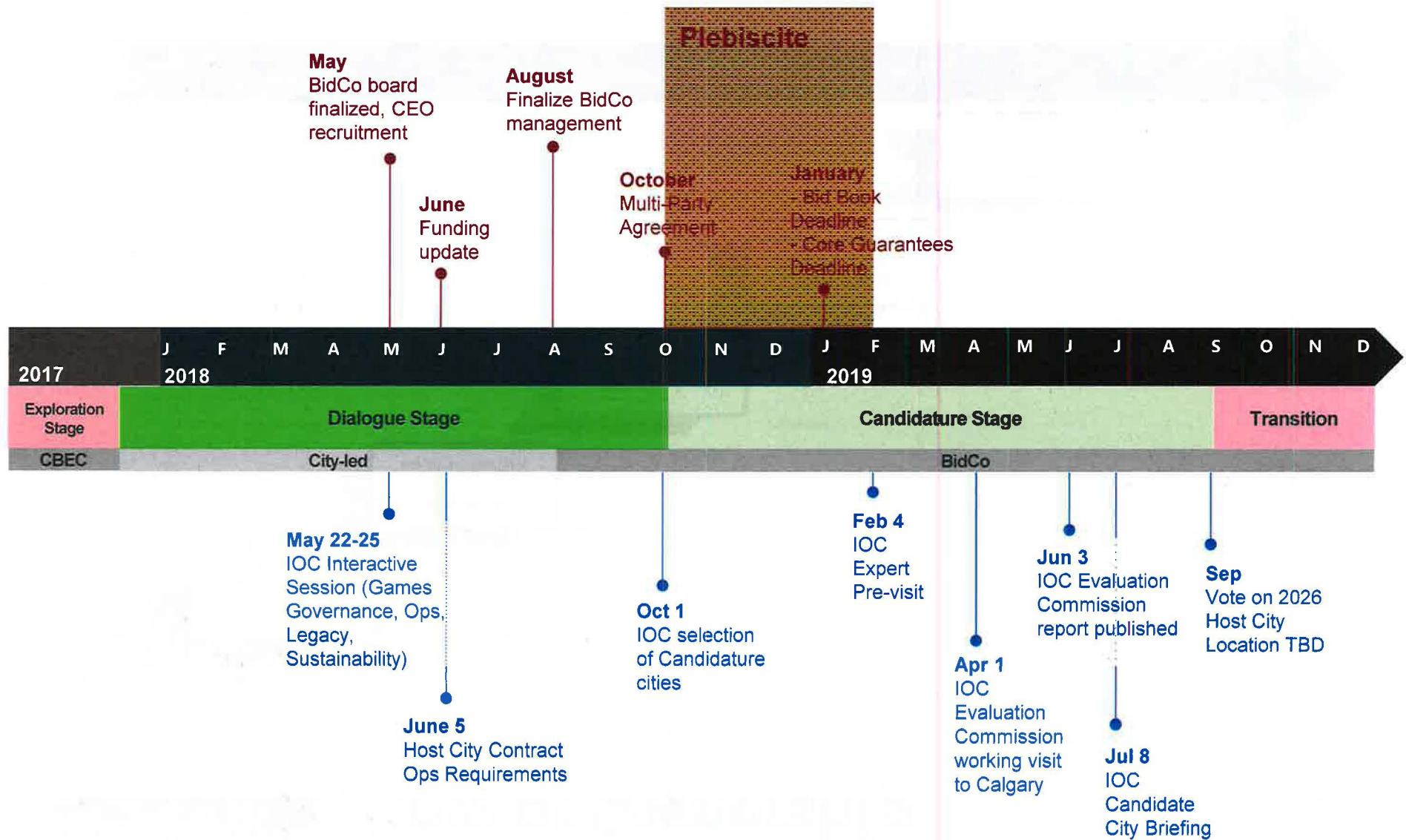
Proposed meeting agendas



Flow of Ownership

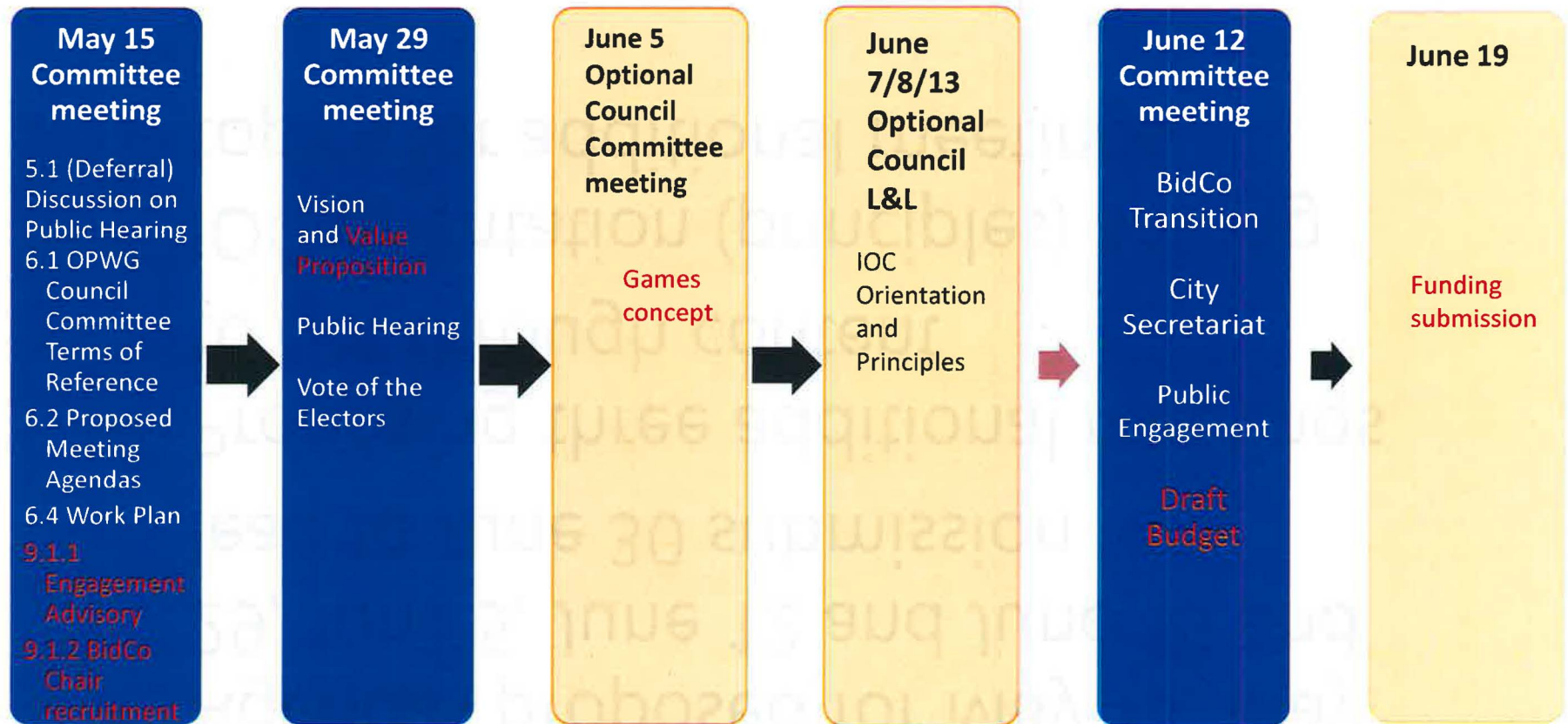


Timeline (as of May 1, 2018)



Meeting Agendas

- Agendas proposed for May 15, May 29, June 5, June 12 and June 19 and lead to June 30 submission
- Proposing three additional meetings to get through content
- IOC orientation (principles) among topics for additional meetings



Administration will continue to work with chair, vice-chair of OPWG Council Committee to set agendas for upcoming meetings

Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

1. Receive the OPWG Council Committee proposed meeting agendas for information;
2. Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council

Project Team revised governance



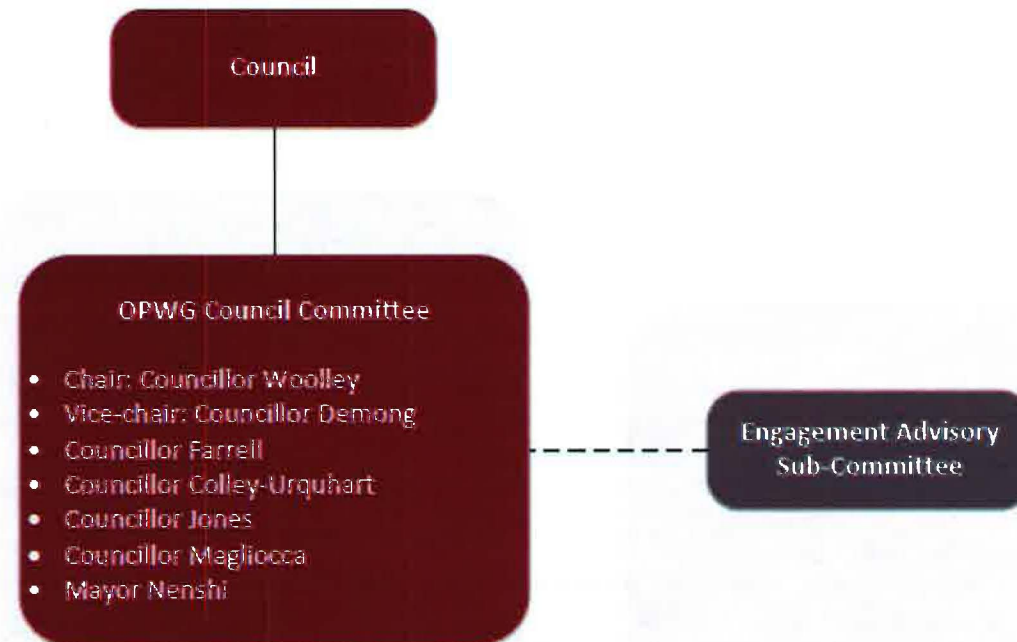
Revised governance

- New structure reflects formation of 2026 OPWG Council Committee
- Includes various groups: Executive Team, Advisory Panel, Project Team, Bid Development

2026 OPWG Project Team Organizational Structure



2026 OPWG Council Committee





2026 OPWG Executive Team and Advisory Panel

Advisory Panel

Role: Provide guidance, advice and support to the Executive Team

- Mary Moran
- Patti Pon
- Chief Wilton Littlechild
- Jim Gibson
- Susan Veres
- Cindy Ady
- Cindy Provost
- Dale Henwood
- Gene Edworthy
- Rick Hanson
- Scott Thon
- Ross Middleton
- Irthan Rawji
- Chima Nkemdirim
- Devery Corbin
- Chris Lee

Executive Team

Role: Oversee and manage OPWG Project Team

- Jeff Fielding, City Manager
- Glenda Cole, QC, City Solicitor & General Counsel
- Devery Corbin, Chief of Staff / Intergovernmental Affairs
- Kyle Ripley / Karen Sveinunggaard, Director
- Augusto Romero, Program Manager
- Penny Ballem, Consultant
- Terry Wright, Consultant
- Jennifer McMurtry, Director of Customer Service & Communications

2026 OPWG Project Team

Project Team

Programming

Essential Services

Planning &
Reporting

Communications/
Issue Management

Legal

Finance

City Administration

Kyle Ripley

Karen Sveinunggaard

Chris Jurewicz

Rowan Rocskar

Reno Davis-Yue

Emma Stevens

Ryan Murray

Mike Tolfree

Gerard Laing

Juan Salazar (10%)

Bid Development

Augusto Romero

Campbell Berry

Jennifer Brown

Faisal Lakha

Jamie Goth (50%)

Thom Mahler (25%)



2026 OPWG Bid Development Team

Bid Development

Venue Use &
Infrastructure

Operational Themes &
Bid Book Development

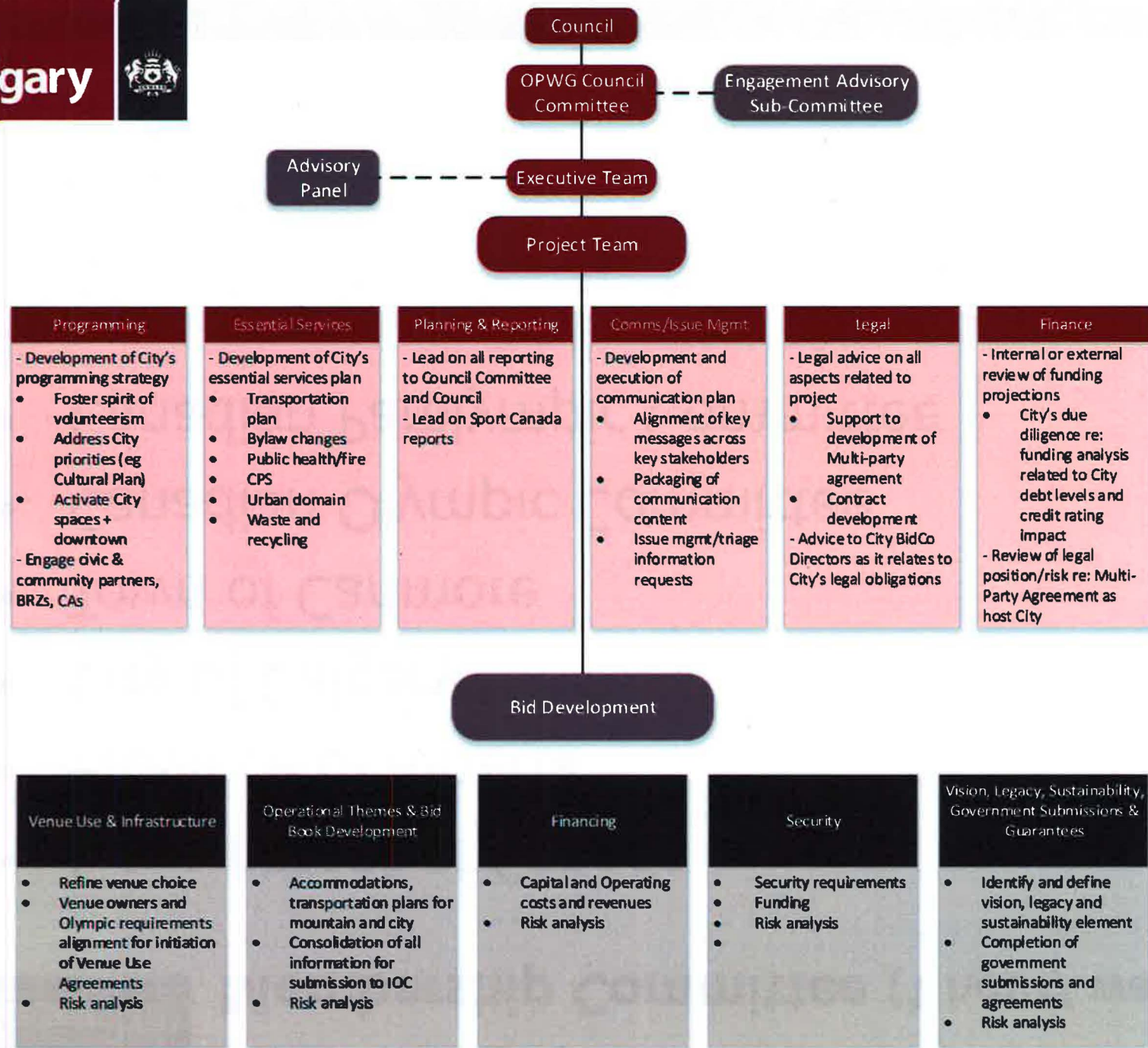
Financing

Security

Vision, Legacy,
Sustainability,
Government
Submissions &
Guarantees

Consultants

Amber Walbeck
Andrew Tankard
Becky Heaman
Brian Corkum
Brian Skeet
Darren Murphy
Dena Coward
Douglas Cinnamon
Elly Resende
Enzo Vicenzino
Erica Lowe
Fergal Duff
Francisco Gomez
Guy Lodge
James Bornholdt
Joel Roy
John Dooling
Jolan Storch
Ken Baker
Laurel Sim
Lizette Parsons-Bell
Mark Ravelle
Mary Conibear
Rebecca Wong
Robert McMahon
Roland Mueller
Russ Reimer
Scott McEwan
Stacy Christensen
Stephen Mahler
Terry Wright
Vanessa Van Bergen





Membership Committee (1 hour/ weekly)

- Government of Canada
- Province of Alberta
- City of Calgary
- Town of Canmore
- Canadian Olympic Committee
- Canadian Paralympic Committee

Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

1. Approve the 2026 OPWG Project Team organizational structure;
2. Receive the 2026 OPWG Bid Corporation Members Committee for information;
3. Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council

Work Plan update

Work Plan update

- City of Calgary took over project from Calgary Bid Exploration Committee in 2017 August
- City has continued work on benefits, costs, risks, details of potential bid for 2026 OPWG
- Includes Bid Development and City Project work streams



Bid Development work streams

- Venue Use & Infrastructure
- Operational Themes and Bid Development
- Financing
- Security
- Vision, Legacy, Sustainability, Government Submissions and Guarantees



City work streams

- Planning and Reporting
- Legal
- Finance
- Communications/Issues Management

Proposed work streams

- Programming
- Essential Services



Spend to date

- City commitment to Bid Corporation is \$9.5 million
- GoC contributed \$10.5 million and GoA contributed \$10 million
- Total includes all funds spent to date through CBEC and City work
- As of 2018 April 30, \$5.2 million has been spent



Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

1. Receive this update on the work done and budget spent to date for information;
2. Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council

Questions?