

2026 Olympic and Paralympic Winter Games Council Committee

2018 May 15

Introductions

- Jeff Fielding
- Karen Sveinunggaard
- Glenda Cole
- Devery Corbin
- Kurt Hanson

CITY OF CALGARY
RECEIVED
IN COUNCIL CHAMBER
MAY 15 2018
ITEM: Distribution with respect to
CITY CLERK'S DEPARTMENT

Reports:
OPC2018-0611
OPC2018-0642
OPC2018-0643
OPC2018-0644

Overview and reset

- Complete picture of where we are today
- Information provided in public and closed sessions

Topics to cover

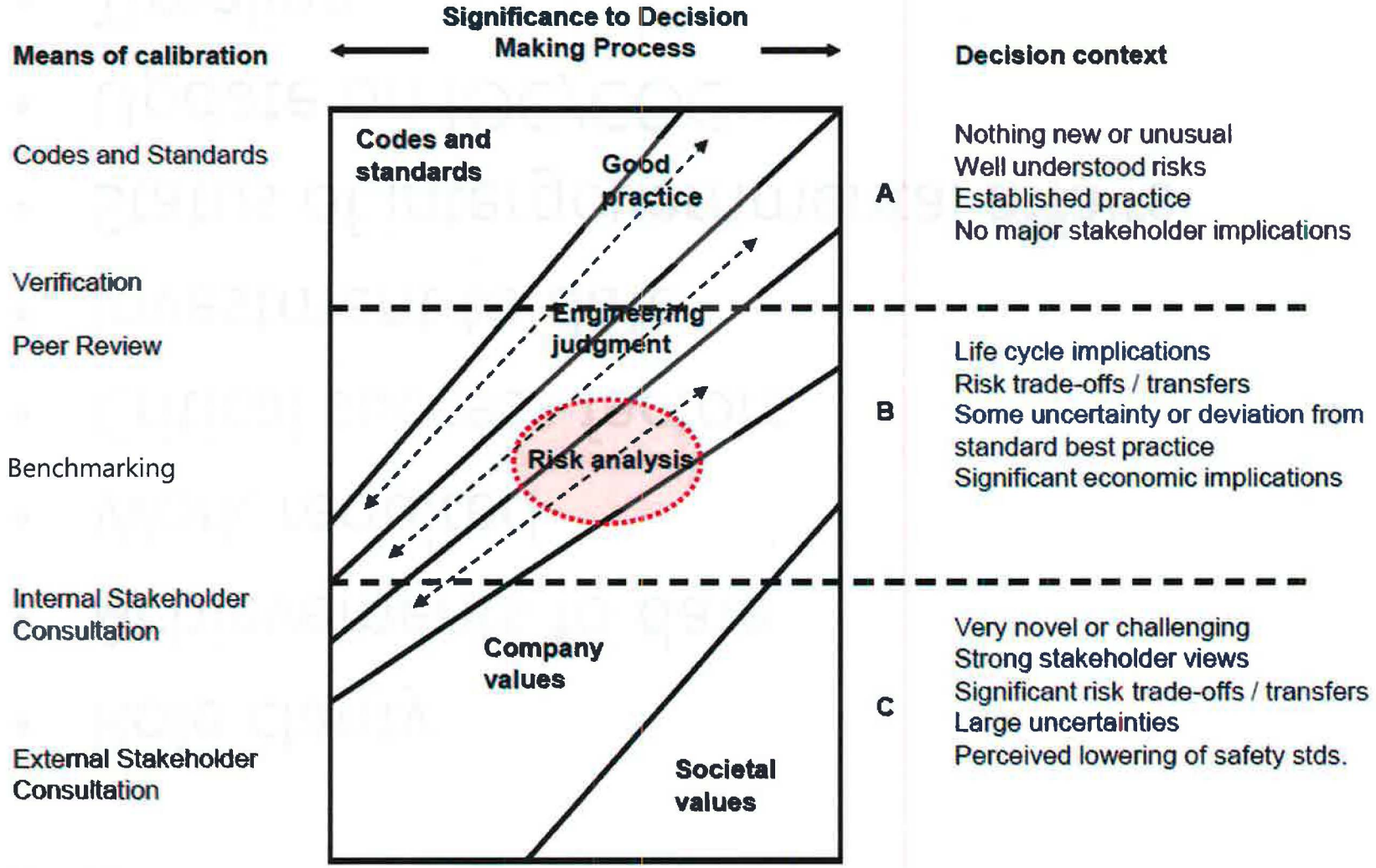
- Simplified organizational structure
- Work Plan
- Council Committee work program
- Bid Corporation

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Intended outcomes

- Role clarity
- Achievements to date
- Work required
- Critical success factors
- Investment to date
- Status of intergovernmental affairs
- Update on IOC/COC
- Timeline

Risk


Significance to Decision Making Process
Means of calibration
Codes and Standards
Verification
Peer Review
Benchmarking
Internal Stakeholder Consultation
External Stakeholder Consultation
Codes and standards
Good practice
Engineering judgment
Risk analysis
Company values
Societal values
A
B
C
Decision context
Nothing new or unusual
Well understood risks
Established practice
No major stakeholder implications
Life cycle implications
Risk trade-offs / transfers
Some uncertainty or deviation from standard best practice
Significant economic implications
Very novel or challenging
Strong stakeholder views
Significant risk trade-offs / transfers
Large uncertainties
Perceived lowering of safety stds.

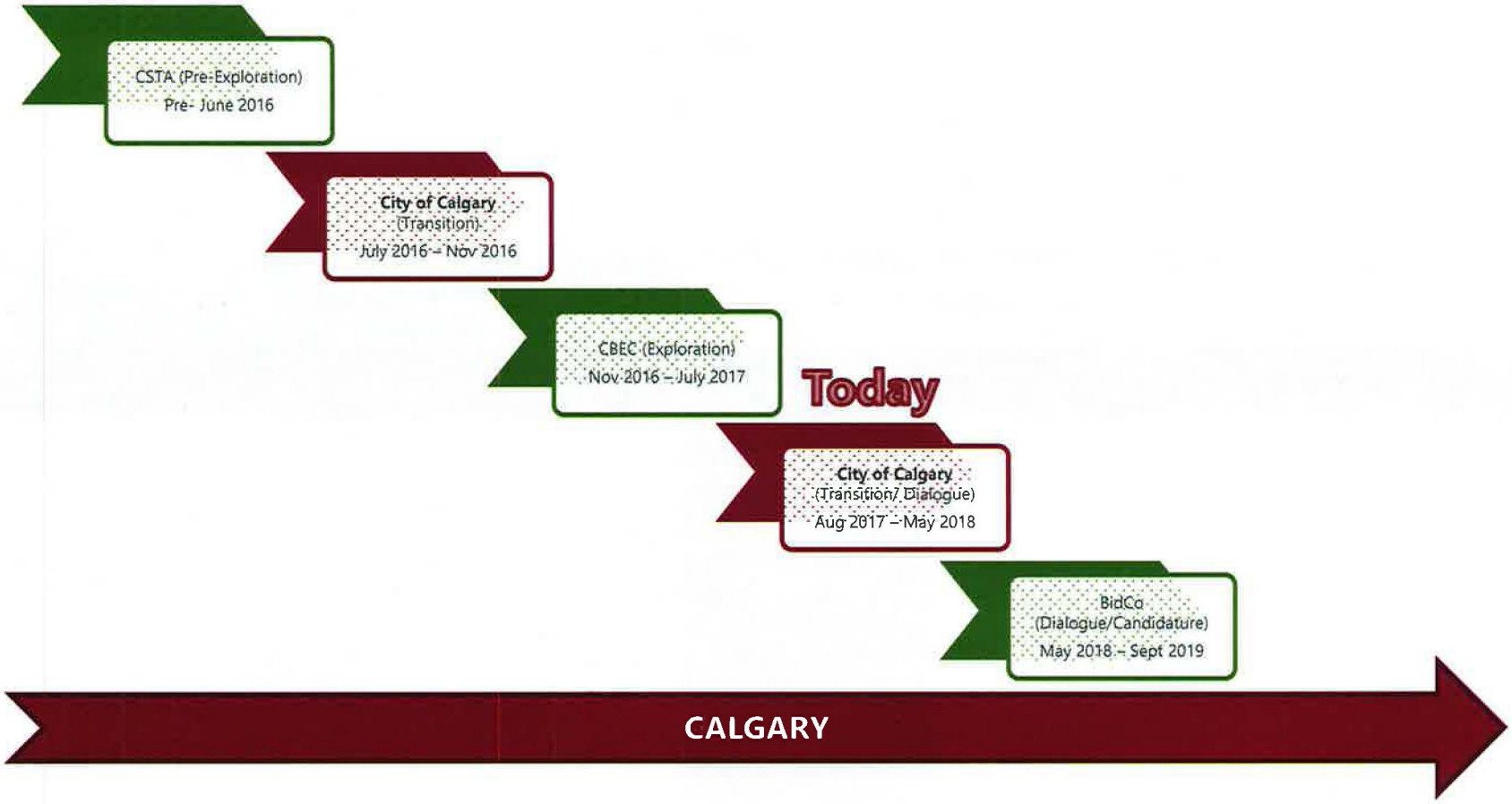
Risk Biases

Biases Related to Perceiving and Judging Alternatives	Biases Related to the Framing of Alternatives	Action-Oriented and Stability Biases
Confirmation bias	Loss aversion	Excessive optimism
Anchoring and insufficient adjustment	Sunk-cost fallacy	Overconfidence
Groupthink	Escalation of commitment	Status quo bias
Egocentrism	Controllability bias	Present bias

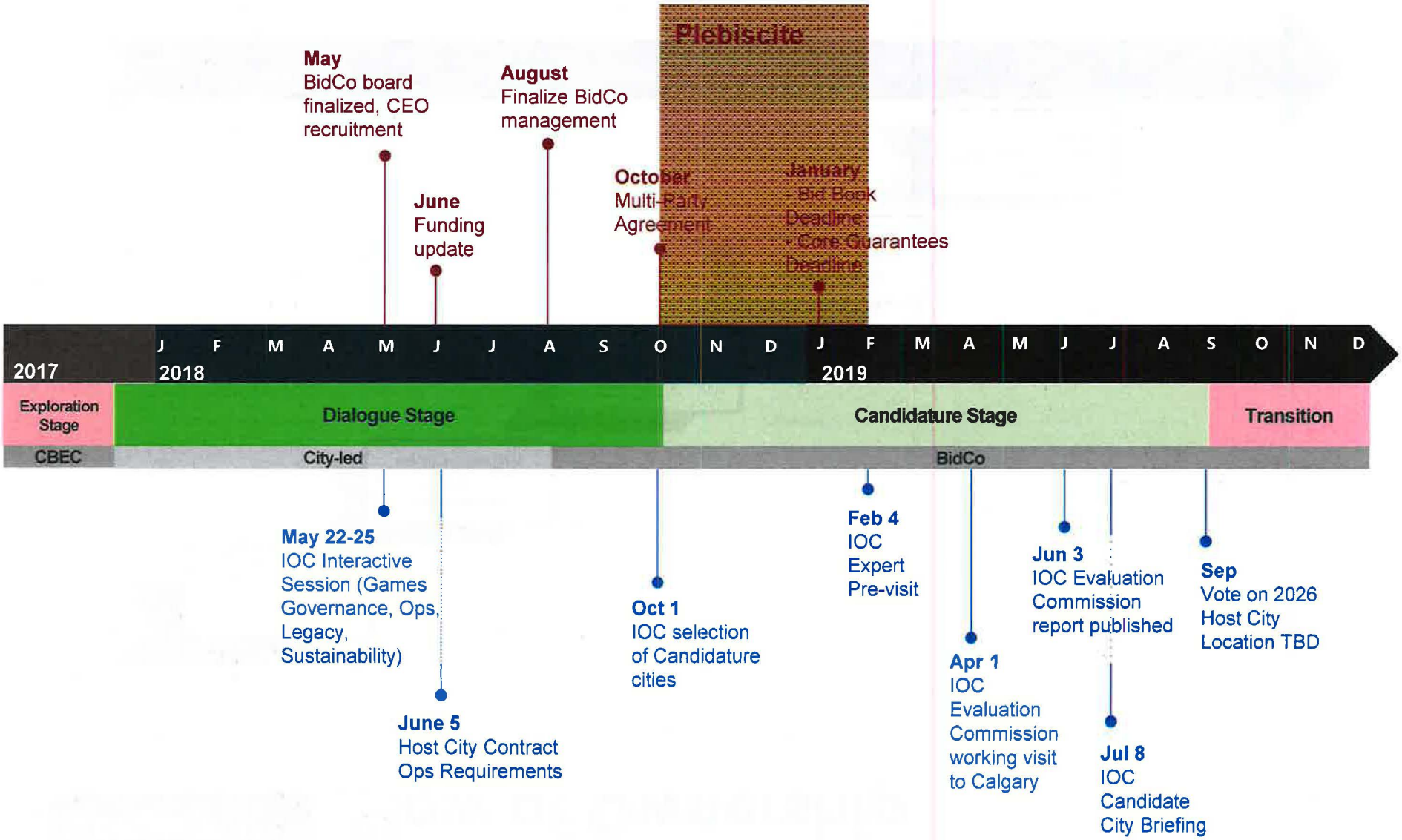


Proposed meeting agendas

Flow of Ownership

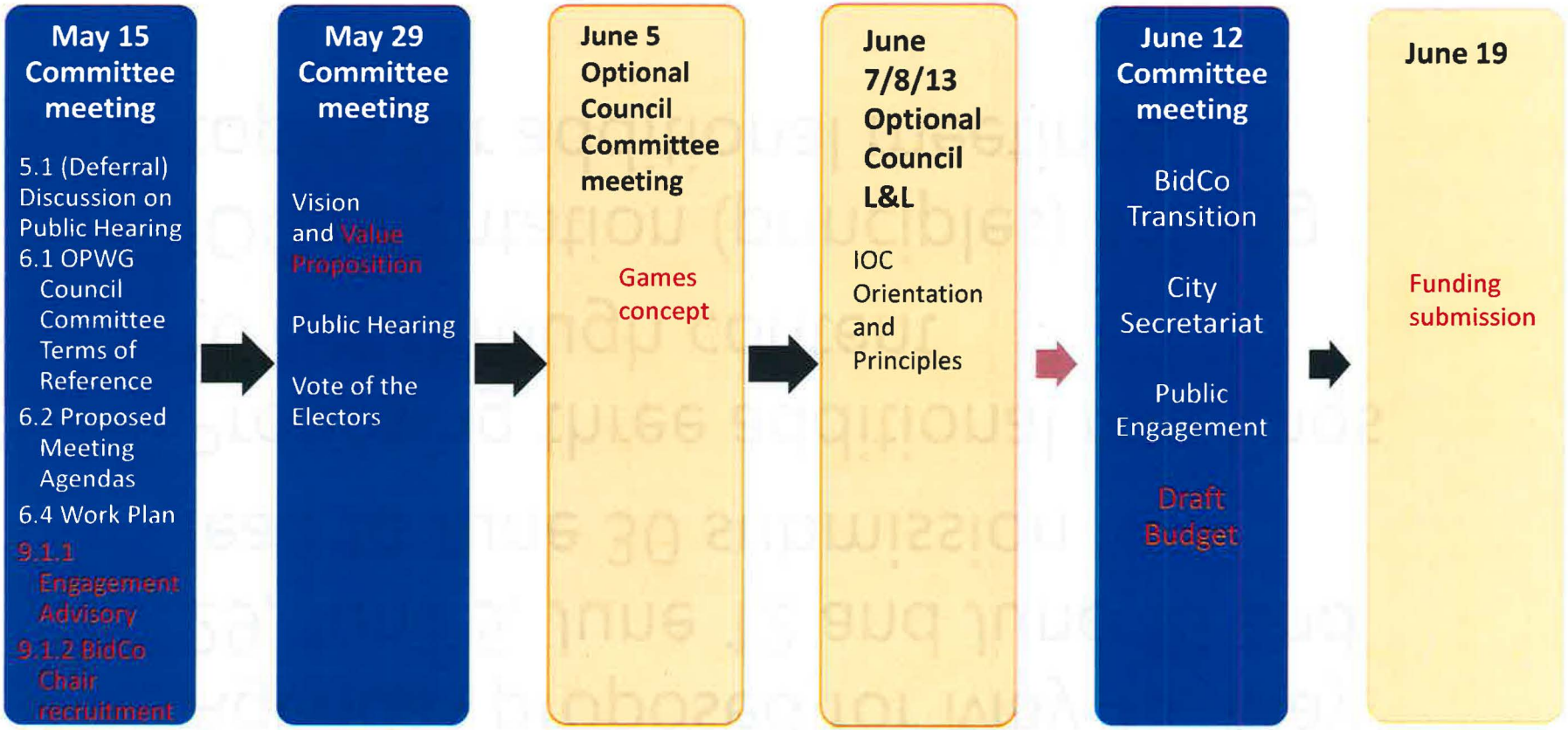


Timeline (as of May 1, 2018)



Meeting Agendas

- Agendas proposed for May 15, May 29, June 5, June 12 and June 19 and lead to June 30 submission
- Proposing three additional meetings to get through content
- IOC orientation (principles) among topics for additional meetings



Administration will continue to work with chair, vice-chair of OPWG Council Committee to set agendas for upcoming meetings

Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

1. Receive the OPWG Council Committee proposed meeting agendas for information;
2. Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council



Project Team revised governance

Revised governance

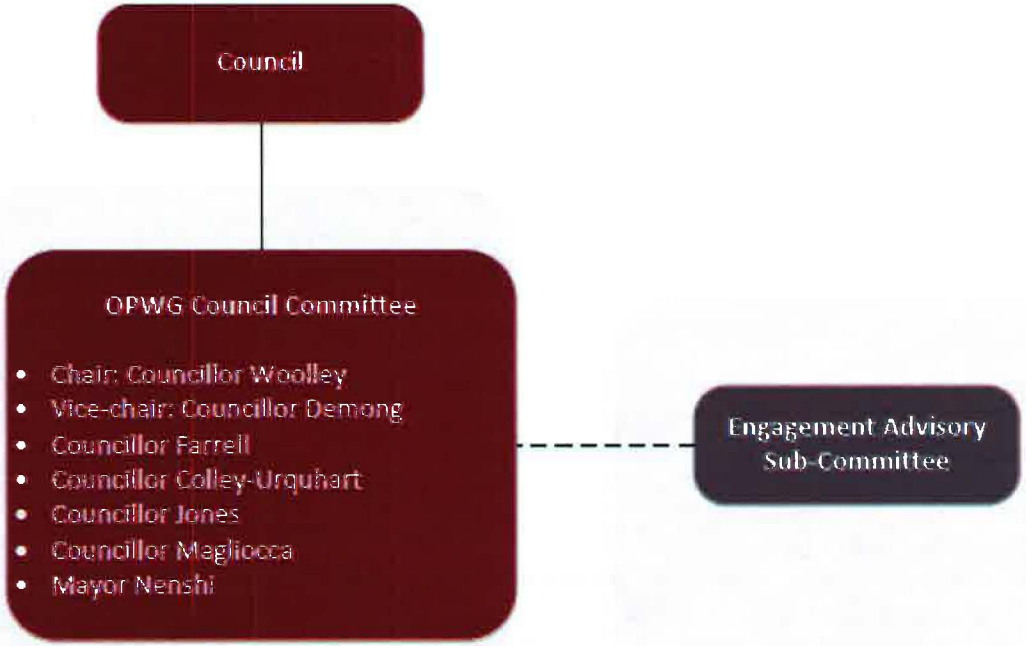
- New structure reflects formation of 2026 OPWG Council Committee
- Includes various groups: Executive Team, Advisory Panel, Project Team, Bid Development

2026 OPWG Project Team Organizational Structure



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2026 OPWG Council Committee



2026 OPWG Executive Team and Advisory Panel

Advisory Panel

Role: Provide guidance, advice and support to the Executive Team

- Mary Moran
- Patti Pon
- Chief Wilton Littlechild
- Jim Gibson
- Susan Veres
- Cindy Ady
- Cindy Provost
- Dale Henwood
- Gene Edworthy
- Rick Hanson
- Scott Thon
- Ross Middleton
- Irfhan Rawji
- Chima Nkemdirim
- Devery Corbin
- Chris Lee

Executive Team

Role: Oversee and manage OPWG Project Team

- Jeff Fielding, City Manager
- Glenda Cole, QC, City Solicitor & General Counsel
- Devery Corbin, Chief of Staff / Intergovernmental Affairs
- Kyle Ripley / Karen Sveinunggaard, Director
- Augusto Romero, Program Manager
- Penny Ballem, Consultant
- Terry Wright, Consultant
- Jennifer McMurtry, Director of Customer Service & Communications

2026 OPWG Project Team

Project Team

Programming	Essential Services	Planning & Reporting	Communications/ Issue Management	Legal	Finance

City Administration
Kyle Ripley
Karen Sveinunggaard
Chris Jurewicz
Rowan Rocskar
Reno Davis-Yue
Emma Stevens
Ryan Murray
Mike Tolfree
Gerard Laing
Juan Salazar (10%)

Bid Development
Augusto Romero
Campbell Berry
Jennifer Brown
Feisal Lakha
Jamie Goth (50%)
Thom Mahler (25%)

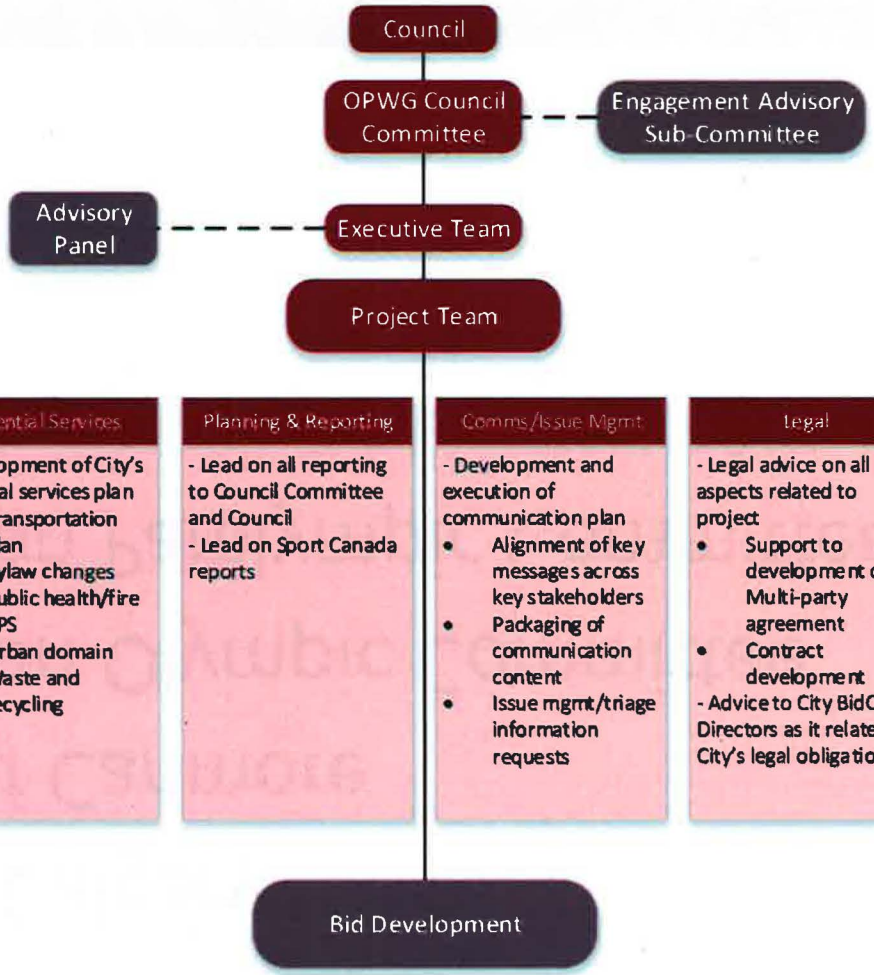
2026 OPWG Bid Development Team



Consultants

Amber Walbeck
Andrew Tankard
Becky Heaman
Brian Corkum
Brian Skeet
Darren Murphy
Dena Coward
Douglas Cinnamon
Elly Resende
Enzo Vicenzino
Erica Lowe
Fergal Duff
Francisco Gomez
Guy Lodge
James Bornholdt
Joel Roy
John Dooling
Jolan Storch
Ken Baker
Laurel Sim
Lizette Parsons-Bell
Mark Ravelle
Mary Conibear
Rebecca Wong
Robert McMahon
Roland Mueller
Russ Reimer
Scott McEwan
Stacy Christensen
Stephen Mahler
Terry Wright
Vanessa Van Bergen

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Council
OPWG Council Committee
Engagement Advisory Sub-Committee
Advisory Panel
Executive Team
Project Team
Programming
- Development of City's programming strategy
• Foster spirit of volunteerism
• Address City priorities (eg Cultural Plan)
• Activate City spaces + downtown
- Engage civic & community partners, BRZs, CAs
Essential Services
- Development of City's essential services plan
• Transportation plan
• Bylaw changes
• Public health/fire
• CPS
• Urban domain
• Waste and recycling
Planning & Reporting
- Lead on all reporting to Council Committee and Council
- Lead on Sport Canada reports
Comms/Issue Mgmt
- Development and execution of communication plan
• Alignment of key messages across key stakeholders
• Packaging of communication content
• Issue mgmt/triage information requests
Legal
- Legal advice on all aspects related to project
• Support to development of Multi-party agreement
• Contract development
- Advice to City BidCo Directors as it relates to City's legal obligations
Finance
- Internal or external review of funding projections
• City's due diligence re: funding analysis related to City debt levels and credit rating impact
- Review of legal position/risk re: Multi-Party Agreement as host City
Bid Development
Venue Use & Infrastructure
• Refine venue choice
• Venue owners and Olympic requirements alignment for initiation of Venue Use Agreements
• Risk analysis
Operational Themes & Bid Book Development
• Accommodations, transportation plans for mountain and city
• Consolidation of all information for submission to IOC
• Risk analysis
Financing
• Capital and Operating costs and revenues
• Risk analysis
Security
• Security requirements
• Funding
• Risk analysis
•
Vision, Legacy, Sustainability, Government Submissions & Guarantees
• Identify and define vision, legacy and sustainability element
• Completion of government submissions and agreements
• Risk analysis

Membership Committee (1 hour/ weekly)

- Government of Canada
- Province of Alberta
- City of Calgary
- Town of Canmore
- Canadian Olympic Committee
- Canadian Paralympic Committee

Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

1. Approve the 2026 OPWG Project Team organizational structure;
2. Receive the 2026 OPWG Bid Corporation Members Committee for information;
3. Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council


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Work Plan update

Work Plan update

- City of Calgary took over project from Calgary Bid Exploration Committee in 2017 August
- City has continued work on benefits, costs, risks, details of potential bid for 2026 OPWG
- Includes Bid Development and City Project work streams

Bid Development work streams

- Venue Use & Infrastructure
- Operational Themes and Bid Development
- Financing
- Security
- Vision, Legacy, Sustainability, Government Submissions and Guarantees

City work streams

- Planning and Reporting
- Legal
- Finance
- Communications/Issues Management

<u>Proposed work streams</u>

- Programming
- Essential Services

Spend to date

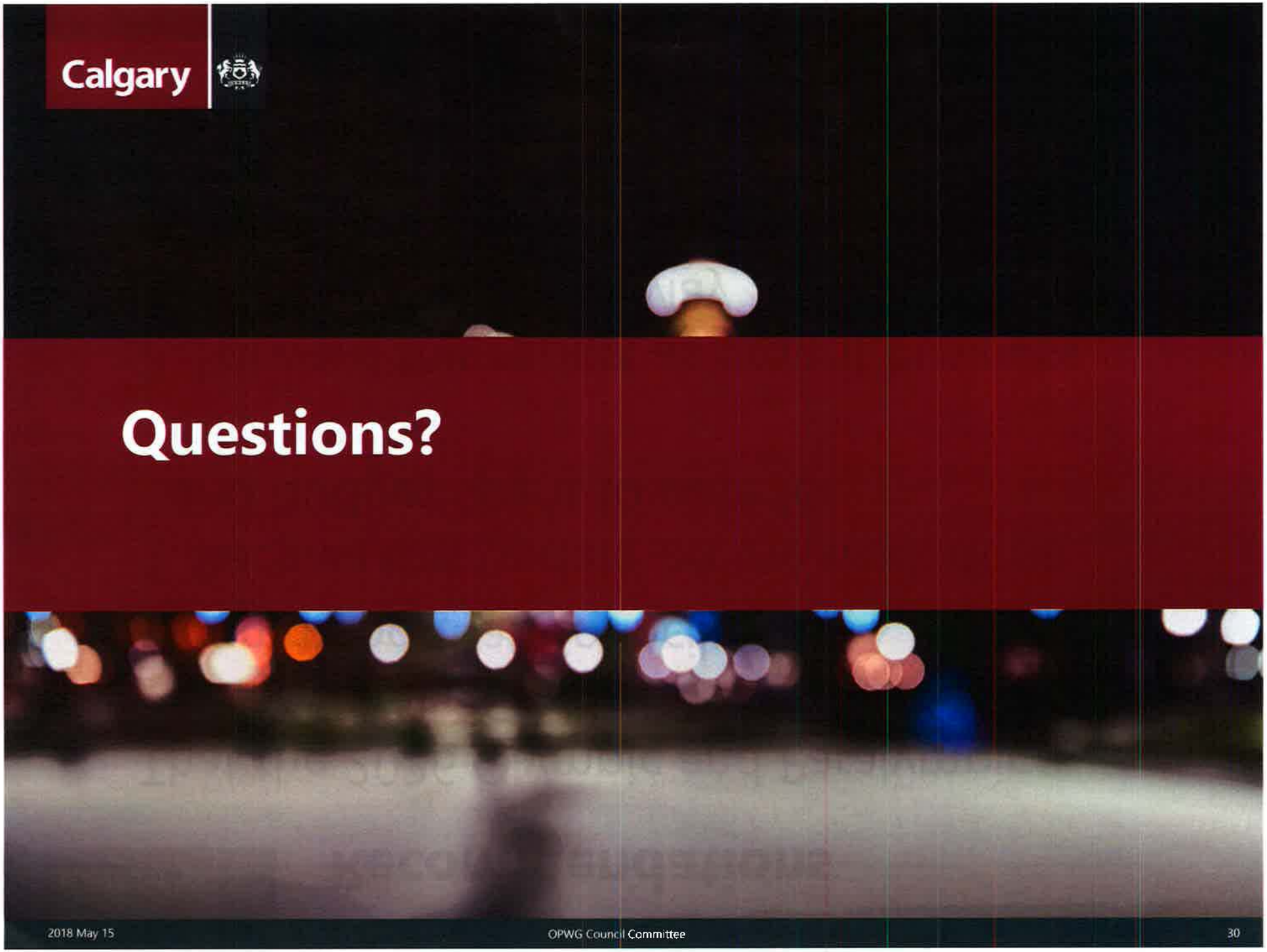
- City commitment to Bid Corporation is $9.5 million
- GoC contributed $10.5 million and GoA contributed $10 million
- Total includes all funds spent to date through CBEC and City work
- As of 2018 April 30, $5.2 million has been spent

Recommendations

That the 2026 Olympic and Paralympic Winter Games Council Committee recommend that Council:

1. Receive this update on the work done and budget spent to date for information;
2. Forward this report as urgent business directly to the 2018 May 16 Strategic Meeting of Council

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Questions?