Attachment 3 – Capital and Operating Budget Revisions Previously Approved by Council or Administration

Operating Budget Revisions:

Schedule 1: Operating Budget Revisions Previously Approved by Council

Schedule 2: Operating Budget Transfers Approved by Administration

Schedule 3: Council Decisions/Referrals Having Actual or Potential Future Year Budget Impacts

Capital Budget Revisions:

Schedule 4: Capital Budget Revisions Previously Approved by Council

Schedule 5: Capital Budget Revisions Approved by Administration

to Animal & Bylaw Services for the Crime Prevention Investment Plan. Report CPS2014 0378. On June 09, 2014, Council directed Administration to create an FTE to carry out the Administrative Functions of the Calgary Combative Sports Commission based on an overall cost recovery model. Report PFC2014-0418. Total Animal & Bylaw Services 1 On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- 0675. Total Recreation - 1	PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	NET BUDGET INC./(DEC.)
On May 12, 2014, Council approved one-time funding from the Fiscal Stability Reserve to Animal & Bylaw Services for the Crime Prevention Investment Plan. Report CPS2014 0378. On June 09, 2014, Council directed Administration to create an FTE to carry out the Administrative Functions of the Calgary Combative Sports Commission based on an overall cost recovery model. Report PFC2014-0418. Total Animal & Bylaw Services 1 On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- 0675. Total Recreation Total Recreation		COMMUNITY SERVICES & PROTECTIVE SERVICES			
to Animal & Bylaw Services for the Crime Prevention Investment Plan. Report CPS2014 0378. On June 09, 2014, Council directed Administration to create an FTE to carry out the Administrative Functions of the Calgary Combative Sports Commission based on an overall cost recovery model. Report PFC2014-0418. Total Animal & Bylaw Services 1 On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- 0675. Total Recreation - 1	004	Animal & Bylaw Services			
Administrative Functions of the Calgary Combative Sports Commission based on an overall cost recovery model. Report PFC2014-0418. Total Animal & Bylaw Services 1 On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- O 0675. Total Recreation Total Recreation - 11		to Animal & Bylaw Services for the Crime Prevention Investment Plan. Report CPS2014	-		66
Total Animal & Bylaw Services 1 On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- 0675. Total Recreation - 1		Administrative Functions of the Calgary Combative Sports Commission based on an	В	1	
On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire (4) 3 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- 0675. Total Recreation - 1		·		1	66
On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire (4) 3 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- 0675. Total Recreation - 1	001	Fire			
Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316. On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire (4) 3 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- 0675. Total Recreation - 1		On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216.	В	(4)	
Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316. Total Fire (4) 3 426 Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- 0675. Total Recreation - 1		· · · · · · · · · · · · · · · · · · ·	0		230
Recreation Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- O 1 0675. Total Recreation - 1			0		135
Recognition from Council funded from the Fiscal Stability Reserve. Report PFC2013- O 10675. Total Recreation - 1		Total Fire		(4)	365
0675. Total Recreation - 1	426	Recreation			
Total Recreation - 1		, ,	0		130
					130
Total Community Services & Protective Services (3)		Total Community Services & Protective Services		(3)	561

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	NET BUDGET INC./(DEC.)
694	CORPORATE SERVICES Corporate Properties and Buildings On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316.	0		313
	Total Corporate Properties and Buildings		-	313
792	Human Resources			_
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316.	0		200
	Total Human Resources			200
752	Information Technology			
	On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216.	В	(2)	
	Total Information Technology		(2)	-
	Total Corporate Services		(2)	513
	PLANNING, DEVELOPMENT & ASSESSMENT		` '	
841	Assessment			
	On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216.	В	(1)	
	Total Assessment		(1)	-
614	Development & Building Approvals			
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the	0		310
	Canadian Red Cross Society Pilot Flood Recovery Permit Fee Grant Program. Report			
	NM2014-18.			
	Total Development & Building Approvals		-	310
616	Land Use Planning & Policy	_		
	On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216.	В	(1)	_
	Total Land Use Planning & Policy		(1)	310
	Total Planning, Development & Assessment		(2)	310

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	NET BUDGET INC./(DEC.)
	TRANSPORTATION			
110	Calgary Transit	Б	(4.0)	
	On March 31, 2014, Council approved a reduction of FTEs. Report C2014-0216.	В	(10)	
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316.	0		100
	Total Calgary Transit		(10)	100
	Total Transportation		(10)	100
	CALGARY POLICE SERVICES			
070	Calgary Police Service			
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316.	0		30
	Total Calgary Police Service			30
704	CORPORATE ADMINISTRATION			
781	Chief Financial Officer's Department On November 25, 2013, Council approved carry forward for Zero-Based Reviews (ZBR). Report C2013-0668.	0		407
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316.	0		75
	Total Chief Financial Officer's Department			482
	·			•

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	NET BUDGET INC./(DEC.)
778	City Clerk's Office			
770	On March 10, 2014, Council approved funding from the Fiscal Stability Reserve for the Ward Boundary Commission. Report NM2014-10.	0		50
	Total City Clerk's Office			50
810	Law			
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the	Ο		27
	Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316.			
	On April 28, 2014, Council approved funding from the Fiscal Stability Reserve to purchase additional flood insurance coverage. Report PFC2014-0169.	0		250
	Total Law		-	277
	Total Corporate Administration		-	809
	CIVIC PARTNERS			
449	Civic Partners (Liaison: CS&PS)			
	On November 25, 2013, Council approved carry forward for continuing funding for Office of the Economic Development and Policy Coordination (EDPC). Report C2013-0668.	Ο		366
	Total Civic Partners		-	366

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	NET BUDGET INC./(DEC.)
	CORPORATE PROGRAMS			
860	General Revenue Recognition from Council to Recreation Program 426 funded from the Fiscal Stability Reserve. Report PFC2013-0675.	0		(130)
	On November 25, 2013, Council approved carry forwards. Report C2013-0668.	0		(1,401)
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Community Resiliency Projects. Report PFC2014-0316.	0		(460)
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to the Flood Recovery Task Force - Infrastructure / Operations. Report PFC2014-0316.	0		(650)
	On March 10, 2014, Council approved funding from the Fiscal Stability Reserve to City Clerk's Program 778 for the Ward Boundary Commission. Report NM2014-10.	O		(50)
	On May 12, 2014, Council approved funding from the Fiscal Stability Reserve to Animal & Bylaw Services Program 004 for the Crime Prevention Investment Plan. Report CPS2014-0378.	0		(66)
	On April 14, 2014, Council approved funding from the Fiscal Stability Reserve to Canadian Red Cross Society Pilot Flood Recovery Permit Fee Grant Program. Report NM2014-18.	0		(310)
	On April 28, 2014, Council approved funding from the Fiscal Stability Reserve to Law Program 810 to purchase additional flood insurance coverage. Report PFC2014-0169.			(250)
	Total General Revenue			(3,317)

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	NET BUDGET INC./(DEC.)
861	Corporate Costs On November 25, 2013, Council approved carry forward for Business Plan and Budget	0		628
	Coordination 4 (BPBC4). report C2013-0668. Total Corporate Costs Total Corporate Programs		-	628 (2,689)
	TOTAL CITY		(17)	

				2014
PROG		Base (B)	FTE	NET BUDGET
NO.	DESCRIPTION	One-time (O)	INC./(DEC.)	INC./(DEC.)
	COMMUNITY SERVICES & PROTECTIVE SERVICES			
004	Animal & Bylaw Services			
004	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		382
	Transfer from Development & Building Approvals program 614 to better realign resources.	В	34.0	(2,100)
	Total Animal & Bylaw Services	•	34.0	(1,718)
421	Community & Neighbourhood Services	•		
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		570
	Total Community & Neighbourhood Services	•	-	570
001	Fire	•		
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		15,691
	Total Fire	•	-	15,691
445	Parks	•		
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		1,122
	Total Parks		-	1,122
002	Public Safety Communications			
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		107
	Total Public Safety Communications		-	107
426	Recreation			_
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		970
	Transfer from Environmental & Safety Management program 817 to better realign resources.	В	1.0	101
	Total Recreation	•	1.0	1,071
902	GM - Community Services & Protective Services	•		
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		34
	Total GM - Community Services & Protective Services	•	-	34
	Total Community Services & Protective Services	•	35.0	16,877
	· · · · · · · · · · · · · · · · · · ·	1		

	(40003)			2014
PROG		Base (B)	FTE	NET BUDGET
NO.	DESCRIPTION	One-time (O)	INC./(DEC.)	INC./(DEC.)
	CORPORATE SERVICES			
694	Corporate Properties and Buildings			
034	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		634
	Total Corporate Properties and Buildings	Ь		634
459	Customer Service & Communications			
733	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		433
	Total Customer Service & Communications	Ь		433
792	Human Resources			
132	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		740
	Total Human Resources	Ь		740
752	Information Technology			740
732	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		1,488
	Trevisions to salary and wage anocated north Corporate Costs Program 601.	Ь		1,400
	Transfer from Infrastructure & Information Services program 816 to better realign	В	2.0	306
	resources.		2.0	000
	Total Information Technology		2.0	1,794
816	Infrastructure & Information Services			<u> </u>
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		799
	Transfer to Information Technology program 752 to better realign resources.	В	(2.0)	(306)
	Total Infrastructure & Information Services		(2.0)	493
488	Office of Land Servicing & Housing		,	
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		202
	Total Office of Land Servicing & Housing		-	202
901	GM - Corporate Services			-
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		15
	Total GM - Corporate Services		-	15
	Total Corporate Services		-	4,311
				,-

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PROG NO.			DESCRI	PTION		Base (B) One-time (O)	FTE INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
	CALGARY HO	USING COMP	ANY					
694	Calgary Housi	ng Company						
		provincial fund	ding for Social H	Housing I	Portfolios and reduction of funding	В		
	Expenditure	Recovery	Revenue	Net	t			
	2,178	0	(2,178)	0				
				7	Total Calgary Housing Company		-	-
	PLANNING, DI	EVELODMENT	- 0 VESESSWE	ENIT				
841	Assessment	EVELOPINIENI	& ASSESSIVIE	<u> </u>				
041		larv and wage	allocated from	Corporat	te Costs Program 861.	В		394
	Revisions to salary and wage allocated from Corporate Costs Program 861. Total Assessment						_	394
614	Development of	& Building Ap	provals					
	Revisions to salary and wage allocated from Corporate Costs Program 861.					В		64
			_			_	4	
	Transfer to Anii	mal & Bylaw Se	ervices program	n 004 to	better realign resources.	В	(34.0)	2,100
	Transfer to Wa	ter Resources	program 270 to	better r	ealign resources:	В	(12.0)	
	Expenditure	Recovery	Revenue	Net	_		(- /	
	(1,460)	829	631	0				
				Total I	Development & Building Approvals		(46.0)	2,164
616	Land Use Plan	ning & Policy	,					
	Revisions to salary and wage allocated from Corporate Costs Prog		te Costs Program 861.	В		230		
	Budget realignr	ment:				В		
	Expenditure	Recovery	Revenue	Net	•	5		
	(2,550)	(85)	2,635	0	•			
	(-,)	()	_,	· ·	Total Land Use Planning & Policy	,		230
					3 ,			

	(40000)			
PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
610	Citywide Policy and Integration	One-time (O)	1140.7(DE0.)	110.7(DE0.)
010	Revisions to salary and wage allocated from Corporate Costs Program 861. Total City Wide Policy and Integration	В		22 22
611	Inspections and Permit			
011	Revisions to salary and wage allocated from Corporate Costs Program 861. Total Inspections and Permit	В		53 53
612	Local Area Planning and Implementation			
	Revisions to salary and wage allocated from Corporate Costs Program 861. Total Local Area Planning and Implementation	В	-	13 13
904	GM - Planning, Development & Assessment			-
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		76
	Budget realignment:	В		
	Expenditure Recovery Revenue Net (685) 685 0 0			
	Total GM - Planning, Development & Assessment		-	76
	Total Planning, Development & Assessment		(46.0)	2,952
110	TRANSPORTATION Calgary Transit			
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		1,151
	Total Calgary Transit		-	1,151
132	Roads Revisions to salary and wage allocated from Corporate Costs Program 861.	В		1,680
				•
	Transfer to Transportation Planning program 617 to better realign resources.	В	(3.0)	(282)
	Total Roads		(3.0)	1,398

							2014
PROG					Base (B)	FTE	NET BUDGET
NO.			DESCRI	PTION	One-time (O)	INC./(DEC.)	INC./(DEC.)
615	Transportation	n Infrastructur	е				
	Revisions to sa	alary and wage	allocated from	Corporate Costs Program 861:	В		
	Expenditure	Recovery	Revenue	Net			
	164	(164)	0	0			
	Transfer to Tra	insportation Pla	nning program	617 to better realign resources:	В	(2.0)	
	Expenditure	Recovery	Revenue	Net			
	(272)	272	0	0			
				Total Transportation Infrastructu	ıre	(2.0)	-
617	Transportation	n Planning					
	Revisions to sa	alary and wage	allocated from	В		333	
	Transfer from F	Roads program	132 to better r	В	3.0	282	
	Transfer from	Transportation	Infrastructure p	program 615 to better realign resources:	В	2.0	
	Expenditure	Recovery	Revenue	Net			
	272	(272)	0	0			
				Total Transportation Planni	ng	5.0	615
905	GM - Transpor	rtation					_
	Revisions to sa	alary and wage	allocated from	Corporate Costs Program 861.	В		89
				Total GM - Transportati	on	-	89
				Total Transportati	on	_	3,253
	UTILITIES & E	NVIRONMENT	AL PROTECT	ION			
817	Environmenta	I & Safety Mar	nagement				
	Revisions to sa	alary and wage	allocated from	Corporate Costs Program 861.	В		228
	Transfer to Red	creation progra	m 426 to bette	r realign resources.	В	(1.0)	(101)
		. 0		Total Environmental & Safety Manageme	ent	(1.0)	127

THE CITY OF CALGARY SCHEDULE 2: OPERATING BUDGET TRANSFERS APPROVED BY ADMINISTRATION

FOR THE PERIOD 2014 JANUARY 01 TO JUNE 30

(\$000s)

				(ψοσοσ)			
PROG NO.			DESCR	RIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
252	Waste & Recy	cling Services	S				
	Revisions to sa	alary and wage	allocated from	Corporate Costs Program 861.	В		425
				Total Waste & Recycling Services		-	425
270	Utilities (Wate	r Resources a	nd Water Ser	vices)			
	Transfer from I resources:	Development &	Building Appr	rovals program 614 to better realign	В	12.0	
	Expenditure	Recovery	Revenue	Net			
	1,460	(829)	(631)	0			
				Total Water Resources & Water Services		12.0	_
906	GM - Utilities	& Environmen	tal Protection	1			_
	Revisions to sa	alary and wage	allocated from	В		18	
			To		-	18	
			٦	Total Utilities & Environmental Protection		11.0	570
070	CALGARY PO Calgary Police Revisions to sa	e Service		n Corporate Costs Program 861. Total Calgary Police Service	В		1,569 1,569
	CORPORATE	ADMINISTRAT	ΓΙΟΝ				
781	Chief Financia	al Officer's De	partment				
	Revisions to sa	alary and wage	allocated from	В		1,338	
				Total Chief Financial Officer's Department		-	1,338
778	City Clerk's O	ffice					
	Revisions to sa	alary and wage	allocated from	Corporate Costs Program 861.	В		172
				Total City Clerk's Office		-	172
775	City Manager's	s Office					
	Revisions to sa	alary and wage	allocated from	n Corporate Costs Program 861.	В		135
		Total City Manager's Office					135

PROG NO.	DESCRIPTION	Base (B) One-time (O)	FTE INC./(DEC.)	2014 NET BUDGET INC./(DEC.)
810	Law	(0)		
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		706
	Total Law		-	706
	Total Corporate Administration	•	-	2,351
	CIVIC PARTNERS			
449	Civic Partners (Liaison: CS&PS)			
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		14
	Total Civic Partners		-	14
	COUNCIL			
836	Office of Councillors	_		•
	Revisions to salary and wage allocated from Corporate Costs Program 861.	В .		63
005	Total Office of Councillors		-	63
835	Audit Committee	В		0
	Revisions to salary and wage allocated from Corporate Costs Program 861. Total Audit Committee	В	_	8
790	City Auditor's Office			0
790	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		76
	Total City Auditor's Office	ъ.		76
834	Mayor's Office	•		70
054	Revisions to salary and wage allocated from Corporate Costs Program 861.	В		66
	Total Mayor's Office		-	66
	Total Council		-	213
861	CORPORATE PROGRAMS Corporate Costs			
•	Revisions to salary and wage allocated to Business Units.	В		(32,110)
	Total Corporate Costs		_	(32,110)
	Total Corporate Programs		-	(32,110)
	TOTAL CITY	•	-	
		:		

SCHEDULE 3: COUNCIL DECISIONS/REFERRALS HAVING ACTUAL OR POTENTIAL FUTURE YEAR BUDGET IMPACTS

Provided to meet the requirement of NM2008-53 to track decisions or referrals that Council has made to date in the year which have an actual or potential future year budget impact.

DATE	REPORT #	BUSINESS UNIT / DEPARTMENT	TITLE	DESCRIPTION
2014 January 27	PUD2013-0545	Transportation and Planning, Development & Assessment	MDP/CTP 2013 Monitoring Progress Report	Council direct City Departments to report on key activities that are planned to continue the implementation of the MDP and CTP as part of the 2015-2018 Business Plan and Budget report.
2014 January 27	NM2014-04	Roads	Gravel Roads Older than 10 Years	Administration provide a cost benefit analysis versus current maintenance costs and options for payment, financing and/or cost recovery on a multi-year work plan to pave public gravel roads in residential and commercial areas; Administration bring this report to SPC of Transportation and Transit by September 19, 2014 to ensure inclusion in the 2015-2018 Business Plan & Budget Debate.
2014 February 10	TT2014-0017	Roads	Snow and Ice Control for Walkways Adjacent to Private Parcels	Council Direct Administration: 1. To propose an update to the Snow and Ice Control Policy to include snow and ice control on engineered walkways on a defined priority basis, commencement date to be determined; and 2. To report back to the 2014 November Budget discussions on how this plan could be implemented over the next four year budget cycle.
2014 February 24	NM2014-06	Roads	Snow Clearing in Residential Areas	Administration to bring this report on the proposed contract packages to SPC of Transportation and Transit by 2014 July, to allow inclusion in the 2015-2018 Business Plan and Budget Debate.
2014 March 10	NM2014-10	Office of the Councillors	Ward Boundary Determination and Review	The General Managers to canvass all their Business Units with regard to costs that would be incurred over the 2015-2018 business/budget cycle if the number of wards were changed and provide to the CFO for a report to Council, through PFC, no later than 2014 October 06.
2014 March 10	LPC2014-0172	Community Services & Protective Services	Proposed ENMAX Legacy Parks Program Updates	Budget adjustments may be required on some projects to address the new amenities and/or significant changes (i.e. water fountain features) that have been incorporated as a result of the capital investment.
2014 March 17	C2014-0095	Utilities	Water Infrastructure Investment Plan (WIIP)	Council direct Administration to incorporate the Water Infrastructure Investment Plan into the 2015-2018 Action Plan.

DATE	REPORT #	BUSINESS UNIT / DEPARTMENT	TITLE	DESCRIPTION
2014 March 17	C2014-0088	Utilities	2015-2018 Utility Rate Scenarios	Council: 1. Direct Administration to return to the proposed 2014 May 5 Strategic Planning Meeting of Council with indicative rates for the 2015-2018 Action Plan based on: a) The operating and capital budget requirements identified in this report; b) Appropriate utility financial targets for 2015-2018 and for 2019 – 2024; and c) The findings and recommendations of the Cost of Service Study regarding the Utility Financial Policies. 2. Direct that this Report, presentations and In Camera discussions remain confidential under Sections 23(1)(b), and 24(1)(a) and (b) of the Freedom of Information and Protection of Privacy Act until Council has approved the 2015-2018 Action Plan.
2014 March 17	C2014-0229	Utilities	2015-2018 Drainage Fee Scenarios	Council: 1. Direct Administration to develop Drainage indicative charges for the 2015-2018 Action Plan based on the recommended financial targets (accelerated delivery) and level of service (meets requirements & standards) for each of the following program elements: a) Regulatory and Environmental Protection; b) Maintaining Assets; c) Community Drainage Improvements; d) Flood Recovery and Resiliency. 2. Direct Administration to provide scenarios for acceleration for some urgent activities based on capacity.
2014 March 17	C2014-0089	Waste & Recycling Services	2015-2018 Waste & Recycling Services Rate Scenarios	Council: 1. Direct Administration to return to the proposed 2014 May 5 Strategic Planning Meeting of Council with indicative rates for the 2015-2018 Action Plan based on: a) the operating and capital requirements provided in this report; and b) including a fee for the residential green cart composting program reinvesting the savings from reduced black cart garbage collection to partially offset the program fee.
2014 March 31	CPS2014-0205	Community Services & Protective Services	Calgary Arts Development Authority's Arts Development Strategy	The implementation of new or expanded initiatives identified as a result of the strategy, may require additional budget dollars. If required, these budget requirements would be incorporated into the City of Calgary 2015-2018 Action Plan.

DATE	REPORT #	BUSINESS UNIT / DEPARTMENT	TITLE	DESCRIPTION
2014 April 14	PFC2014-0279	Community Services & Protective Services	Flood Mitigation Project for Calgary Zoo	Council direct Administration to report back to Council: a) once the Government of Alberta has rendered any funding decision on the applications for either the Flood Recovery Erosion Control Program and the Resiliency and Mitigation Framework Fund, with recommendations regarding the flood mitigation project at Calgary Zoo; and b) as part of Action Plan 2015-2018 with business plan and budget recommendations for the flood mitigation project at the Calgary Zoo.
2014 April 14	PFC2014-0316	City Manager	2013 Flood Recovery Task Force: Resiliency Recommendations	 As per the Community Resiliency Projects (Attachment 1): Direct Administration to bring forward for consideration any continuing operating costs as part of the 2015-2018 Action Plan. As per the Infrastructure / Operations: Flood Resiliency Projects (Attachment 2): Direct Administration to bring forward for consideration any continuing operating costs as part of the 2015-2018 Action Plan.
2014 May 06	TT2013-0326	Transportation - Roads	Refurbishment of Back Lanes	Council: Refer the request to increase the operating budget for Option 2 to the 2015 to 2017 budget cycle and continue the current back lane maintenance program (Option 1) for 2013 and 2014.
2014 May 12	CPS2014-0378	Animal & Bylaw Services	Crime Prevention Investment Plan Update	To bring forward any ongoing funding requests through the 2015-2018 Action Plan process.
2014 May 26	PUD2014-0312	Planning, Development & Assessment	Corridor Program Proposal	Direct Administration to bring forward to the SPC on Planning and Urban Development no later than 2014 September, an interim report to support Recommendations 1 and 2. Recommendation 2: Direct Administration to bring forward the necessary budgeting requirements for the Corridor Program to the 2015 -2018 Action Plan process to include: a) An additional \$713,000 into the LPI 2015 operating budget, and b) \$30,000 into the LPI 2016 operating budget.
2014 June 09	PFC2014-0418	Animal & Bylaw Services	Governance Review - Calgary Combative Sports Commission	Direct Administration to include an operations budget for the Commission in Action Plan 2015-2018 which ensures the Commission has sufficient financial resources to effectively carry out its duties.
2014 June 09	PFC2014-0213	Customer Service & Communications	Engage Review Project Final Report	Direct Administration to bring forward the position and budget implications in conjunction with the Customer Service & Communications Action Plan 2015-2018 business plan and budget submission in 2014 November and; Direct Administration to bring back a status report on the engage! Policy and Framework implementation before the end of 2016 Q2.

DATE	REPORT #	BUSINESS UNIT / DEPARTMENT	TITLE	DESCRIPTION
2014 June 23	PFC2014-0512	Utilities	River Flood Mitigation Panel Final Report	Council: 1. Direct Administration to bring a report to Priorities and Finance Committee no later than 2014 October 28 with the resource requirements for Corporate activities to be initiated in 2015-2018 (Attachment 2); 2. Direct Administration to bring a report to Priorities and Finance Committee no later than 2014 December 9 with a status update for Corporate activities underway, as identified in Attachment 2.
2014 June 23	PFC2014-0509	General	Building Canada Fund - National Infrastructure Component Applications	Council directs Administration to begin to recast the five year capital budget aligned to Council Priorities and Action Plan 2015-2018, including consideration of flood requirements and new funding availability from Build Canada and any other funding options, and return to Council though Priorities and Finance Committee by 2014 October with recommendations for the November capital budget deliberations.

SCHEDULE 4: CAPITAL BUDGET REVISIONS PREVIOUSLY APPROVED BY COUNCIL FOR THE PERIOD 2014 JANUARY 1 TO JUNE 30 (\$000s)

		2014	2015	2016	2017	2018
PROG.		INCREASE/	INCREASE/	INCREASE/	INCREASE/	INCREASE/
NO.	DESCRIPTION	(DECREASE)	(DECREASE)	(DECREASE)	(DECREASE)	(DECREASE)
932	Community Resiliency Projects - PARKS	1,125	-	-	-	-
935	Community Resiliency Projects - FIRE	2,250	-	-	-	-
943	Community Resiliency Projects - OFFICE OF LAND SERVICING & HOUSING	35	-	-	-	-
948	Community Resiliency Projects - ROADS	1,275	-	-	-	-
953	Community Resiliency Projects - CALGARY POLICE SERVICE	3,900	-	-	-	-
957	Community Resiliency Projects - CALGARY PARKING AUTHORITY	500	-	-	-	-
932	Infrastructure / Operations Resiliency Projects - PARKS	1,215	-	-	-	-
933	Infrastructure / Operations Resiliency Projects - RECREATION	100	-	-	-	-
935	Infrastructure / Operations Resiliency Projects - FIRE	940	-	-	-	-
937	Infrastructure / Operations Resiliency Projects - CORPORATE PROPERTIES & BUILDINGS	1,695	-	-	-	-
943	Infrastructure / Operations Resiliency Projects - OFFICE OF LAND SERVICING & HOUSING	20	-	-	-	-
947	Infrastructure / Operations Resiliency Projects - CALGARY TRANSIT	575	-	-	-	-
948	Infrastructure / Operations Resiliency Projects - ROADS	800	-	-	-	-
953	Infrastructure / Operations Resiliency Projects - CALGARY POLICE SERVICE	975	-	-	-	-
955	Infrastructure / Operations Resiliency Projects - LAW - Corporate Security	270	-	-	-	-
	Total	15,675	-	-	-	-
	Council approved report PUD2014-0316 for an increase of \$15.675 million appropriation and funding from the Fiscal Stability Reserve for the above community resiliency projects and infrastructure/operations resiliency projects.					
500	PARKS Parks and Natural Areas, design of Plakiston Bark improvement	275				
500 500	Parks and Natural Areas - design of Blakiston Park improvement Parks and Natural Areas - construction of Blakiston Park	375	-	-	-	-
500	Total	375	575 575	-	-	-
	Council approved report PUD2014-0346 for an increase of \$950 thousand appropriation and private contribution funding from the Brentwood Community Enhancement Fund to contribute to the costs of public engagement and design of Blakiston Park improvement in 2014 and future construction of the park design in 2015.	373	3/3	<u> </u>	<u>-</u>	

SCHEDULE 4: CAPITAL BUDGET REVISIONS PREVIOUSLY APPROVED BY COUNCIL FOR THE PERIOD 2014 JANUARY 1 TO JUNE 30 (\$000s)

		2014	2015	2016	2017	2018
PROG.	DECODIFICAL	INCREASE/	INCREASE/	INCREASE/	INCREASE/	INCREASE/
NO.	DESCRIPTION	(DECREASE)	(DECREASE)	(DECREASE)	(DECREASE)	(DECREASE)
	FLEET SERVICES					
871	Fleet Acquisitions	(10,500)	-	-	-	-
872	Support Facilities	10,500	-	-	-	-
	Total		-	-	-	-
	Council approved report PFC2014-0257 for a transfer of \$10.5 million appropriation and self-supported debt funding for the above projects to build a Fleet Services maintenance facility at the Shepard Operational Workplace Centre.					
	OFFICE OF LAND SERVICING & HOUSING					
489	Public Housing - relinquish one unit of Housing Capital Initiative funded project	(238)	-	-	-	-
489	Public Housing - relinquish Parkdale commercial space	(450)	-	-	-	-
489	Public Housing - capital budget appropriation redistribution	(18,547)	11,925	6,622	-	-
	Total	(19,235)	11,925	6,622	-	-
	Council approved report LAS2014-11 for a relinquishment of \$688 thousand appropriation in 2014 and a deferral of \$18.547 million appropriation from 2014 to 2015 of \$11.925 million and to 2016 of \$6.622 million for the above projects. These projects are funded by Municipal Sustainability Initiative of \$18.527 million, Real Estate Services Reserve of \$450 thousand and other government grants of \$238 thousand.					
705	Mixed Use Redevelopment	8,450	-	-	-	-
	Council approved report C2014-0018 for an increase of \$8.45 million appropriation and funding from the Real estate Services Reserve in 2014 for a feasibility study of land development.					
	ROADS					
147	Local Improvement - Paving and Driveway Crossing Funded by Property Owners					
	Council approved report C2014-0192 for an increase of \$687 thousand appropriation and local improvement debt funding in 2014 to facilitate completion a variety of property owner-initiated group one local improvement projects.	687	-	-	-	-

SCHEDULE 4: CAPITAL BUDGET REVISIONS PREVIOUSLY APPROVED BY COUNCIL FOR THE PERIOD 2014 JANUARY 1 TO JUNE 30 (\$000s)

PROG.	DESCRIPTION	2014 INCREASE/ (DECREASE)	2015 INCREASE/ (DECREASE)	2016 INCREASE/ (DECREASE)	2017 INCREASE/ (DECREASE)	2018 INCREASE/ (DECREASE)
894	UTILITIES (WATER RESOURCES & WATER SERVICES) Wastewater Treatment Plants - Bonnybrook Capacity Upgrade	-	48,300	24,000	22,100	6,700
894	Wastewater Treatment Plants - Bonnybrook Expansion Total	<u>-</u>	25,000 73,300	24,000	22,100	6,700
	Council approved report UCS2014-0025 for an increase of \$126.1 million appropriation and funding for Bonnybrook WWTP capacity upgrades of \$101.1 million and Bonnybrook WWTP Plant D expansion of \$25 million. The advanced approval for the above projects allows Water Resources to meet the advanced schedule and the 2015-2018 Action Plan will reflect the advanced approval of these requested funds.		-,	,	,	.,
895	Wastewater Collection Network - Wastewater Trunks Lift Station	9,100	-	-	-	-
895	Wastewater Collection Network - Stormwater Infrastructure for New Development	9,500	-	-	-	-
	Total Council approved report PFC2014-0511 for an increase of \$18.6 million appropriation and self- supported debt funding for the above projects. Walton Development and Management (Walton) advances the construction of these projects in 2014 and The City will repay the full costs to Walton in 2018 funded by self-supported debt.	18,600	-	-	-	-
038	CALGARY POLICE SERVICE Police Facilities - Auditorium at Westwinds Headquarters Council approved report PFC2014-0169 as amended by deleting the amount of \$2.325 million proposed for the above project in Attachment 1 Schedule A.	(2,325)	-	-	-	-
956	CIVIC PARTNERS Flood Projects - Calgary Zoo Floodproofing Council approved report PFC2014-0279 for an increase of \$1.2 million appropriation for the detailed design phase for the flood mitigation project at the Calgary Zoo. This project is funded in the interim from the Fiscal Stability Reserve with a plan for reimbursement by the provincial government.	1,200	-	-	-	-
	TOTAL CITY	23,427	85,800	30,622	22,100	6,700

SCHEDULE 5: CAPITAL BUDGET REVISIONS APPROVED BY ADMINISTRATION * FOR THE PERIOD 2014 JANUARY 1 TO JUNE 30 (\$000s)

PROG. NO.	DESCRIPTION	2014 INCREASE/ (DECREASE)	2015 INCREASE/ (DECREASE)
500	PARKS Parks and Natural Areas - Lifecycle Repairs & Upgrades Administration approved an increase of \$53 thousand appropriation and private contribution funding in 2014 for the Riley Park Bandshell project.	53	-
519	RECREATION Additional CPRIIP Funding - Canada Olympic Development Association Administration approved a relinquishment of \$59 thousand appropriation and MSI funding for Canada Olympic Development Association project as this project is completed.	(59)	-
048	ANIMAL BYLAW SERVICES Animal Bylaw Services Capital Administration approved an increase of \$50 thousand appropriation and funding from the Livery Transport Services Reserve in 2014 to purchase radios for the livery transport area.	50	-
813	INFRASTRUCTURE & INFORMATION SERVICES Information Initiatives - Geospatial Business Solutions mapping Frame Work Project Administration approved a deferral of \$100 thousand appropriation and Pay-As-You-Go funding from 2014 to 2015 due to late start resulting from change of scope of the project.	(100)	100
813	Information Initiatives - Building Repository Administration approved a deferral of \$200 thousand appropriation and Municipal Sustainability Initiative funding from 2014 to 2015 due to project delays resulting from the 2013 flood and technical issues.	(200)	200
814	Equipment - Survey Equipment Administration approved a deferral of \$100 thousand appropriation and Pay-As-You-Go funding from 2014 to 2015 due to delays in starting the project resulting from lack of resources.	(100)	100
819	Infrastructure Initiatives - Energy Performance Management Administration approved a deferral of \$124 thousand appropriation and Pay-As-You-Go funding from 2014 to 2015 due to complexity of the project that requires longer time to complete.	(124)	124
	Total Infrastructure & Information Services	(524)	524
943	OFFICE OF LAND SERVICING & HOUSING Flood Resiliency Projects	(55)	-
944	CALGARY HOUSING COMPANY Flood Resiliency Projects Total Administration approved a net zero transfer of appropriation and funding from the Figure Stability Records for the above	55 -	<u>-</u>
	Administration approved a net zero transfer of appropriation and funding from the Fiscal Stability Reserve for the above flood resiliency projects approved in Council Report PUD2014-0316.		

SCHEDULE 5: CAPITAL BUDGET REVISIONS APPROVED BY ADMINISTRATION * FOR THE PERIOD 2014 JANUARY 1 TO JUNE 30 (\$000s)

PROG.	DECODIFIED I	2014 INCREASE/	2015 INCREASE/
NO.	DESCRIPTION	(DECREASE)	(DECREASE)
450	LOCAL AREA PLANNING & IMPLEMENTATION	(222)	
152	Downtown Improvements	(200)	-
126	ROADS Pedestrian & Cycle Mobility - Industrial Sidewalk Retrofit Total	200	<u>-</u>
	Administration approved a net zero transfer of appropriation and funding from the Downtown Improvement Funds Reserve for the above projects in 2014 for improvements on the 1st Street SW underpass.		
100	ROADS	400	
128 147	Lifecycle & Asset Management - Various Concrete Construction Local Improvement - Paving - South Foothills	100 (100)	-
147	Total	(100)	
	Administration approved a net zero transfer of appropriation and private contribution funding for the above projects in 2014 to match various concrete constructions' projected 2014 expenditure.		
127	Goods Movement & Strategic Mobility - Various Street Improvements	200	-
147	Local Improvement - Paving - South Foothills	(200)	-
	Total		-
	Administration approved a net zero transfer of appropriation and private contribution funding for the above projects in 2014 to match various street improvements' projected 2014 expenditure.		
129	Development & Environmental Support - Subdividion Construction Administration approved an increase of \$110 thousand appropriation and private contribution funding from Urban Development for increased subdivision construction.	110	-
	Total Roads	110	-
	TOTAL CITY	(370)	524