

Calgary



SPC on Planning and Urban Development  
January 15, 2018

Industry/City Work Plan 2017 Year-end Report

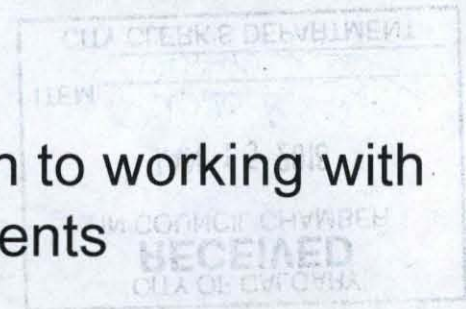
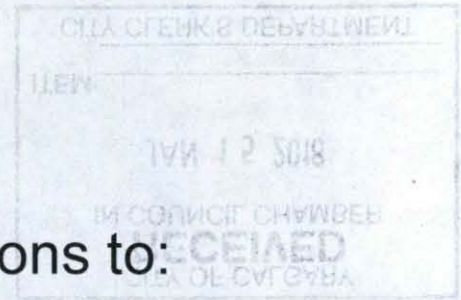
CITY OF CALGARY  
**RECEIVED**  
IN COUNCIL CHAMBER  
JAN 15 2018  
ITEM: PUD2018 - 0021  
Distribution  
CITY CLERK'S DEPARTMENT



CITY OF CALGARY  
**RECEIVED**  
IN COUNCIL CHAMBER  
JAN 15 2018  
ITEM: \_\_\_\_\_  
CITY CLERK'S DEPARTMENT

# Work Plan Overview

- The 2017 work plan focused on high priority actions to:
  - Advance the goals of the Municipal Development Plan and Calgary Transportation Plan
  - Identify opportunities to ensure development is realized; and
  - Enable private investment in Calgary
- The work plan reflects a collaborative approach to working with industry stakeholders and across City departments
- Initiatives progressed through dedicated working groups in partnership with Industry representatives





## Collaborative Work Plan Initiatives

The Industry/City 2017 Work Plan includes 4 key initiatives developed in collaboration with the Development Industry and Administration, including various departments

New Community Growth Strategy
Established Area Strategy
Industrial Strategy
Continuous Process Improvements



# Achievements: July - December 2017

Initiative	Results
New Community Growth Strategy	<ul style="list-style-type: none"> <li>• Amended the Municipal Development Plan to permit the submission of Outline Plan/Land Use applications prior to the removal of the Growth Management Overlay</li> <li>• Reviewed eight business cases for Overlay removal</li> <li>• Published the 2016 annual Off-site Levy report</li> <li>• On-going work:                             <ul style="list-style-type: none"> <li>• Developing a servicing and capital cost offset method with Industry to allow communities to be advanced outside of the City budget timeframes</li> <li>• Analyzing cumulative impacts of developing multiple communities</li> </ul> </li> </ul>
Established Area Strategy	<ul style="list-style-type: none"> <li>• Improved reporting for annual Centre City Levy report</li> <li>• Completed utility information mapping for Killarney</li> <li>• Analysis of funding tools for infrastructure and public amenities</li> <li>• Began the utility information mapping for Chinook and Bridgeland, and preparing future pilot options for utility information requests</li> <li>• Scoping potential modification to securities collected</li> </ul>



## Achievements: July - December 2017

Initiative	Results
Industrial Strategy	<ul style="list-style-type: none"> <li>• Produced research outlining information on industrial lands in Calgary</li> <li>• Completed an audit of industrial web presence on calgary.ca</li> <li>• Developed an industrial communication strategy, and developing education materials to support the industrial sector</li> <li>• Struck a sub-committee to review utility pipe size requirements for industrial development</li> </ul>
Continuous Process Improvements	<ul style="list-style-type: none"> <li>• Identified solutions to improve the construction drawing and Construction Completion Certificate / Final Acceptance Certificate (CCC/FAC) process</li> <li>• Improved Land Use/Outline Plan application workflow for staff</li> <li>• Improved communication during the initial team review stage</li> <li>• Complete Application Requirement List (CARL) Advisory Group established / CARL revised</li> <li>• Scope of review for row housing and site grading reduced</li> <li>• Online staff directory for customers</li> <li>• Survey created for customers to provide feedback</li> <li>• Enhanced revised plan process</li> </ul>



# Looking ahead: 2018 Work Plan

Initiative	Priority Actions
New Community Growth Strategy	<ul style="list-style-type: none"> <li>• Bring forward Business Cases for budget consideration</li> <li>• Report to Priorities and Finance Committee on a strategic growth decision making framework for new communities, including financing options</li> <li>• Implementation of the growth decision framework (noted above)</li> <li>• City Financial Reporting and Planning (Off-site Levy Bylaw/Next Budget)</li> </ul>
Established Area Strategy	<ul style="list-style-type: none"> <li>• Targeted cost reductions for redevelopment</li> <li>• Scope and pilot how policies and initiatives benefit and impact redevelopment areas, and identify, plan and prioritize technical requirements to realize redevelopment</li> <li>• Review key underutilized right-of-ways</li> <li>• Further development of funding tools for Developed Areas investment</li> <li>• Pilot site-specific utility information requests</li> <li>• Centre City Levy review and Annual Report</li> </ul>



# Looking ahead: 2018 Work Plan

Initiative	Priority Actions
Industrial Strategy	<ul style="list-style-type: none"> <li>• Complete industrial education work (publish factsheet information)</li> <li>• Research on cost/value for industrial development in Calgary relative to region</li> <li>• Explore mutual access issues</li> <li>• Provide input to prioritize infrastructure investments in industrial areas for the next capital budget</li> <li>• Provide input on policies and local area planning updates that impact the industrial sector</li> <li>• Engage agencies/build partnerships</li> <li>• Continue to provide input on relevant continuous process improvements work</li> </ul>



Initiative	Priority Actions
<p>Continuous Process Improvements</p>	<ul style="list-style-type: none"> <li>• Construction drawings implementation of enhancements</li> <li>• Construction Completion Certificate / Final Acceptance Certificate (CCC/FAC) process enhancements</li> <li>• Standard Library and Detailed Team Review Template revisions</li> <li>• Explore – staff training on enhancement pre-application process</li> <li>• Application circulation</li> <li>• Transportation Impact Assessment – review and enhancement of the process</li> </ul>





That the SPC on Planning and Urban Development recommends that Council direct Administration to:

- 1) Provide a mid-year communication to all Council members on the progress of the 2018 Industry/City Work Plan, no later than 2018 July; and
- 2) Report back to the SPC on Planning and Urban Development with a 2018 year-end Industry/City Work Plan report, no later than 2019 January.