

### Industry/City 2017 Work Plan Schedule

The Industry/City Work Plan was directed by Council at the same time as the approval to the Off-site Levy Bylaw (C2016-0023). This document provides an update since the mid-year report (PUD2017-0425) and summarizes the Industry/City 2017 Work Plan agreed to by Administration, the Developer Advisory Committee, and the initiative working groups.

**Purpose:** To present a high level 2017 work plan and outline key deliverables to address the issues that were agreed upon by Administration and the development industry (Industry) during the off-site levy process.

**Commitment:** Administration and Industry continue with the collaborative approach on work that was started as a part of the Off-site Levy Bylaw process. As a result of these discussions the Industry/City 2017 Work Plan was developed. City and Industry commitment to resources is needed to achieve the outcomes. Working groups with cross-corporate internal representatives and members of Industry have been established to collaborate on solutions to some of the challenges that were identified.

New Community Growth Strategy				
Timelines				2017 Actions
2017 Q1	2017 Q2	2017 Q3	2017 Q4	
X	X	X	X	1. Business Cases: Develop and inform business case process and determine role in City growth strategy (including budget consideration) (Business cases complete, budget consideration continuing into next year)* 2. Alternative funding/financing arrangements (continuing into 2018) a. Operating Costs Review and Options* b. Capital Costs Review and Options* 3. City Financial Reporting and Planning (Off-site Levy Bylaw/Next budget) (Complete)
X	X	X	X	
X	X	X	X	
	X	X	X	
Established Area Strategy				
Timelines				2017 Actions
2017 Q1	2017 Q2	2017 Q3	2017 Q4	
X	X	X	X	1. Reductions to the Costs of Redevelopment – Fees and Charges (On Hold until early 2018)* 2. Potential Annual Investment Fund – Further Development of Fund* 3. Water Resources Infrastructure Info – Pilot Implementation* (Information Mapping Complete – Killarney-Glengarry Pilot) 4. Centre City Levy Reporting – 2014/2015 Expenditures (Complete)
X	X	X	X	
X	X	X	X	
X	X			

\*Actions marked with an asterisk will carry on into 2018.

<b>Industrial Strategy</b>				
<b>Timelines</b>				<b>2017 Actions</b>
2017 Q1	2017 Q2	2017 Q3	2017 Q4	
X	X	X	X	1. Baseline/Framework for an Industrial Strategy* a. Land Use – current state of industrial in Calgary (Complete) b. Economic benefit baseline (Preliminary research is complete; additional research to be undertaken in 2018)
X	X	X	X	2. Education – outline an approach for increasing industrial sector awareness (fact sheet, web updates) (Complete)
		X	X	3. Reach out to other agencies (e.g., Calgary Economic Development, NavCanada, Calgary Airport Authority, etc) (Complete)
		X	X	4. Pipe Size Requirements – investigate storm/sanitary requirements with Water Resources* (Continued to Q1 2018)

<b>Continuous Process Improvements</b>				
<b>Timelines</b>				<b>2017 Actions</b>
2017 Q1	2017 Q2	2017 Q3	2017 Q4	
X	X	X	X	1. Permit Coordination (Complete)
X	X			2. Row Housing (Complete)
X	X			3. Site Grading (Complete)
X	X	X	X	4. Construction Drawings*
X	X	X	X	5. Construction Completion Certificate/Final Acceptance Certificate (CCC/FAC)*
X	X	X		6. Development Site Servicing Plan (DSSP) (Complete)
		X	X	7. Standard Comment Library + Detail Team Review (DTR) Template Revisions*
X	X	X	X	8. Explore*
		X	X	9. Application Circulation*
		X	X	10. Identification and Submittal of Supporting Documents*
X	X	X	X	11. Submittal and Initial Team Review (ITR) (Complete)
X	X	X	X	12. Communication Expectations and Rules (Complete)