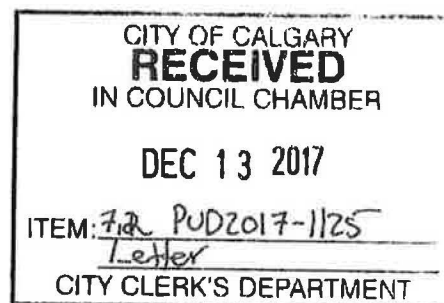




December 13, 2017

City of Calgary, Planning & Urban Development  
The City of Calgary  
P.O. Box 2100, Station M  
Calgary, AB T2P 2M5



Attn: Tammy Henry, Planner- Calgary Growth Strategies

### **Re: Infill Scoping Report**

The Federation of Calgary Communities was actively engaged during the creation of the proposed direction to understand infill developments. We appreciate Administration's approach towards open communication and transparency and we hope this will continue if we develop a strategy to support infill.

As a result of months of consultation with Administration and with our own membership of community associations, we are generally in support of the two-phase approach to address the 11 items. For the past few months, we have had open conversations with Administration about how these 11 items are part of a larger discussion and how they are interrelated items in themselves. We believe that understanding some of the key points identified in this report such as "What is community character? How do we build sensitive development? Or how do we encourage infill that fits the vision of the community?" are discussions that we need to have if we want to move forward and have comprehensive solutions. We also appreciate Administration's approach to providing short-term interim solutions to some of the 11 items as we strive to understand the higher-level ideas (Phase 1).

If we move forward towards creating a strategy for infill development in existing communities, we would want to see the following:

- From the proposed strategy, we would like to see a comprehensive work plan defining short, medium, and long term deliverables. Given the complexity and timeline for the proposed strategy, it is important that all stakeholders have a shared understanding of the outcomes.
- Participation vs. Consultation. Our communities are diverse in their perspectives; we believe it is important that they have a meaningful role in both phases of the strategy and will continually be invited to participate in the discussion.
- This proposal, in particular Phase 2, has the potential to deliver some much needed outcomes on the qualitative understanding of community growth and change. Our communities want to be assured that the discussion remains focused on finding a balance between redevelopment and sensitivity to the existing character of the community.
- We agree that infill development is beneficial to communities in many ways. There is also importance in understanding and acknowledging the impacts of change to character, in both the private and public realm,