

2017 Operating Net Budget Changes from 2017 July 01 to 2017 Dec 31 (\$000s)  
For Information

PFC2018-0541  
Attachment 4

Business Unit	2017 Net Operating Budget as at 2017 June 30	2017 Net Operating Budget as at 2017 Dec 31	Change	Comments
<b>UTILITIES &amp; ENVIRONMENTAL PROTECTION</b>				
Environmental & Safety Management	11,113	11,113	-	• No changes.
Waste & Recycling Services	53,948	50,741	(3,207)	<ul style="list-style-type: none"> <li>• Council approved (\$3,300) carry forward to 2018 of one-time funding from Fiscal Stability Reserve for the Green Cart Program.</li> <li>• Administration approved: <ul style="list-style-type: none"> <li>* \$83 adjustment to the carry forward of one-time funding approved by Council.</li> <li>* \$10 for 2017 Electricity inflation allocation.</li> </ul> </li> </ul>
Utilities (Water Resources and Water Services)	(0)	(0)	-	• No changes.
GM - Utilities & Environmental Protection	433	433	-	• No changes.
<b>TOTAL UTILITIES &amp; ENVIRONMENTAL PROTECTION</b>	<b>65,494</b>	<b>62,287</b>	<b>(3,207)</b>	
<b>TRANSPORTATION</b>				
Calgary Transit	256,064	255,511	(553)	<ul style="list-style-type: none"> <li>• Council approved (\$750) carry forward to 2018 of one-time funding from Budget Savings Account for Transit (Implementation of Zero-Based Review).</li> <li>• Administration approved: <ul style="list-style-type: none"> <li>* \$333 for 2017 Electricity inflation allocation.</li> <li>* (\$14) adjustment to the carry forward of one-time funding approved by Council.</li> <li>* (\$122) transfer to Finance for Tangible Capital Asset reorganization.</li> </ul> </li> </ul>
Roads	157,140	157,313	173	<ul style="list-style-type: none"> <li>• Administration approved: <ul style="list-style-type: none"> <li>* \$295 for 2017 Electricity inflation allocation.</li> <li>* (\$122) transfer to Finance for Tangible Capital Asset reorganization.</li> </ul> </li> </ul>
Transportation Infrastructure	0	0	-	• No changes.
Transportation Planning	13,819	12,757	(1,062)	<ul style="list-style-type: none"> <li>• Council approved (\$1,000) carry forward to 2018 of one-time funding from Fiscal Stability Reserve for the Pedestrian and Cycling Strategy.</li> <li>• Administration approved (\$62) adjustment to the carry forward of one-time funding approved by Council.</li> </ul>
GM - Transportation	1,169	1,019	(150)	• Administration approved (\$150) transfer to Finance for Tangible Capital Asset reorganization.
<b>TOTAL TRANSPORTATION</b>	<b>428,192</b>	<b>426,601</b>	<b>(1,592)</b>	

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<b>COMMUNITY SERVICES</b>				
Calgary Community Standards	52,426	51,154	(1,271)	<ul style="list-style-type: none"> <li>Administration approved: <ul style="list-style-type: none"> <li>\$2 for 2017 Electricity inflation allocation.</li> <li>Net zero adjustment in revenue for Corporate Work Force Planning approval of FTE and budget.</li> <li>(\$258) transfer to Calgary Recreation for Department reorganization.</li> <li>(\$293) transfer to Calgary Parks for Department reorganization.</li> <li>(\$721) transfer to Calgary Fire Department for Department reorganization.</li> </ul> </li> </ul>
Calgary Emergency Management Agency (CEMA)	5,198	5,198	-	<ul style="list-style-type: none"> <li>No changes.</li> </ul>
Calgary Fire Department	236,027	237,655	1,628	<ul style="list-style-type: none"> <li>Administration approved: <ul style="list-style-type: none"> <li>\$770 for Corporate Work Force Planning approval of growth FTE and budget.</li> <li>\$721 transfer from Calgary Community Standards for Department reorganization.</li> <li>\$106 for 2017 IAFF growth settlement budget allocation.</li> <li>\$31 for 2017 Electricity inflation allocation.</li> </ul> </li> </ul>
Calgary Neighbourhoods	42,163	41,918	(245)	<ul style="list-style-type: none"> <li>Council approved (\$245) carry forward to 2018 of one-time funding from Fiscal Stability Reserve for Accessibility, Business Revitalization Zones, and This is My Neighbourhood.</li> </ul>
Calgary Parks	102,003	100,418	(1,585)	<ul style="list-style-type: none"> <li>Council approved (\$1,100) carry forward to 2018 of one-time budget from Fiscal Stability Reserve for Tree Disaster Recovery and Restoration.</li> <li>Administration approved: <ul style="list-style-type: none"> <li>\$12 for 2017 Electricity inflation allocation.</li> <li>\$293 transfer from Calgary Community Standards for Department reorganization.</li> <li>(\$790) adjustment to the carry forward of one-time funding approved by Council.</li> </ul> </li> </ul>
Calgary Recreation	56,277	54,931	(1,346)	<ul style="list-style-type: none"> <li>Council approved (\$1,000) carry forward to 2018 of one-time budget from Fiscal Stability Reserve for Calgary Bid Exploration Committee 2026 Olympic Bid.</li> <li>Administration approved: <ul style="list-style-type: none"> <li>\$96 for 2017 Electricity inflation allocation.</li> <li>\$258 transfer from Calgary Community Standards for Department reorganization.</li> <li>(\$700) adjustment to the carry forward of one-time funding approved by Council.</li> </ul> </li> </ul>
Calgary Housing	10,253	5,684	(4,569)	<ul style="list-style-type: none"> <li>Council approved carry forwards to 2018 of: <ul style="list-style-type: none"> <li>Net zero one-time funding from Public Housing Reserve for the Corporate Affordable Housing Strategy.</li> <li>(\$5,015) one-time funding from Community Economic Resiliency Fund for the Affordable Housing Development Financial Incentive and Housing Application Coordination.</li> </ul> </li> <li>Administration approved \$446 net adjustment to the carry forwards of one-time funding approved by Council.</li> </ul>
GM - Community Services	843	843	-	<ul style="list-style-type: none"> <li>No changes.</li> </ul>
<b>TOTAL COMMUNITY SERVICES</b>	<b>505,190</b>	<b>497,802</b>	<b>(7,387)</b>	

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<b>CIVIC PARTNERS</b>	<b>88,228</b>	<b>88,441</b>	<b>213</b>	<ul style="list-style-type: none"> <li>• Council approved: <ul style="list-style-type: none"> <li>* \$2,000 one-time funding from the Fiscal Stability Reserve to Civic Partners for the Calgary Arts Development Authority.</li> <li>* (\$1,200) carry forward to 2018 of one-time funding from Community Economic Resiliency Fund for Calgary Economic Development.</li> <li>* (\$587) carry forward to 2018 of base budget from Fiscal Stability Reserve for EDPC Programs.</li> </ul> </li> </ul>
<b>CALGARY POLICE SERVICE</b>	<b>388,069</b>	<b>388,069</b>	<b>-</b>	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>PLANNING &amp; DEVELOPMENT</b>				
Calgary Approvals Coordination	1,898	3,832	1,934	<ul style="list-style-type: none"> <li>• Administration approved \$1,934 transfer from Calgary Growth Strategies for Department reorganization.</li> </ul>
Calgary Building Services	-	107	107	<ul style="list-style-type: none"> <li>• Administration approved: <ul style="list-style-type: none"> <li>* Net zero adjustment due to reorganization.</li> <li>* \$107 transfer from Community Planning for Department reorganization.</li> </ul> </li> </ul>
Calgary Growth Strategies	2,720	114	(2,606)	<ul style="list-style-type: none"> <li>• Council approved (\$291) carry forward to 2018 of one-time funding from Fiscal Stability Reserve for One Time Flood Mitigation.</li> <li>• Administration approved: <ul style="list-style-type: none"> <li>* Net zero adjustment for Department reorganization.</li> <li>* \$54 for 2017 Salary and Wages allocation.</li> <li>* (\$435) transfer to Community Planning for Department reorganization.</li> <li>* (\$1,934) transfer to Calgary Approvals Coordination for Department reorganization.</li> </ul> </li> </ul>
Community Planning	12,597	12,925	328	<ul style="list-style-type: none"> <li>• Administration approved: <ul style="list-style-type: none"> <li>* \$435 transfer from Calgary Growth Strategies for Department reorganization.</li> <li>* (\$107) transfer to Calgary Building Services for Department reorganization.</li> </ul> </li> </ul>
GM - Planning & Development	780	780	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>TOTAL PLANNING &amp; DEVELOPMENT</b>	<b>17,995</b>	<b>17,759</b>	<b>(237)</b>	
<b>DEPUTY CITY MANAGER'S OFFICE</b>				
Corporate Analytics & Innovation	19,964	20,080	116	<ul style="list-style-type: none"> <li>• Administration approved \$116 transfer from Facility Management to centralize asset information and mapping services.</li> </ul>
Facility Management	40,928	40,917	(11)	<ul style="list-style-type: none"> <li>• Administration approved: <ul style="list-style-type: none"> <li>* \$105 for 2017 Electricity inflation allocation.</li> <li>* (\$116) transfer to Corporate Analytics &amp; Innovation to centralize asset information and mapping services.</li> </ul> </li> </ul>
Fleet Services	-	-	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Real Estate & Development Services	3,680	3,680	-	<ul style="list-style-type: none"> <li>• Administration approved a net zero realignment for reorganization.</li> </ul>
Resilience & Infrastructure Calgary	507	723	216	<ul style="list-style-type: none"> <li>• Administration approved \$216 for Corporate Work Force Planning approval of growth FTEs and budget.</li> </ul>
Supply Management	9,254	9,254	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
GM - Deputy City Manager's Office	2,868	2,868	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>TOTAL DEPUTY CITY MANAGER'S OFFICE</b>	<b>77,201</b>	<b>77,521</b>	<b>321</b>	

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<b>URBAN STRATEGY</b>	<b>2,714</b>	<b>2,174</b>	<b>(540)</b>	<ul style="list-style-type: none"> <li>• Council approved (\$490) carry forward to 2018 of one-time funding from Fiscal Stability Reserve for Main Streets and several smaller one-time projects.</li> <li>• Administration approved (\$50) adjustment to the carry forward of one-time funding approved by Council.</li> </ul>
<b>LAW &amp; LEGISLATIVE SERVICES</b>				
City Clerk's Office	15,986	16,694	708	<ul style="list-style-type: none"> <li>• Administration approved \$708 transfer from Information Technology for reorganization of offsite storage contract costs.</li> </ul>
Corporate Security	8,567	8,567	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Law	11,058	11,058	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
GC - Law & Legislative Services	1,451	1,451	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>TOTAL LAW &amp; LEGISLATIVE SERVICES</b>	<b>37,062</b>	<b>37,770</b>	<b>708</b>	
<b>CITY MANAGER'S OFFICE</b>	<b>2,140</b>	<b>2,140</b>	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>CHIEF FINANCIAL OFFICER'S DEPARTMENT</b>				
Assessment	22,303	22,303	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Customer Service & Communications	24,759	24,759	-	<ul style="list-style-type: none"> <li>• Administration approved: <ul style="list-style-type: none"> <li>* Net zero adjustment for correction of 2017 Q2 Corporate Work Force Planning approval of growth FTEs and budget.</li> <li>* Net zero adjustment for reorganization.</li> </ul> </li> </ul>
Finance	35,258	35,552	294	<ul style="list-style-type: none"> <li>• Council approved (\$50) carry forward to 2018 of one-time funding from Fiscal Stability Reserve for feasibility assessments of potential innovative financing approaches.</li> <li>• Administration approved: <ul style="list-style-type: none"> <li>* \$394 transfers from Business Units for Tangible Capital Asset reorganization. <ul style="list-style-type: none"> <li>- \$150 transfer from GM - Transportation.</li> <li>- \$122 transfer from Calgary Transit.</li> <li>- \$122 transfer from Roads.</li> </ul> </li> <li>* (\$50) adjustment to the carry forward of one-time funding approved by Council.</li> </ul> </li> </ul>
Human Resources	31,968	31,968	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Information Technology	66,872	66,164	(708)	<ul style="list-style-type: none"> <li>• Administration approved (\$708) transfer to City Clerk's Office for reorganization of offsite storage contract costs.</li> </ul>
GM - CFOD	831	831	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>TOTAL CHIEF FINANCIAL OFFICER'S DEPARTMENT</b>	<b>181,991</b>	<b>181,577</b>	<b>(414)</b>	
<b>COUNCIL</b>				
Audit Committee	758	758	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
City Auditor's Office	2,950	2,950	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Mayor's Office	1,964	1,964	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
Office of the Councillors	9,333	9,333	-	<ul style="list-style-type: none"> <li>• No changes.</li> </ul>
<b>TOTAL COUNCIL</b>	<b>15,005</b>	<b>15,005</b>	-	

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<b>CORPORATE PROGRAMS - COMMON REVENUES</b>				
Franchise Fees	(217,656)	(217,656)	-	• No changes.
General Revenue	(206,056)	(189,440)	16,616	<ul style="list-style-type: none"> <li>• Council approved: <ul style="list-style-type: none"> <li>* One-time funding (\$2,000) from the Fiscal Stability Reserve for the Calgary Arts Development Authority.</li> <li>* Carry forwards to 2018 of: <ul style="list-style-type: none"> <li>\$10,213 one-time budget from Fiscal Stability Reserve.</li> <li>\$6,215 one-time budget from Community Economic Resiliency Fund.</li> <li>\$750 one-time budget from Budget Savings Account.</li> </ul> </li> </ul> </li> <li>• Administration approved adjustments to the carry forwards approved by Council: <ul style="list-style-type: none"> <li>\$1,870 one-time budget from Fiscal Stability Reserve.</li> <li>\$14 one-time budget from Fiscal Stability Reserve.</li> <li>(\$446) one-time budget from Community Economic Resiliency Fund.</li> </ul> </li> </ul>
Investment Income & Financial Charges	(29,500)	(29,500)	-	• No changes.
Taxation	(1,807,169)	(1,807,169)	-	• No changes.
<b>TOTAL CORPORATE PROGRAMS - COMMON REVENUES</b>	<b>(2,260,381)</b>	<b>(2,243,765)</b>	<b>16,616</b>	
<b>CORPORATE PROGRAMS - CORPORATE COSTS &amp; DEBT SERVICING</b>				
Capital Financing Costs	313,603	313,603	-	• No changes.
Civic & Intergovernmental Affairs	387	387	-	• No changes.
Corporate Costs	143,012	138,531	(4,481)	<ul style="list-style-type: none"> <li>• Council approved (\$2,150) carry forward to 2018 of one-time funding from Fiscal Stability Reserve to Corporate Costs for Council's Innovation Fund.</li> <li>• Administration approved: <ul style="list-style-type: none"> <li>* (\$54) for 2017 Salary and Wages allocation.</li> <li>* (\$106) for 2017 IAFF growth settlement budget allocation.</li> <li>* (\$301) adjustment to the carry forward of one-time funding approved by Council.</li> <li>* (\$884) for 2017 Electricity inflation allocation.</li> <li>* (\$986) net transfer to multiple BUs for Corporate Work Force Planning approval of growth FTEs and budget.</li> </ul> </li> </ul>
Employee Benefits	(6,900)	(6,900)	-	• No changes.
Gas, Power and Telecom. Committee	925	925	-	• No changes.
Scholarships	73	73	-	• No changes.
<b>TOTAL CORPORATE PROGRAMS - CORPORATE COSTS &amp; DEBT SERVICING</b>	<b>451,100</b>	<b>446,619</b>	<b>(4,481)</b>	
<b>TOTAL CORPORATE PROGRAMS</b>	<b>(1,809,281)</b>	<b>(1,797,146)</b>	<b>12,135</b>	
<b>TOTAL CITY</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	
Total City (without Corporate Programs)	1,809,280	1,797,145	(12,135)	
Corporate Programs	(1,809,281)	(1,797,146)	12,135	
Total City	(0)	(0)	0	