The Corporate Project Management Framework uses many channels to engage and communicate with the project management community.

Communication Channels	Time Period	Audience	(Q4) % Change
	2012 Q4	1063	N/A
PM Framework Webpage	2013 Q4	1427	+34.2
	2014 Q4	1608	+12.7
	2014 Total	7180	

Communication Channels	Time Period	Audience	Open Rate
e-newsletter	2014	540	29.6%
myCity Articles	2014	517	

Engagement Events	Time Period	Attendees
Town Hall	January	190
CPMF 101 Orientation – Corporate Properties and Buildings	March	54
Networking Event – Phase 2 Contributor Celebration	May	72
PMQA Contributor Celebration	August	29
Networking Event – Organizational Change Management	September	106
CPMF 101 Orientation – Roads	September	31
Networking Event – engage! team Presentation	October	55
CPMF 101 Orientation – IIS	October	20
International Project Management Day	November	108
Total Attendees		665

Audience activity of access to online communications may indicate an increasing awareness and interest growth from the project management community. In addition to hosted events and communications efforts, individual and group information sessions with senior management and others have been undertaken. Attendance at hosted events shows active interest from across The Corporation.

The contributions of the following individuals, past and present, made the work of the Framework possible. We would like to acknowledge and thank them for their efforts.

#### **Program Steering Committee**

Current Members	Department/Business Unit
Richard Binder	Waste and Recycling Services
Narinder Bubbar	Infrastructure and Information Services - CPMC Lead
Duane Delaney	Transportation Infrastructure
Altaf Durrani	Calgary Transit
Deborah McCaig	Office of Land Services and Housing
Darren Mondor	Information Technology
lan Morley	Water Resources
Scott Pickles	Community Services and Protective Services
Barry Poon	Roads
Ingrid Roxas	Office of Land Services and Housing (Proxy)
Charles Scott	IIS Program Manager (Reporting to Steering Committee)
Susan Specht	Corporate Properties and Buildings
Jason Truong	Roads (Proxy)
Ryan Woodhouse	Recreation
Steve Wyton	Infrastructure and Information Services (Chair)
Gary Zemp	Law
Ex-Officio Members	Department/Business Unit
Sarah Aspinall	Supply Management
Allyson Austin	Human Resources
Past Members	Department/Business Unit
Oscar Aular	Infrastructure and Information Services
Darrel Bell	Corporate Properties and Buildings
Anne Cataford	Transportation Infrastructure
Devery Corbin	Corporate Properties and Buildings
Jim Duggan	IIS Program Manager (Reporting to Steering Committee)
Peter. Enslen	Calgary Transit
Thomas Hansen	Recreation
Andrew Mardon	Finance and Supply
Doug Marter	Parks
Rick Masters	Finance
Victoria Panchuk	Community Services and Protective Services
David Price	Transportation Infrastructure
Maureen Miller	Community Services and Protective Services
Susana Slavnik	Corporate Properties and Buildings

### Project Team Members - Phase 1, 2 and 3

Name	Department / Business Unit
Ian Aitchison	Information Technology
Karen Alm	Calgary Transit
Nagib Al-Udaini	Roads
Rosemarie Aronitz	Office of Land Servicing and Housing
Oscar Aular	Infrastructure and Information Services
James Bailey	Corporate Services
Bryan Bance	Water Resources
Colleen Barton	Information Technology
Tony Basso	Recreation
Carol Berrington	City Clerk's Office
Keith Black	Information Technology
Allison Bonnet	Corporate Project Management Centre
Jan Bradley	Information Technology
Darren Bridges	Information Technology
Charmaine Buhler	Transportation Infrastructure
Elizabeth Burk	Transportation Infrastructure
Marie-Pierre Carignan	Waste and Recycling Services
Monique Castonguay	Roads
Janet Caverhill	Information Technology
Glenn Chanut	Corporate Properties and Buildings
Wade Chapman	Calgary Transit
Marcia Chapman	Water Resources
Michael Chau	Water Resources
Louis Cheung	Calgary Transit
Vania Chivers	Water Resources
Shannon Christoffersen	Transportation Infrastructure
Joe Chyc-Cies	Roads
Courtney Clarke	Corporate Properties and Buildings
Shawna Cochrane	Corporate Properties and Buildings
Jennifer Collis	Community Services and Protective Services
Victor Cui	Roads
Keith Davies	Office of Land Servicing and Housing
Brian Demers	Infrastructure and Information Services
Niranjan Deshpande	Waste and Recycling Services
Catherine Dilan	Roads
Hayley Ditch	Water Resources

Name	Department / Business Unit
Steve Dold	Water Resources
Vanessa Dowie	Water Resources
Dwayne Dronyk	Corporate Properties and Buildings
Joyce Duchesney	Community Services and Protective Services
Phyllis Dueck	Human Resources
Rhonda Dupuis	Corporate Properties and Buildings
Andy Dutton	Water Resources
Erin Dvorak	Transportation Infrastructure
JoAnne Etienne	Recreation
Ken Evans	Roads
Dale Ewing	Corporate Properties and Buildings
Shelley Faria	Information Technology
Frank Frigo	Water Resources
Darren Finney	Water Resources
Cameron Foran	Transportation Infrastructure
Allen Fuller	Information Technology
Sonja Gallagher	Utilities and Environmental Protection
Shahzad Ghufran	Calgary Transit
Cameron Gillies	Corporate Properties and Buildings
Ivan Guertin	Finance and Supply
Jo-Ann Gunn	Roads
Akram Hamad	Waste and Recycling Services
Lee Hang	Water Resources
Colin Hansen	Water Resources
Sharon Hayhurst	Recreation
Kelly Hess	Infrastructure and Information Services
Rebecca Hewitt-Gardner	Office of Land Servicing and Housing
Stephen Hove	Infrastructure and Information Services
Lauren Huston	Roads
Phil lafelice	Corporate Properties and Buildings
Terry Isaak	Corporate Properties and Buildings
Stephen James	Calgary Transit
Manny Jaswal	Finance and Supply
Cliodna Johnston	Information Technology
Chris Jurewicz	Corporate Services
Howard Kai	Corporate Services
Mohammad Karim	Roads
Heather Kathol	Corporate Services

Name	Department / Business Unit
Stephen Kay	Corporate Services
Zorica Knezevic	Water Resources
Chris Knobel	Calgary Transit
Monica Kosinski-Noga	Law
Claudia Kreplin	Information Technology
Jadwiga Kroman	Transportation Infrastructure
James Kung	Community Services and Protective Services
Ivan Kurbatfinski	Water Resources
Audrey Kuzyk	Corporate Project Management Centre
Dennis LaFreniere	Recreation
Dave Lagore	Water Resources
Anthony Lam	Calgary Transit
Milan Lam	Infrastructure and Information Services
Len Lesage	Fleet Services
John Leszkowicz	Waste and Recycling Services
Kai Li	Roads
Mary Lifton	Infrastructure and Information Services
Jason Lin	Transportation Infrastructure
Jifan Liu	Water Resources
Fabiola MacIntyre	Transportation Infrastructure
Orin MacIntyre	Waste and Recycling Services
Keith Macleod	Roads
Eric MacNaughton	Transportation Planning
Mike Maleki	Office of Land Servicing and Housing
Kristine Malmqvist	Utilities and Environmental Protection
Pam Manz	Community Services and Protective Services
Anne Marie Martino	Infrastructure and Information Services
Doug Marter	Parks
Elena McQuay	Office of Land Servicing and Housing
Ravinder Minhas	Transportation Infrastructure
James Moore	Information Technology
Karen Morgan	Community Services and Protective Services
Ian Morley	Water Resources
Luis Moura	Corporate Project Management Centre
Aleem Nanji	Waste and Recycling Services
Nathan Neufeld	Community Services and Protective Services
Ranald Ng	Utilities and Environmental Protection
Victoria Panchuk	Community Services and Protective Services

Name	Department / Business Unit
Miriam Pascual	Community Services and Protective Services
Lorelle Pesowski	Community Services and Protective Services
Stephen Pierce	Transportation Infrastructure
Shelley Pinder	Infrastructure and Information Services
Lisa Pintera	Infrastructure and Information Services
Erina Possak	Corporate Project Management Centre
David Preston	Recreation
David Price	Transportation Infrastructure
Mushtaq Rabbi	Water Resources
Akmal Rafiq	Calgary Transit
Penelope Reid	Water Resources
Seth Richardson	Calgary Transit
Kerri Robins	Infrastructure and Information Services
Deanna Romney	Office of Land Servicing and Housing
Ingrid Roxas	Office of Land Servicing and Housing
Lorraine Rubenok	Information Technology
Hanan Saman	Transportation Infrastructure
Paul Shields	Environmental and Safety Management
Peter Sicobean	Calgary Transit
Jen Silverthorn	Environmental and Safety Management
Susana Slavnik	Corporate Project Management Centre
Susan Specht	Corporate Properties and Buildings
Amanda Speers	Corporate Project Management Centre
Alan Stevenson	Corporate Project Management Centre
Donna Taylor	Information Technology
Kelly Temchuk	Fire
Romeo Trastanetz	Roads
Jason Truong	Transportation Infrastructure
Tien Truong	Calgary Transit
Kathy Tsang	Community Services and Protective Services
Gerard Tymrick-Purvis	Utilities and Environmental Protection
Josepha Vanderstoop	Utilities and Environmental Protection
John Veenstra	Infrastructure and Information Services
Rob Virkutis	Corporate Properties and Buildings
Jennifer Wise	Fire
Bess Wong	Community Services and Protective Services
Elaine Wong	Corporate Project Management Centre
Lyanne Wong	Roads

Name	Department / Business Unit
Sarah Woodgate	Office of Land Servicing and Housing
Ning Yang	Calgary Transit
lan Yeung	Waste and Recycling Services
Brad York	Information Technology
Kelly Young	Roads
Wendy Yurka	Infrastructure and Information Services
Leah Zerke	Waste and Recycling Services