

Deputy City Manager's Office Report to  
Strategic Meeting of Council  
2017 February 28

ISC: UNRESTRICTED  
C2018-0201  
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## **2019-2022 Council Directives for One Calgary - Amendments**

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### **EXECUTIVE SUMMARY**

During its Strategic Meeting on 2018 January 31, Council adopted the “Council Directives to Administration for 2019-2022 One Calgary Service Plans and Budgets” (Report C2018-0115). Based on the discussion amongst Council during the presentation of the report the following Motion Arising was adopted:

“That Council direct Administration to bring forward amendments to the Council Priorities to include Indigenous Reconciliation Strategies and Watershed Management.”

This report presents the amendments to Council Priorities as directed for approval by City Council.

### **ADMINISTRATION RECOMMENDATION:**

That Council adopts the additional amendments to the “2019-2022 Council Directives for One Calgary”

### **PREVIOUS COUNCIL DIRECTION / POLICY**

Based on report C2018-0115 City Council adopted the “Council Directives to Administration for 2019-2022 One Calgary Service Plans and Budgets” during its Strategic Meeting on 2018 January 31. Council also adopted a Motion Arising which directs Administration to bring forward amendments to the Council Priorities to include Indigenous Reconciliation Strategies and Watershed Management.

### **BACKGROUND**

To develop its 2019-2022 Directives, Council considered the specific context that The City is operating under and the existing challenges and opportunities. During its debate of the Council Directives for 2019-2022, Council identified two strategic policy areas that were missing from the Directives: Indigenous Reconciliation Strategies and Watershed Management.

The final report of the *Truth and Reconciliation Commission of Canada (2015)* describes the need to develop a new vision for the relationship between Indigenous and non-Indigenous Canadians; this includes a commitment to restore mutual respect between peoples and nations. Understanding the harmful intergenerational impacts of residential schools is an essential element of the reconciliation process. The report calls upon municipal governments to provide education to public servants on the history of Indigenous peoples through skills-based training that addresses intercultural competency, conflict resolution, human rights and racism. Consistent with the *Truth and Reconciliation Commission* report, The City's *White Goose Flying* report identifies 18 Calls to Action that are within the municipal jurisdiction and which The City is directly responsible for implementing.

The City of Calgary has long-standing relationships with Treaty 7 First Nations, Métis Nation of Alberta Region 3 and organizations serving the urban Indigenous community. The 2019-2022 Council Directives reflect the strategic commitment of City Council to respect and work with these partners and to do its utmost to implement the *Truth and Reconciliation Commission* Calls to Action.

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In terms of watershed management, due to a changing climate, it is expected that how and when Calgary receives precipitation will change. The city's future water supply will be impacted by an increased likelihood of multi-year drought conditions. The Spring season and mountain snowmelt is expected to occur earlier in the year, and the growing season might become hotter and longer, putting higher demands on water supply. Warming temperatures will affect water quality, impacting the ability of water and waste water treatment facilities to meet Calgary's needs. It is also predicted that precipitation will fall with more intensity, increasing the risk of river flooding as well as localized flooding overwhelming the drainage and storm water management system.

Watershed management is important to protect Calgary's drinking water resources over the long term and ensure public health. Protecting the city's source water and ensuring a reliable, secure and high-quality water supply is essential for Calgary. Water supply and demand will need to be managed effectively, and water storage capacity will become an increasing priority in response to changing weather conditions.

As Council's Directives are focussed on achieving adaptability and resilience for the city of Calgary and all Calgarians, two additional Directives have been developed and included in the attached document, to respond to Council's direction and reflect necessary strategic actions to address Indigenous reconciliation and watershed management.

### **INVESTIGATION: ALTERNATIVES AND ANALYSIS**

Two Directives have been included in the attached document "2019-2022 Council Directives to One Calgary" (Attachment 1). A Directive on Indigenous reconciliation strategies has been added to the "A well-run city" priority. Further, a Directive on watershed management is now included in the priority of "A healthy and green city".

All other amendments made during the Strategic Council Meeting on 2018, January 31 have also been incorporated in the attached document as well. The "2019-2022 Council Directives to One Calgary" document in Attachment 1 thus is a consolidated, updated version including all changes asked for by City Council.

### **Stakeholder Engagement, Research and Communication**

According to Council's direction, the initial 2019-2022 Council Directives were made available to all City staff after the 2018, January 31 Strategic Council Meeting with the disclaimer that they are preliminary and awaiting confirmation of the meeting minutes at the 2018 February 26 Regular Meeting of Council. The disclaimer also references the carried motion arising directing Administration to include directives on Indigenous Reconciliation Strategies and Watershed Management and that these additional directives will be presented to Council at their 2018 February 28 Strategic Meeting for approval.

The finalized Council Directives will be posted on Calgary.ca and will also be provided to Council for any further use.

### **Strategic Alignment**

Council's Directives are the strategies that support and drive Administration's development of the 2019-2022 business planning and budget – the One Calgary Program.

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### **Social, Environmental, Economic (External)**

Council's Directives outline significant social, environmental or economic objectives and expectations that Administration is required to address with respect to the delivery of the 2019-2022 Service Plans and Budgets.

### **Financial Capacity**

#### ***Current and Future Operating Budget:***

Council's will set the indicative tax rate and provide guidance to the development of The City's future operating budget in accordance with the Multi-Year Business Planning Policy.

#### ***Current and Future Capital Budget:***

Council's Directives outline priority and focus areas that will direct The City's capital investments for the 2019-2022 business planning cycle.

### **Risk Assessment**

Council expects the Corporation, through the One Calgary Program, to identify the strategic risks, opportunities, benefits and costs associated with its directions and guideline to Administration.

#### **REASON(S) FOR RECOMMENDATION(S):**

Council's Directives and Guidelines to Administration are consistent with Council Policy CF0004 Multi-Year Business Planning and Budgeting and are used to describe Council's understanding of both citizen expectations and community aspirations with respect to "making life better everyday for Calgarians".

### **ATTACHMENT(S)**

2019-2022 Council Directives for One Calgary