

Calgary



2026 Corporate Asset Management Plan (CAMP) Appendix C



City-Wide Asset Inventory

“This section provides an inventory of The City’s assets, including asset types, quantities, and current replacement values.”

City-Wide Asset Inventory

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|-------------------------|---------------------------|-----------------------|-----------------------|--|-----------|------|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Inspection and Investigation Equipment | 15 | pcs | \$ 0.1 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Safety Education | 8 | pcs | \$ 0.2 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Technology | 2,528 | pcs | \$ 27.6 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Health and Safety Equipment | 4 | pcs | \$ 0.1 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Technical Rescue Team Equipment | 7 | pcs | \$ 0.9 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Hazmat Equipment | 16 | pcs | \$ 2.7 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Wellness, Fitness, CPAT | 5,975 | pcs | \$ 3.7 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Firefighter Equipment and PPE | 47,707 | pcs | \$ 49.0 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Medical Equipment | 29 | pcs | \$ 2.7 |
| Calgary Fire Department | Fire & Emergency Response | Machinery & Equipment | Machinery & Equipment | Training Equipment | 43 | pcs | \$ 17.5 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | DC Van (Light Vehicles) | 7 | pcs | \$ 1.8 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Bush Buggy | 7 | pcs | \$ 2.8 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | High Rise | 1 | pcs | \$ 1.4 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Mobile Command | 1 | pcs | \$ 1.5 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Pod Truck | 2 | pcs | \$ 0.5 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Light Vehicle | 135 | pcs | \$ 10.2 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Engine | 67 | pcs | \$ 133.5 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Boat | 5 | pcs | \$ 0.6 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Aerial | 16 | pcs | \$ 43.1 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Rescue | 10 | pcs | \$ 14.3 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Hazmat | 5 | pcs | \$ 7.2 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Boat Tow | 4 | pcs | \$ 1.6 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | MRU (Light Vehicles) | 4 | pcs | \$ 0.6 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | TRT Rescue | 2 | pcs | \$ 2.9 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Tender | 3 | pcs | \$ 4.3 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Driver Training | 1 | pcs | \$ 0.2 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | TRT Support | 2 | pcs | \$ 2.9 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | Air Light | 1 | pcs | \$ 1.4 |
| Calgary Fire Department | Fire & Emergency Response | Vehicle & Apparatus | Vehicle & Apparatus | FRP | 2 | pcs | \$ 0.7 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Garages | 5 | Each | \$ 520.0 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Administration Buildings | 6 | Each | \$ 123.0 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | LRT Stations and Platforms | 45 | Each | \$ 937.0 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Sub Stations | 52 | Each | \$ 41.5 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Terminal Bus Loops | 11 | Each | \$ 1.1 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Utility Buildings | 8 | Each | \$ 4.1 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Tunnels (lighting) | 9 | Each | \$ 13.5 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | MAX BRT Station | 115 | Each | \$ 8.9 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | LRT Parking lots | 29 | Each | \$ 8.5 |

Based on data as of December 2025

The City of Calgary | 2026 Corporate Asset Management Plan (CAMP) – Appendix C 2

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|-----------------|------------------------|--|-----------------------|--|-----------|------------------|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Bus Parking Lots | | | \$ 13.5 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Parkades | 2 | Each | \$ 54.0 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Lift Stations | 7 | Each | \$ 14.0 |
| Calgary Transit | Transit Infrastructure | Buildings | Buildings | Bus Shelters & Associated Assets | | Each | \$ 54.7 |
| Calgary Transit | Transit Infrastructure | Communications | Communications | Support Center System | 0 | Each | \$ 3.3 |
| Calgary Transit | Transit Infrastructure | Communications | Communications | Voice Communication System | 0 | Each | \$ 21.8 |
| Calgary Transit | Transit Infrastructure | Communications | Communications | SCADA | 0 | Each | \$ 7.3 |
| Calgary Transit | Transit Infrastructure | Communications | Communications | Other Comms Infrastructure | 0 | Each | \$ 52.3 |
| Calgary Transit | Transit Infrastructure | Communications | Communications | Life Safety Systems | 0 | Each | \$ 1.2 |
| Calgary Transit | Transit Infrastructure | Fare Service Technology | Fare collection | Ticket Vending Machines-2002 | 105 | Each | \$ 6.0 |
| Calgary Transit | Transit Infrastructure | Fare Service Technology | Fare collection | Ticket Vending Machines-2008 | 61 | Each | \$ 5.0 |
| Calgary Transit | Transit Infrastructure | Fare Service Technology | Fare collection | Ticket Vending Machines-2011 | 53 | Each | \$ 3.0 |
| Calgary Transit | Transit Infrastructure | Fare Service Technology | Fare collection | Ticket Vending Machines -2014 | 15 | Each | \$ 1.0 |
| Calgary Transit | Transit Infrastructure | Fare Service Technology | Fare collection | TVM System Backoffice (ATLAS) | 1 | Each | \$ 5.0 |
| Calgary Transit | Transit Infrastructure | Major Structures | Major Structures | Ped Bridge | 25 | Each | \$ 63.6 |
| Calgary Transit | Transit Infrastructure | Major Structures | Major Structures | LRT Bridge | 16 | Each | \$ 500.5 |
| Calgary Transit | Transit Infrastructure | Major Structures | Major Structures | Tunnels | 10 | Each | \$ 721.7 |
| Calgary Transit | Transit Infrastructure | Major Structures | Major Structures | Retaining Walls | 97 | Each | \$ 179.7 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | Teleride Service (Enghouse IVR Technology) | 1 | Busline | \$ 3.0 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | | | Crewline | |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | | | Tripline | |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | Wireless modems | 1,025 | 1 per bus | \$ 2.0 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | CAD/AVL system Fixed Route | 1,025 | 1 system per bus | \$ 25.0 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | Cameras on buses Fixed Route & CTA (Seon) | 1,025 | 1 system per bus | \$ 8.0 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | Cameras on CTA buses (Gatekeeper) | 90 | 1 system per bus | \$ 4.0 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | Automatic Passenger Counter (APC) system | 1,025 | 1 system per bus | \$ 4.0 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | Traffic Signal Priority (TSP) system | 1,025 | 1 per bus | \$ 2.0 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | Mobile Ticket System (MTS) | 1,025 | 1 per bus | \$ 8.0 |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | CTA CAD System | 90 | 1 per bus | \$ 5.0 |

Based on data as of December 2025

The City of Calgary | 2026 Corporate Asset Management Plan (CAMP) – Appendix C 3

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value |
|--------------------------------------|------------------------|--|-------------------------------------|--|-----------|-----------|---------------------------|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | (EOY 2025, in dollars) |
| | | | | | | | (Millions) |
| Calgary Transit | Transit Infrastructure | Intelligent Transportation Systems (ITS) | Operations Technology | Destination Signs on Fixed routes buses | 1,025 | 3 per bus | \$ 21.0 |
| Calgary Transit | Transit Infrastructure | Power Systems | Power Systems | Overhead Catenary System (OCS) | 27,474 | Each | \$ 126.5 |
| Calgary Transit | Transit Infrastructure | Power Systems | Power Systems | Distribution System | 19,387 | Each | \$ 82.1 |
| Calgary Transit | Transit Infrastructure | Power Systems | Power Systems | Substations | 624 | Each | \$ 259.7 |
| Calgary Transit | Transit Infrastructure | Vehicles | Service Vehicles | Artic | 93 | Each | \$ 120.9 |
| Calgary Transit | Transit Infrastructure | Vehicles | Service Vehicles | CTA | 121 | Each | \$ 24.2 |
| Calgary Transit | Transit Infrastructure | Vehicles | Service Vehicles | Large Bus | 760 | Each | \$ 647.2 |
| Calgary Transit | Transit Infrastructure | Vehicles | Service Vehicles | LRV | 218 | Each | \$ 1,613.2 |
| Calgary Transit | Transit Infrastructure | Vehicles | Service Vehicles | Shuttle | 192 | Each | \$ 49.7 |
| Calgary Transit | Transit Infrastructure | Security Systems | Security Systems | Camera,radar | 1,162 | Each | \$ 1.7 |
| Calgary Transit | Transit Infrastructure | Security Systems | Security Systems | Server | 40 | Each | \$ 0.8 |
| Calgary Transit | Transit Infrastructure | Security Systems | Security Systems | Workstation | 25 | Each | \$ 0.2 |
| Calgary Transit | Transit Infrastructure | Signals | Signals | Right of Way Equip | 1,182 | Each | \$ 66.6 |
| Calgary Transit | Transit Infrastructure | Signals | Signals | Signal Rooms | 620 | Each | \$ 13.3 |
| Calgary Transit | Transit Infrastructure | Signals | Signals | Interlocking | 24 | Each | \$ 7.3 |
| Calgary Transit | Transit Infrastructure | Signals | Signals | Crossing Signals | 414 | Each | \$ 8.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Ballast Track | 1,046 | EA | \$ 394.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Direct Fixation | 211 | EA | \$ 75.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | In-street Track | 75 | EA | \$ 35.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Switch Heater | 144 | EA | \$ 4.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Turnout | 244 | EA | \$ 66.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Rail Lubricator | 34 | EA | \$ 1.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Crossings | 149 | EA | \$ 16.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Fencing | 83 | EA | \$ 30.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Jersey Barrier | 59 | EA | \$ 19.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Insulated Joint | 1,214 | EA | \$ 3.0 |
| Calgary Transit | Transit Infrastructure | Track and Way | Track and Way | Rail Expansion Joint | 20 | EA | \$ 1.0 |
| Calgary Transit | Transit Infrastructure | Service Design | Transit Planning | Post / Signs | 62,730 | | \$ 2.5 |
| Calgary Transit | Transit Infrastructure | Service Design | Transit Planning | Shelters | 2,104 | | \$ 31.6 |
| Calgary Transit | Transit Infrastructure | Service Design | Transit Planning | Concrete | 5,194 | | \$ 41.5 |
| Calgary Transit | Transit Infrastructure | Service Design | Transit Planning | Bus Zone Furniture | 763 | | \$ 1.8 |
| Capital Planning & Business Services | Plus 15 | Plus 15 | Plus 15 Bridges | The bridges which the City of Calgary owns, but are typically operated by 3rd parties | 87 | Bridges | \$ 470.5 |
| Chief Housing Office | Affordable Housing | Calgary Housing - City owned assets | Calgary Housing - City owned assets | Low Rise, High Rise, Townhome, & Single Family Housing | 2,096 | Units | \$ 604.2 |
| Facilities | Buildings | Community Facing | Community Facing | Buildings that provide space for public services; can be City services or services offered by partner orgnaizations. | 228 | Bldgs | \$ 1,680.9 |
| Facilities | Buildings | Office Accommodation | Office Accommodation | Buildings which provide office space for City administration. | 41 | Bldgs | \$ 1,223.8 |
| Facilities | Buildings | Operations | Operations | Buildings used for operations to support service delivery. | 294 | Bldgs | \$ 545.4 |

Based on data as of December 2025

The City of Calgary | 2026 Corporate Asset Management Plan (CAMP) – Appendix C 4

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|------------------------|--------------------------|--|--|---|-----------|---------|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| | | | | | | | (Millions) |
| Facilities | Buildings | Processing | Processing | Buildings which are utilized for a variety of specialized or unique purposes and serve a processing function. | 17 | Bldgs | \$ 13.6 |
| Facilities | Buildings | Other | Other | Surface parking lots and heritage building (Armour Block) | | | \$ 26.2 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | LD1 | TCA-LD <= 6000 LB [Light Duty] | 497 | V&E+T | \$ 21.6 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | LD2 | TCA-LD 6001-10000 lb [Light Duty] | 449 | V&E+T | \$ 27.8 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | LD3 | TCA-LD 10001-14000 lb [Medium Duty] | 278 | V&E+T | \$ 24.4 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | HD4 | TCA-HD 14001-16000 LB [Medium Duty] | 11 | V&E+T | \$ 1.0 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | HD5 | TCA-HD 16001-19500 lb [Medium Duty] | 317 | V&E+T | \$ 35.1 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | HD6 | TCA-HD 19501-26000 lb [Medium Duty] | 5 | V&E+T | \$ 1.5 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | HD7 | TCA-HD 26001-33000 lb [Heavy Duty] | 59 | V&E+T | \$ 15.4 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | HD8 | TCA-HD >33000 LB [Heavy Duty] | 581 | V&E+T | \$ 208.3 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | MQ | TCA-MOBILE EQUIPMENT | 642 | V&E+T | \$ 82.0 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | SQ | TCA-Stationary Equipment | 240 | V&E+T | \$ 18.1 |
| Fleet & Inventory | Vehicles & Equipment | Mobile Assets | TL | TCA-Trailers | 179 | V&E+T | \$ 9.8 |
| Information Technology | IT Solutions and Support | Network Management Devices | Network Management Devices | Network Security Equipment | 33 | Ea. | \$ 1.9 |
| Information Technology | IT Solutions and Support | Network Management Devices | Network Management Devices | Carrier Network | 51 | Ea. | \$ 9.4 |
| Information Technology | IT Solutions and Support | Network Management Devices | Network Management Devices | Enterprise Network | 1,504 | Ea. | \$ 13.9 |
| Information Technology | IT Solutions and Support | Network Management Devices | Network Management Devices | Wi-Fi Network | 1,368 | Ea. | \$ 2.8 |
| Information Technology | IT Solutions and Support | Corporate Fleet Operating System (CFOS) and IIoT | IIoT Infrastructure | LoRaWAN Communications | 12 | Ea. | \$ 0.2 |
| Information Technology | IT Solutions and Support | Corporate Fleet Operating System (CFOS) and IIoT | IIoT Infrastructure | Cloud Management Infrastructure | 1 | Service | \$ 0.1 |
| Information Technology | IT Solutions and Support | Corporate Fleet Operating System (CFOS) and IIoT | IIoT Infrastructure | Application Infrastructure | 1 | Service | \$ 0.1 |
| Information Technology | IT Solutions and Support | Corporate Fleet Operating System (CFOS) and IIoT | CFOS | LTE Communications | 500 | Ea. | \$ 0.5 |
| Information Technology | IT Solutions and Support | Corporate Fleet Operating System (CFOS) and IIoT | CFOS | GPS Gate | 1 | Service | \$ 0.2 |
| Information Technology | IT Solutions and Support | Corporate Fleet Operating System (CFOS) and IIoT | CFOS | Communication Infrastructure | 1 | Service | \$ 0.1 |
| Information Technology | IT Solutions and Support | Data Centers | Data Centers | EOC, WHITEHORN, ADMINISTRATION | 3 | Ea. | \$ 95.4 |
| Information Technology | IT Solutions and Support | Control Room Batching Software | control room batching software | SOFTWARE | 1 | Ea. | \$ 1.1 |
| Information Technology | IT Solutions and Support | Servers | Servers | ELECTRONIC EQUIPMENT | 260 | Ea. | \$ 19.1 |
| Information Technology | IT Solutions and Support | Storage Hardware/Software | storage hardware/software | SOFTWARE AND ELECTRONIC EQUIPMENT | 20 | Ea. | \$ 24.4 |
| Information Technology | IT Solutions and Support | Storage Hardware/Software | hardware/software backup | SOFTWARE AND ELECTRONIC EQUIPMENT | 70 | Ea. | \$ 10.6 |
| Information Technology | IT Solutions and Support | Wireless Communication | Wireless_Radio towers and Communications Equipment Shelter | Communications Equipment Shelters | 3 | Ea. | \$ 1.6 |

Based on data as of December 2025

The City of Calgary | 2026 Corporate Asset Management Plan (CAMP) – Appendix C 5

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|------------------------|--------------------------|--------------------------------|--|--|-----------|-------------|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| Information Technology | IT Solutions and Support | Wireless Communication | Wireless_Radio towers and Communications Equipment Shelter | Radio towers | 3 | Ea. | \$ 4.3 |
| Information Technology | IT Solutions and Support | Machinery & Equipment Software | Machinery & Equipment Software | Wireless Software | 2 | Ea. | \$ 0.3 |
| Information Technology | IT Solutions and Support | Machinery & Equipment Software | Machinery & Equipment Software | Wireless Hardware | 20 | Ea. | \$ 0.5 |
| Information Technology | IT Solutions and Support | Machinery & Equipment Software | Machinery & Equipment Software | Enterprise Software (Software - External) | 1 | Total | \$ 68.6 |
| Information Technology | IT Solutions and Support | HCM Hardware and Software | HCM Hardware and Software | HCM Hardware and Software | 4 | Ea. | \$ 21.8 |
| Information Technology | IT Solutions and Support | FSCM Hardware and Software | FSCM Hardware and Software | FSCM Hardware and Software | 1 | Total | \$ 2.7 |
| Information Technology | IT Solutions and Support | Fibre Plant | Fibre Plant | Outside plant fibre cable | 1 | Total | \$ 83.2 |
| Information Technology | IT Solutions and Support | Machinery & Equipment | Machinery & Equipment | IT-O-Frontline Support - Salim Amlani | 1,151 | Ea. | \$ 3.2 |
| Information Technology | IT Solutions and Support | Hardware | Hardware | DESKTOPS | 1 | Total | \$ 7.0 |
| Information Technology | IT Solutions and Support | Hardware | Hardware | LAPTOPS | 1 | Total | \$ 17.8 |
| Information Technology | IT Solutions and Support | Hardware | Hardware | MONITORS | 1 | Total | \$ 4.4 |
| Information Technology | IT Solutions and Support | TCA Computer Software | TCA Computer Software | TCA Computer Software - Kobiton -Mobile Lab | 1 | Ea. | \$ 0.1 |
| Information Technology | IT Solutions and Support | TCA Computer Software | TCA Computer Software | TCA Computer Software - MAF - Custom Framework | 1 | Ea. | \$ 0.4 |
| Information Technology | IT Solutions and Support | TCA Computer Software | TCA Computer Software | TCA Computer Software - Blacksmith - Custom Framework | 1 | Ea. | \$ 0.3 |
| Information Technology | IT Solutions and Support | TCA Computer Software | TCA Computer Software | TCA Computer Software - QA Tools - OpenText | 1 | Ea. | \$ 0.3 |
| Information Technology | IT Solutions and Support | TCA Computer Software | TCA Computer Software | TCA Computer Software - Java Script UI Controls - Kendo | 1 | Ea. | \$ 0.1 |
| Information Technology | IT Solutions and Support | TCA Computer Software | TCA Computer Software | TCA Computer Software - ASP.Net UI Contols - | 1 | Ea. | \$ 0.1 |
| Information Technology | IT Solutions and Support | TCA Computer Software | TCA Computer Software | TCA Computer Software - Active Reports | 1 | Ea. | \$ 0.1 |
| Information Technology | IT Solutions and Support | TCA Computer Software | TCA Computer Software | GitHub Enterprise: Source Control & Security Posture | 1 | Ea. | \$ 0.2 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 55 | Bldgs | \$ 22.8 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 186 | Bldgs | \$ 158.8 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 174 | Bldgs | \$ 79.6 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 172 | Bldgs | \$ 136.8 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 203 | Bldgs | \$ 117.1 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 261 | Bldgs | \$ 184.3 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 119 | Bldgs | \$ 74.7 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 202 | Bldgs | \$ 88.8 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 79 | Bldgs | \$ 6.2 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 185 | Bldgs | \$ 25.0 |
| Mobility | Parking Infrastructure | Parking | Parking Lot | Parkade and supporting materials | 660 | Parking Lot | \$ 32.9 |
| Mobility | Parking Infrastructure | Parking | Parkade | Parkade and supporting materials | 1 | Bldgs | \$ 9.2 |
| Mobility | Parking Infrastructure | Parking | Site | Parkade and supporting materials | 256 | Parking Lot | \$ 14.9 |
| Mobility | Parking Infrastructure | Parking | Office | Parkade and supporting materials | 1 | Bldgs | \$ 14.1 |
| Mobility | Bridges & Tunnels | Bridges | Culvert/Tunnel | Structure completely surrounded by soil | 27 | Ea. | \$ 154.0 |
| Mobility | Bridges & Tunnels | Bridges | Major Bridge | An elevated structure that supports high traffic and rail loads | 185 | Ea. | \$ 4,039.5 |
| Mobility | Bridges & Tunnels | Bridges | Pedestrian Bridge | An elevated structure designed exclusively for pedestrians and small non-motorized equipment | 123 | Ea. | \$ 642.3 |
| Mobility | Bridges & Tunnels | Bridges | Retaining Wall>1.2m | A wall structure design to hold back fill (greater than 1.2m) | 416 | Ea. | \$ 57.1 |

Based on data as of December 2025

The City of Calgary | 2026 Corporate Asset Management Plan (CAMP) – Appendix C 6

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value |
|-----------------|-----------------------------|--------------------------|--------------------------|---|-----------|----------|---------------------------|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | (EOY 2025, in dollars) |
| | | | | | | | (Millions) |
| Mobility | Bridges & Tunnels | Bridges | Timber Bridge | Small pedestrian bridges that often cross over small natural features like streams or valleys. (typically made of timber and accommodate small loads) | 46 | Ea. | \$ 3.2 |
| Mobility | Bridges & Tunnels | Bridges | Timber Stairs | A structure that facilitates vertical movement within a pathway, allowing people to navigate hilly terrain (typically made of timber) | 87 | Ea. | \$ 20.2 |
| Mobility | Roads, Sidewalks & Pathways | Pavement | Pavement | Arterial | 5,381 | Ln-Km | \$ 8,838.3 |
| Mobility | Roads, Sidewalks & Pathways | Pavement | Pavement | Collector /Industrial | 3,383 | Ln-Km | \$ 5,556.1 |
| Mobility | Roads, Sidewalks & Pathways | Pavement | Pavement | Local | 8,336 | Ln-Km | \$ 10,649.6 |
| Mobility | Roads, Sidewalks & Pathways | Concrete | Concrete | Sidewalks | 6,171 | km | \$ 3,906.3 |
| Mobility | Roads, Sidewalks & Pathways | Concrete | Concrete | Curbs & Gutters | 6,974 | km | \$ 3,259.2 |
| Mobility | Roads, Sidewalks & Pathways | Concrete | Concrete | Concrete Stairs /Concrete Medians | 99 | Count | \$ 0.9 |
| Mobility | Roads, Sidewalks & Pathways | Pathways and Trails | Pathways and Trails | Pathways | 1,198 | km | \$ 422.7 |
| Mobility | Roads, Sidewalks & Pathways | Pathways and Trails | Pathways and Trails | Trails | 598 | km | \$ 29.6 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | Signal trunks | 7,992 | Count | \$ 129.0 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | Signal Bases | 8,104 | Count | \$ 214.3 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | Signal Heads | 21,877 | Count | \$ 27.8 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | Cabinets | 1,289 | Count | \$ 103.8 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | RRFBs | 229 | Count | \$ 12.4 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | Pan-tilt-zoom (PTZ) cameras | 188 | Count | \$ 6.4 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | ISLWS signs | 83 | Count | \$ 1.5 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | Perm. Count Stations | 35 | Count | \$ 2.0 |
| Mobility | Roads, Sidewalks & Pathways | Signals | Signals | Other Signal Assets (UPS, Push Buttons, Lane Reversal Gates, Portable Cam, etc.) | | | \$ 2.0 |
| Mobility | Roads, Sidewalks & Pathways | Street Lights | Street Lights | Street Light Poles and Bases | 93,523 | Count | \$ 568.4 |
| Mobility | Roads, Sidewalks & Pathways | Street Lights | Street Lights | Luminaires | 108,956 | Count | \$ 55.8 |
| Mobility | Roads, Sidewalks & Pathways | Street Lights | Street Lights | Wires | 7,522 | km | \$ 1,329.1 |
| Mobility | Roads, Sidewalks & Pathways | Street Lights | Street Lights | Cabinets | 665 | Count | \$ 13.5 |
| Mobility | Roads, Sidewalks & Pathways | Street Lights | Street Lights | Controllers | 11,687 | Count | \$ 24.2 |
| Mobility | Roads, Sidewalks & Pathways | Overhead Signs | Overhead Signs | Overhead Signs | 318 | Count | \$ 159.0 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Gravel Roads | 184 | Ln-Km | \$ 119.5 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Lanes | 3,237 | Ln-Km | \$ 2,513.9 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Engineered Walkways | 67 | Ln-Km | \$ 67.0 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Fences /Barriers | 473 | km | \$ 143.6 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Sound Walls | 108 | km | \$ 183.3 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Street Furniture | 4,902 | Count | \$ 3.2 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Railway Crossings | 54 | Count | |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Retaining Walls <= 1m | 17 | km | \$ 17.5 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Bikeways | 427 | km | \$ 19.1 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Signs | 121,006 | Pole | \$ 158.3 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Road Markings | | | \$ 7.8 |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Plants | 2 | Location | \$ 26.4 |

Based on data as of December 2025

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|--------------------------------|-----------------------------|--------------------------|---|--|------------|--|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| | | | | | | | (Millions) |
| Mobility | Roads, Sidewalks & Pathways | All Other Roadway Assets | All Other Roadway Assets | Traffic Management Centre | 1 | Location | \$ 7.6 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Playground equipment & surfacing | Playground fall surfacing and playground equipment on top | 343,369 | sqm of surfacing pcs of equipment | \$ 73.0 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Park Infrastructure | includes fencing, seating, garbage cans, lighting, signs, etc. | 4,122,757 | each and sqm of hard surfaces | \$ 337.7 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Irrigation | includes sqm of irrigation systems, DCVs, services, controllers, and cabinets | 23,951,684 | sqm of irrigation and # of DCV, cabinets, etc. | \$ 499.6 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Urban Forest | City owned trees | 489,581 | trees | \$ 1,259.2 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Natural area habitats (hectares) | Natural environment landscaping | 4,984 | hectares | \$ 1,500.7 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Turf and planting beds (hectares) | Turf and planting beds | 3,433 | hectares | \$ 908.0 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Machinery & Equipment | Trailers, computer equipment not stewarded by IT | 30 | each | \$ 3.5 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Buildings (not reported by FM) | Parks building | 15 | bldgs. | \$ 44.1 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Golf - Living Assets | Bunkers, putting greens | 157 | # of each | \$ 34.9 |
| Parks & Open Spaces | Parks & Open Spaces | Parks & Open Spaces | Golf - Hard Infrastructure (irrigation, pump systems) | irrigation systems, pumps | 14 | # of systems with pumps, controllers | \$ 29.5 |
| Partnerships | Community Partners | Community Partners | Community Assets | Buildings that provide space for community services managed by a Community Association or Social Recreation Organization) | 325 | Bldgs | \$ 1,218.0 |
| Partnerships | Civic Partners | Calgary Public Library | Library Facilities | Central Library | 1 | Bldgs | \$ 330.8 |
| Partnerships | Civic Partners | Calgary Public Library | Library Facilities | Branch Libraries (Full Stewardship) | 9 | Bldgs | \$ 133.3 |
| Partnerships | Civic Partners | Calgary Public Library | Library Facilities | Branch Libraries (Leashold Stewardship only) | 12 | Bldgs | \$ 46.7 |
| Partnerships | Civic Partners | Calgary Public Library | Enabling Spaces | Maintenance Shop (Leasehold Stewardship only) | 1 | Bldgs | \$ 0.5 |
| Partnerships | Civic Partners | Calgary Public Library | Enabling Spaces | Operations Center (Leasehold Stewardship only) | 1 | Bldgs | \$ 2.1 |
| Partnerships | Civic Partners | Calgary Public Library | VEHICLES | Vehicles | 44 | Vehicles | \$ 2.8 |
| Partnerships | Civic Partners | Other Civic Partners | Buildings | Various buildings | 166 | Count | \$ 903.9 |
| Recreation and Social Programs | Recreation | Athletic Parks | Ball Diamonds | Foothills 2x(A/B), Glenmore 3x(B), New Brighton 1x(B), Optimist 8x(B), Pop Davis 5x(C), Renfrew 2x(B), Shouldice 9x(B), Tom Brook 1x(B), Woodbine 2x(C) | 33 | | \$ 98.1 |
| Recreation and Social Programs | Recreation | Athletic Parks | Rectangular Natural Turf sports fields | Acadia 3x, CSC 1x, Genesis 1x, Foothills 3x, Forest Lawn 1x, Frank McCool 2x, Glenmore 5x, New Brighton 4x, Optimist 3x, Pop Davis 2x, Renfrew 2x, Shouldice 4x, Tom Brook 1x, Woodbine 2x | 33 | | \$ 90.0 |
| Recreation and Social Programs | Recreation | Athletic Parks | Indoor & Outdoor Artificial Turf Sports Fields | CSC 11x, Genesis 1x, Shouldice 3x, Ernest Manning 1x | 16 | | \$ 71.6 |
| Recreation and Social Programs | Recreation | Athletic Parks | Outdoor Tennis & Pickleball Courts | Foothills 8x (tennis), 12x (Pickleball), Shouldice 4x (tennis) | 20 | | \$ 8.8 |

Based on data as of December 2025

The City of Calgary | 2026 Corporate Asset Management Plan (CAMP) – Appendix C 8

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|--------------------------------|----------------------------------|-------------------------|--|---|-----------|----------|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| | | | | | | | (Millions) |
| Recreation and Social Programs | Recreation | Athletic Parks | Track and Athletics | Foothills 1x, Glenmore 2x | 3 | | \$ 38.6 |
| Recreation and Social Programs | Recreation | Athletic Parks | Other | Velodrome | 1 | | \$ 10.6 |
| Recreation and Social Programs | Recreation | Glenmore Sailing School | Boats and Sailing | Gaurdian, Easton, Sentinel, laser 25, (420) 50, Opti 55 | 133 | | \$ 1.6 |
| Recreation and Social Programs | Recreation | Glenmore Sailing School | storage racks | | 322 | | \$ 1.1 |
| Recreation and Social Programs | Recreation | Glenmore Sailing School | handheld machinery & equipment | | 181 | | \$ 1.1 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Buildings | WRS MAINTAINED BUILDINGS | BUILDINGS - WRS Maintained Bldgs | 17 | EACH | \$ 4.5 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Buildings | COMPOST FACILITY BUILDINGS | BUILDINGS - Compost Facility Bldgs | 3 | EACH | \$ 32.0 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Engineered Structures | LANDFILL CELL LINERS (Prepared Airspace) | ENG STRUCT - Landfill Cell Liners (Prepared Airspace) | 12 | CELLS | \$ 39.1 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Engineered Structures | LANDFILL CELL CAPS | ENG STRUCT - Landfill Cell Caps | 41 | CAPS | \$ 168.3 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Engineered Structures | LEACHATE SYSTEMS | ENG STRUCT - Leachate Systems | 3 | SITES | \$ 39.1 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Engineered Structures | GAS COLLECTION SYSTEMS | ENG STRUCT - Gas Collection Systems | 4 | SITES | \$ 48.0 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Engineered Structures | DRAINAGE SYSTEMS | ENG STRUCT - Drainage Systems | 3 | SITES | \$ 29.3 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Engineered Structures | LANDFILL ROADS AND PADS | ENG STRUCT - Landfill Roads & Pads | 6 | SITES | \$ 72.3 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Engineered Structures | DIVERSION INFRASTRUCTURE (Compost Process Equip) | ENG STRUCT - Diversion Infrastructure (Compost Process Equip) | 1 | FACILITY | \$ 126.3 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Machinery & Equipment | CARTS - RECYCLE | MACH & EQUIP - Carts Recycle | 358,134 | CARTS | \$ 39.9 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Machinery & Equipment | CARTS - WASTE | MACH & EQUIP - Carts Waste | 365,225 | CARTS | \$ 41.0 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Machinery & Equipment | CARTS - ORGANICS | MACH & EQUIP - Carts Organics | 358,909 | CARTS | \$ 44.0 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Machinery & Equipment | BINS | MACH & EQUIP - Bins | 6,306 | BINS | \$ 17.1 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Machinery & Equipment | SPECIALIZED VEHICLES AND PORTABLE EQUIPMENT | MACH & EQUIP - Specialized Vehicles and Portable Equip | 3 | SITES | \$ 1.5 |

Based on data as of December 2025

The City of Calgary | 2026 Corporate Asset Management Plan (CAMP) – Appendix C 9

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|----------------------------|----------------------------------|--------------------------------|---|--|-----------|---------------|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Machinery & Equipment | FENCES - Litter | MACH & EQUIP - Fences - Litter | 8,508 | METERS | \$ 2.1 |
| Waste & Recycling Services | Waste & Recycling Infrastructure | Land Improvements | FENCES - Security | LAND IMPROVEMENTS - Fences - Security | 60,113 | METERS | \$ 5.7 |
| Water Services | Potable Water | Non-linear Potable water | Water treatment facilities | | 2 | Count | \$ 4,204.7 |
| Water Services | Potable Water | Non-linear Potable water | Water reservoirs before intake (include dams) | | 2 | Count | \$ 1,405.5 |
| Water Services | Potable Water | Non-linear Potable water | Storage tanks after intake not part of a treatment plant | | 24 | Count | \$ 620.9 |
| Water Services | Potable Water | Non-linear Potable water | Water pump stations | | 44 | Count | \$ 822.1 |
| Water Services | Potable Water | Linear Potable water | Local water pipes (diameter less than 500 mm) | | 4,926 | km | \$ 10,857.0 |
| Water Services | Potable Water | Linear Potable water | Transmission pipes (diameter greater than or equal to 500 mm) | | 467 | km | \$ 1,946.6 |
| Water Services | Potable Water | Linear Potable water | Distribution Valves | | 62,476 | Count | \$ 856.8 |
| Water Services | Potable Water | Linear Potable water | Hydrants | | 16,979 | Count | \$ 49.1 |
| Water Services | Potable Water | Linear Potable water | Distribution Chambers | | 484 | Count | \$ 23.7 |
| Water Services | Potable Water | Linear Potable water | Feedermain Manholes | | 560 | Count | \$ 6.9 |
| Water Services | Potable Water | Linear Potable water | Feedermain Valve Chambers | | 480 | Count | \$ 58.8 |
| Water Services | Potable Water | Linear Potable water | Services & Service Valves | | 429,266 | Count | \$ 11,375.5 |
| Water Services | Potable Water | Linear Potable water | Billing Meters (est) | | 429,266 | Count | \$ 142.3 |
| Water Services | Stormwater | Conventional System Conveyance | Pump MH | Presurized Conveyance of Stormwater | 12 | Count | \$ 3.0 |
| Water Services | Stormwater | Conventional System Conveyance | Lift Station | Presurized Conveyance of Stormwater | 37 | Count | \$ 101.8 |
| Water Services | Stormwater | Conventional System Conveyance | Outfall | End of Pipe Discharge to Waterbodies | 2,125 | Count | \$ 314.8 |
| Water Services | Stormwater | Conventional System Conveyance | Catch Basin | Crub-Gutter Runoff & Traplow Storage Outlet | 60,690 | Count | \$ 289.4 |
| Water Services | Stormwater | Conventional System Conveyance | Manhole (Greated) | End of Surface Conveyance (Dishcharge to Main) | 2,524 | Count | \$ 16.4 |
| Water Services | Stormwater | Conventional System Conveyance | Manhole (Standard) | Junctions-Point Asset Connecting Storm Pipe Infrastructure | 56,936 | Count | \$ 371.0 |
| Water Services | Stormwater | Conventional System Conveyance | Street | Surface Conveyance-Storage for Major Storm Events | | | |
| Water Services | Stormwater | Conventional System Conveyance | Back Lane | Gravel-Paved Overland Surface Drainage Cooridor | | | |
| Water Services | Stormwater | Conventional System Conveyance | Curb-Gutter | Area Runoff Chanilization to Catch Basin Outlet | | | |
| Water Services | Stormwater | Conventional System Conveyance | Drainage Ditch | Catchment Runoff Chanilization to Major Waterbody | 568 | Count | |
| Water Services | Stormwater | Conventional System Conveyance | Swale (Concrete) | Area Runoff Chanilization to Curb-Gutter-Outlet | 2,191 | Distance (km) | \$ 518.3 |
| Water Services | Stormwater | Conventional System Conveyance | WTD | Localized Subdrain Infrastructure | 795 | Distance (km) | \$ 25.4 |
| Water Services | Stormwater | Conventional System Conveyance | Services | Site Specific Connection to Underground Utilities | 1,910 | Distance (km) | \$ 60.4 |
| Water Services | Stormwater | Conventional System Conveyance | Catch Basin Lead | Connection Pipe between Catch Basin & Main | 756 | Distance (km) | \$ 64.1 |
| Water Services | Stormwater | Conventional System Conveyance | Culverts (Diameter<3 m) | Stormwater Infrastructure that Faciliates Road-Rail Crossing | 51 | Distance (km) | \$ 102.8 |

Based on data as of December 2025

The City of Calgary | 2026 Corporate Asset Management Plan (CAMP) – Appendix C 10

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|-----------------|-------------|-----------------------------------|---|--|-----------|---------------|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| | | | | | | | (Millions) |
| Water Services | Stormwater | Conventional System Conveyance | Storm Pipes (Diameter<450 mm) | Underground Infrastructure that Convey Stormwater from Surface | 1,420 | Distance (km) | \$ 8,683.5 |
| Water Services | Stormwater | Conventional System Conveyance | Storm Pipes (450 mm>= Diameter <1500 mm) | Underground Infrastructure that Convey Stormwater from Surface | 2,166 | Distance (km) | \$ 8,062.4 |
| Water Services | Stormwater | Conventional System Conveyance | Storm Pipes (Diameter >=1500 mm) | Underground Infrastructure that Convey Stormwater from Surface | 316 | Distance (km) | \$ 871.3 |
| Water Services | Stormwater | Conventional System Storage-Treat | Dry Pond (Non-Dam Asset) | End of Pipe Attenuation Prior to Downstream Discharge | 105 | Count | \$ 915.8 |
| Water Services | Stormwater | Conventional System Storage-Treat | Underground Storage Units | Burried Runoff Attenuation Prior to Downstream Discharge | | | |
| Water Services | Stormwater | Conventional System Storage-Treat | Filtration Units | Inline Filtration to Protect Sensitive Downstream Area | 7 | Count | \$ 0.4 |
| Water Services | Stormwater | Conventional System Storage-Treat | Skimming Manhole | Inline Debris Interception Prior to Downstream Discharge | 375 | Count | \$ 2.4 |
| Water Services | Stormwater | Conventional System Storage-Treat | Oil-Grit Separator | Inline Sediment Treatment Prior to Downstream Discharge | 532 | Count | \$ 41.3 |
| Water Services | Stormwater | Conventional System Storage-Treat | Wetland (Non-Dam Asset) | End of Pipe Attenuation-Treatment Prior to Downstream Discharge | 29 | Count | \$ 296.8 |
| Water Services | Stormwater | Conventional System Storage-Treat | Wet Pond (Non-Dam Asset) | End of Pipe Attenuation-Treatment Prior to Downstream Discharge | 141 | Count | \$ 1,484.0 |
| Water Services | Stormwater | Conventional System Storage-Treat | Pond Inlet/Outlet Structure MH/Chambers | Point Assets that Facilitate Storage Inlet/Outlet with some Monitoring | 389 | Count | \$ 10.5 |
| Water Services | Stormwater | Conventional System Storage-Treat | Dry-Wetland-Wet Pond (Dam Assets) | End of Pipe Attenuation-Treatment Prior to Downstream Discharge | 82 | Count | \$ 1,102.4 |
| Water Services | Stormwater | Low Impact Green Infrastructure | Soil Tree Cell | Surface Infiltration | 15 | Count | |
| Water Services | Stormwater | Low Impact Green Infrastructure | Swale (Bio & Grass) | Area Runoff Chanilization to Curb-Gutter-Outlet | 133 | Count | |
| Water Services | Stormwater | Low Impact Green Infrastructure | Permeable Pavement | Surface Infiltration | 5 | Count | |
| Water Services | Stormwater | Low Impact Green Infrastructure | Green Roof & Roof Storage | Surface Infiltration | | | |
| Water Services | Stormwater | Low Impact Green Infrastructure | Rain Harvesting | Onsite Runoff Storage | 2 | Count | |
| Water Services | Stormwater | Low Impact Green Infrastructure | Rain Garden | Surface Infiltration-Some Treatment | 113 | Count | |
| Water Services | Stormwater | Low Impact Green Infrastructure | Bio-Retention | | | | |
| Water Services | Stormwater | Auxiliary System Waterway | Floodway Vegetation | Habitate Facilitation-Erosion Protection | | | |
| Water Services | Stormwater | Auxiliary System Waterway | Rip-Rap Rock | Bank Failure Protection from High Flow Event | | | \$ 95.4 |
| Water Services | Stormwater | Auxiliary System Waterway | Bio-Engineered Structure | Bank Failure Protection from High Flow Event | | | |
| Water Services | Stormwater | Auxiliary System Waterway | Earthen Berm | Flood Inundation Protection for Low Lying Area | | | \$ 227.9 |
| Water Services | Stormwater | Auxiliary System Waterway | Hard Engineered Barrier | Flood Inundation Protection for Low Lying Area | | | |
| Water Services | Stormwater | Auxiliary System Waterway | Fish Habitat | Protected Marine Life Habitat | | | |
| Water Services | Stormwater | Auxiliary System Waterway | Ephemeral Stream | Brief Chanilized Conveyance Post Rainfall Event | | | |
| Water Services | Stormwater | Auxiliary System Waterway | Intermittent Stream | Sustained Chanilized Conveyance with Intermittent Dry Periods | | | |
| Water Services | Stormwater | Auxiliary System Storm Reuse | Pipe | Underground Infrastructure that Convey Grey Water | | | |
| Water Services | Stormwater | Auxiliary System Storm Reuse | Valve | System Flow Control Component | | | |
| Water Services | Stormwater | Auxiliary System Storm Reuse | Wet Well | Grey Water Source for Irrigation Purposes | | | |
| Water Services | Stormwater | Auxiliary System Storm Reuse | Pump | Mechanical Device that Moves Grey Water | | | |
| Water Services | Stormwater | Auxiliary System Storm Reuse | Sensor | Embedded Electrical Control Equipment | | | |
| Water Services | Stormwater | Auxiliary System Storm Reuse | Sprinkler Head | Outlet Device of Reused Stormwater | | | |
| Water Services | Wastewater | Wastewater Linear | Wastewater Linear | Sewer pipes (diameter < 500 mm) | 4,326 | km | \$ 11,463.9 |
| Water Services | Wastewater | Wastewater Linear | Wastewater Linear | Sewer pipes (diameter ≥ 500 and < 1650 mm) | 421 | km | \$ 1,561.9 |

Based on data as of December 2025

City-Wide Asset Inventory cont.

| Asset Hierarchy | | | | | Inventory | Unit | Current Replacement Value (EOY 2025, in dollars) |
|-----------------|-------------|-----------------------|-----------------------|--|-----------|------|---|
| Business Unit | Asset Class | Asset Portfolio | Asset Sub System | Asset Component/Description | | | |
| Water Services | Wastewater | Wastewater Linear | Wastewater Linear | Sewer pipes (diameter ≥ 1650 mm) | 34 | km | \$ 180.2 |
| Water Services | Wastewater | Wastewater Linear | Wastewater Linear | Syphons and Force mains | 108 | km | \$ 572.4 |
| Water Services | Wastewater | Wastewater Linear | Wastewater Linear | Service Connection | 307,446 | each | \$ 8,799.1 |
| Water Services | Wastewater | Wastewater Linear | Wastewater Linear | Manholes | 57,656 | each | \$ 7,207.0 |
| Water Services | Wastewater | Wastewater Non Linear | Wastewater Non Linear | Lift Station | 58 | each | \$ 188.0 |
| Water Services | Wastewater | Wastewater Non Linear | Wastewater Non Linear | Wastewater Treatment Plants (includes Lagoons and Wastewater Storage Tanks) | 3 | each | \$ 3,643.2 |
| | | | | | | | \$ 155,399.7 |

Based on data as of December 2025