

Background and Previous Council Direction

Background

Council has received reports, briefings, and verbal updates regarding the Bearspaw South Feedermain since the breaks on June 5, 2024 and December 30, 2025. At the Special Meeting of Council on January 7, 2026 (C2026-0045), the Bearspaw South Feedermain Independent Review Panel presented its findings and recommendations. Administration subsequently presented its Implementation Plan through Report EC2026-0104 to the February 03 and 17 meetings of Executive Committee. Council approved resource requirements and the first quarterly update on March 17th. As Council directed, this report brings the proposed compensation framework benchmarked against comparable Canadian utility oversight bodies and the nomination/approval process for the Chair of the Water Utility Oversight Board.

Previous Council Direction

DATE	REPORT NUMBER	DIRECTION/DESCRIPTION
2026 March 17	EC2026-0173	<p>That Council:</p> <ol style="list-style-type: none"> 1. Approve an increase to the capital budget in Infrastructure Services Program 892 (Water Distribution Network) of \$609.5M and funding (Attachment 3 - Table 1). 2. Give first reading to Bylaw 5B2026 (Attachment 5), being the proposed bylaw authorizing The City to amend Bylaw 11B2024 to increase the maximum amount of borrowing authority by \$515.2M. 3. Give first reading to Bylaw 6B2026 (Attachment 6), being the proposed bylaw authorizing The City to amend Bylaw 10B2024 to increase the maximum amount of borrowing authority by \$49.2M. 4. Withhold second and third readings of the attached proposed Bylaws until the advertising requirements set out in the <i>Municipal Government Act</i> (Alberta) have been met. 5. Approve the 2026 operating budget adjustments in Water Services of \$21.3M increase in expenditure funded through the Utility Sustainment Reserve (Attachment 3 - Table 2).

<p>2026 Feb 17</p>	<p>EC2026-0104</p>	<p>That Council:</p> <ol style="list-style-type: none"> 1. Acknowledge Administration will deliver on the Bears paw South Feeder main Review Panel: Final Report Implementation Plan Update (Revised Attachment 2); 2. Approve the 2026 operating budget adjustment in the Chief Operating Office, funded through the Utility Sustainment Reserve, by \$3M to perform preparatory activities for governance and organizational design, recruitment, and panel transitional support; 3. Provide corporate funding through transfer from the Fiscal Stability Reserve to Utility Sustainment Reserve as needed to a maximum \$50M to support reserve target financial sustainability in the Water line of service over the periods of 2025 and 2026; 4. Give three readings to the Proposed Bylaw 7M2026 to Establish the Water Utility Oversight Board (Attachment 3); 5. Following first reading by Council, amend the Proposed Bylaw 7M2026 in Attachment 3 as follows: <ol style="list-style-type: none"> (1) in section 7: <ol style="list-style-type: none"> (a) in subsection 7(a), after the word “Utility”, the following is added: “and the Chief Administrative Office or delegate must provide access to the requested information within a mutually agreeable timeframe”; (b) in subsection 7(b), after the words “performance reports”, the following is added: “including but not limited to major capital deferrals, resequencing, or scope reductions that materially affect system reliability”; (c) in subsection 7(e), after the word “appropriate”, the following is added: “and as the Chair deems necessary”; (d) in subsection 7(f): <ol style="list-style-type: none"> (i) after the word “governance” the following is added: “and reporting”; (ii) after the word “framework” the following is added: “consistent with Appendix H of Attachment 4 EC2026-0104”; (iii) the word “and” appearing after the word “Administration” is deleted; (e) the following is added after subsection 7(g) as subsection 7(h): “(h) report to Council on any matter as the Chair deems necessary.” (2) in subsection 12(4), after the word “Chair” the following is added: “has the responsibilities set out in Schedule A and”; 6. Direct Administration to engage an independent external recruitment firm to conduct a skills-based recruitment process for members of the Water Utility Oversight Board, including the Chair, with a proposed compensation framework benchmarked against comparable Canadian utility oversight bodies, and recommendations for Chair and Members to be brought forward to Council for approval in 2026 Q2; and 7. Direct Administration to retain a third party consultant to conduct due diligence and set out the various Water
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		Utility Municipally Controlled Corporation options, (a) outline the advantages and disadvantages of each option, (b) work with the Water Utility Oversight Board to prepare an evaluation framework, (c) create an implementation plan; and return to Executive Committee no later than 2027 Q4.
2026 Jan 13	EC2026-0024	Bearspaw South Feeder Main Independent Review Panel Final Report Administration Update That Executive Committee recommend that Council receive this report for the Corporate Record.
2026 Jan 07	C2026-0045	Bearspaw South Feeder Main Independent Review Panel – Final Report That Council: <ol style="list-style-type: none"> 1. Receive the Bearspaw South Feedermain Independent Panel’s final report in Attachment 2 (“Panel Report”) for the corporate record; 2. Direct Administration to return to Executive Committee on 2026 February 3 with recommendations on an implementation plan and resource requirements; and 3. Commend and thank the Bearspaw South Feedermain Independent Panel’s Chair and Panel members for contributing their considerable knowledge, experience and time toward significantly improving and advancing critical water, sanitary and wastewater services for Calgarians, businesses and regional customers.
2024 Nov 26	C2024-1284	Bearspaw South Feeder Main Review Update (Verbal) That Council receive this presentation for the Corporate Record.
2024 Oct 29	C2024-1213	Bearspaw South Feeder Main Incident Review Update (Verbal) That Council receive this presentation for the Corporate Record.

2024 Oct 29	C2024-1192	<p>Bearspaw South Feeder Main Break Independent Review Update (Verbal)</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Adopt the Confidential Recommendations contained in the Revised Confidential Distribution; and 2. Direct that the Closed Meeting discussion, Confidential Distribution and Revised Confidential Distribution be kept confidential pursuant to Sections 16 (Disclosure harmful to business interests of a third party), 17 (Disclosure harmful to personal privacy), 19 (Confidential Evaluations), 24 (Advice from officials) and 27 (Privileged information) of the <i>Freedom of Information and Protection of Privacy Act</i> (Alberta), to be reviewed by 2025 January 31.
2024 July 30	C2024-0901	<p>Bearspaw South Feeder Main Break Independent Review Update (Verbal)</p> <p>That Council receive this Presentation for the Corporate Record.</p>
2024 July 16	IP2024-0806	<p>Bearspaw South Feeder Main Break – Independent Review</p> <p>That Council:</p> <ol style="list-style-type: none"> 1. Receive this report for the Corporate Record; 2. Direct the Chief Administrative Officer to return to the 2024 July 30 Regular Meeting of Council with an update on the progress to establishing an independent incident review panel including but not limited to the process for selection the Chair; and <p>Notwithstanding Recommendation 1, file and abandon Attachment 1.</p>
2024 July 03	IP2024-0806	<p>Bearspaw South Feeder Main Break – Independent review</p> <p>That the Infrastructure and Planning Committee:</p> <ol style="list-style-type: none"> 1. Direct this item to the 2024 July 16 Public Hearing Meeting of Council, and <p>That the Infrastructure and Planning Committee recommend that Council:</p> <ol style="list-style-type: none"> 2. Receive this report for the Corporate Record; and 4. Notwithstanding Recommendation 1, file and abandon Attachment 1. <p>That with respect to Report IP2024-0806, the following be approved, as amended:</p>

		<p>That the Infrastructure and Planning Committee recommend that Council:</p> <ol style="list-style-type: none">3. Direct the Chief Administrative Officer to return to the 2024 July 30 Regular Meeting of Council with an update on the progress to establishing an independent incident review panel including but not limited to the process for selection the Chair.
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